Page 20

FINANCIALTIMES

#### Council of Europe finalises TV code

World News

The Council of Europe finalised a convention setting a common legal framework for cross-border television broadcasting, clearing the way for it to be opened for ratifica-tion. It would include common rules for advertising and moral and professional standards to be observed by television channels that want the right to international distribution.

**Taba handed back** Ten years to the month after the israeli-Egyptian peace treaty was signed, Israel com-pleted its evacuation from the Sinal peninsula it conquered in the 1967 war when it with-drew from the Taba enclave.

Botha unmoved President P. W. Boths under-ined South Africa's unresolved leadership crisis by simply ignoring party calls to resign and by presiding over both the pre-budget Cabinet meeting and the presentation in Parlia-ment of an avowedly non-elec-tion budget. Page 4

100 mg

12 de 12 de

Cologne explosion A car bomb exploded in Cologne just before a European Cup match between Monaco and Galatasaray of Turkey, destroying three vehicles but causing no injuries.

US gun import ban The Bush Administration has bowed to public protests over the sharp rise in drug-related. shootings in US cities by imposing a ban on the import of semi-automatic asseult eapons. Page 6

Library damaged. A British Comicil library was damaged by a bomb in the northwest Pakistani city of Peshawar in an attack police said could be connected with the Salman Rushdie book, The Satanic Verses.

Iranian bomb claim A telephone caller saying he belonged to a pro-trantan group claimed responsibility for the San Diego, California, bombing last week of a van driven by Mrs Sharon Rogers, wife of the captain of the USS Vincennes and threatened fur-ther attacks. Mrs Rogers was

irish fraud claim Allegations of fraud surrounding the activities of Goodman international, Europe's largest meat processors and exporters, have again been made in the

Dail, the Irish Parliament. New IRA evidence Britam was told in advance

killed by the SAS in Gibralian were unarmed and were not carrying explosives when they entered the colony, according to Spanish police. Page 12

A night at the opera Two top-price seat tickets to see international opera stars such as Placido Domingo and Luciano Pavarotti with the Royal Opera, London, will cost almost \$200 (\$344) from next season. Page 11

The Floancial Times Due to a computer failure in London some readers of the Financial Times did not receive a copy of the paper yes-terday. A few readers will have received a paper with incom-plete coverage of the UK bud-get. We apologise for any inconvenience this may have

## **Business Summary** Pilkington in

\$235m US deal with Nippon Glass

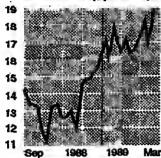
PILKINGTON has sold 20 per cent of Libbey-Owens-Ford (LOF), its US subsidiary, to Nippon Sheet Glass (NSG) for \$235m. The deal will not only help

the UK glass manufacturer get more of its windows into Japanese cars, it will also show an immediate profit, for Pilk-ington spent only \$143m when acquiring LOF. Page 21

OIL prices yesterday continued to rise strongly in response to a larger-than-expected drop in reported oil stocks in the

Oil price

Brent Blend Crude (\$ per barrel)



US. North Sea Brent oil prices rose 47% cents to \$18.50 for April delivery. Commodities, Page 38

THOMSON Newspapers and International Thomson Organi-sation (ITO) are to merge in a major restructuring of the Thomson family's far flung newspaper and publishing interests. It will create a diversified publishing and travel services group with annual revenues of approximately \$5hn, Page 21

UN COMMERCE Secretary Robert Mosbacher accused Japan of not living up to the spirit of an agreement with the US to open its market to American semiconductor components. JAGUAR; UK hixury car

maker, has received offers of support from two leading inter national automotive groups to assist its defence against unwanted takeover hids in the early 1990s. Page 10

cit, on a customs basis, fell to \$9.5bn, seasonally adjusted. from a revised \$110n in December. Page 20

LARINAL, French aerospace and car components manufacturer, and Turbomeca, helicopter engine maker, are to merge

AL SAUDI BANQUE, French bank rescued from the brink of bankruptcy last summer, amounced its recapitalisation and merger with another French bank. Page 21

DAIMLER-BENZ expects the Boon Government to overturn the likely ban by the cartel office of its plan to buy a stra-tegic stake in the Messerschmitt-Bolkow-Blohm (MBB)

aerospace group. Page 2 NZ STEEL, one of the main assets of Equiticorp group, is subject of a bid from Fletcher Challenge in conjunction with other partners. Page 23

STERLING rose further on forign exchange markets as financial markets digested Tuesday's Budget statement and speculation of an early cut in interest rates faded. UK dget, Page 12

**VOLKSWAGEN of West Ger**many is stepping up produc-tion of components in East Germany, to take advantage of lower production costs there, and may produce whole cars across the inner-German

NORTH Broken Hill Peko, Australian resources group, and Noranda, Canadian-based partner, abandoned their con-troversial proposal for a A\$1bn (3845m) pulp mill at Wesley Vale in Tasmania. Page 20

# Civilian losses heavy in bloody battle for Jalalabad

By Christina Lamb in Jalalabad

AS THE drone of the bombers above Jalalabad died away, 10-year-old Laos pulled away from the mujahideen crouched in a ditch in the recently-captured post of Samarkhel and began

He was still screaming when three aircraft returned, two flying high to distract the guerrilas with their lethal Stinger missiles while the third suddenly dipped below the missiles' range and dropped its lethal package of five cluster beauty. eerie silence; then the ground seemed to shake and a cacophony of noise began, dogs wailing and mujahideen firing rockets blindly in all directions. A young guerrilla came running: "We've lost two more men and I think some civilians. I don't know whether it's

worth it any more."
One of his fellow fighters shakes the screaming child, who lost his entire family in a similar raid, and agrees: "This is not what jihad (holy war) is about. Jalalabad was a nice city. We don't want to control

Efta declaration seeks

moves towards deeper

co-operation with EC

The European Commission

elcomed the Oslo declaration.

It noted "with interest" that Efts countries had taken up

the challenge by Mr Jacques Delors, the European Commis-sion president, to reinforce their multilateral approach to

the EC, without excluding approaches to Brussels by indi-vidual Effa members.

Mr Delors chose yesterday to cast the debate about future European co-operation still wider by expressing the hope that Rast Europeans, "if they fulfil the necessary conditions

regarding human rights, life and certain rules of society, might one day rejoin us, in one

way or another." He told the European Parlia-

ment at Strasbourg that a sig-nal should be sent to the East

to show "we are interested not conly in Efta, but also in the whole of Europe."

The Efta leaders said yesterday they wanted "the follest possible realisation of the free

movement of goods, services, capital and persons, with the

a pile of rubble full of the graves of women and chil-dren."

The 11-day-old battle for Afghanistan's third city has become one of the fiercest and bloodiest of the country's 10-year civil war. Both the mujahideen and the Afghan government forces are taking heavy casualties and large numbers of civilians have been killed. Many have been burnt to death, trapped inside what was once known as "the garden city" and surrounded by still-smouldering tanks. Guerrilla

aim of creating a dynamic and homogenous European Eco-

The goal of such an 18-country free trade zone dates back to 1884.

The Efta leaders talked of exploring "various options, ways and means to strengthen" EC-Efta institutional links.

Mention of a customs union

was dropped from the final document, although it stressed that all options were open.

The Efta leaders pledged to strengthen their internal "deci-

sion-making process and collec-

tive negotiating capacity" in

rockets and bombs from the Afghan regime's forces fall indiscriminately, while artillery fire seems relentless between 6am and 2am.

Both sides regard the battle for Jalalabad as the most important psychological and strategic test of the war so far. Three weeks after the last soldier of the Soviet occupation force left Afghanistan, the guerrillas launched their long-awaited attack on Jalalabad ed on plans drawn up by Pakistan's military intellige Continued on Page 20



# San Paulo and Crediop plan L1,000bn link

By Alan Friedman in Milan

ISTITUTO San Paolo di Torino, the Turin-based bank which is one of Italy's largest and wealthiest financial institutions, is at an advanced stage of negotiations to acquire up to 50 per cent of Crediop, the Rome-based corporate finance and investment banking concern. The deal, which may be finalised in the next few days, could see San Paolo spending about L1,000bn (\$730m).

A link between San Paolo, a successful publicly-owned commercial bank, and Crediop, a cash-ricb wholesale bank, would represent one of the most significant of a series of planned restructuring projects in Italian finance and would create Italy's higgest banking

dealing with Brussels.
They also envisaged "comgroup.
The Bank of Italy has for mon decision-making" and "enforcement procedures and common mechanisms for the several months been pressing various banks, behind the scenes, to arrange takeovers, mergers and joint ventures that would recapitalise weaker settlement of disontes" with the EC. Brussels has complained of institutions and generally strengthen the position of lial-tan banks as they prepare for competition from other Eurothe difficulty of further co-op-eration with Efta unless the latter speaks with one voice,

pean banks. Among the projects already agreed or now being discussed

The sale by the IRI state conglumerate of majority con-trol of its Banco di Santo Spirito subsidiary to a Rome savings bank in order to raise funds that could help IRI to recapitalise its undercapitalised Banco di Roma subsidiary. • The prospect of IMI, a wealthy state-owned mediumterm corporate finance and investment banking group, acquiring a key equity stake in Banco di Roma.

• An attempt by Credito Italiano, a commercial bank also controlled by the IRI group, to

take effective control of the nndercapitalised Banca Nazionale dell'Agricoltura (BNA), the nation's biggest private sector bank.

The San Paolo-Crediop talks, which were confirmed yesterday by Mr Gianni Zandano, chairman of San Paolo, would fit into the general context of restructuring alliances and acquisitions in Italian banking. The deal heing discussed could see San Paolo buying out could see San Paolo buying out a 15 per cent stake in Crediop now owned by INA, the state insurance group, a further 15 per cent stake in Crediop owned by INPs, the crippled social security agency, plus an additional 15 to 20 per cent stake owned by Cassa Depositie Prestiti, the postal savings agency that at present controls 65 per cent of Crediop. The value of a 45 to 50 per cent stake in Crediop is estimated at about L1,000bm.

An indirect, but potentially important result of a San Paolo-Crediop deal would be to supply cash to INA and INPs, which are also both shareholders of BNL, which is itself plantare.

ers of BNL, which is itself plan-ning to recapitalise. Mr Nerio Nesi, BNL chairman, said yes-terday that "if the San Paolo-Crediop deal is concluded then my bank could benefit from it." Crediop, which is run by the Cambridge-educated Mr Paolo Baratta, has total outstanding loans of L20,000bn, a staff of 350 people and net equity plus reserves of L2,600bn. The bank made a L207bn net profit last year on activities ranging from medium-term corporate finance to securities underwrit-ing and investment banking. It lacks is a retail distribution network for financial products. San Paolo has more than 700

#### Chile to plead with **US** for end to fruit ban

By Barbara Durr in Santiago and Nancy Dunne in Washington

CHILE is to make an urgent plea to Washington that the US lift a ban on vital Chilean fruit exports following the discovery over the weekend of grapes deliberately injected with cya-

Mr Hernan Felipe Errazuriz, Foreign Minister, and Mr
Jaime de la Sotta, Agriculture
Minister, arrived in Washington yesterday and are expected
to stress the severe losses facing Chile if the ban, imposed
on Tuesday, continues.
The US is Chile's main market for fruit exports, and this

ket for fruit exports, and this ban, simultaneous with similar moves in Canada, Denmark, Japan and West Germany presents the country with potential losses of \$250m.

Losses could go bigher if

these markets are not quickly reopened to Chilean produce, according to Mr Jose Moreno, president of Chile's leading agricultural producers' associa-tion, the National Society of

Agriculture. Fruit accounts for 12 per cent of all Chilean exports and has become the single most important foreign exchange earner after copper. Fruit exports this year were projected at \$800m.

ected at \$800m.

The move against Chilean fruit came after the US Food and Drug Administration (FDA) found two cyanide-laced grapes last weekend.

A presumed terrorist had called the US and Japanese embassies on March 2 warning that fruit exports would be not.

that fruit exports would be poisoned. The calls prompted more intense inspection of Chilean fruit.

A statement issued by the Chilean embassy in Washing-ton said: "The Government of Chile, while it cannot endorse the drastic steps taken by the FDA, understands its concern for the health of US consumers and is confident that with the co-operation of US authorities a solution to this problem can be found."

The crisis comes midway through the Chilean fruit sea-son with just less than half already exported. The current loss estimates

cover 17m crates of fruit - shipments in transit as well as those already halted in various countries. Mr Manuel Feliu, president

of the Confederation of Produc-tion and Commerce, Chile's most powerful business association, estimated potential losses at close to \$800m when associated industries such as Continued on Page 20

#### Row erupts over Delors report By Peter Norman, Economics Correspondent, in London

By Robert Taylor in Oslo and David Buchan in Brussels

THE EUROPEAN Free Trade Brundtland said.

Association yesterday agreed a declaration on the future eco-

nomic integration of Western Europe that could herald a turning point in Efta's rela-tions with the 12-state Euro-

pean Community.

"We have given a clear and positive political signal to deepen and improve our co-operation with the EC," Mrs Gro Harlem Brundtland, the Norwegian Prime Minister said.

As Effa's current president, she had convened and presided over the two-day Oslo summit.

over the two-day Oslo summit

of heads of government of the six Efta nations which pro-duced the declaration.

The declaration sets out the objective of creating "a more structured partnership (with

the EC) with common deci-sion-making and administra-tive institutions" to make co-

operation between the two

blocs more effective.

Efta foreign ministers are due to meet their EC counter-

parts in Brussels next week to

"We mean business," Mrs

A MAJOR row has broken out bank governors and outside European Monetary affairs for among European central bank experts charged with studying the European Currency Unit, ers over a controversial draft report marking out steps towards economic and monetary union in the European Community. European central bank offi-

cials said that West Germany, Britain and Luxembourg raised major objections to the draft at a meeting on Tuesday in Basic of the 17-strong Delors Committee of central

concrete steps towards eco-nomic and monstary union. The officials said that the attack was led by Mr Karl-Otto Pöhl, president of the West German Bundesbank. He reportedly objected that the draft envisaged too rapid a movement towards economic and monetary union. He also complained that it envisaged a substantially increased role in

which is a weighted basket of EC currencies. Mr Pohl's decision to speak

Continued on Page 20

Tougher rules for non-EC

out in the committee was sig-nificant, the officials said. Until now West Germany had not been in the forefront of objectors developments in the Committee.

As reported on Monday, Britain and Luxembourg had Continued on Page 20

# GEC – Siemens bid for Plessey poses 'threat to competition'

By Philip Stephens, Political Editor, in London

THE UK Ministry of Defence has told the Monopolles and Mergers Commission (MMC) that the revised General Electric Company-Stemens bid for Plessey would still pose a con-siderable threat to competition in Britain's defence industries. In a submission to the MMC,

the ministry has argued that the bid would be acceptable only if GEC and Siemens, whose £1.7bn (\$3bn) joint bld was referred to the commission in January, agreed to sell some of Plessey's key defence divi-The Anglo-German consortium considerably revised its proposals in February in the

hope of meeting the ministry's objections to the merging of GEC-Marconi's defence electronics business with that of Plessey. It scrapped its orginal plan for joint ownership of Plessey UK's businesses in favour of a

breaking up the company. The new plan envisages that GEC would take over Plessey's naval and avionics interests, but that Siemens would get two other divisions - land-based radars and battlefield radios - where competition would be threatened.

The Defence Ministry, how-ever, remains concerned about a number of aspects of the bid, particularly those related to the naval electronics busi-Its submission suggests that

if the bid is cleared GEC-Siemens should be forced to give a legally binding undertaking to self off Plessey's sonar equip-ment business. Plessey has a key role in the supply of submarine sonars and its work includes the sonar suites for the UK's Trident ballistic missile submarines. Removal of the business could make Plessey considerably less attractive for GEC Siemens.

The proposed takeover would give the combined company about 75 per cent of the domestic market in surface and submarine sonars, a figure the ministry regards as unac-

Mr George Younger, Defence Secretary, is also said to be concerned that the proposed merger would preserve Mar coni's present monopoly in tor-pedo manufacturing. The min-istry's submission is thought to argue that the capability being developed by Plessey to compete in this area should also be hived off from any merged company.

Plessey said earlier this week that it planned to bid for the contract for the Royal Navy's next generation of heavyweight torpedo, the spearfish. The contract is expected to be worth between 2500m and £700m.

# How to make your business grow. or when you've become successful help

branches in Italy,

If you have plans for your business, you probably need some help too. Since 1960, Gresham Trust has

specialised in helping companies grow, through thoroughly professional, longterm investment relationships.

Gresham Trust will back your proven management skills and wellfounded growth prospects, whilst allowing you to do what you do best - manage your business. If your business is profitable but

under-capitalised, Gresham Trust can help. If you are planning a management buy-out, or buy-in for that matter, we have the expertise and resources to back you.

Based on a sound business plan, we can help you start your own enterprise,



you realise the value of your equity.

7HE. Tel 01-606 6474.

For more information on venture

capital transactions from as little as

£100,000 up to £10 million, contact Tony

Diment, Gresham Trust p.l.c., Barrington

House, Gresham Street, London EC2V

**Gresham Trust** VENTURE CAPITAL

# MARKETS

Hong Kong Hang Seng Index 3100. 2000 2700 Jan 1989 Mar

DETERMET RATES Federal Funds 953% (F4) 3-mit Treesury Bills: DM1.8725 (1.5500) yield: 8.97% (9.01) FFr6.3375 (6.3000) yield: 8.97% (9.01) SFr1.8085 (1.5900) Long 80pd: 97 M Y130.80 (129.85) (97.2) yield: 9.13% (9.11)

> 3,500.00 radijas karal Sampara

New York close \$1.7210 (1.7285) \$1.7185 (1.7280) DMS.2175 (3.2100) FFr10.890 (10.885) Y224.50 (224.00) DOLLAR Name York close

SFr2.7650 (2.7475) DM1.87225 (1.86065) FFr6.3375 (6.3060) SFr1.6085 (1.5925) Y130,70 (129.65)

New York lates

\$394.0 (398.1)

GOLD

STOCK MOSCES New York close Dow Jones Ind. Av. 2,320.54 (+14.29) S&P Comp 296.67 (+1.53) London FT-SE 100 2,121.2 (-4.2) 142.73 (Tues) Tokyo

Nikkal Ave

32,100.48 (376.13) Frankfurt Commerzbank 1,667.7 (+3.5). .: Brent 16-day (Argus) \$18.5 (+0.475) (April) World Trade -West Tex Crude \$19.7 (+0.525) (April)

confidence issue

more complex system for



Editorial comments The industrial policy myth; Tha fuss about Britain's food ... Agriculture \_\_\_\_ Arts-Reviews \_ World Guide .

ombard: A date the world wants to forget ... 19 Economic Viewpoint: Not a sufficiently monetarist UK budgst .... Lex BAe; Pilkington; STR; Hillsdown ... Inti. Capital Markets 27-25 Letters 19 Lex 20 Lombard 19 -Wall Street

CONTENTS

Turkish elections raise vote of



Prime Minister Turgut Ozal (left) needs a strong mandate in local alections later this month it he is to bid for the presidency. But the opposition seeks to forestall him by turning them into a national vote of confidence.

Editorial Comment ..... Money Markets ...

Weather \_\_\_\_\_ World Index .

India: Siege mentality among the Moslams -.. 4

Book reviews Takeovers - a health threat \_18

A member of The Securities Association

1.51

#### **EUROPEAN NEWS**

# Euro-MPs back tougher rules for non-EC banks

By William Dawkins in Brussels

EUROPEAN MPs yesterday voted for the European Commission to toughen up the conditions it is proposing for allowing non-EC banks to set

up in the EC after 1992. While their demands are very unlikely to become law, they provide ammunition for those Community governments which want tough restrictions on US and Japanese competition in European

Member states are a long way from even beginning to ratify the Commission's draft second hanking directive, which would graot a single European banking licence to institutions conforming to institutions conforming to minimum financial and professional standards. Never the less, the outcome could he finely balanced between the free trade hopes of

scveral northern member-states, including Britain, West Germany and Luxembourg, and a possibly more protectionist gronping among southern European

community partners.
Yesterday's parliamentary
vote places the Strasbourg
assembly and the Commission
on opposite sides over this
important part of the
Community's design for a free
single market in financial
services.

services.
Sir Leon Brittan, the Commissioner handling financial services, is planning to change the plan to give more flexibility than currently proposed for coosideriog applications for EC status from

on European banks.
The present version of the plan, which was tabled early last year, obliges the Commission to check ali applications from non-EC banks to ensure European institutions get equal access in those countries, a test which Sir Leon would like to make

The parliament is asking for an amendment to force all branches of non-EC banks to branches of non-EC banks to apply for Community licences. This contrasts with the Commission's proposal that this requirement should only apply to subsidiaries, which would then be free to open branches across the EC.

The move won the support yesterday of 292 Euro-MPs in the 518-seat assembly, with five against and three abstentions.

As expected, the parliament

As expected, the parliament gave initial clearance yesterday to seven other internal market measures for

financial services and the corporate sector generally. They include outline plans for a European company statute, designed to simplify cross-border mergers and a proposal to allow single-person usinesses to acquire limited

liability.

Also included in yesterday's package are common rules for bank's own funds - which were given final clearance to go forward for Ministerial adoption — and for solvency ratios, to ensure the financial soundness of banks applying for the proposed European

Other measures to get initial

Parliamentary assent were Community wide rules for the presentation of insurance companies' annual accounts and the winding-np of common method for calculating the cost of

# Italian dockers try to halt the tide of change

THE SMACK of firm government is sufficiently rare in Italy for it to echo like a thunderclap around the land and place the practioner firmly in the eye of a storm, writes

John Wyles in Rome.
So it is that Mr Giovanni
Prandini, Italy's 48-year-old
Minister of Merchant Marine,
has become a hate figure for
some of the nation's dockers because of his plans to sweep sway many of their time-hal-lowed privileges in the name of an efficient transport policy. Genoa and Livorno have

resistance and neither port has enjoyed much in the way of normal working since January. Genoa's 2,100 dockers are cur-rently on a seven-day strike called in protest at Mr Prandini's decision to authorise a shipping company and the port-authority to set up their own cargo handling activities. But this is only one of several blows being simed at a group of workers who appear to have forfeited both public support and the backing of their unions. Mr Prandini was

day for an accord with the unions on his overall ports strategy so as to completely isolate the militants at Genoa and Livorno. The law has also rolled into

action. Forty Genoa dockers are facing charges for picket-line violence while, in an unprecedented move, Mr Prandini has put a special commissioner in charge of the dockers' company at Livorno while its financial administration is under investigation.

Each large Italian port has

ing in many cases from the Middle Ages, owes its current elite status to Fascist legislation of 1942. Although this conferred soie responsibility for cargo handling on the companies, the principle has been steadily diluted in many ports. Genoa and Livorno remain key exceptions to the extent that their companies are seen

as protective societies dedicated to maximising income and industrial power for the minimum of labour effort. The result is that Italian port custs are among the highest in Europe and traffic is moving elsewhere - Genoa handled 2.6m tonnes and 45,000 fewer containers last year than in

The rancorous dispute now unleashed is replete with symbolic echoes of recent and less recent history. Anti-docker feeling exploded in Genoa last Thursday when 10,000 people port recess lower drivers and - port users, lorry drivers and others dependent on it for their livelihoods - marched through the streets of the city demanding an end to the industrial action.

But their protest, reminis-

But their protest, reminiscent of the march of 40,000 through Turin which ended a 10-week Flat strike in 1960, has failed to cow dockers' leaders. They are meeting their counterparts from Livorno today to plan a march on Rome complan a march on Rome, com-plete with cranes and other dockside machinery.

It will be remembered that a rotund Fascist rose to power in 1922 after leading a march on the nation's capital.

#### Daimler chief expects Bonn to clear any ban on MBB takeover

DAIMLER-BENZ expects the Bonn Government to overturn the likely ban by the West German Cartel Office of its plan to buy a strategic stake in the Messerschmitt-Bolkow-Blohm

(MBB) aerospace group. Mr Edzard Reuter, Daimler's Mr Edzard Retter, Dalmier's chairman, said yesterday in Paris he believed special approval would be given by next autumn for his group to acquire an initial 30 per cent stake rising later to more than 50 per cent

He indicated strongly yester-day that Daimler-Benz expec-ted the Cartel Office to block the takeover. The Office has already told the car group there are grounds for disapproval, although the European Commission has said it has no bjections on cartel grounds. Mr Reuter, who admitted that the deal would give Daim-ler-Benz a big share of the domestic aerospace and defence market, said ha thought the Cartel Office would object on purely West German legal grounds, Under the law, it was compelled to consider the acquisition in



and not on a wider European

He added, however: "We are convinced the Bonn Government will be ready to approve this deal because one of the reasons is our readiness to participate in a restructuring of the European aerospace indus-

try."

Even were the Government to block the deal, Mr Reuter

said this would not change his group's commitment to aerospace. MBB had not in itself been the reason for deciding to enter the field to set up "a competitive European aerospace industry on a private basis". But if MBB remained an independent company, it would continue to be "a waste of public money".

Mr Reuter also called for strong private management of the European Airbus pro-gramme. Airbus, be said, had reached a stage of maturity which now required "private sector management and efficiency in order to exist in international competition."
In remarks likely to irritate

In remarks likely to irritate French car producers, Mr Reuter also urged the European Community to adopt a liberal foreign trade policy on the car sector. This was "an indispensable factor in strengthening the European vehicle industry" to face the new competitive pressures of the market," he said. "We therefore advocate that Januares imports from that Japanese imports from plants in the US or certain European countries be freely offered throughout the EC."

#### I G Metall's leader wields strike threat

THE LEADER of the 1.5m-strong West German metalworkers union, I G Metall, has warned his members that they may have to prepare for strike action next year when the current heat year when the current three-year agreement on working time and pay expires. Mr Franz Steinkühler is opening his campaign early for those negotiations which will set important benchmarks for much of West

bench-marks for much of West German industry.

Next month the metalworkers will start working a 37-hour week which has come down in two stages from 38.5 hours in 1987, but the union will again be aiming for 35 hours in 1990.

Although there is no obvious militancy among the

metalworkers at present there is some disquiet about higher than expected inflation eroding most of the three-stage pay rise negotiated

That deal gave a 3.7 per cent rise in 1987, 2 per cent last year and 2.5 per cent this year. It was based on an expectation that the inflation rate would

not rise above 2 per cent, but this year it is likely to top 3

That means another longer-term deal is almost certainly ruled out in 1990 but how strongly the union will pursue reduced hours and higher pay will not become clear before its congress in

Mr Steinkühler warned yesterday that the employers had little political room for

But the profitability of West But the profitability of West German companies is west healthy and one Ruhr-based employer said that for that reason it would be difficult to resist a further one hour cut in working hours and a 3-4 per cent pay rise.

The employer did not, however, exclude the pssibility of some conflict on the way to

an agreement.

I G Metall will also continue
to resist weekend working as
part of shorter working week
packages in spite of the fact
that a growing number of
plant-level representatives are
accepting Saturday work.

#### W German spending package held up

By David Marsh in Bonn

A DISPUTE in the West German coalition over family support schemes held np a package of government spend-ing measures due to have been agreement in Rom vesterder amounced in Bonn yesterday.

The fresh skirmish between the dominant conservative parties and the liberal Free Democratic Party (FDP) underlines the serious tensions emerging in the Government following a succession of regional election upsets for the governing Bonn

The Government cancelled a planned late afternoon press conference after the parliamentary grouping of the conserva-tive Christian Democrat (CDU) and Christian Social (CSU) parties turned down a package of extra government spending worked out at a late night min-isterial meeting on Toesday. Failure of the parliamentary

cancus to approve the mea-sures comes as another blow to the credibility of Chancellor Helmut Kohl's centre-right coalition.

Mr Kohl is weathering a series of mid-term difficulties over policies ranging from defence and foreign policy to immigration, tax and housing. The Chancellor is drawing

comfort from the continuing buoyancy of the economy. But the renewed upset is bound to the renewed upset is bound to increase doubts about whether Mr Kohl has sufficient grip over his party machine as the CDU and CSU square up to a tough run of local elections over the next 18 months leading up to the general election in December 1990. Yesterday's disagreement

THE PROPERTY OF

Wilelia in

12071

in sing the

centred on the conservatives' opposition to a plan to delay an increase in child benefits until the next legislature period because in 1991

The FDP meanwhile man-aged to push through tax con-cessions for home helps which would take effect during the present legislature period. This was interpreted by conservative deputies at a meeting yesterday afternoon as an over generous hand-out for the FDP's traditional clientele of middle class professionals.

The dispute over a relatively small detail in the spending package shows how Mr Kohl's Government has become increasingly bogged down in petty bickering.

The package, planned to add around DM2bn (\$1.07bn) to government spending up to 1992, was designed to improve Bonn's social policies.

# More fraud claims over Irish meat company

By Kleran Cooke in Dublin

ALLEGATIONS of frand surrounding the activities of Goodman International, Europe's largest meat proces-sors and exporters, have again been made in the Dail, the

hish Parliament.
Mr Barry Desmond, deputy leader of the Irish opposition Labour Party, told the Dail that a company directly associated with the Goodman Group had been fined more than Irim (\$840,000) by the Irish Department of Agriculture earlier ment of Agriculture earlie this year for activities which included certain "misdeclarations" made on export refund

Mr Desmond said the Department of Agriculture had sent documents concerning the suspected fraud to the Irish police and had advised the European Commission in Brussels about

the matter The Goodman Group is a pri-vately held company controlled by Mr Larry Goodman and has an annual turnover estimated at 19760m. Mr Desmond said he stood by earlier allegations he made in the Dail that the Goodman Group was under "major investigation" hy the Irish Frand Squad and that the Irish Government was with-

holding 1620m in refund payments to the Goodman Group.

Mr Charles Haughey, the
Prime Minister, accused Mr
Desmond of trying to sabotage
the entire Irish beef industry.

Antid considerable abouting in the Dail, Mr Desmond called on

him to withdraw his remarks.

"You are protecting a friend.

I will not be intimidated by
Larry Goodman or his like,"
said Mr Desmond. The Department of Agriculture in Dublin
was due to issue a statement concerning Mr Desmond's allegations last night.

Goodman International rejected Mr Desmond's allega-tions as "ill-informed, slipshod and false" and has challenged Mr Desmond and another Dail member to repeat their allega-tions ontside Parliament "where we would have some recourse to justice."

Mr Larry Goodman, interviewed on Irish national radio, said his company had been an advocate of stamping ont ahuses in the meat industry and accused left wing elements of citizen un trapple affects. of stirring up trouble. "They are anti-private industry, anti-success, anti-effort, anti-bloody well everything," said Mr Goodman.

## Move to restrict ownership of Italian banks wins backing

By Alan Friedman in Milan

A DRAFT law which would prevent industrial concerns owning more than 20 per cent of banks was approved yester-day by the Italian Senate's industry committee. The provi-sion, which is contained in Italy's first-ever attempt at establishing anti-trust legislation, also states that any indus-trial group wishing to own more than 10 per cent of a bank must seek approval from the Bank of Italy.

the Bank of Italy.

Senator Roberto Cassola, the committee chairman, said the full Senate was likely to approve the hill today.

Approval by the lower house could take several months.

The legislation, while creating an authority to monitor excessive industrial concentrations. sive industrial concentration, does not address the issue of monopoly problems arising from excessive market shares

By Jim Bodgener in Ankara

ANKARA has complained to Tehran over what it sees as interference in Turkey's inter-

nal affairs following Islamic fundamentalist demonstra-

The protests were made on

Monday night when Iran's ambassador to Turkey, Mr Manoser Mottaki, was sum-

moned to the Turkish Foreign Ministry in Ankara. The Iranian media had also

broadcast inflammatory street interviews following solidarity demonstrations in Tehran, a

Ankara accuses Tehran

in specific sectors. The provi-sion limiting the equity stakes which may be held by industry in banks was presented as a government amendment to the anti-trust law.

The issue of whether industry may control banks has been hotly debated in Italy in recent months, with leading industrialists such as Mr Ces-are Romiti, Fiat's managing director, arguing in favour. When the idea of anti-trust leg-islation was first mooted in Italy in 1987 Mr Romiti reacted by speaking angrily of "anti-capitalist vomit."

capitalist voint.

Mr Carlo Azeglio Ciampi,
Governor of the Bank of Italy,
has been an outspoken opponent of the idea of industry owning banks, warning that there would be a serious dan-ger of conflicts of interest. John Wyles adds: Mr Giuli-

Turkish Foreign Ministry

spokesman added yesterday. Turkish security sources have

said there was evidence of out-side complicity in countrywide protests at the weekend in Tur-

key against the annulment of a

"turban" decree by the Turkish Constitutional Court last week. The "turban" decree would have permitted the wearing of the chador, or Islamic head-

scarf, in Turkish higher educa-

ano Amato, Italy's Treasury Minister, yesterday revealed a new and slightly lower than expected estimate for the Gov-ernment's 1989 budget deficit. He told a parliamentary com-

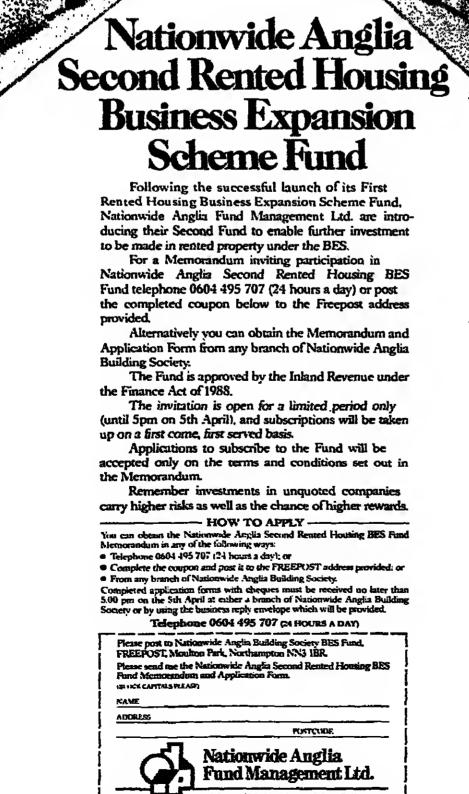
mittee that present trends point to a chorfall of L134,500bn (£57bn), L17,150bn more than the target. The forcast would have been around L5,000bn higher hat for new revenus measures recently revenna measures recently enacted by government decree. He said tax revenues were now expected to be L297,000bn against earlier estimate of L286,000bn. Total revenues would reach L405,000bn, about

L5,000bn more than forecast. The cabinet is due to adopt a new package of spending cuts by next Tuesday which may aim for savings of around L10,006hn-L12,006bn, to be followed by further measures.

Published by the Financial Times (Europe) Ltd., Frankfurt Branch, represented by E. Hugo, Frankfurt Branch, represented by E. Hugo, Frankfurt/Main, and, as members of the Board of Directors, F. Barlow, R.A.F. McCrean, G.T.S. Damer, M.C. Gortzan, D.E.P. Palmer, London, Frinter, Frankfurter Societäts-Druckerei-GmbH, Frankfurt/Main, Responsible scittor; Sir Geoffrey Owen, Financial Times, Bracken House, Cannon Street, London EC4P 4BY, 6 The Financial Times Ltd, 1989.

FINANCIAL TIMES, USPS No 196640, published daily except Sundays and bolidays. US subscription rates \$365.00 per summ. Second-class postage paid at New York NY and at additional mailing offices. POSTMASTER, send address change to: FINANCIAL TIMES, 14 East 60th Street, New York, NY 10022.

Financial Times (Scandinavia) Ltd. Onergade 44, DK-1400 Copenhagen-K. DENMARK. Telephone (01) 13 44 41; Fax (01) 935335. tion institutions. It was pushed through parliament by the rul-ing Motherland Party.



# Swiss appoint prosecutor in Kopp affair

THE SWISS Parliament yesterday appointed a special prosecutor, Mr Joseph-Daniel Piller, to direct an investiga-tion into charges that Mrs Elis-abeth Kopp, the former Justice Minister may have violated official secrecy rules and obstructed the course of justice in connection with a 51bm drugs money-kundering scan-

dal.

If Mr Piller decides to press charges, the case against Mrs Kopp will be heard by the Federal Tribunal, the country's supreme court Switzerland's first woman cabinet minister would then become the first ever to face trial.

The penalty for breaching secrecy is a prison sentence of up to three years or a fine of up to SFr40,000 (£14,600).

Mr Piller's appointment became possible after both chambers of Parliament had lifted Mrs Kopp's immunity to prosecution. Mrs Kopp herself asked for it to be lifted when she was forced to resign in Jamary.

A CONTRACTOR OF THE PARTY OF TH

in Cas.

i waita

· Carriere

31700000

A transfer to the second

(\* ...41...)\*\* (837 (\* ...41...)\*\* (837

1 1 may 1952

. . . . . Y &

11 11 11 WT

The same of the

Agenta Legacian de la companion de la companio

1000

e parti e 💓 🍽

Law Pinks

On the basis of a dossier sub-mitted by an examining magistrate Mr Piller, currently prose-cutor in the canton of Pribourg, will have to make up his mind on two questions: Did Mrs Kopp breach secrecy, when she warned her husband, Hans, by telephone that Shakarchi Trading, a com-pany of which he was vice-president, was suspected of being involved in money laundering?
• In warning her husband

was it Mrs Kopp's intention to allow him time to destroy doc-uments or other evidence?

Repercussions from the strest last July in the camon of Ticino of two Lebanese brothers, Jean and Barkey Magharian, under suspicion of having laundered money from drugs trafficking through Switzerland, have been falling fast

and thick recently.

Last week a US federal court in Los Angeles-charged the brothers with conspiring to



Kopp: may face trial

launder drug money and to transport money illegally out of the US. A New York court indicted them on charges of conspiring to possess and dis-tribute cocaine. The US embassy in Berne said a request could be made for the extradition of the Magharians.

Earlier last week the Swiss Government suspended Mr Rudolf Gerber, the federal public prosecutor, and opened a disciplinary inquiry into his

He had been blamed in a report by a Government ap-pointed judge for not acting on a proposal to investigate five companies suspected of laun-daring drugs money and for not acting quickly enough after being informed that Mrs Kopp had warned her husband. In a separate development the administrative committee of the lower chamber of Parliament this week admonished Mr Peter Arbenz, the Federal Com-missioner for Refugees, for legal errors in expelling two political refugees from Switzer-land.

However, the committee found no grounds for starting a disciplinary inquiry into the actions of Mr Arbenz, who was

#### Wider economic power for Soviet republics

By Quentin Peel in Moscow

SWEEPING PLANS to give the individual Shriet republics more power crys their local economies, in line with growing nationalist demands for greater autonomy, have been include more power to levy local taxes, vary local prices, and control agriculture, consumer industries, housing, health and education services

However, the plans fall well short of the calls for devolution from the most assertive non-Russian republics, such as Estonia, Latvia and Lithuania. They would still leave virtually all heavy industry in contral hands, including engineering, chemical industries, fuel

and energy, and mining. At the same time, Moscow will keep control of banking and finance, currency circulation, foreign de, and setting broad guide-A full text of proposed druft

legislation on expanding the budget powers, "self-government and self-financing" of the 15 republics, was published in the national press, for a proposed public debate.

posed public debate.

The main innovations would be in putting agriculture, consumer industries, environmental protection, housing and social services under republican government control. Many of those are the economy's bigness problem areas. gest problem areas.

At the same time, the plan may set the scene for confrontation between Moscow and the republics on the highly-sensitive environmental issues, by granting responsibility for environmental protection to the regulates, while leaving the most serious polluting indus-tries under the control of national ministries. Republican plans for their

own economic autonomy, such as in Estonia, have called for

far greater budget autonomy. The government there wants the power to decide its entire taxation system, simply agree-ing to pay a fixed percentage to Moscow each year. It also proposes to bring all industria enterprises under local control leaving only defence and for-

eign affairs to Moscow. The Moscow plan does entail some drastic pruning of the central bureaucracy, including the outright abolition of a string of ministries, such as Gosagroprom, the agriculture super-ministry, and those responsible for water supply, forestry, bread products, internal trade and construction: all those responsibilities would pass to the republics.

Mr Mikhail Gorbachev for-mally proposed the dissolution of Gosagroprom in a speech to the Communist party's central committee yesterday.

However, as far as taxation is concerned, it would simply allocate republics a proportion of the two principal tax sources: from enterprise prof-its, and sales taxes. The repubics would in turn be allowed to tap only modest additional sources, including issuing shares, raising loans and organising lotteries, and impos-ing penalties for pollution.

According to initial calcula-tions included in the draft legislation, the proposals would give the republics responsibil-ity for 36 per cent of all industrial production, instead of only 5 per cent at the moment.
The proportion is much higher in the small republics where there are fewer large mining, energy and other heavy industrial concerns. In the Baltic republics, for example, the local government would control between 57 and

72 per cent of all industrial activity, instead of 7-9 per cent.

#### Belgians give thumbs-down to regional devolution

By David Buchan in Brussels

BRIGIANS HAVE been led by their politicians into a regional devolution of their state which few of them want,

according to a survey.

Commissioned by an admittedly pro-federalist pressure group going under the unabashed title of Belgian and Proud of li", the poll con-firms much anecdotal evidence that the average Belgian is less exercised about linguistic

differences than his political representative.
Less then one in four says the devolution issue determined his or her vote in the last elections, according to the survey of 1,606 Relgions this year. Citizens of bilingual

Brussels are evidently less keen on regionalisation than inhabitants of both Flanders

and French-speaking Wallonia.
This year's constitutional reform transfers some 30 per cent of the state budget to the country's three regions, and even gives regional executives powers to conclude some forms of international agree-

This has caused controversy between national and regional ministers. But a majority of respondents to yesterday's poll said they wanted scientific research, international treaties and foreign trade accords to stay in central government

# Insults fly as Ozal prepares to defend his majority

Jim Bodgener reports on opposition moves to turn Turkey's local elections into a vote of confidence

CRIMONIOUS campaigning A for local elections in Turkey on March 26 has hotted up amongst the 1.5m candidates vying for 1,966 seats countrywide, with overall victory still predicted for the rul-ing Motherland Party (Anap) – but by a questionable margin. Prime Minister Mr Turgut Ozal

needs a sufficiently strong mandate measured against Anap's 36 per cent vote in the general elections of autumn 1987 if he is to bid for the bresidency when President Kenan Kyren steps down in November.

Mr Ozel flew off yesterday to watch a quarter final football match in the

European Champions Cup between Turkish champions Galatasaray and Monaco in Cologne – a popular quip was that, given Anap's present stand-ing in opinion polls, Mr Ozal's presi-dential chances depended as much on the result of the football game as on the outcome of the local elections. High inflation of 70 to 80 per cent has steadily eroded Anap's electoral

base amongst its "central pillar" of a centre-right, lower middle-income silent majority which Mr Osal fondly claims to have tapped for the first time in Turkish politics.

The opposition is seeking to forestall Mr Ozal by turning the local elections into a national vote of confidence. But despite the negative polls, the election will probably bear out the good track record overall of its mayors. They have been helped by a government committed to infrastructure spending spurred by election econom-

wheeling and dealing within Anap are now preoccupying Mr Ozal more than the economy – which returned a record current account surplus of

\$1,500m for the year.
There have been grass-roots complaints about high-handed selection of candidates overriding local caucus choices. Resentment still amoulders against Mr Ozal's withdrawal onto a circle of close advisers and family in a reign apparently growing ever more

dynastic and Ottomen in appearance. Mr Ozal has even firted with Islamic fundamentalism to appease the strong conservative Islamic faction within

But the main opposition Social Democratic Populist Party (SHP) itself hardly presents a coherent front, undermined on the left by former pre-mier Bulent Scevit and his Demomier Bulent Scevit and his Democratic Left Party, much to Anap's satisfaction. Under the leadership of Professor Erdal Inonu and his pragmatic secretary general, Mr Deniz Baykal, the SHP probably would not want to see a resounding defeat which could herald a general election now. The SHP would prefer to bide its time, relying on Anap's electoral wastage to win control in the early 1990s over an economy and society gathering impetus towards entry into the European Community.

Community.

Mr Baykal would clearly like to see an SHP modelled on the western social democrat pattern, but the party is divided over how to deal with

repressed Kurdish ethnicity in the

At stake could be Anap's grip on the big cities, which the SHP has tar-geted. The redoubtable Mr Bedrettin Dalan can be expected to hold his mayoral fieldom of istanbul. If victory in the start is metabole by in the city is matched by an Anap debacle elsewhere, Mr Dalan may be tempted to tilt for the national arena by detaching liberals from his and other parties to form a new grouping.

Most precarious is the outlook for the capital's Mr Mehmet Altinsoy, whose spending on pink pavements and a grossly incongruous tower and revolving restaurant in Ankara's exclusive Cankaya district has raised many eyebrows.

Against him, the SHP has arraigned
Mr Murat Karayalcin, an urbane and

highly-popular city planner, whose Batikent housing scheme to the north-west of the city has won prestigious international awards.

Much-needed infrastructure like
water supply and sewerage has been

installed by Mr Altinsoy's administra-tion, but he sadly lacks Mr Karayal-cin's charisma. In Izmir the present Anap incumbent, Mr Burhan Ozfatura, is also saddled with infrastruc-

tural mistakes. The SHP candidate, Mr Yuksel Cakmur, claims billions of lira have been poured into a scheme to clean up the

heavily polluted Bay of Izmir without any noticeable improvement. For former premier Mr Suleyman Demirel, leader of the True Path Party, the local elections could turn out to be a struggle for survival. His personal appeal within the party has been flagging recently, there have been serious challenges to his leadership, and younger TPP members may that having for part bleed.

start baying for new blood. However, Mr Demirel, the grand old man of Turkish politics, has a shrewd empathy with the earthy mentality and humour of the small townsmen and peasantry of Central Anatolia and more than half of Turkey's 55m population still live on the land.

# Minister's resignation fails to mollify Greek opposition parties

GREEK OPPOSITION parties yesterday continued to call for the wholesale resignation of the Socialist Government and an immediate general election, unmollified by the resignation on Tuesday night of Mr Aga-menmon Koutsogiorgas, Minister to the Prime Minister,

Mr Kontsogiorgas, an abra-sive populist in style and right-hand man to the Prime Minister, Mr Andreas Papan-dreou, is one of the members of the Government who was the subject of the most serious allegations in the Koskotas

Communist and Conservative opposition yesterday condemned strongly a draft electoral law designed for use in next June's general election. They claimed that the law, unveiled by the Government, was specially rigged to favour the Juneau operator. The runner-up party. The Socialists are generally expec-

ted to run second to the Con-servatives next June.

Mr Koutsoglorgas is under-stood to have been involved closely in the drafting of the electoral system. As Justice Minister last summer he also masterminded legislation which, according to later claims by the Bank of Greece,

seriously hampered attempts to investigate the private bank owned by former tycoon Mr George Koskotas. took their battle to the streets, for the first time since the Koskotas scandal broke last October. Mass rallies were The central bank had to

hypass the legislation in order to turn up information leading to the filing of fraud charges Opposition parties yesterday October. Mass rallies were staged by the Communists in 32 towns around Greece, including Athens and Salon-ika. The Conservatives of the New Democracy party will demonstrate next Sunday.

#### GLOBAL INTEGRATION THROUGH OVERSEAS INVESTMENT

**ADVERTISEMENT** 

# A Force for the Future

As Japan's pre-eminent control equipment company, Omron Tateisì Electronics occupies a unique position in the interface between humans and machines. With a product range spanning from electronic fund transfer systems, point of sales systems through to its newly launched 'fuzzy computers', the group is poised for continued rapid growth.

By Brian Robins



Mr. Yoshio Tateisi, President Omron Tateisi Electronics Co.

Robins: Has Omron Tateisi\_ the percentage of R&D to sales : oreus do you see emerging? fully recovered from the downturn is approximately 6 per cent. That of the mid 1980's?

cided with the recovery from the so-called 'endaka' shockthe shock from the yea's rapid

appreciation. We overcame its effects in two ways. One involved changing the nature of the company itself. and the second main point was the change in the external environment.

In common with many other Japanese companies, we had developed what we call the big company disease. What I mean by this is that the pattern of our corporate behaviour was based on thinking purely as a manufacturing company. Secondly, perhaps unavoidably. after the rapid growth of the previous era, our organisational structure grew too large to respond quickly to the changing needs of the market.

#### More market oriented approach

We overcame this by a thorough decentralisation of structure and authority within the

What I mean by the thorough decentralisation of the institutional framework of the corporation, was that we established companies within the company. Each of these in-house corporations is responsible for R&D, manufacturing and sales. They are totally self-sufficient and directly market oriented. By achieving this decentralisation, we have matched our technology more closely to the needs of the

market. As to the external environment, there are two main issues. Society itself is changing from an industrial to an informationoriented society. Secondly, there is also the emergence of globalisation or the borderless economy, and we must keep these two points in mind when looking at the changes in the market.

Robins: At the same time, you increased R&D and capital spending significantly.

Tateisi: That is so, but not only the amount of capital investment, but also the level of human resources involved, where we have increased our activity substantially. So, taking this year's figure,

figure should be increased even emphasise that the FA (Factory Tateisk: The mid 1980's coin-further in the future. I would like Automation) market is the main to increase it to around 8 per cent as soon as possible.

> Robins: Can you explain the future spread of the group's operations?

> Tateisi: There are four main areas to our technology strategy. First is C&C, or computers and communications. Second is control technology. Third is information system equipmentterminals and components. And lastly, control equipment-electromechanical components (EMC) and solid state components (SSC).

#### Improved interface through 'Fuzzy' technology

Looking to the 1990's and the next century, one important new technology is the so-called 'fuzzy technology'. We hope to introduce new products utilising this technology, and also to introduce this technology into our existing product line.

The idea is to have these types of technology or machinery, which seem more like human beings. This forms the core of our new tech-

Another is the area of sensors, which includes pattern recognition. We hope to develop sensors that will function as close as possible to the five senses of a human being, and integrating this with our fuzzy technology, we hope to have technology that is more human-

Robins: What new product 1990's, and also the next century.

Tateisi: Firstly, I'd like to repillar of our business. FA control equipment accounts for about 60 per cent of revenues at the moment. We believe that in 10 to 20 years, it will still be a very promising market and there is still growth to be seen.

#### New opportunities in OA

Also, what we previously saw only on the production line, we are now seeing as a similar trend in the office—the push for higher productivity, efficiency and rationalisation. We see this as presenting

many promising opportunities. The third area with growth potential is distribution systems. Here, too, there is growing pressure for efficiency, productivity and further rationalisation.

The fourth area is home automation, with the change of lifestyles. The need is for a more comfortable home and more convenient living facilities. And finally, it is very important to provide a healthy and long life for society.

So, these are the five major markets we've defined, and we are developing specific targets and objectives to realise our ambitions.

#### Golden '90's strategy

We have named our 10 year strategy for the 1990's as being the 'Golden '90's'. This will be implemented from the beginning of next year. In this plan, we have to think just what will be the pillars of the company's operations in the responsible for developing in these That is not possible if we operate

Robins: The company has adopted a new globalisation strategy. Could you please provide some

Tateisi: As you are aware, 20 per cent of our sales are devoted to exports, so the weight of this area is not so great as yet. So why are we implementing a new globalisa-

tion strategy? One reason is 'endaka'. With the appreciation of the yen, we cannot develop overseas simply by exporting. We have to take the exchange rate into consideration. So we have to mutualise, or offset, the impact of the exchange risk on

our operations. Also, taking customer considerations into account, the focus is increasingly on the system, our service and increasingly on the software aspects. That demands that we have closer contact with our customers than was the case previously when we were more

#### Localisation in major markets

hardware oriented.

Lastly, but very importantly, we have the localisation of our businesses overseas. We want to contribute not only to the local employees but to people of that region or society. That is the only way companies can survive.

We at Omron Tateisi have a company constitution which calls for working to improve standards of living and for a better society. With this slogan, the relationship between the company, the individual and society is the key, and

We have to know where we are we want to be integrated in each going and which divisions will be region, or area where we are active.

just as an exporting company. In each of our so-called four global centres-North America, Europe, Asia-Pacific and finally Japan—we aim to achieve a selfsufficient type of business in each of these regions, which we hope to

realise in the 1990's. At present we have 40 bases globally in 22 countries. So we have established regional headquarters. So far for Europe, in Amsterdam; in Asia, Singapore, and from March the North America base will be in Chicago, Illinois. Each of these organisations is called the Omron Management Centre of the relevant region.

Robins: To achieve your ambitions, capital spending will remain high. Can we expect any fund raisings during the next twelve months?

Tateisi: We hope to build up our company's infrastructure during the 1990's. During the first half of the 1990's, we envisage a large spending programme for the development of technology, globalisation, revolutionalising production and arming ourselves with information. But, looking just to the year ahead, most likely there will be a capital issue, but we will be on the look out for the most advantageous opportunities presented to us. We do not intend limiting ourselves to either the domestic or overseas markets for

Robins: Finally, Omron Tateisi has a reputation in Japan for community services, especially helping handicapped people. Can you pro-vide some details, please.

Tateisi: This goes back to our corporate constitution, and the philosophy which has been with the company from the beginning. It goes back to the personal philosophy of the company's founder, Dr. Kazuma Tateisi, that one who makes others happy will be himself happy. So, we began working with Japan Sun Industries (Taiyo-no-le in Japanese) at Beppu, in Kyushu. In 1972 we established Omron Taiyo which has 150 employees, including severely disabled persons. Since then we have established Omron Taiyo as a subsidiary of the company in Kyoto in 1985, with about 100

# OMRON.

Omron Tatelsi Electronics Co. 10, Tsuchido-cho, Hanazono, Ukyo-ku Kyoto, 616 Japan Telephone: (075) 463-1161

Telex: 5422889

Omron Management Center of Europe B.V. Planeterweg 77, 2132HM Hoofddorp

The Netherlands Telephone: (2503) 62-162 Telex: 44-71343

Surrey/Telford (U.K.), Amsterdam, Hamburg, Düsseldorf, Vienna, Cham (Switzerland), Groot-Bijgaarden (Belgium), Paris, Milan, Madrid, Lisbon, Oslo, Stockholm, Helsinki, Toronto, Chicago, Dallas, Los Altos (California), São Paulo, Sydney, Taipei, Hong Kong, Singapore, Kuala Lumpur, Bangkok

MPs barred after

Justice Thakkar's report had

remained a secret until the press leaks on Monday. The

press teams on monary. The government yesterday refused to budge from its position that Parliament had voted to keep the report confidential and that it would not rebease the

crescendo, the Speaker said that the Opposition's behav-iour had brought shame on the

Assembly.
Sirty-three members were suspended for "misbehavious" under a motion brought in by

the government, including Mr VP. Singh, the leader of the Opposition. Other Opposition members walked out in pro-

Most observers took the

Opposition's campaign to reflect the closeness of the election, and their eagerness to seize on any issue that could undermine hir Gandhi or one

Mr Dhawan was recently

her mawan was recently brought back to a senior post in the Prime Minister's office to help boost the Congress party in advance of the elec-

His return has been resented by some ministers close to Mr Gendhi who feel superseded

and there was some specula-tion yesterday that one of them could have been behind the

his close advisers.

Gandhi murder

report uproar

MORE THAN half the Indian

Mr R. K. Dhawan, formerly a special assistant and close con-fident of Mrs Gendhi, was with

her at the time of her murder. The government said yesterday

that a special investigation ordered in the wake of the Thakkar report had cleared Mr Dhawan of any complicity in

The statement was not serough to silence Opposition members who are barred under Parliamentary rules from discussing the issue until the report has been tabled in the

# Botha ignores party calls to resign

By Anthony Robinson in Cape Town

PRESIDENT P W Botha yesterday underlined South Africa's unresolved leadership crists by simply ignoring party calls to resign and by presiding over hoth the pre-budget callnet meeting and the presentation in parliament of an avowedly non-election

budget.
In a breathtaking display of husiness as usual Mr Botha signalled his return to active politics by turning up early for the cahinet meeting in the expensively restored and enlarged Tnynhuis presid ential complex next to parliament. He was ready for work

despite having spent the previous evening playing the gracious host at a reception in his official home of

It was by all accounts an

ago the reception was in cele-hration of his 46th wedding

anniversary.

Many of his party and cabinet colleagues were present, including Mr F W de Klerk, his challenger. Best known for his volcanic

excruciating evening for some of the guests. Planned well

before his stroke two months

Elize were gracionsnass personified at the dinner. "I think he wanted to shame us and make us feel guilty for our disloyalty," one guest com-mented yesterday on condition

temper and withering stare Mr Botha and his devoted wife

mental yesterday on condition of total anonymity.

According to a reliable source some ministers entered the cabinet room with shaky knees fearing that the President would work around the table asking each one to

axplain his hehaviour shake every hand, over the past tension filled. The main except

Instead he got straight down to business - the finer details of the budget speech to he read in the afternoon by Mr Barend du Plessis, the Finance Min

After lunch Mr Botha was among the first to enter the new enlarged chamber espe-cially built for those gala occa-

sially built for those gais occasions when members of all
three of the racially segregated
houses of parliament sit
together.

He wandered quietly in and
sat down in his usual seat
amhlazoned with the
presidential seal a couple
of steps lower than the
speaker's dais. speaker's dais.
One hy one as members trooped in they paid obeisance and Mr Botha dutifully rose to

He then sat looking bored throughout the speech while Mr Boths, in an impeccable dark three piece suit, carefully followed every line of the budget speech by his erstwhile protegee Mr du Ples

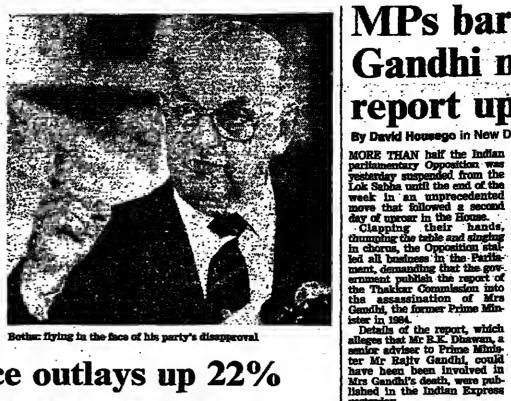
on ly

The main exception was Mr

de Klerk who scurried in, brief-

case under arm, only seconds before the entry of the speaker and mace and slipped into his seat next to Mr Botha with

The President looked for all the world like a man who has heard and digested the immor-tal words of veteran Italian politician Giulio Andrectti "il potere logora chi non c'e l'ha" which roughly translated means power exhausts he who does not hold it.



# Pretoria adopts neutral budget with defence outlays up 22%

Arafat truce proposal revives PLO split

Town.

Introducing what he called e bodget combining economic responsibility with political integrity Mr Barend du Plessis, the Finance Minister, budgeted for a 15 per cent rise in spending over last year's upwardly

revised estimates to R65bn (£14.9bn) and a 16 per cent rise in revenue to R55bn. A R1bn contingency fund for

borrowing is planned to decline to 4.1 per cent of GDP from the revised 4.4 per cent last fiscal year. With inflation expected to

rise to 15 per cent this year the intention is to freeze both revenue and spending in real terms after a rise nearly 30 per cent above budget on both sides last

By Lamis Andoni in Amman

STRAINS have re-emerged within the Palestine Liberation

Organisation over proposals by Mr Yassir Arafat, the PLO chairman, for a conditional halt to commando attacks against the Israeli army in

south Lebanon.

Mr Arafat has recently indicated readiness to authorise a qualified truce in south Lebanon, on condition that the laractis cease using live ammunition against Palestinians in the occupied West Bank and Gaza Strip, stop deporting Palestinians, and halt air raids on refusee camps in south Lebanonic Palestinians, and halt air raids on refusee camps in south Lebanonic Palestinians, and halt air raids on refusee camps in south Lebanonic Palestinians.

refugee camps in south Leba-non. But his plan has been rejected by two major Palestin-ian factions based in Damas-cus, who have pledged to con-

tinue operations against Israeli military institutions". The debate exposes frustra-tions within the PLO at the

lack of progress towards reviv-

By Eric Silver in Jerusalem

TEN YEARS to the month

after the Israeli-Egyptian peace treaty was signed, Israel yes-

terday completed its evacua-

tion from the Sinai peninsular it conquered in the 1967 war.

it conquered in the 1967 war.

Border police and Foreign
Ministry officials withdrew at
noon from the 300 square
metre Taba enclave on the Red
Sen coast with good grace but
no ceremony. The blue and
white Star of David flag had
been lowered the previous
night. Workers from the neighbouring fown of Eilat, whose
lobs are endangered by the

jobs are endangered by the

withdrawal, marched out defi-antly singing: "The people of Israel will live."

A huge red, white and black Egyptian banner was raised

after the transfer, and hun-dreds of Egyptian labourers

hroke into their national anthom and cried: "Allah is

Both Israel and Egypt had

tax-free allowances, while sales tax will rise from 12 to 13 per cent and higher excise duties will raise the cost of tobacco, beer and spirits. It was, he emphasised, not an election budget. Mr du Plessis introduced

minor changes in mining taxa-tion which will cost the exchether R31m in lost revenue

Taken together spending on

security will rise 22.2 per cent
to R14.9hn, of which R2.49hn
will he spent by the police, a quer R31m in lost revenue from gold mines and R22m

cess since the organisation launched its political initiative last November. Mr Arafat's

proposal followed a spate of attempts to infiltrate Israeli borders by Damascus-based

Palestinian factions in south Lehanon. The US has suggested that these attacks may jeopardise its recently-opened dialogue with the PLO.

Officials from the left-wing Democratic Front for the Liberation of Palestine and Popular Front for the Liberation of Palestine, contacted by telephone in Damascus, said that they

opposed the principle of a truce

framework of a comprehensive

peaceful settlement of the Pal-estinian problem.

would never accept Arafat's conditions but we feel that such proposals would start a compromise on the principle of armed struggle itself," a DFLP

Israel completes Sinai pullout

claimed ownership of the

enclave, where Israell inves-tors built a luxury resort hotel and a holiday village after the evacuation of Sinai had begun. An international arbitration

panel backed the Egyptian case at the end of last year. Egypt agreed to pay \$38.2m for the hotel, which will continue to be maneged by its Israeli founder on behalf of the American Seattle of the Seattle of the American Seattle of the American Seattle of the Se

founder on behalf of the American Sonesta chain. The border will remain open with e minimum of formalities.

Mr Yitzhak Llor, deputy director-general of the Israell Foreign Ministry, said before leaving Taba: "We went to court, and this was the decision. At the bottom line, we arrived at a mittal common description of the minimum of the country of t

arrived at a mutual compro-

Mr Alon Liel, the Foreign Ministry spokesman, confessed to mixed feelings. "From the

one hand we see the sadness of the hotel workers, the people

south Lebanon outside the

We are aware that Israel

marginal rate on gold mines will fall to 68.72 per cent from 70.5 per cent while the 15 per cent surcharge on non-gold mines has been reduced to 12 per cent

official said. They said that the

factions remain committed to a PLO pledge, made last Novem-

ber, not to attack civilian Israeli targets inside or outside

The debate over a truce in south Lebenon has highlighted a series of recent motual

recriminations between the two factions and Mr Arafat's mainstream Fatah faction.

Over the last two months Dr Georga Habash of the PFLP and Mr Nayer Hawatmen of the

and Mr Nayef Hawaimeh of the DFLP have accused Mr Arafat of not abiding by resolutions endorsed last November by a meeting of the Palestine National Council, the Palestinians' top decision-making body. They have been particularly provoked by repeated statements by Mr Arafat that he would be ready to visit Jerusalem provided Arah states agreed, in a statement issued

agreed, in a statement issued

of Ellat who love this place. But from another hand we have a lot of hope. We believe

that if we remove this obstacle

we might have better relations with Egypt, and this is a very important thing for us."

The Egyptian consul in Kilst, Mr Ahmedsl Maseri, added: "I hope this will be a bridge to peace, peace between the two reconest.

peoples. A new era is going to

Senior officials in Cairo and

Jerusalem took a more sombre view. Mr Butros Chall, the

Egyptian Minister of State for Foreign Affairs, welcomed the withdrawal as a victory for the

rule of international law but warned there could be no com-

prehensive peace without Palestinian self-determination.

two Palestinian gunmen attacked an Israeli army base on the Egyptian border at Rafah.

Hours before Israel withdrew

be started."

The latter represents a 21.5 per cent rise over last year's budgeted R8.19bn which was itself 22 per cent higher than the 1987 allocation.

R9.97hn.

The besically neutral tone of the budget and its stated intention to keep spending and revenue on a plateau in real terms represents in effect a tightening of overall fiscal

ish Government against the decision to bar Mr Anthony Lester, the eminent British QC, from appearing in court in

Lester for "mounting pres-sure" on the Singapore government to release political detainees had nothing to do with the British government. He said he was surprised at a British protest against the Singapore decision not to grant e professional visit pass to Mr Lester, who represents Ms Teo Son Lung, a political

datainee, who is making a the Singapore Governme Mr Jayakumar said Mr Les-ter had abused the privilege granted to him as a Queen's Counsel. He had "threatened and intimidated" the Singapore government and campaigned for his client beyond the confines of the court. A British statement regret-ting Singapore's action said: "His exclusion from the courts

in Singapore is bound to cause widespread dismay going beyond the United Kingdom." Some Singaporean MPs, wor-ried about pressure on the country's legal system, suggested in Parliament that it was necessary to have such a permanent court of appeal in Singapore to enhance Singa-Singapore to enhance Singapore's role as a regional financial centre. Mr Jayakumar agreed it was a good idea.

in January Singapore's parliament amended the constitution to bar Singapore courts and Britain's Privy Council from questioning the government in cases of detention without trial. The amendment allows courts to review deten-

went to the poils and the con-tests were fought on local issues and personalities.

The municipal elections will reinforce the Prime Minister's confidence in resisting US and European pressure to talk to the Palestine Liberation Organallows courts to review detention cases only on technical

#### **British protests** over bar on QC anger Singapore By Robin Pauley, Asia

SINGAPORE has reacted angrily to protests by the Brit-

Mr Shammgan Jayakumar, Home Affairs and Law Minia-ter, said in parliament yester-day that the decision to bar Mr

ging in dom

Cooper.

Mr Tan Boon Telk, the Attorney-General, appearing for Mr
Yeo, argued that the phrase "engaging in domestic politics" could be defined only by the minister on a case-by-case beats and not by the court. He said the court had no power to quash the order unless it was about that Mr Yeo had abused

The Singapore Government has adopted an increasingly harsh attitude to foreign publications and a number have rebased their journalists elsewhere in Asia, Two other Hong Kong-based publications, the Far Rastern Economic Review and Aslaweek, have also had their circulations restricted. The restriction on Aslawesk, which was restricted to 500 copies in October 1987 was eased to 5,000 last October. But that is still well below the ch-culation of 9,000 which the magazine had achieved in Singapore before the restrictions were imposed.

# S Korean workers win

struggling to set up legal trade unions in the face of strong realstance from big business, yesterday made an important breakthrough by winning the support of the country's aca-

The academics, whose views cannot be ignored by the Government, supported the work-crs' right to negotiate with management and condemned violence used at Ryundai to suppress the trade union. They

urged Hyundai to begin negotiations at once and apologise for its past activities.

The professors demanded that Hyundal cease using vio-

They also urged the Govern-ment to revise the labour laws and to release all jailed workers.

#### Mr dn Plessis said income tax payers would get only min-imum relief from fiscal drag through a small increase in SOUTH AFRICAN taxpayers face higher sales and excise taxes and no relief from fiscal rise of 30 per cent, and R9.94bn by the defence force.

drag after a neutral hudget designed to keep overall spend-ing in check despite higher defence spending and a sharp rise in the cost of servicing the government debt, Anthony Rohinson reports from Cape

**Israel and US** 

break little

in Washington

fresh ground

By Peter Riddell, US Editor

THE US and Israel remained some way apart publicly in

their views on the scope and nature of new Middle East ini-tiatives following the extensive

talks in Washington this week by Mr Moshe Arens, the Israeli

President George Bush has said he expects "new ideas" from Mr Yitzhak Shamir, the

Israeli Prime Minister, when he visits Washington next month Mr Bush said he hoped

when Mr Shamir came to the US "We can move forward in some way toward the peace

that everyone here aspires

Mr Arens, however, played down US calls for a commit-ment to talks leading to lon-

ger-term solutions which

needs and Palestinian demands

for self-determination. He said the only useful strategy was

one that focussed solely on

interim arrangements. He firmly ruled out negotia-

tions with the Palestine Libera-

tion Organisation and argued that the gap between Isrcal

and the Paestinians was too

large to be hridged at tha

However, in Coogressional testimony, Mr James Baker, the US Secretary of State, said

that if "meaningful" direct negotiations with noo-PLO Pal-

estinians were not possible, we would then have to see

negotiations between Israel

and the representatives of the PLO."

There has been no specific pressure from the US on Israel to talk with the PLO.

was left in no doubt by mem-bers both of the Administra-

tion and of Congress that, while the US remains totally

committed to Israel, there is

growing public and political impatience over the Israeli

handling of the Palestinian

During his visit Mr Arens

unexpected payments is built into this year's expenditure fig-ure, while the deficit before

Spending on education, the

largest single item of hudget expenditure, is set to rise 19 per cent to RILSan, but the biggest rise is in the budgets of the protection services of defence, police, justice and

In the short run independence for Namibia and peace in Angola has clearly not lead to a drop in military spending. Only financial aid to Namibia

shows a 62 per cent drop to R120m from R350m last year. Higher interest charges meanwhile are the main factor behind a 24 per cent rise in deht service charges to

voted against the Palestinian peace strategy at the PNC, accused Mr Arafat of "demon-

strating capitulationist tenden-cies by implying that he would pursue the same path as the late Egyptian President Anwar

Mr Arafat's senior aides

have leapt to his defence in recent days. "Arafat did not mean that he was ready to go to Jerusalem while it was

under Israeli occupation. This is why he has always said that such a step hinges on Arab consensus, for the Arabs would

never accept something like that," Sheikh Abdul Hamid

Sayegh, speaker of the PNC, said in Amman yesterday. The strongest public rebuttal has

come from Mr Mahmoud. Abbas, a PLO committee mem-

Anna, a FLA committee mem-ber, who has published open-letters in the Arabic press crit-icising Mr Hawatmeh and Dr Habash for sowing discord

Likud achieves

fresh poll gains

By Eric Silver in Jarusalem

THE right-wing Liked has

consolidated its conquest of

reruu polls in 27 towns on Tuesday, Likud now controls 44 to Labour's 32. The first round on February

28 marked a breakthrough for Prime Minister Yitzhak Shamir's party, which won only 26 councils to Labour's 54

in the last elections five years

ago.

Likud hailed their triumph
as an endorsement of the
Prime-Minister shard-line for-

eign policy, though barely 50 per cent of the Jewish voters

Israeli local government. After

policy.

As such it complements last month's rise in interest rates.

month's rise in interest rates. The overall aim is to cool the economy and reduce GDP growth to 2 per cent from 3.2 per cent last year in order to ensure a R4bn surplus on the current account of the balance of payments and keep inflation to a 15 per cent limit.

#### Singapore court reserves judgment on AWSJ appeal By Robin Packey A SINGAPORE court yesterday

the murder.

reserved indoment on an appeal by the Asian Wall Street Journal which asked the

Street Journal which asked the court to quash a government order restricting its sales for allegedly "engaging in domestic politics."

Mr Louis Blom-Cooper, the British QC and new head of the British Press Council, is representing the newspaper and said that Mr Yeo Ning Hong, the Information and Communications Minister, had exceeded his power when he slashed the Journal's circulation to 400 Journal's circulation to 400 from 5,000 in 1987.

The Government pronounced that the newspaper was inter-fering in local politics after it refused to publish a govern-ment rebuttal to an article on Singapore's securities market.

"Reporting on, and com-menting on, cannot be equated tics. It is the function of newspapers to be critical of governments and portray them in a negative light," said Mr Blom-

# backing from professors

SOUTH Korean workers,

Nearly 500 influential profes-

sors from 41 universities issued a statement strongly criticising the Hyundai business group, whose shipyard workers have been on strike for three months

The Hyundai shipyard strike attracted public criticism after a gang of men attacked union leaders, injuring 20 people. A number of union leaders have been arrested and the company has refused to negotiate with

lence and start negotiating with employees, apologise for its behaviour and compensate the victims.

# Siege mentality prevails among India's Moslems

David Housego reports on rising religious tensions in the furore created by Salman Rushdie's book

HESE are hard times for tndlan Moslems. A sense of solidarity over Salman Rushdie's book, "The Satanic Verses", has strengthened their feeling of being o beleaguered minority - albeit 100m strong - struggling to assert their religious and cultural identity in a country reluctant to accord it. Most are angry at what they regard as Rushdie's insult to

the Prophet, support the ban-ning of the book by the Indian Government and would probably like foreign governments to do the same. A large number - including most evidently the Shi'ite com-

munity – sympathiso with Ayatoliah Khomeini's call for Rushdle's death. At Aligarh Moslem university - the major Moslem teaching institu-tion in India – students have scrawled on the walls such slogans as "We are willing to kill Rushdie" and "Big pig Rush-

While this eiege mentality predominates, it is easier for extremists within the Moslem community to voice their opinions while liberals hesitate for

By contrast, both liberal and fundamentalist Hindus were against the banning of the book and outraged that the Indian Government has not condemned Khomeini's action. What government officials justify as a cautious stance intended to defuse communal tensions and safeguard India's relations with the Moslem world, many Hindus see as a further example of pandering

fear of being accused of

betraval

to reactionary Moslem sentiments. The controversy comes between the two communities - Moslems represent about 11 per cent of India's 800m popu-lation - are again on the They were at their worst

doring partition when hundreds of thousands were killed in the riots that preceded the hreak-up of the subcontinent and the creation of Pakistan. But communal tensions subsided during the 1960s and early 1970s when the two countries twice went to war and Indian Moslems demonstrated their loyalty to India. Apart

have been a host of other con-troversies of late - Hindu claims to recover temples that lie under mosques, bitterly-dis-puted legislation reinforcing Moslems' rights to their own divorce practices — that have again ignited tempers. In the background has been the continuing drumbeat of communal riots - Delhi, Meerut, Muzaffarnagar and, most recently, Bombay and Kashmir over Rushdie's book.

It must be touch and go whether the dynamics of the Rushdie affair will trigger off further rioting. Behind this deterioration in communal relations lie many factors including greater competition for lobs with unemployment rising. Moslems' generally lower levels of education, the growth of fundamentalism within both communities and with it the growth of an intolerance that has strained india's secular philosophy. But an important factor also is that Indian Moslems have

not resolved their hasle dilemma of how far they want

to be absorbed within the

Indian community, competing for education and jobs, and how far they they want to assert their own religious and collural identity — with the risk that this could confine them to the ghetto. Grievances have smouldered

over the years. Only 270,000 Moslems get a college or university education compared with 3.8m Hindus according to unofficial estimates — a proportion well below their population ratio. One reason is that the Moslem educated ditte Left the Moslem-educated élite left India for Pakistan after independence and that the poor remained.

But Moslems also claim it is indicative of the Government's priorities - there are more police stations than schools in the crowded Moslem districts in city centres. Moslems also believe that that recruitment to govern-

ment service is biased against them. Syed Hasham All, vice-chancellor of Aligarh Uni-versity, recounts that when he first arrived there students were so demoralised by the lack of prospects of getting into the IAS (the Indian Adminstrative Service, the top echelon of the civil service) that they did not bother to take the entrance exam. Notwithstanding this sense of injustice, Moslems have also

become more assertive over the years. They have shared in the resurgence of Moslem self confidence since the growth of Middle East oil wealth. By mig-rating to the Middle East for work, they have shared in that wealth - as the host of new mosques along the Kerala coastline and in Maharashtra Hindn irritation with the Moslem community takes two

forms. Extremist organisations still treat Moslems as a type of "fifth column," resent the Moslem community as an impediment to making a India a fully Hindu state and stir up fears that a higher Moslem birth rate could one day make Hindus a minority in their own land. Bal Thackeray, the head of the extremist Bombay-based Shiv Sena, does not bother to conceal his hate. "The Moslems have a slogan amongst themselves: we smiled and we got Pakistan, but now we will

fight and get India," he says.
"We should not be prepared to
accept Nehru's hlunder of secu-larism just to appease Mos-A second type of irritation is

felt by what sociologists in Delhi call "modern Hindus" those who wear their religion lightly but who see that education and the acceptance of change is the key to a stronger For these "new nationalists," the Moslem community's

adherence to its own personal law - marriage and divorce customs, the wearing of pur-

dah for women and resistance

to family planning — puts an unacceptable brake on India's overall development. Mr Adil, president of the Shia College in Lucknow, argues that most Hindus know they cannot afford to allow communal relations to degenerate into permanent confron-tation. He says the Moslem community is too large for Hindus to take such a risk: that Moslem wealth in India is growing and that India cannot afford to alienate the Moslem

countries that flank it to the

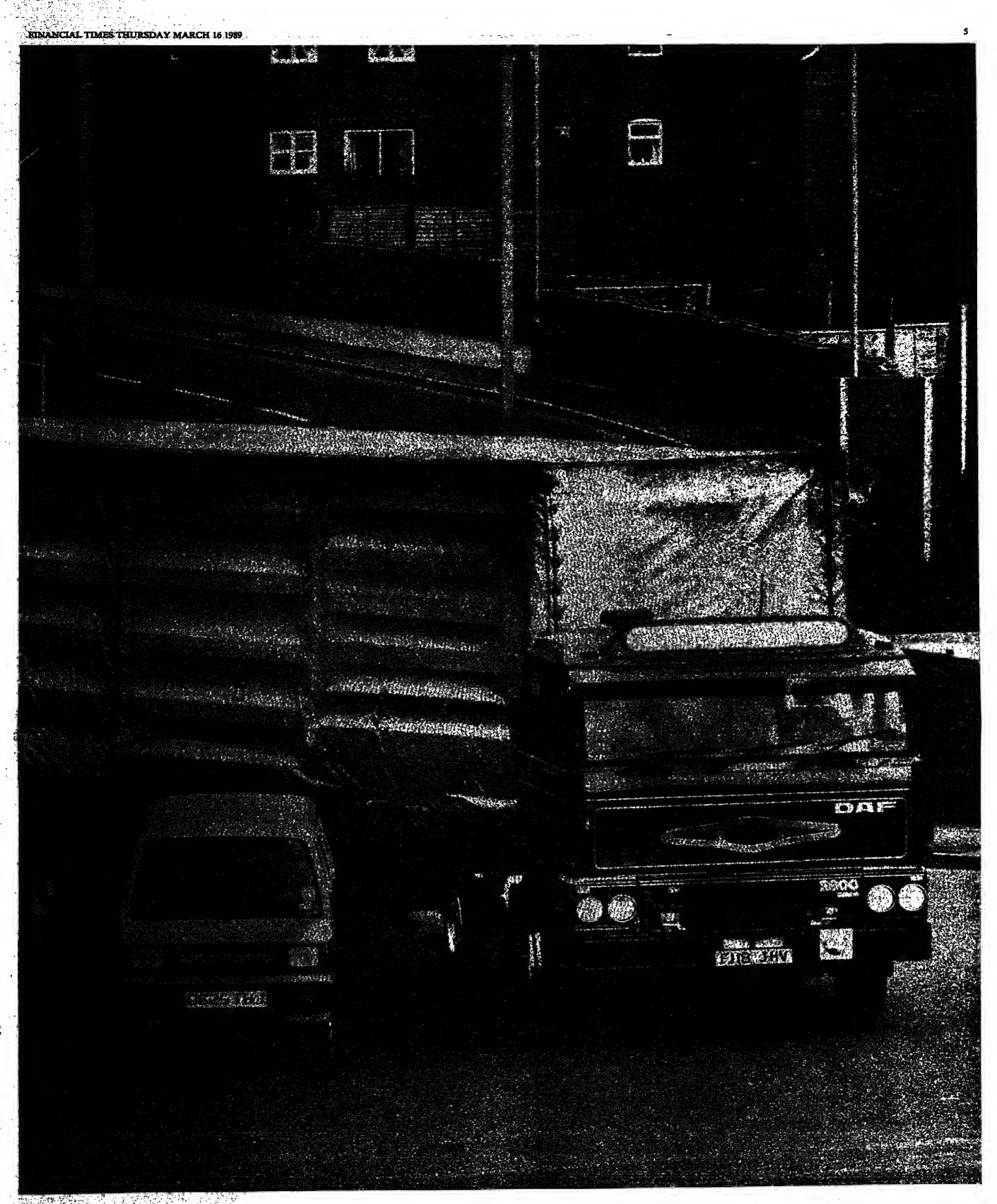


Police best a Moslem in protests over The Satanic Verses west and east. On the other "You have to get yourself hand, relations are unlikely to improve until Moslams feel they have the same opportuni-ties as Hindus and can hold the

same responsibilities.

Syed Hashem All believes the cine to this is that Moslems must become better educated

equipped with the right weap-ons to fight somebody more powerfully equipped than you," he says. He also thinks that Hindus, as the majority community, must learn to be more generous to their minori-



# YOU DON'T HAVE TO BE HUGE TO BE BIG IN ANGLIA.

You'll probably just end up that way.

rves

appeal

or feth, the second fether and carly to the count of the

ar Corner in Incept to Incept a runte p to curvate a fra calety

LING OFF

on of the constant constant constant for the

o erfel militär

wîn

SSOR

to began and responding and the filters

Localing at the control of the contr

The economic boom is alive and well and living in Anglia.

As well as giants like Carlsberg, Mercedes and Weetabix setting up headquarters here, Anglia is

now home to more new businesses each year than any other region. And with the boom have come the boom towns. Peterborough, Northampton and Milton Keynes are now three of the five fastest-growing towns in the country.

Added to which, Anglia has a very high local economic prosperity index which boasts five of the country's top eight listed towns.

Why wait? Put Anglia on your schedule and become part of a growing concern.

THERE'S FAR MORE TO ANGLIA THAN YOU THINK.

ANGLIA
Television Limited

V > 0

# Mexico talks stress Japan's role on debt

By Peter Riddell, US Editor in Washington

MR Pedro Aspe, the Mexican Finance Minister, is making an unexpected visit to Tokyo to discuss his country's dabt problems after two days of talks with the US Treasury in

Washington.
This detour, on his way to the annual meeting of the Inter-American Development Bank in Amsterdam, underlines the expanded role which Japan now bas in providing additional finance for heavily indebted countries such as Mexico, both via the multilat-eral institutions and directly through the Export-Import Bank of Japan.

Mexico is understood to be seeking a package that includes both a reduction in the burden of its \$107bm for-eign debt and commitments of fresh money over the next six years totalling some \$42bn. However, there was no commont yesterday on the substance of Mr Aspe's Washington visit. But US officials have publicly stressed the importance between the content. tance they attach to early agreement with Mexico. President Bush has also

acted to remove any lingering uncertainty about his attitude to the proposals outlined last Friday by Mr Nicholas Brady, his Treasury Secretary.

Initially the White House gave only qualified support but late on Tuesday, after a 90-min-ute meeting between My Bush and his senior national secu-rity advisers to consider the plan, Mr Marlin Fitzwater, his press spokesman, said: "The President fully supports the concepts and processes for debt reduction and oconomic growth ontlined in Brady's

speech."

Mr James Baker, the Secretary of State and author of the 1985 plan to increase lending to the most indebted countries, has publicly welcomed the new approach which instead places most emphasis on debt reduction. Some officials, as well as the Federal Reserve, retain doubts about whether Mr Brady's plan will work.

Mr David Mulford, the Treasury Under-Secretary for international affairs who is primarily responsible for the now debt strategy, will give a full ily responsible for the now debt strategy, will give a full explanation later today when he testifies before Congress. He will then leave for the IADB meeting where he will hold talks aimed at working towards debt agreements Implementing the new approach. The IADB deals with lending to Latin American countries.

#### Argentine currency dives further against dollar

By Gary Meed in Buenos Aires

ARGENTINA'S economic crisis worsened yesterday as the demand for the US dollar jumped by 10 per cent in one day on the black market.

The austral dropped fractionally at the end of last week to below 40 to the dollar but heavy trading yesterday saw it top 43 australs.

The continuing heavy demand for dollars reflects consumer fears that inflation is again out of the Government's control and that March will see a rate of 15 per cent or more. Consumers use the dollar as a prime and liquid hedge against inflation. Electrical goods, such as imported Japanese TV sets, have already increased by 30 per cent during the first week of March. Other goods — including domestically pro-duced goods — are certain to follow suit.

increases have been implicitly recognised by leading private sector employers and government officials, as shown by current wage settlements. Mr Torcuato Sozio, Under-Secretary in the Ministry of Labour, said this week that it was government policy to ensure wage said this week that it was government policy to ensure wage levels kept pace with inflation. Public sector pay awards this week include 40 per cent to gas workers (averting a 24-hour stoppage yesterday) 33 per cent for health workers, and almost 30 per cent for real. and almost 30 per cent for rail-way employees, all covering the first quarter of 1989. With less than two months before a presidential election, it appears that the Radical Party government has accepted that Presi-dent Raul Alfonsin's promise to keep inflation below 10 per cent is a dead letter.

Impanding blg price increases have been implicitly

## MP for Reform Party

By David Owen in Toronto

THE recently-formed Reform Party of Canada is to send its first MP to Ottawa after a by-election upset in the rural Alberta constituency of Beaver

Ms Deborah Grey, 37, o teacher, won for the right-of-centre party by o comfortabla margin of more than 4,000

votes. She was placed fourth behind the Conservative victor, Mr John Dahmer, in Novem ber's general election. The Reform Party was founded 16 months ago to pro-mote the interests of Canada's western provinces. The by-elec-tion was prompted by Mr Dah-mer's death.

# IADB seeking a new role after the lost years

The deadlock that has hampered the bank may end soon, reports Stephen Fidler

OR the last three years of what its president has called Latin America's lost decade, the inter-American Development Bank has itself been unable to find its way. A dispute over US demands for shareholders to have a right of veto over loans has held up a planned increase in capital and contributed to despondency about the role of the institu-

tion.
While the outflows of resources from highly-indebted countries have been running at countries have been running at close to \$30bn a year, the bank's lending slumped in 1988 to half of its 1984 peak of \$3.5bn. Founded in 1956 to channel development funds to Latin America, it was receiving more in interest and principal payments from the region than it was making in loans.

The bank commissioned a high-level external review high-level external review group, which announced its findings in December. Tho IADB had "lost its space", it declared, adding that "pre-cisely at a time when its assis-

iance was most required, the bank has simply not adjusted to the region's needs." Yet, as finance officials and hankers gather for the annual meeting of the 44-nation IADB in Amsterdam, there is an air of optimism abroad for the first time in years. Hopes are high that at this meeting, a formula will be announced under which the US will drop its objections

to the capital increase.

The breaking of the deadlock between the US and the main Latin American shareholders Latin American shareholders has been a prime objective of the man who took over as president of the bank last year, Mr Enriqua Iglesias, a former finance minister of Uruguay. As a prelude to that, he has embarked on an axternal restructuring of the bank and a reassessment of its external direction.

The essence of the dispute The essence of the dispute

was the dissatisfaction of the Reagan administration with the bank's operations and lend-ing policies. Unless they were overhauled, the US would not

By Anatole Kaletsky in New York

EASTERN Airlines, the strike-bound US air carrier which filed for Chapter 11 bankruptcy protection last Thursday, has

protection last Thursday, has been managing to operate only about 10 per cent of its 1,040 flights scheduled daily, according to aviation analysts.

This is despite intensified moves by the management to attract customers with very steep price cuts and find pilots willing to cross the picket lines set up by its 8,000-strong machinists' union.

Rastern won a minor legal

Rastern won a minor legal victory on Tuesday when a Federal court extended its han on secondary action by railway workers in support of the

machinists. But this was small comfort to the company's management, which faced several new legal difficulties as a result of filings this week in

The most important chal-lenge to the bankruptcy strat-egy charted by Mr Frank Lor-



ask Congress for the funds for the capital replenishment.

The dispute boiled down to whether the lending nations, including the US with 345 per-cent of the votes, should have the right of veto power over-loan decisions. A compromise which now seems close would

Eastern running 10% of flights

The ALPA asked Judge Bur-ton Lifland of New York, who is overseeing the bankruptcy proceedings, to appoint an independent trustee to take control of all of Eastern's

in calling for this appointment, the pilots argued that Eastern had been improperly transferring assets for less than market value to the Texas Air holding company.

While US bankruptcy experts gave the pilots little chance of winning their argument over trusteeship, there seemed to be a serious possibility that the unions would be able to achieve one of their

able to achieve one of their major tactical objectives - to

drag Texas Air and its non-unionised subsidiary, Conti-nental Airlines, into the court

The sale of Eastern's com-

puterised reservations system to Texas Air for only \$100m in

as bankruptcy filings mount

Line Pilots Association.

which between them account of 36.9 per cent of the bank's

An agreement would clear the way for an increase of \$20th \$25th in callable capital secon-scom in calable capital over the years 1990 to 1993 which would allow the bank to treble its lending from its 1968 level within two to three years, Mr Iglesias said in an inter-view in Washington last

transactions, although it occurred nearly two years ago. In a related legal wrangle, the unious said that they hoped to join with other creditors in blocking or at least delaying further the proposed sale of Eastern's highly profitable New York-Washington-Boston shuttle operations to

Boston shuttle operations to Mr Donald Trump the New York property developer. To put additional pressure on Mr Trump and other poten-

tial buyers of Restern assets, the pilots union announced that it would instruct its mem-

bers to refuse to fly any East-ern aircraft or routes unless these operations were acquired

along with their existing unionised staff.

Because of a nationwide shortage of experienced airline pilots, such boycott tactics

appear to have a much better chance of success in the pres-

ent dispute than in Mr Lor-

enzo's previous clash with the unions, when he took Conti-nental Airlines into bank-

month.

It should also allow the bank, traditionally a project lender, to make policy-related loans focusing on specific sectors of the economy.

The bank's current callable capital stands at \$34bn, of which \$2.5bn is paid in Traditionally, it borrows only

give delaying power but not an absolute veto.

That compromise was brought closer by a meeting on Monday in Washington between Mr David Mulford, responsible for international affairs at the US Treasury, and representatives of Brazil, Venezuela, Mexico and Argentina, which between them account of 36.9 per cent of the bank's

Even if the deal with the US is secured, Mr Igleeias will have to work hard to overcome the image of the bank as a resting home for long-serving Latin American finance officials and to give it into the 1900s a cantral, rather than its current peripheral role, in ame-licrating Latin America's debt

if the debt plan outlined last week by Mr Nicholas Brady, US Treasury Secetary, was evi-dence of a less ideological and more practical approach to the potential security problems posed by instability in Latin America, the IADB could be another beneficiary of that.

#### Venezuelan papers hit by new rate

By Joseph Mann in Maracaibo

PUBLISHERS of 48 provincial newspapers in Venezuela have warned a congressional com mittee that many could be forced out of business, or to drastically reduce their operations because of the effects of the recent devaluation of the bolivar.

Costs for importing news-

print have risen already hy

print have risen already hy more than 150 per cent, they-told the committee.

The plight of newspaper pub-lishers reflects a general prob-lem facing businesses in Vene-zuela after the government decreed a major devaluation last weekend.

Indee the government's Under the government's move, Venezuela's official exchange rate of 14.5 bolivars

to the US dollar was eliminated and all international commercial and financial transactions must now be carried out at the free market rate.

On Tuesday, the bolivar closed at around 38 per dollar on the open exchange market. This means that imported goods will now cost Venezuelans 162 per cent more than before the devaluation.

Papers located outside Caracac have less access to adver-

cas have less access to adver-tising than those in the capital tous are not so well prepared to con-front the devaluation. Other industries affected by

the devaluation will also be forced to close down in some cases. Representatives of automobile assembly plants, for example, bold an estimated \$700m in letters of credit related to past imports. They will have to absorb image for-eign exchange losses simply to settle these outstanding cred-

#### **Bush bows** to pressure on gun imports By Peter Riddell

THE Bush administration has howed to public protests over the sharp rise in drug-related abootings in Washington and other US cities by imposing a han on the import of semi-automatic assault weapons.

This represents a change of view by President Bush, a life member of the National Rifle Association. The move is in response to calls from Mr William Bennett, director of the Offics of National Drug Control Policy, more commonly known as the drug "czar", from several police chiefs and from Mrs Barbura Bush, the President's wife.

The ban, decided over the past few days, will affect the import of 110,000 AK 47s, Uris and similar assault weapons for which applications are pending. However, such imports account for less than a third of the semi-antomatic market in the US and there are no federal proposals to ban domestic production.

The growing level of public concern over the issue has been reflected in the narrow vote by the California Assombly to ban the sale of semi-untomatic rifles from January I and to require their ragistration by owners.

Congressional supporters of tighter gun control welcomed the move as a first step but said it would do little to deal with the problem of drug-related violence.

#### Eagleburger questioned on Kissinger links By Peter Riddell

MR Lawrence Eagleburger, the deputy Secretary of State designate, was yesterday grilled closely about his close association with Mr Henry Klssinger, the former Secretary of State and hate-figure among the conservative right in the US. Senator Jesse Helms, the standard bearer of the conservatives, subjected Mr Eagleburger to close questioning during his confirmation hearing by the Senate Foreign

ing by the Senate Foreign Relations Committee. However, virtually all other senators supported the nomi-nation in questioning which focused on changing relations with other countries.
Mr Eagleburger described
the operations of Kissinger
Associates, the international

which he worked. However, while acknowledging his close links with Yugoslavia, where he was US ambassador from 1977 to 1981, he denied acting as a lobbyist or in any way contrary to US policy.

The questioning was conducted by Senator Helms with his usual heavy humour. "Can I call you Larry, or Mr Esgleburgar": "If my brother was sitting there I would ask him the same questions."

#### Brazilian unions hail stoppage

By Ivo Dawnsy in Rio de

BRAZIL'S 48-bour general strike was winding down last night amid fiercely contested claims and counter-claims over the impact of the protest against the government's pay

freeze.

While ministers and employers' leaders argued that the strike had only been partial, trades unionists were halling it as an unprecedented success.

Mr Jair Meneguelli, the president of the radical union federation Central Unica dos Trabalhadores (CUT), described the outcome as "a caim show of force," which had seen stoppages by 70 per cent of unionised labour in Sao Paulo, the country's industrial heartland. heartland.

However, Mr Oscar Diaz Correa, the Justice Minister, dis-missed backing for the strike as weak, with less impact than expected across the country as

Independent commentators independent commentators were divided over the outcome though most agreed that the nationwide stoppage had had significantly greater support than two earlier 24-hour strike calls, largely because of strong backing from public transport

The Jornal do Brasil, the cted Rio de Janeiro news paper, described the strike as a success in the majority of states with 13 state capitals fully backing the protest, six giving partial support and only three largely unaffected. The industrial action has, in part, acted as an interesting gauge of the industrial strength of Brazil's two laft-

wing parties, the Workers' Party (PT) and the Democratic

Workers' (PDT), both of whom

Malaysia air

backed the protest.

Banks report new pressure on prices

enzo, the chairman of long-term junk bond securities, Esatern's holding company, was seen by analysts as the Texas Air, came from the Air most controversial of these

By Anthony Harris

and prices, including renewed pressure on food prices from abonormal weather, and strong export demand are reported by the member banks of the US Federal Reserve. There is little financial pressure reported.
In their report on current
conditions, known as the beige
book — a briefing for the next
meeting of the Federal Open
Market Committee — they
characterise growth as "moderately strong". Car sales are, by contrast, weak, and the banks

CONTINUED pressure on costs report some inventory prob- that are forestalling wide-

Retail sales apart from cars are reported as unusually strong, supported by high con-sumer confidence, though this trend may by upset by an early Easter. The clothing market is recovering from an 18-month depression and electronics and furnishings are also strong fea-

The inflation report is mod-erate in tone. "Despite addi-tions to productive capacity and improvements in efficiency

d hottlenecks, materia and product prices are edging up, albeit sproadically and at an uneven pace," says the report. "Labour markets continue to tighten, with labour shortages noted for hoth skilled and unskilled workers." Manufacturers expect stronger future price pressures "due either to current strong conditions or attempts to pass through last year's large increases for particular inputs".

# **WORLD TRADE NEWS**

# VW to use more E German parts

By David Goodhart in Bonn

VOLKSWAGEN of West ermany is stepping up its production of components in East Germany to take advantage of lower production costs in that country, and may oventually produce whole cars across the inner-German border. The company announced at

the East-West trade fair in Leipzig that it had signed a long-term co-operation ogrec-ment with the foreign trade organisation Heim-Electric and the motor "Kombinat" Ruhla. In the next five years the East Germans will deliver a variety of VW components including lights, windscreen wipers and starters.

Some VW engines are already made at an East German plant in Karl-Marx-Stadt but, according to Mr Carl Hahn, the VW chairman, the number of 1.1-litre engines produced there will be rising to 300,000 per year. About 100,000 will be sent back to West Germany to be fitted into the Golf VW's increased use of East Germany as a production base is part of a growing trend of Western interest in the Eastern bloc where, in many countries, educational levols are quite high but wages low. Many of

agreement yet on producing whole cars in East Germany many observers believe that is just a matter of time. VW also plans to extend its Joint venture in China. Cur-Joint venture in China. Cur-rently the Shanghai plant pro-duces about 25,000 "Santana" cars a year for the Chinese market which is likely to rise to 30,000. The production of ongines is also likely to be increased and some will be delivered back to West Ger-

#### settlement clears way for arms deal By David White, Defence

Correspondent

announce shortly the start of detailed negotiations for its package of arms purchases from the UK, agreed last Sep-tember and estimated to be The go-ahead follows the set-tlement of a long wrangle over Malaysian Airline System's landing rights at London's

suppliers.
The airline has been granted its sought after increase in weekly flights from five to seven under a deal negotiated

Mrs Margaret Thatcher yes-terday paid o courtesy visit to Dr Mahathir, who was on a private visit to London. The arms agreement, which includes training and is considered a watershed in Anglo-Malaysian relations, was signed at prime ministerial rather than defence-minister level.

The Malaysian Defence Ministry has been drawing up a final list of weapons to be pur-chased under the deal, which is to be paid for partly in oil and other natural products. The agreement is expected to include up to 12 Tornado com-

The tangible hardening of the EC's position – which has become evident in the wake of

Agreement on Tariffs and Trade (Gatt) is designed to breathe new life into the Uruguay Round negotiations which ran into difficulties over agriculture at the Montreal mid-term review in December

last year.
But with time now rapidly running out, officials on both sides of the Atlantic are concerned that the differences between the two trade "superpowers" show little sign of nar-

ments will resume in the Belgian capital on Sunday but it is already clear that the EC is determined to press home what it sees as a major tactical advantage in focusing

much to Mr MacSharry, who only took up his new post in Brussels in January and who is proving markedly less liberal than his predecessor, Mr Frans Andriessen (who now has over-

all responsibility for the Gatt negotiations in his role as External Relations Commissioner and who was also a key participant, with Mrs Carla Hills, the US Trade Representative, in last weekend's talks). In a speech to the International Chamber of Commarce on Tuesday, Mr MacSharry emphasised the success of recent reforms of the Common Agricultural Policy — milk quotas and the removal of open-ended EC price supports, for example — and pointed out that "many of the so-called mountains and lakes of surplus products have disappeared." sioner and who was also a key

reforms on the world market.

tralian Trado Negotiations Minister and Cairns Group chairman, said this week. The Cairns Group will preMr MacSharry says Euro-pean farmers and a growing number of Agriculture Ministers are angry at what they see as a lack of US commitment to short-term change. EC demands stressed at last week's meeting with Mr Yeut-ter included immediate cuts in US target prices and a reversal

of Washington's policy shift over the terms of the wheat set-aside programme American officials say this is justified by last year's cata-strophic drought in the Mid-West, but Mr MacSharry com-plained to his International

Australian officials said the Cairns group and the US main-tained that policy-specific dis-ciplines were needed to give substance to any commitment to freeze support and prevent backsilding while longer-term

access, subsidy and domestic price issues.

It did not accept that the EC was sufficient.

Chamber audience this week that it would result "in an increase in wheat production from 49m tonnes in 1988 to 70m tonnes per amuum by the year 1990." Sacrifices made by Europe's

dairy and oilseed producers were contrasted with the virtually levy-free access of US cereal substitutes and protein

It is understood that last weekend's talks focused almost exclusively on the short term, with the BC pushing for a flexi-ble freeze on farm subsidies in

with the SC pushing for a listible freeze on farm subsidies in
1990 (in other words, the aversge over all products is what
would count), pending negotiations on further concerted
action to reduce supports

Major difficulties, however,
remain unresolved. Chief
among these is finding an
objective means of measuring
subsidies, with the EC eager to
promote its own Subsidy Measurement Unit (SMU) at the
expense of the Producer Subsidy Equivalent (PSE) ploneered by the OECD. Mr MacSharry is adamant that the
PSE does not adoquately
reflect the action taken in
recent years by the EC.

Another obstacle, meanwhile, is the base date for the
"freeze," where the EC is pushing for 1984 and the US for
another year, possibly 1986.

Firethy there is the section

another year, possibly 1986. Finally, there is the wording which the two sides will have to agree for longer-term action.
Publicly, the US remains attached to the goal of ultimately abolishing farm subsidies – but while one proffered alternative. alternative of "ratcheting down" is not viewed with much enthusiasm in Brussels. there is some expectation in the EC that Washington will be more flexible if a deal can be agreed on the short-term posi-

#### **Iceland** wins breakthrough in Efta on fish products

By Robert Taylor in Oslo

ICELAND HAS finally achieved a breakthrough in its 18-year campaign to achieve the liberalisation of trade in fish and other marine products within the area of the European Free Trade Association.

At the Efta heads of government conference in Oslo yesterday, it was agreed that there should be free trade in fish within the Efta area from July As a compromise to ensure final settlement of the protracted fish saga inside Effa, Finland is to be allowed to maintain its present preferences for Baltic herring and salmon but before 1 January

1993 it has been asked by lifts to present "a fixed timetable within which those examptions shall be eliminated". iceland insisted Effa should make an explicit commitment to the full liberalisation of trade in fish in the Oslo declaration which deals with relations with the EC.

This is not the first time in recent years that Efra discussions have been diverted by Icelandic demands for an open-ing of Effa markets to its fresh fish and fish products.

"We are very satisfied with the outcome," said Iceland's Prime Minster, Mr Steingrimur Hermannsson yesterday. This is something we have campaigned for since the 1960s."

Iceland's economy is domi-

nated by the fishing industry.

This is going through a difficult time because of the slump in world fish prices, so the Effa concession should help Iceland to diversify its markets.

# Caricom trade increases

THE Caribbean Economic Community (Carlcom) has reported an increase in trade among its 13 members for a second consecutive year. This suggests an end to the decline in community trade which set in after 1981 and which was

arrested in 1987 whon the value of regional imports grew by cight per cent. The community, which is made up of the English-speaking countries of the region, including Belizo in Central America and Guyana in South

America, said the value of trade among members in the first nine months of last year reached \$263.5m, which was nine per cent higher than the corresponding period of 1987.

nity trade is likely to increase following an agreement hy the members last October to remove qualitative and quanti-tative restrictions and import controls on all but a handful of goods produced within Cari-

# MALAYSIA is expected to

the East bloc countries are keen to encourage this because of access to technology and management skills it provides. Although there is no firm worth more than £1bn. Heathrow airport.

> Dr Mahathir Mohamad, the Malaysian Prime Minister, had ruled ont formal linkage between the arms deal and the air dispute, but questions were raised recently about the future of the defence agreement and the possibility that Malaysia might turn to other

bat aircraft, surveillance radars, missiles and howitzers.

## EC takes tough line on farm subsidies Wa feel that the discipline we

THE European Community appears to be taking an increasingly resolute line in negotiations with the US over how to cut the level of global

last weekend's "ministerial" meeting in Brussels between Mr Clayton Youtter, the US Agriculture Secretary, and Mr Ray MacSharry, the EC's Farm Commissioner - has poten-tially important implications for the success of next month's crucial review in Geneva of the multilateral trade talks known as the Uruguay Round.

The Geneva meeting under the auspices of the General

rowing. Discussions between high-level experts over a possi-ble deal on short-term measures and longer-term commit

on the short term.

According to those involved, the change of emphasis owes

have imposed on ourselves must be given due recognition during the talks, and that others should follow our lead instead of stepping in to profit from our efforts.

products have disappeared."
He added: "Wo are justifiably proud of our achievements in reducing expenditure on agri-cultural ampport, and of the positive effect of our internal

THE 14-nation Cairns group of independent farm producing countries begins a two-day meeting in New Zealand tomorrow, and growing concern that the US and EC may be unable to resolve their differences over world form ferences over world farm reform ahead of next month's Uruguay Round deadline. Peter Montagnon reports.
"It's not overstating the postion to say we are close to a crisis," Mr Michael Duffy, Aus-

pare a common approach to the Uruguay Round talks scheduled for the first week of April. An Australian briefing document said it was looking to the April meeting to provido a basis for resumed nego-tiation on world farm reform. For this, it believes international agreement is needed on a long-term framework of comprehensive agricultural reform, backed by a package of early action measures volving a freeze and cutbe in farm support expressed in policy-specific terms.

negotiations proceed. The Cairns Group, like the US, believes the EC should be persuaded to undertake more short-term action which would reflect an armistice on present

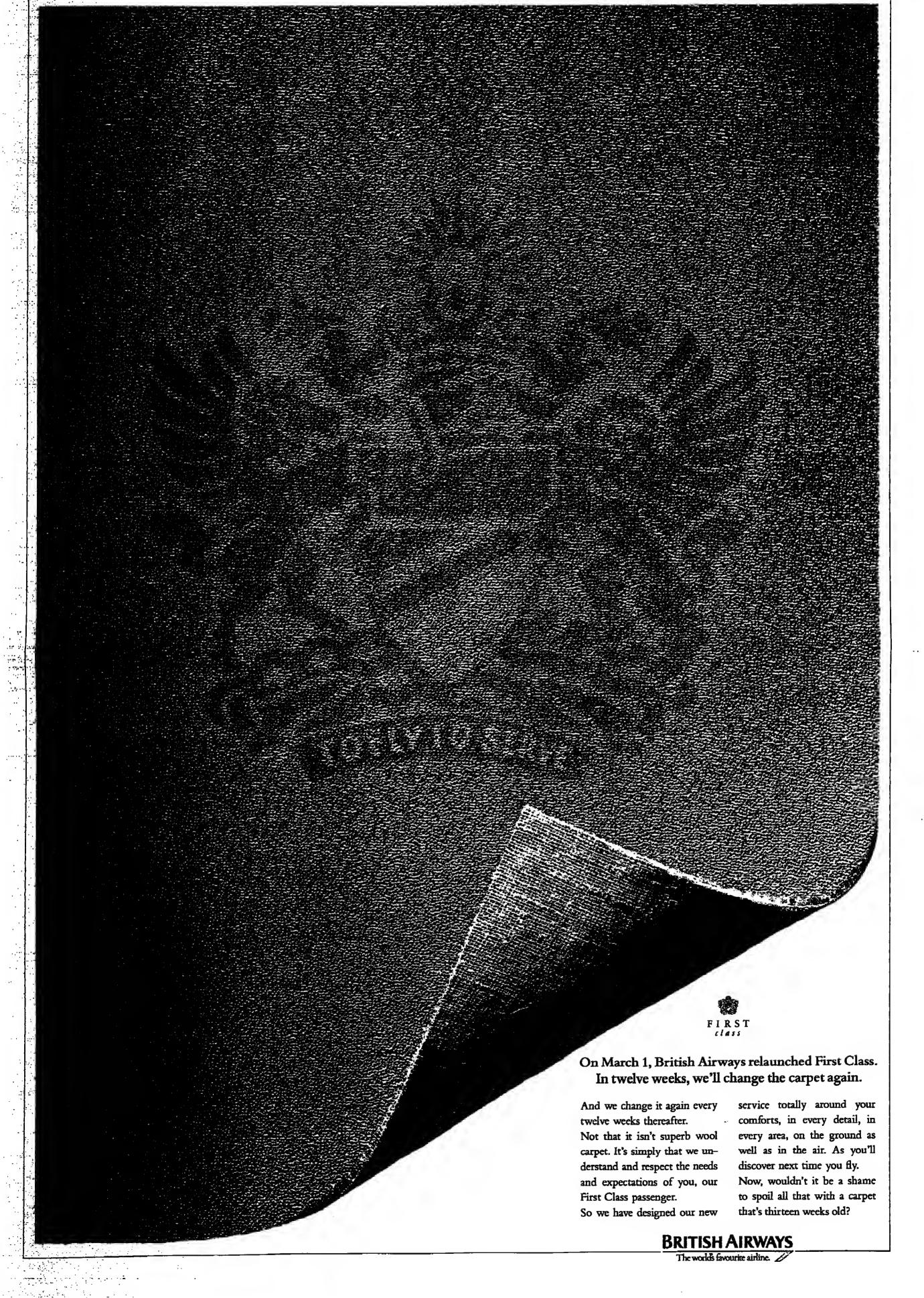
proposal for a freeze in sup-port, using its own aggregate measurement of support and based on historic levels of administered prices in 1984, CONTROL OF THE PROPERTY OF THE

burger oned on orger links nucleis er tarkburger ertary of see

The real of the second second

through 12 On roducts

nd win



V > ^

# "A favourable exchange rate can mean a great deal. Ask Credito Italiano what the lira is worth today."

- Why Credito Italiano, Howard? - Because, Michael, they're the ones who handle all our lira business. - Oh, really... since when? - Since I realized just how hard it is to get the same terms anywhere else.

That's all very well, but business with Italy is increasing all the time. What are we going to do about exchange risks... interest rates, that sort of thing? - Nothing to worry about, Michael, we're talking to experts here. Credito Italiano handle options. interest-rate and currency swaps and euro-deposits every day, and service and technology-wise, they're pretty hot What's their management like?
Bright... friendly... really on the ball... - But, how many branches have they got... and more importantly... where? Don't forget we've got customers all over Italy now. - Coming on for nearly 500 branches... and they're apparently the number one Italian bank in terms of geographical spread. Any other questions?

- O.K. O.K... fine by me, Howard... go ahead, sign the contract. banking with understanding Head office; Milan - 2 Piazza Cordusio, 20123 Milan, Italy Branches abresd: London - Los Angeles - Madrid

#### FT LAW REPORTS

# Balancing regulation and freedom

By Geoffrey Lewis in Hong Kong

Futures Bill now considered by Hong Kong's Legislative Council, has been called "dra-

Council, has been called "draconian". A closer scrutiny
reveals that as regards civil liberties it is less draconian than
the UK financial, companies
and insolvency legislation.

There has been concern in
Hong Kong that the Bill may
lead to over -regulation, and
that the powers with which the
new Securities and Futures
Commission is to be invested
are too extensive. Such vigilance is always justified, and
particularly as so much of
Hong Kong's phenomenal success is due to the free rein
given to enterprise and the

cess is due to the free rein given to enterprise and the ingenuity of its people.

However, the alternative to stricter regulations seems to be a retreat into being a purely local market. The Bill closely corresponds with the bineprint corresponds with the blueprint of the Davison Committee, which aimed at safeguards enabling Hong Kong to aspire to become the primary capital market in South Bast Asia. The financial community accepted and welcomed these conclusions at the time: the report was submitted.

The essential features of the Davison Committee recommendations were that there should

dations were that there should be a two-tier system of supervi-sion, the self-regulation of the Stock Exchange and Futures
Exchange being conducted
"under the watchful eye of a
statutory body." Self-regulation alone would not be enough because those who reg-ulate their own colleagues, are

tempted to proceed softly.

The Committee recommended the establishment of a Securities and Futures Commission, detached from Government but accountable to it, and be staffed by independent-minded professionals rather than civil servants. The Gov-ernment should bold the ultieriment should boin the dif-mate sanction of appointment and removal of the directors of the new Commission.

The Bill provides for the

Commission's power to inter-vene in the affairs of a finanvene in the affairs of a finan-cial intermediary, or in the management of either of the two exchanges, if the protec-tion of investors requires it. The Commission will have power to investigate suspected fraud or other wrong doing, to call for documents and interro-cate. Provisions of this type

gate. Provisions of this type have been in the English Com-

he Securities and panies Acts for a long time.
Futures Bill now considered by Hong Bill, a person being questioned must answer even if the answers incriminate him, but neither the questions nor the answers are admissible in criminal proceedings against

This formula, which gives precedence to the protection of investors and preserves the right to avoid self-incriminaright to avoid self-incrimina-tion, has already been enacted in two existing Hong Kong Ordinances (1). It seems, how-ever, that it is less severe than its counterpart in the UK Financial Services Act, section 105. Although there is as yet no judicial decision on this sec-tion, it appears from a line of cases under the Bankruptcy Acts, and from dicta in other cases, that someone interrocases, that someone interro-gated under section 105 would be bound to answer questions even if it meant incriminating himself; and that his evidence would be admissible if criminal

would be admissible if criminal proceedings were later brought against him (2). This is a harsh result, and one not proposed for adoption in Hong Kong.

The need for such a new supervisory body can be better understood against the background of the events of 1987. News of the Crash on the New York Stock Exchange reached Hong Kong in the early hours of October 20, 1987. The Committee of the Hong Kong Stock Exchange immediately decided to suspend trading for the four remaining days of that week. The Futures Exchange quickly followed suit. The reasons given were the possibility of confusion and disorder in the market, the risk of bank runs, and the huge backlog in setting bargains.

and the huge backlog in sertling bargains.

The situation was particularly grave on the Futures Exchange, Brokers on the huying side were finding it impossible to meet their daily margin obligations and their clients were reneging. Because of its inadequate capital base. clients were reneging. Because of its inadequate capital base, it was likely to prove impossible for the Guarantee Corporation to continue to guarantee members' bargains. A high proportion of the short positions in the Hang Seng Index contract were held by international institutions as a hedge against physical stocks. If the against physical stocks. If the futures market collapsed, or, as was suggested, there was to be a forced closing of bergains at an arbitrary price, or "ring out", these physical stocks, said at the time to have a value between HK\$5bn and of between HK55bi and
HK\$6bn, would probably be
thrown on a collapsing stock
market. As if that were not
enough, all but two of Hong
Kong's unit trust companies
suspended redemption of units
during the week of the closure.

In the event, the Futures Market was supported by funds provided to the Guarantee Corprovided to the Guarantee Corporation by the Hong Kong Government, the shareholder banks of the Corporation, and other banks and brokers. The markets opened again on Monday, October 26, but again fall violently; further funds were made available to the Guarantee Corporation during the night of October 26-27 and the markets again opened in the morning and weakly survived. In January 1988, the Chairman of the Stock Exchange and a number of his colleagues were charged under the Prevention of Brihery Ordinance with matters unconnected with the October Crash.

with matters unconnected with the October Crash.

These events were responsible for the broadly held opinion that, as a financial centre, Hong Kong had been shown to be volatile, unstable, speculative, and even not serious.

Following the Crash, the Hong Kong Government acted with commendable speed and resolution, in November 1987 a Committee under Mr Ian Hay

Committee under Mr Ian Hay Davison was appointed to review the constitutions, powers, management and opera-tion of the two exchanges and their regulatory bodies. Before
October was out the Stock
Exchange had appointed a new
and widely respected chief
executive, Mr Robert Fell, and
new governing bodies for both
exphanges, were in place by exchanges, were in place by the following summer, along with other important reforms to their rules and operations.

The Davison Committee produced its report in May 1988, a forthright and lucid document forthright and lucid document whose conclusions were quickly accepted by Government as an essential blue print for reform. The Committee found that self-regulation had failed, and that the supervisory bodies charged with overseeing the markets had lost control of events.

Although there has been a stock exchange in Hong Kong since 1891, the regulation of the market dates only from 1973, In 1969 a new Exchange

1973. In 1969 a new Exchange had been opened called the Far East Stock Exchange which, in

the words of the Davison Committee Report, "revolutionised the local stock market scene," and "established rules suited to the Chinese business com-

munity."

The new Exchange was immediately successful in ettracting business and was followed by others. Plans were in hand to open further exchanges. That and frenzied stock market activity in 1973 prompted the Government to legislate. A regulatory framework with a Securities Commission and a full – time Commission and a full – time Commissioner and staff were established to supervise the operations of the markets. The powers accorded to these bodies were extensive, but their resources were shown to be inadequate to cope with the inadequate to cope with the cataclysmic events of 1987.

The Davison Committee assumed, without arguing the point, that the further regulation of securities markets is tion of securities markets is both desirable and necessary for Hong Kong. In a world in which trading is conducted around a 24 hour clock and a bargain may be as easily booked in New York or Sydney as in Hong Kong, the interna-tional houses will deal only in a market protected against manipulation, rigging and anipulation, rigging and other abuses.

Moreover, if a Hong Kong company wishes to list its shares in New York or London as well its home market, it will increasingly find that the over-seas listing authorities turn their attention to conditions in the home market, as well as to the company itself.

Too much bureaucracy and interference must be avoided, but Hoog Kong simply cannot resist the regulatory trend, in spite of tha justifiable pride in its laissez faire tradition. In the end it is a question of finding the right balance.

the right balance.

1) Companies Ordinance, section 145(2A); Securities Ordinance, section 127(3)

2) R v Scott (1856) Dears & B 47; Re Atherton [1912] 2KB 251; R v Harz [1967] 1 AC 60; R v Harris [1979] 1 WLR 1252; A o HM Treasury [1979] 1 WLR 1056

See also "Statutory Restrictions on the Privilege against Self-Incrimination," J.D. Heydon 87 LQR 214. LQR 214.

The author is a partner in Her-bert Smith, at present on sec-ondment to the Hong Kong Government as Adviser on Securities Legislation.



The year 2010 may seem far off. But there is one prophecy we can make right now: energy economy, transportation, and environmental protection issues will be no less important than they are today.

enjoy the

As a world leader in electrical engineering, we focus our research and development efforts on these areas. The results have far-reaching effects.

fruits of our

Take our ingenious burners and combustion chambers for fossil fuels, for example. They offer extremely low emission values of pollutants, and provide customers with the most modern power-generation equipment for new plants, or the upgrading of existing ones.

research.

Or take ceramic fuel cells, which convert the latent energy potential of fuels directly into electrical power. Their use in power generation will lead to spectacular increases in efficiency and minimize CO<sub>2</sub> emissions.

Novel semiconductor devices and power electronic systems will play an important part in future, safe, high-speed, rail transportation systems, both in and between major cities. And emissionfree electric vehicles will become a practical alternative to today's cars with internal combustion engines.

The \$1.5 billion we invest annually in research and development of this kind is not only of benefit to our customers in terms of immediate results. It also ensures that they will have a business partner at the leading edge of electrical engineering and environmental technologies 20 years from now.

Which is when our children will take over.





eng belang dia selang diadah selang diadah

1.0

1.5 2.54

OUNTRY

A ... 1857

ag grap Co

CONTRACTOR (NOT

100

 $(a_{N},a_{N})\in \mathbb{R}^{N}$ 

الاستنائب

e gashiri

CANALITY.

The sections

Care and

# ODVIOUSIV makethe

Mach Two is no time to make mistakes.

That's why Concorde relies on a GEC Marconi autopilot system to help fly the Atlantic at 24 miles a minute.

Pilots everywhere count on our avionics equipment, which includes electronic warfare systems, head-up displays and attack systems.

The RAF's Tornado depends on our Foxhunter airborne radar, our missile seekers and our fly-by-wire flight controls.

And the US Marine Corps use our infra-red night attack sensors on their Harriers, letting pilots fight as effectively in darkness as in daylight.

(The system won GEC Marconi one of its many Queen's Awards for Technological Achievement.)

As for GEC in the future?

Well, you'd better fasten your safety belts.



(3)



Following the DIVIDEND DECLARATION by the Company on 12 January 1969 NOTICE is now given that the following DISTRIBUTION

Gross Distribution per Unit

3.75 cents

Loss 15% U.S.A. Withholding Tax

3.19 cents \$0.018371757

Cigims should be lodged with the DEPOSITARY: National Westminster Bank PLC, Stock Office Services, Second Floor, 20 Old Broad Street

ted Kingdom Banks and Members of the Stock Excl mark payment of the dividend in the appropriate square on the reverse of the certificate.

All other claimants must complete the special form and present this at the above address together with the certificate(s) for marking by the National Westminster Bank PLC. Postal applications cannot be

Converted at \$1,735

#### NOTICE TO THE HOLDERS OF THE OUTSTANDING

U.S.\$100,000,000 7% CONVERTIBLE BONDS DUE 2000 OF THE MITSUBISHI BANK. LIMITED

NOTICE IS HEREBY GIVEN to be holders of the Bunds as follows: the holders of the Bonds as follows:

[a] At the meeting of the Board of Directors of the Bank held on 6th March, 1989, the resultion was adopted to issue on 19th May, 1989 new Shares by wriv of free distribution on the bees of 0.05 new Shares for each existing Share of the Bank held. The record date for the determination of Shareholders entitled to receive the free distribution is 71st March, 1989. th) Pursuant to the Terms and Con-ditions of the Bonds, the Conversion Price will be adjusted from the current V1,029/01 to V1,52,30 with effect from 1st April, 1989, Tokyo time.

THE MITSUBISH BANK, LIMITED By: The Micubish Bank, Limited London Brunch = Principal Paying Agent Dated, Joth March, 1989

U.S.\$300,000,000 14% CONVERTIBLE BONDS DUE 2002 OF THE MITSUBISHI BANK, LIMITED (the "Bonds" and the "Bank" respectively)

NOTICE IS HEREBY GIVEN to the holders of the Bonds as follows: the holders of the Bonds as follows:

[12] At the meeting of the Bond of the Directors of the Bank held on 6th March. 1989, the resolution was adopted to issue on 19th May, 1989 new Shares by way of free distribution on the basis of 0.05 new Shares for each existing Share of the Bank held. The record date for the determination of Shareholders entitled to receive the Iree distribution is J1st March, 1989.

[th] Pursuant to the Terms and Con-(b) Pursuant to the Terms and Conditions of the Honds, the Conversion Price will be adjusted from the current \$3,000,70 to \$2,803,50 with effect from 1st April, 1989, Tokyo time.

THE MITSUBISHI BANK, LIMITED By: The Mikuphish Bank, Limited London Brunch an Principal Paying Agent Dated: Joth March, 1989

PERSONAL

#### ANIMALS IN DANGER

The Animal Trust urgently needs help to keep its Animal Hostel open in Haringey. If it closes, hundreds of abandoned animals will be denied life through its shelter, nursing care and neutering before being re-homed to responsible owners.

Donations to

Animal Hostel Appeal C/O Barclays Bank 220, High Road, London N15 4AH

# Jaguar offered support to fight off hostile bids

By Kevin Done, Motor Industry Correspondent

have featured all three US car makers — General Motors, Ford and Chrysler — as well as Volkswagen of West Germany. It is understood that in

response to rumours of hostile stake-building Jaguar has been

approached by two large, cashrich automotive groups with offers of help to keep the company independent.

Sir John Rgan, Jaguar chair-man and chief executive, said:

"There are a number of compa-nies that would like Jaguar to

remain independent and have offered help. They value us

remaining independent."

Some analyst reports in recent months have suggested that Jaguar was already extremely vulnerable, with the

rapid deterioration in its profit-ability and the prospect of fur-ther reductions in earnings.

• The 9,000 manual workers

at Jaguar, the West Midlands

luxury car maker, yesterday voted, for the fourth time, on

the company's pay offer. The result is expected today, Flona

Thompson writes.
In a secret ballot, members

faced a straight "Yes" or "No"

choice on the amended pay offer, which stressed that a "No" vote meant support for strike action. The offer included a new element: up to

250 annual payment to employ-ees who have not been absent through sickness between May

1 and December 31 this year.

David Morgan. Little information was avail-

able about the state of the firm's assets and liabilities, but

Mr Morgan said he hoped to

have a draft statement of affairs ready for the first credi-

trading said this week it did not think any clients were at

tors' meeting on March 23. The Securities Association, the regulatory body which ordered E.F. Collins to cease

JAGUAR, the UK buxury car maker, has received offers of support from two leading inter-national automotive groups to assist its defence against unwanted takeover bids in the

early 1990s.

The company, which was privatised in 1984, is still protected by a so-called golden share held by the Government which protects it from predators and effectively limits 6ingle shareholdings in the company to a maximum of 15 percent

This protection runs out at the end of next year, when the special share will be redeemed. intensifying that Jaguar will be defenceless.

be defenceless.

In the last two years its earnings have dropped as the fall in the value of the dollar has undermined the profitability of crucial US sales, which last year accounted for about 43 per cent of turnover. Jaguar's 1988 results are due today and pre-tax profits are

expected to be more than halved at £40m-£45m against £97m the previous year and £120.8m in 1986.

The company's share price has fluctuated widely in recent months as the stock market has been hit by repeated rumours of stake-building by foreign car manufacturers in

one of the world's last independent luxury car makers of sigificant size.

A fortnight ago the unions rejected the pay offer.

E. J. COLLINS yesterday

became only the third UK stockbroker this decade to be

"hammered" by the Stock Exchange it was declared in default at 9.30am after the firm

decided on Tuesday to wind

Employees were told at a

meeting yesterday that about 50 of the firm's 60 staff are losing their jobs. A small num-

her are being kept on to assist the provisional liquidator, Mr

Stock exchange declares

E. J. Collins in default

# Battle to keep heavier lorries off UK roads looks set to fail

**UK NEWS** 

By Tim Dickson in Brussels

THE UK Government's battle to keep heavier lorries off Brit-ish roads until the late 1990s now appears doomed after key decisions on axie weights taken in Brussels earlier this

European Community diplomats and officials agreed yes-terday that while the outcome of Tuesday's Council of EC transport ministers was not decisive on the issue, the UK will almost certainly be forced to accept an end 1996 deadline at the next meeting of the 12 scheduled for June.

Backbench MPs at Westminster are bound to view the lat-est developments with alarm despite the defiant attitude of the UK's Transport Minister Mr Paul Channon late on Tuesday night.

The matter has been compli-cated by the fact that the long standing negotiations on har-monising maximum lorry weights among the member

yesterday firmly denied a

Spanish newspaper report that British security forces were informed in advance that the three IRA terrorists killed in

Gibraltar last March had

entered the colony unarmed.

Rejecting the front-page article in the leading Madrid daily El Pais, a Foreign Office spokesman in London said that

the Spanish authorities "would

not have been in a position" to warn that the terrorists were unarmed since "there was no Spanish surveillance of the IRA unit on the weekend of the

The Government has main-tained that the three, Daniel

McCann, Mairead Farrell and

Sean Savage, were shot dead by members of the Special Air

Services (SAS) because of fears that they had parked a car

six axie vehicles were agreed by the BC in December 1984 at 40 tonnes total weight plus a maximum of 11.5 tonnes for the key drive axle, which pow-ers the lorry. The decisions finally taken on Tuesday night. which will come into effect between July 1 1991 and January 1 1993, cover only to two, three and four-axle vehicles and consist of a 36-38 tonne limit overall, and an individual drive axle limit of 11.5 tonnes.

The key issue for Britain and Ireland, which both argue that their hridges are not strong their inringes are not strong emough to carry juggernauts of this size, relates to the length of the "grace period" which they will be given before they have to come into line. Britain already has a derogation for 38 tonnes and 10.5 tonnes for the

UK denies Spanish IRA claim

and might themselves be

Last September's inquest in

Gibraltar into the three deaths returned a verdict of lawful

killing. The jury was told that Spanish surveillance had bro-

ken down just before the ter-rorists entered the colony and that it was therefore unclear

whether the terrorists were

The Spanish anthorities claimed at first that the terror-

ists had been under watch right up to the border with Gibraltar but rafused to allow

veillance operation to testify at

Earlier this week, the Span-

ish Government awarded spe-cial commendations to 22 offi-

cers involved in tracking the IRA trio.

By Peter Bruce in Madrid and Charles Hodgson in London

THE British Government bomb in the centre of Gibraltar

armed.

the inque

states – a key element in the struggle to create a single European market – have centred on two separate packages.

Common limits for five and six axle vehicles were agreed

Despite 1996.
Despite Mr Channon's protests that "a good 8 to 9 years" is needed for work on British bridges to be carried out, Tuesday's Council committed itself to taking a final decision by qualified majority voting at the June meeting.
Assuming the Commission

does not change its mind, Britain's undated exemption for the heaviest lorries will become irrelevant. Although that can only be terminated by unanimity, officials point out that retaining it will simply encourage operators to transfer loads from five and six-axle lorries to four-axle vehicles of the same size. "The effect on our roads and bridges would be much worse with fewer axles to spread the weight," a British official explained. official explained.

Opposition Labour MPs said yesterday's report added weight to calls for an indepen-

dent inquiry into the shoot-ings. Critics of the ver-dict - based on evidence that

the Glbraltar authorities thought the three might be armed and could not risk a bomh detonation or gun battle during an arrest – have argued that the inquest left serious questions about the

The El Pais report was attri-buted to senior Spanish police officers involved in tracking

the terrorists and there was speculation in Madrid that the

officers, angered at the way reports of their last-minute "incompetence" have been

operation maswered.

#### Price of a night at the opera could reach £200

By David Churchill. Leisure Industries Correspondent

TWO top-price seat tickets to see international opera stars such as Placido Domingo and Luciano Pavarotti with the Royal Opera will cost almost 200 from next season.

The top price to see the opera world's superstars in productions such as Otello or L'elisir d'amore from Septem-L'elistr d'amore from September onwards will be £98 for a seat in the Grand Tier.

For operes featuring lesser stars, the new top price will be £82. At present the most expensive seats in the 2,000 - seater opera house cost £75 each.

Mr. Jeremy Isaacs, who took

opera house cost £75 each.

Mr Jeremy Isaacs, who took over as general director of the Royal Opera House last September, announced the price increases in London yesterday along with plans for eight new opera productions next season.

"We must either charge these prices or zo out of busi-

these prices or go out of busi-ness as an opera house," he "As steep as the prices are they are not unreasonable or excessive in comparison with . . . .

Jan 1 West

 $\rho_{\rm s} \, {\rm s}^{1/2} \, {\rm s}^{1}$ 

12.72

200

other European opera houses who receive twice our level of State subsidy," he added. Top seat prices in Vienna, for example, are £145 a seat for performances involving Domingo or Pavarotti. For operas with other performers at the Vienna Opera House, the top seat price this season is £78.

At La Scala in Milan the top seat price this season for non -Pavarotti/Domingo perfor-

mances is £92.

Mr Isaacs believed the Royal Opera House would have little trouble in filling seats even at the higher prices, although he also announced plans for a new snhacription echeme which could cut prices by as much as a fifth for regular much as a fifth for regular opera-goers. He also pointed ont that

average price rises for opera performances would be 11 per cent with some 800 amphi-theatre seats available at £19 each for most performances.

Defending the price rises to journalists yesterday, he said people "will want to give them-selves an occasional treat. It a a great night out at the opera." Mr Bernard Haitink, music productions new to London.

# allowed to go unchallenged, may have leaked their side of the story to the press without the permission of the Ministry of the Interior.

# Ministries to farm out telecoms

By Hugo Dixon

THE Government plans to farm out most of its non-milltary telecommunications traf-fic to the private sector in what could be the most signifi-cant single boost to the development of private telecommunications networks in the UK.

About £300m spent annually on phone calls hy central government departments would be carried over a network constructed by a private company. Most of this traffic is now carried either hy British Telecom or over the Government's

Last year the Government put most of its data traffic down a special network run by Racal, the UK electronics group. The new network would probably involve integrating ordinary phone calls with this

By so doing, the Government expects to cut its phone bills and tailor a service more closely to its needs.

Integrating voice and data traffic would make Racal the favourite candidate to run the new network, particularly since the Government is

pleased with the way it has handled the data project. Other communications companies. however, will almost certainly want to bid for the contract which could be worth £2bn-3bm over seven years. Five large administrative

departments - the Department of Social Security, Inland Reve-nue, Home Office, Customs & Excise and Department of Employment - are already involved in the data network. These are expected to be the main users of the new inte-grated network.

director of the ROH, said yesterday: "I am extremely con-cerned about the increases."

The opera plans for the coming season cover 130 performances of 18 operas, with eight Mr Isaacs said the Roya Opera planned to go ahead with a full cycle of Wagner's Der Ring Des Nibelungen from the antumn of 1991, even though the production started last year by Mr Yuri Lyubimov had been scrapped.

# CKV LWT PRODUCTION

CHANNEL

FIAT

**THAMES** 

## **WELL NEVER** SHOW SOME OF THE BEST **PROGRAMMES** WE MAKE.

At LWT we're rather proud of a number of programmes shown on other channels.

Because they were made in our studios with our management and crews.

In fact since July 1988, when we agreed new internal working practices, we've been marketing LWT Production Facilities.

Under this title we've worked on programmes for, among others, Channel 4, Fuji Television (Japan), Thames and TVS; and our facilities have been used by Flat, Hammersmith Hospital and other corporate clients.

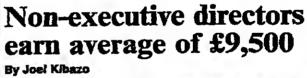
And this year has just seen us win a contract from the new SKY satellite channels to make programmes worth around £3 million.

Of course, we do have quite a few inherent advantages which make us an attractive proposition for programme-makers.

For instance, we have the largest and most comprehensive studio complex in central London, together with experienced management, technical and creative personnel.

For further information about LWT Production Facilities, contact Penny Lent, Head of Production Marketing on 01-261 3683 or 01-928 3590.





NON-Executive company directors in the UK devoting 30 days or less per year to their companies were paid an average annual salary of £9,500 in 1988, eccording to a survey published yesterday.

The survey commissioned by Pro Ned, the organisation sponsored by the Bank Of England, the Stock Exchange, and the Confederation of British industry to promote the increase in non-executive directors, revealed that in all the 740 companies surveyed, the average number of days per year spent on the company's business by a non-execu-tive director was 23 days.

The proportion of non-execu-tive directors devoting more than 30 days to the company

was 10 per cent and their average annual fee was £26,000. The report notes there are differences in pay based on company size, region and industry sector.

The highest salaries were

paid by companies in central London where there is a con-centration of the head offices of the largest corporations while salaries were lowest in South West England, the North East, Wales and Scotland. The lowest fees were paid in

the agricultural sector and the average number of non-executive directors on the board is between three and four.

Non-Executive Directors, a survey of fees and related facts. Pro Ned, 1 Kingsway, London WC2B 6XE. E50.



# Increase your yield through Private Banking

Invest-Loan

With Jyske Bank's Invest-Loan you can invest up to four times your own capital and increase your return. You borrow in a low-interest currency and invest in high-interest currencies. In 1988 most of our Invest-Loan customers had a 30 - 40% return on their own capital. You cannot expect that

return every year. Depending on market conditions, your final yield will increase or decrease so you must not be financially dependent

on it. The Invest-Loan is to be regarded as a long-term investment.



206 403

Fixed-Term Accounts You can choose between 14

different types of fixedterm accounts in various currencies.

You will enjoy the following: o no tax liability in Denmark low charges

 favourable exchange rates professional service Jyske Bank is one of Denmark's largest banks with customers all over the

Tel.: +45 1 21 22 22

#### UK NEWS

# Watchdog calls for action to fight natural radiation

BRITAIN'S heavy investment to minimise public exposure to to minimise punce exposure to radiation from the reprocessing of spent nuclear fuel is not being matched by comparable concern for a higger source of radiation, according to the Government's watchdogs on public exposure to radiation.

The National Region (NRPM) an

a could

THE STATE OF THE PROPERTY OF THE PARTY OF TH

The state of the s

CAME LEVE

The latest the latest

10 d d to

9 . Fac. 34 1. 2

A SUPPLEMENT

 $V^{\frac{1}{2}+\frac{1}{2}+\frac{1}{2}}$ 

1.00

30,000

 $- \mathbb{R}_{M \times R}$ 

a beautiful

Carlotte .

 $G^{(n)}$ 

Protection Board (NRPD), an agency funded through the Realth Department, believes Health. Department, believes the naturally radioactive gas radon, seeping into buildings from the ground, may account for about 2,500 cases of hing cancer a year in the UK.

This compares with an estimate of 1,500 cases a year made in the NRPD's last survey in 1984.

The board calls for action to control seepage when people are being exposed to levels of 20 milli-Sleverts or more a year – a level well below the peak exposures of 100mSv it has found, particularly in South West England in Devon,

Cornwall and the Scilly

By comparison, the so-called "critical group" of people outside the nuclear industry believed most at risk from the discharges of British Nuclear Fuels's reprocessing factory at Sellafield, Combria, are receiving only 2.9mSv.

Reprocessing workers are being exposed to about 5mSv a year, compared with nuclear reactor workers who receive only about 1mSv from their The legal limit in Britain for

anyone working with radiation is a dose of 50mSv a year. Of the radiation people received from nuclear wastes and discharges, nearly 60 per cent came from Sellafield in

People are also exposed to radiation from such devices as nous watches and dials, and the burning of coal, but the for the frequent air traveller who is exposed to higher doses of cosmic rays.
A traveller who spends 100 hours a year aloft is exposed to

a dose of O.4mSv. The survey says doses to critical groups in the UK people who may have consumed a high proportion of food and water contaminated with Chernobyl fall-out, owing to local rainfall - "are unlikely to have exceeded 50 per cent of the annual dose

from natural sources". BNFL estimates that it has spent £200m on plant to reduce radiation discharges at Sellaf-ield brought into service since 1985, and has committed a further 2500m to plant for this purpose expected in service by

Radiation exposure of the UK population -1988 review. By J.S.Hughes, K.B.Shaw and M.C. O'Riordan, NRPB-R227.

Aero-engine may be produced by UK-US joint venture

# Rolls-Royce drops proposal for government aid to develop jet

ROLLS-ROYCE has dropped its application to the British Gov-ernment for launch aid for the Rolls-Royce RB211-524L, the most powerful aero engine in the world, and is talking with Allison, a US aero engine com-peny about a share in the proj-

Launch aid would have been worth about a third of the asti-mated cost of £300m for full development of the engine, but even without launch aid, the company will continue to bene-fit from aid that went into the development of an earlier derivative of the engine, the RE211-524D4, in 1982, the last time RE received bounch aid.

The company is in talks with the Allison division of General Motors about the US company taking a risk and revenue share in the new engine proj-

Allison and Rolls-Royce are currently working on a new small engine, the RB690. This is suitable for small regional airliners, such as the Shorts FJX and the Canadair New Regional left.

Rolls-Royce cisims a lead over its US competitors, Gen-eral electric and Pratt & Whitney. They also have high

thrust engines, the PW4000 and the GE 80C2, but Rolls-Royce claims its engine has the great-est potential for development, to almost 80,000 pounds, or 36 tonnes of thrust, the size likely to be needed for wide-bodied

Rolls-Royce took the decision to withdraw its proposal to the Government for launch aid for the development of the RB211-524L engine because of its confidence it can develop the engine from its own resources and it wants to be free from Government constraints.

Its resources include its "strong financial position and success in obtaining overseas partners for the RB211-524L programme", the company said

Resources include its research and development capability and the work that has already been done to prove the technology involved in the new engine. The market for high thrust

sero engines is moving so fast the company feels it cannot afford to be fettered by Govern-ment. It would be answerable to the Department of Trade and industry for the way the new engine project developed

LOVANIUM INTERNATIONAL MANAGEMENT CENTER

Register now for

and it would have to pay the Government a levy on each

The Government did not provide launch aid for the last three derivatives of the RB211-524 engine, the G, H and now the L engines. The company has sold 200 G and H variants, in addition to the 300 D4 gines sold with launch aid. Rolls-Royce said vesterday it had negotiated reductions in levies to be paid to the Govern-

ment on future sale The company had already taken the decision to share the development of the new high thrust engine with international engineering companies. So far, these are in Japan, where Kawasaki Heavy Industries and Ishikawajima-Harima Heavy Industries have taken shares totalling 10 per cent as risk and revenue sharing partners in the engine.

A further reason for

Rolls-Royce withdrawing its bid for Government aid was success in winning its launch order for the new engine last month. Air Europe, the UK charter carrier, ordered six McDonnell Douglas MD-11 tri-jets, with an option on 12 more, powered by the RR engine.

#### **Engineers** see rise in overseas contracts

By Andrew Taylor, Construction

SRITISH consulting engin last year won contracts on for-eign projects worth 29.7bm, a rise of almost a fifth on the previous year and the first increase since 1995.

Mr Geoffrey Coates, chair-man of the Association of Consulting Engineers, said the increase would help boost Britain's invisible earnings Foreign earnings by consulting engineers fell from £420m to £400m last year. Overseas earnings in 1984 were £577m. The decline since then reflects

The total value of foreign projects involving British consulting engineers last year was \$22.8bn compared with more

the sharp fall in international

construction order books dur-

than £53bn in 1932.
The biggest increases in new orders last year occurred in the Far East and Africa. The value of new contracts involving British consultants in the Far East rose from £569m in 1987 to £2.23bn last year. Afri-can contracts rose from £745m to £1.26bn. Orders in the Middle East stayed flat. The rises reflected in

ments in some African econo-mies which had triggered World Bank loans, a booming Kong and an improvement in international relations between Britain and Malaysia.

The biggest percentage rise in new orders was in the European Community, but these remained only small part of the total overseas market, said

EC countries accounted for less than 10 per cent of consultants foreign earnings.

# West Germany tops European league of machine tool buyers

WEST Germany's is Europe's biggest consumer of machine tools and the third largest in the world behind the Soviet Union and Japan, according to the latest world machine tool

The data shows Italy moving closer to Germany in second place in consumption of machine tools, one of the main indicators of industrial investnent. The UK has fallen into third place, neck-and-neck with French industry. Italian industry, which in

1966 purchased fewer machine tools than the UK in dollar erms, bought more than 50 per cent more machine tools than cent more macnine was the Britain last year, despite a big jump in the installation of such machines there last year.

In Western Europe, West In Western Europe, West Germany has traditionally been the biggest purchaser of production machinery. In 1988, German industry purchased \$3.85bn worth of machine tools, according to the American Machinist magazine, the only propulation or which comprehenses the comprehense of the comprehense of the comprehenses of the comprehense of the comprehense of the comprehenses of the comprehense of the comprehe

organisation which compiles annual figures gap on West Germany. It easily passed the UK in 1987, and con-sumption of machine tools in

Italy last year jumped a further 25 per cent to \$2.18bn. British industry had a similar increase in consumption in 1988 but this followed a disastrous 1987. Consumption of machine tools in the UK in 1988 was \$1.4bn, marginally ahead of France.

The huge growth in demand for machine tools in Italy, which the magazine refers to as "a boom" has been matched by a big jump in domestic Ital-ian machine tool production.

Italy increased production by more than 25 per cent in 1988, lifting it into fourth place and

above the US as a machine tool producer. The increase was the same measured in either dol-lars or lire. Total production in italy was \$2.8bn, placing it behind Japan, the world's big-gest supplier, West Germany and the Soviet Union.

The UK retained its position

as the world's eighth's largest producer in 1988 with sales of \$1.35bn, behind Switzerland and Rast Germany.

Japanese manufacturing more machine tools, measured in dollars, than in 1987. Japan almost toppled the Soviet Union as the world's leading consumer in 1988. Domestic Japanese output, up 35 per cent, struggled to keep pace.

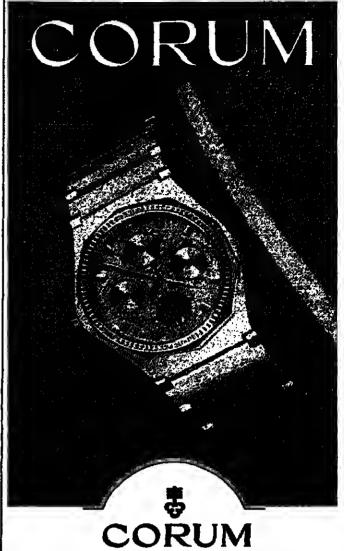
United Precision Indus tries. largest British-owned maker of bearings, announced

bearing makers in West Ger-many and Switzerland. United Precision, which pur hased the bearings business of RHP in 1987 for £73.5m, has bought NWG, based at Munder-kinden south of Stuttgart, and

NWG, with sales of £16m last year and a workforce of 400, specialises in deep-grooved ball bearings. Its customers include Daimler-Benz and ZF, the gear-box maker. WIB makes precision miniature ball bearings and had sales of 26m and a workforce of 170.

Both companies were owned by Mr Reinhold Claas, a member of the family controlling the Class combine harvester manufacturing company. The West German market bearings which is three times large than that of the UK.

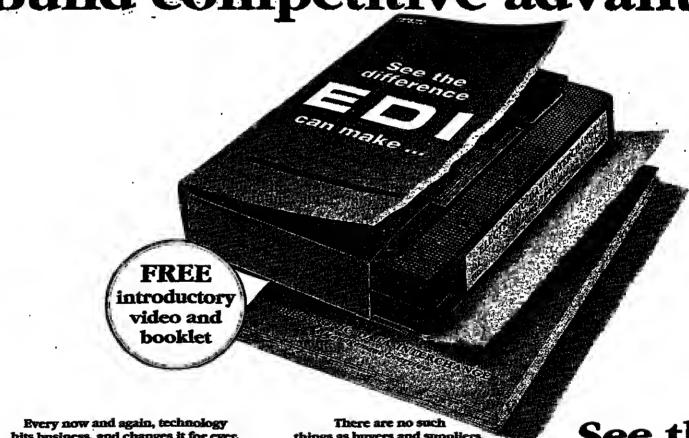
United Precision will use NWG to sell the British com-



INDIVIDUALLY MADE WITH A DEGREE OF SKILL AND CARE THAT BELONGS TO A FORMER TIME, CORUM WATCHES CARRY DESIGN INTO THE FUTURE. THE ADMIRAL QUATTRO EPITOMISES THIS WITH THE DISTINCTIVE PEATURE OF FOUR SMALL DIALS SHOW WITH THE DISTINCTIVE FEATURE OF FOUR SMALL DISTINGTING THE DAY, DATE, MONTH AND CARDINAL POINTS OF THE COMPASS, THE STRONG AND VIRTUALLY SCRATCHPROOF TUNGSTEN-CARBIDE LINKS THAT MAKE UP THE BRACELET ARE FASTENED TOGETHER WITH SOLID GOLD BOLTS.

FOR A BROCHURE WRITE TO CORUM, 2301 LA CHAUX-DE-FONDS, SWITZERLAND

Streamline your company. Increase your profits. Build competitive advantage.



business now.

Most companies can benefit dramatically from such an overhaul, and with EDI as the outcome, you know that the effort involved can yield profitable

And there's a third, even greater, benefit ...

Nature of business

FT EDI 13/3

**Powerful business connections** 

See the hits business, and changes it for ever. things as buyers and suppliers. Only good and bad partnerships. With EDI, it's happening again. difference EDI - Electronic Data Interchange - will do to Buyers and suppliers arriving at joint EDI solutions intercompany transactions conducted on paper builds insight on both sides - mutual partnerships what the photocopier did to carbon paper. Businesses that do not adopt it will increase Such insight leads to long-term understanding and **EDI** put themselves at a disadvantage. loyalty - the foundations of competitive advantage. EDI is a very simple concept. It's just a mechanism With EDI, you build powerful business connections! for taking what's on one company's computer and What's the best source of can make. putting it onto another company's computer - directly. information on EDI? without any print-outs, errors or re-keying. With EDI, business is transacted without any waste You can talk to computer manufacturers about EDI. Or of staff time, without any postal delay, without any to consultants. Or to users. When you talk to Digital, you talk to all three at once! **22** 0800 500 211 After all, you're talking to the second biggest The best way to improve your computer company in the world. company also happens to be the best Digital uses and understands EDL and we've used 24 hours a day, 7 days a week, we're here. way to improve your profits. that experience to make our approach - and our product - uniquely comprehensive and easy to install. EDI offers you three significant benefits. To: Digital Equipment Company Limited, With EDI from Digital, you protect your existing PO Box 525, Dept MTCC, Maidenhead. First, it helps increase your profits, by cutting hardware and software investments, down immediately on overheads. Berkshire, SL6 1YU. Not to adopt EDI puts your company at risk. Not Around 70% of all computer output is re-entered Yes, I'd like to introduce my Board to EDI from to adopt EDI from Digital puts your EDI success at risk. into another computer. Around 50% of all complex Digital. Please send me your EDI action pack. documents contain at least one error when they first The strategic importance of EDI We are/are not already using EDL The successful adoption and implementation of EDI The direct transfer of information from computer depend on Board-level understanding and commitment. to computer eliminates errors at source - it can help reduce stocks, improve cash-flow, streamline your Which is why we're offering - free - both an explanatory video and a comprehensive management overview booklet. Together they provide the material Second, adopting EDI offers a unique opportunfor a full Board-meeting agenda. ity to analyse and overhaul the way you do your

«How to invest in China: A second look» organised in Hong Kong by the Lovanium International Management Center The vast market potential of mainland China still remains largely untapped. But now the steady accumulation of knowhow and experience makes it worthwhile to take a second look at the prospects and problems of investment in China. Led by Professor K.C. Mun. Led by Professor K.C. Mun, leading China experts will explain the latest developments of the Chinese «Open Door» Policy: the opportunities officed by the special economic zones and coastal cities, investment vehicles and procedures, the problems faced by foreign investors. And plenty of case histories will be presented too. Make sure your China venture gets off to a good start by attending this Speakens: Prof. MUN Kin-chok - Chinese University of Hong Kong: Mr. C. CART-WRIGHT - Ernst and Whinney. Hong Kong Office: Mr. CHAN Ho-fung - Conves Co. Ltd., Hong Kong: Prof. CHANG Chongyang - University of International Business and Boonomics, Bujing, Chine; Mr. YEE Leung - McKenna & Co. Hong Kong Office: Mr. X. MALOU - Belgian Bunk Hong Kong: Mr. R.A. McCREGOR - Alcatel North Asia Pacific; Mr. TONG Zhignang - China Resources Holdings, Ltd. Length of seminar: Two days. Phone (32) 2 656,49.83 today or complete this coupon to reserve your place at this important seminar, or to obtain full details on Lovanium's other activities. Please check appropriate boxes Ties, send me full details on Prof. K.C. MUN's summer to be held on 23rd and 28th May 1969, along with my registration documents.

Please keep me up-to-date with other activities organised by the Loventum International Management Center by sending me, as it is published, information relating to the following sreas of internations. Company or organisation: Position (title): \_

Cult today or minum, this complex to:
LOARNICIM INTERNATIONAL MANAGEMENT CENTER
Changedo do Brospiles 135 - 1310 La Holpe, Belgium - Tel: (32) 2 65649.83 - Fax: (32) 2 65648.36

#### NOTICE OF REDEMPTION

#### MORTGAGE FUNDING CORPORATION NO. 1 PLC

Class A-1 Mortgage Backed Floating Rate Notes Due March 2020

NOTICE IS HEREBY GIVEN to Bankers Trustee Company Limited (the "Trustee") and to the holders of the Class A-1 Mortgage Backed Floating Rate Notes Due March 2020 (the "Class A-1 Notes") of Mortgage Funding Corporation No. I PLC (the "Issuer") that, pursuant to the Trust Deed dated 31st March, 1938 (the "Irust Deed"), between the Issuer and the Trustee, and the Agency Agreement dated 31st March, 1938 (the "Agency Agreement"), between the Issuer and Morgan Gueranty Trust Company of New York (the "Principal Paying Agent") and others, the Issuer has determined that in accordance with the Redemption provisions set out in the Terms and Conditions of the Class A-1 Notes, Available Capital Funds as defined in the Terms and Conditions to the amount of £7,000,000 will be utilized on 31st March, 1939 (the "Redemption Date") to redeem a like amount of Class A-1 Notes. The Class A-1 Notes selected by drawing in lots of £100,000 for redemption on the Redemption Date at a redemption price (the "Redemption Price") equal to their principal amount, together with accrued interest thereon are as follows:

#### OUTSTANDING CLASS A-1 NOTES OF \$100,000 EACH BEARING THE DISTINCTIVE SERIAL NUMBERS SET OUT BELOW



The Class A-1 Notes may be surre Paying Agents, which are as follows:

Morgan Guaranty Trust Company of New York PO Box 161

Angel Court London EC2R 7AE Union de Banques Suisses (Luxembourg) SA 36-38 Grand-rue

Morgan Gunranty Trust Company of New York Avenue des Arts 35 B-1040 Brussels, Belgium

Morgan Guaranty Trust Company of New York 30 West Broadway New York, New York 10015

To respect of Bearer Class A-1 Notes, the Redemption Price will be paid upon presentation and surrender, on or after the Redemption Date, of such Notes together with all unmatured coupons and talons appertaining thereto. Such payment will be made (i) in sterling at the specified office of the Paying Agent in London or (ii) at the specified office of any Paying Agent listed above by sterling cheque drawn on, or at the option of the holder by transfer to a sterling account maintained by the payee with, a Town Clearing branch of a bank in London. On or after the Redemption Date interest shall cease to accrue on the Class A-1 Notes which are the subject of this Notice of Redemption.

MORTGAGE FUNDING CORPORATION NO. 1 PLC
By: MORGAN GUARANTY TRUST COMPANY OF NEW YORK, as Principal Paying Agent

Dated: 16th March, 1989

Withholding of 20% of gross redemption proceeds of any payment made within the United States is required by the loterest and Dividend Tax Compliance. Act of 1983 unless the paying agency has the correct taxpayer identification number (social security or employer identification number) or exemption certificate of the Payee. Please furnish a properly completed Form W-9 or exemption certificate or equivalent if presenting your Class A-1 Notes to the paying agency's New York Office.

#### AFTER THE BUDGET

Cut in interest rates unlikely without slowdown in monetary growth and firm pound

# Lawson reinforces caution on interest rates

By Peter Norman, Economics Correspondent

ANY REDUCTION in British interest rates depends on a slowdown in the Government's

slowdown in the Government's chosen M0 measure of monetary growth and a firm pound, Mr Nigel Lawson, the Chancellor, said yesterday.

Before acting on interest rates he would need to be "very confident" that M0, which measures mainly notes and coins in circulation, was coming back into the 1 per cent to 5 per cent growth range set. to 5 per cent growth range set by the Government for the coming financial year, he said. A lot would also depend on the exchange rate, he said. He stressed that the Government's determination to lower infla-tion would not permit a deval-

nation of sterling. To allow the pound to dive would not be consistent and that will not nappen." Mr Lawson's remarks

reinforced the impression in his Budget speech that the 13 per cent level of base rates will remain for some time. Mo rose by 6.1 per cent in the 12 months to January but has risen at a low 3 per cent ann-ualised rate over the past six months. In his speech Mr Law-son said interest rates "will stay as high as is needed for as long as is needed" to combat inflation.

The Chancellor drew some comfort yesterday from inter-national interest rate developments, however. While interest rates world-wide may go "a lit-tle hit higher, I would have thought they are probably quite close to their peak," he said. Much depended on the US, where rates "if not at their peak are pretty near it." The West German Bundesbank probably thought that interna-tional interest rates were near a peak as well, he added. On inflation, he said

increases in mortgage rates were almost sure to push up the retail price index for Febru-ary from January's 7.5 per cent annual rate. "We will inevita-hly see some hike in the retail price index when the next fig-ure comes out," he said.

This was because some building societies only joined the recent round of lending rate increases at the beginning of February. The February retail price index is due to be published on March 23.

published on March 23.

The Chancellor rejected the idea his tight anti-inflationary fiscal and monetary policies would push Britsin into recession. "I see slower growth, not a recession," he said.

Mr Lawson said this year's Budget should not be viewed in isolation. With its reform of National Insurance contribu-

National Insurance contribu-tions in particular, it was a fur-ther step in the process of improving the supply side of the economy.

He said National Insurance changes, which will eliminate the inequities of the present system for low wage earners, completed reform of National

"completed reform of National Insurance concerned."

Mr Lawson acknowledged that the co-existence of National Insurance and income tax as separate systems had resulted in a "slightly untidy" dip in combined marginal tax rates among higher earners.

But the Government had acted at the lower end of the nay scale because that was pay scale because that was where problems existed. The old National Insurance rates deterred the low paid and part time employees from working

#### 'Cautious' budget hurts shares, but pound rises

By Ralph Atkins, Economics Staff

STERLING rose further on foreign exchange markets yes-terday as financial markets digested Tuesday's UK budget and speculation of an early cut in interest rates faded.

Financial markets inter-preted the sixth budget of Mr Nigel Lawson, the Chancellor of the Exchequer, as cautious if not lacklustre.

Less welcome were his eco-nomic forecasts for 1989 show-ing a harder landing for the UK economy than previously expected. Shares weakened on fears of

alower economic growth and profit-taking after substantial gains earlier in the week. At one point the FT-SE 100 share index was more than 16 points lower but recovered some of its losses after rises in New York and closed down 4.2 points at 2,121.2. The PT Ordinary index ended 6.8 points lower at

The pound closed in London three-quarters of a pfennig higher against the D-Mark after rising more than a pfen-nig on Tuesday. But it fell nearly a cent against a stronger dollar.

The Bank of England's ster-ling trade-weighted index closed 0.3 higher at 96.4.

City of London analysis said the budget reaffirmed the Gov-ernment's determination to slow economic growth and ease inflation via high interest

Attention in UK financial markets is today likely to focus on average earnings fig-ures for January published by the Department of Employ-ment and widely expected to show an acceleration in wage

In London, the pound closed at DM3.2175 against DM3.21 at the previous close and at \$1.7185 against \$1.728.

# Labour attack to concentrate on management of economy

By Philip Stephens, Political Editor

THE opposition Labour Party signalled yesterday that it planned to put its post-budget attack on the Government's economic management at the centre of its campaign for British local elections in May and the European elections in

Mr John Smith, Labour's economics spokesman, opened a three-day House of Commons debate on the budget by saying that the package indicated "how fearful and defensive" Mr Nigel Lawson, the Chancellor of the Fychesyar had become of the Exchequer, had become as a result of his past mistakes. In an acerbic, although fairly low-key performance, he told MPs that Mr Lawson's mis-

guided tax cuts for the rich in the 1988 year had left him dependent on high interest rates to attract the short-term money needed to finance the

trade gap.

The Government had left itself in the "ludicrous" position of being unable to spend its massive budget surplus on essential training and invest-ment just when Britain needed an economic miracle to allow it to compete with other industrialised countries during the

The losers, he added, were British industry and home-owners, who had been saddled with high borrowing costs and an uncompetitive exchange

Mr Smith earlier told a meet-ing of fellow Labour MPs that the combination over the next few months of high borrowing costs and rising inflation offered Labour a key opportu-nity to build on its recent strong improvement in the

oninion polls.

The opposition would also vehemently attack the contrast between the Government's "meanness" in providing benefits for the poor and its decision to give away millions of pounds of taxpayers' money in tax concessions for private health insurance

In parallel, Labour will be preparing the ground for the publication in mid-May of the results of its own two-year pol-icy reviews, which will be designed to show that it has a credible set of alternative strategies for government.

Yesterday, however, Mr Smith's attack drew a scornful reply in the Commons from Mr John Major, the Chief Secre-tary to the Treasury, who argued that there was no "credible alternative" to the Government's present strategy. Labour's campaign for the

local and European elections is to be launched at a national rally in Birmingham, in the Midlands, early in April. Charles Hodgson adds: Labour yesterday moved to exploit government embarrassment over the 22 per cent average

price rises announced by the price rises announced by the private statutory water companies amid signs of growing Conservative backbench concern at the cost of the water privatisation proposals.

Mr John Cunningham, Labour's environment spokes-

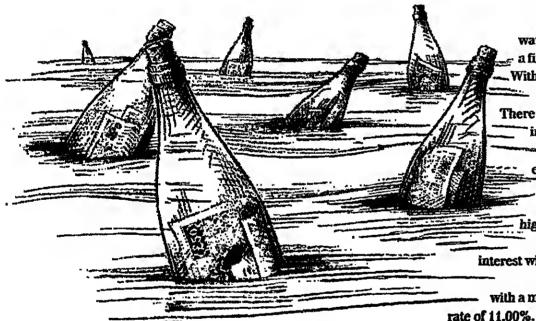
Labour's environment spokes-man, said the price rises announced earlier this week signalled a "failure of govern-ment policy," since the compa-nies had rejected the ceiling of about 10 per cent sought by ministers and imposed on water authorities. water authorities. As Labour launched

nationwide public campaign against the Water Bill, Mr Cun-

against the Water Bill, Mr Cunningham said there was confusion in the Government, with the Treasury seeking to hold down prices and the Department of the Environment presiding over price increases at three times the inflation rate. Only one of the companies that has already announced price rises has complied with the government calling, while the remainder exceeded it Mr Michael Howard, the Mr Michael Howard, the Junior Environment Minister, who held talks with the chairmen of the 29 statutory compa-nies in an effort to persuade them to drop their threatened 30 per cent-50 per cent increases, said some rise in water charges would be needed to meet the higher quality standards demanded from privatised industry.

7

## WITH HALIFAX JERSEY-BASED INVESTMENT YOU DON'T HAVE TO BOTTLE YOUR MONEY UP.



Investing overseas needn't mean . waving bon voyage to your money for e a fixed period.

- With HALIFAX DEPOSIT INTERNATIONAL it's a breeze to get at.

There is no minimum time limit on your investment and you can have instant access with no penalties. You can even have U.K. standing orders, direct debits and monthly interest.

Being the Halifax you can expect highly competitive interest rates, and being Jersey-based you can get interest with no tax deducted.

Your sterling investment can start with a minimum of £1,000 at the substantial

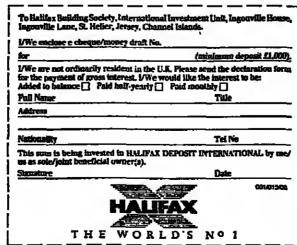
From there the interest rate automatically rises on the whole investment as your balance steps up as follows:-

AMOUNT	£1,000+	£10,000+	£25,000+	£50,000+
INTEREST RATE	11.00%	12.00%	12.60%	12.85%
CAR*	11.30%	12.56%	13.00%	13.26%

Interest rates may vary so you can call our Halifax Jersey Holline on (0) 534 59840 for up to the minute information.

To qualify for this great investment opportunity you have to be not ordinarily resident in the U.K. If you qualify and would like to open an account, simply send us a cheque with the completed coupon below.

It could be your first step to a whole new investment opportunity. One worth opening a bottle or two to celebrate.



alding Society, International Investment Unit, Ingoaville House, Jugurville Lane, St. Helier, Jersey, Channel Islands.



Consolidated Gold Fields PLC

# SHAREHOLDER LINE

For an important message to all **Consolidated Gold Fields shareholders** TELEPHONE



Telephone-free of charge-on 0800 444 999 to receive regularly updated bulletins on your Board's recommendations in relation to the takeover bid by Minorco.

ABBEY-ALPHA LOWEST KNOWN

Typewriters
Manual & Electronic, most brands

Canon, Nefax, Xerox,

Canon, Xerox, Olivetti Cellular Phones

Nec, Motorola, Telecom, Panasonic

Ring for details

Abbey-Alpha 67 Denmark Hill London SE5 01-701 8565 01-708 4433



One of the world's best hotels. Shangri La hotel

SHANGRI-LA INTERNATIONAL: • LONDON (81) SH 4217 • GERMANT (0130) 6649

rate

ders

# Reid on performance.

KENNETH FLEET TALKS TO BOB REID, CHAIRMAN AND CHIEF EXECUTIVE, SHELL UK ABOUT TRAINING, ENTERPRISE AND PERFORMANCE.

**FLEET:** Do we have some deep-seated dislike of education and training in this country?

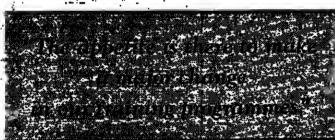
REID: No, I don't think so. I think if it is presented in the right way then you have no difficulty in getting the worker in Britain and the manager in Britain, in fact, to go about training themselves.



**FLEET:** Are we getting the message that, without significant change, we shall not have the skilled and adaptable workforce we patently need to compete?

REID: What is quite clear now is that the numbers working in our organisations are much closer to what we need than they were 15 years ago. 15 years ago we were overmanned, over supplied with manpower and manpower was a liability. Now manpower is an asset.

The change in the relationship between management and unions, which has become much more co-operative and more positive, has in fact given us a chance to do something about this. So the appetite is there, in fact, to make a major change in our training and in our educational programmes.



FLEET: That seems a pretty hopeful message. Can you flesh it out a bit for me with your experience in Shell?

REID: Well, I had a plant in Carrington, a chemicals plant – that had 1600-1700 people in it. We reduced the workforce in consultation with the unions and the people working there went from 1700 down to about 500. We changed the character of the workforce from being single-skill into multi-skilled, again with total consent, involving an enormous amount of training. Now, instead of taking 39 hours to change a pump, we change a pump in 4 hours. So the productivity gains are enormous. The quality of that plant has never been better, its efficiency has never been better, its efficiency has never

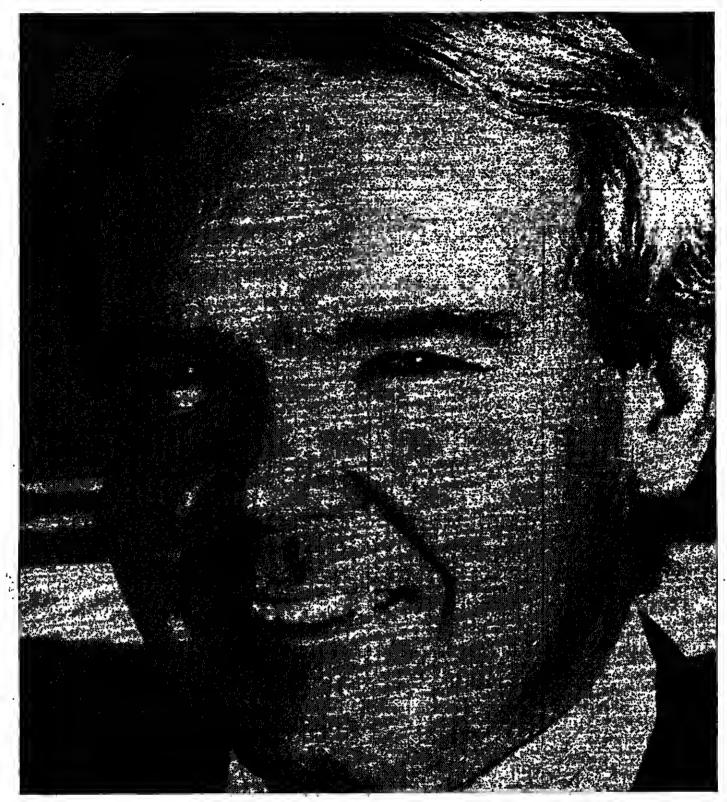


a model for us within Shell. When you invest in training you get a much better performance not only in terms of the quality of the product but in terms of the safety process, the quality of the process and also the productivity.

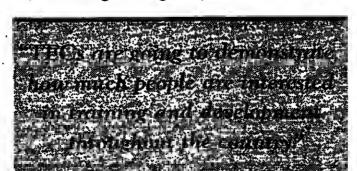
And it's not just true for Shell. I visited a potential partner the other day, a company that makes lemonade and produces lemonade bottles.

The productivity gains there, the use of the manpower, the attitude towards training, the attitude towards safety were a revelation. "When you prost in training you ( get a much better berformance?

place. When you back what you are doing with money, which is what this whole effort



So I think you find now that this is something which is infectious and people are beginning to see that when you invest in training you do in fact get the return. That good management gives you better business and better management gives you better results.



**FLEET:** Can you elaborate a little on your reaction to the proposals for Training and Enterprise Councils?

REID: I think the timing is right to make a move like this. TECs are going to demonstrate to Westminster how much people are interested in training and development throughout the country as a whole. This is really a second industrial revolution. I have travelled the country quite widely with the British Institute of Management and there is a totally changed environment out there and this is the time to put something like this in

is about, I think you will find an enormous breakthrough. There is a great desire that people actually want to contribute to this. Britain's at a threshold of enormous potential because I think we have got a workforce now that is ready to go.

I am extremely excited about what the youngsters in my company can achieve. And they are better than all of us who are presently trying to run these companies.

We are getting productivity which is certainly up to, if not in excess of, what is got on the Gulf Coast of the United States and that is really very high construction productivity. This is simply because the job is/well organised, the people are well motivated and they're competent. That, I think, is only the beginning of what we can achieve.

If you are a Chief Executive, and you'd like to hear more about Training and Enterprise Councils, please write to the National Training Task Force, c/o 6 Bushey Hall Road, Bushey, Watford WD2 2EA, giving the name and address of your company.





V/< N

#### **FORECASTS**

# A little too cautious for the City's liking

THE TREASURY believes that the British economy will enter a period of below average growth this year and next, with domestic demand bearing the brunt of the slowdown in

The short-term economic The short-term economic forecasts in Tuesday's Bndget were seen as credible by the City yesterday. However, the estimates by Mr Nigel Lawson, the Chancellor, of future tax cuts and the size of the public sector survive are recognitions. sector surptus were viewed as

too cautious.
His outlook implies an acceptance by the Treasury that a substantiat slowdown in demand is needed before inflationary pressures are cooled and the trade deficit begins to improve. City economists said that Mr

Lawson's restatement of his belief in balanced budgets and his dismissal of the repayment of the national debt as an object of policy were also well

The Chancellor said, in his medium-term financiai strat-egy (MTFS), that the public sector debt repayment (PSDR) would he £14bn in 1988-89 and 1989-90. Thereafter it would decline to £10bn in 1990-91, £6bn in 1991-92 and to £3bn by

But this timetable for a return to budget balance met

resistance, even from those who thought that the peak in the Budget surplus had been, or very shortly would be,

likely to remain buoyant as a lagged reaction to buoyant eco-nomic growth and continuing company profitability. In addition, some thought economic growth could be stronger than the Treasury expects.

At a news conference yester-day, Mr Lawson said he was "alightly puzzled" by reactions in the City to his fiscal projec-tions in the MTFS. "What we have put in is genuinely our best guess," he said. The Chancellor said that

Treasnry forecasters did a much more thorough job in forecasting the likely trend in tax revenues than did outsider forecasters, who say "that if the economy is growing by X per cent that means that tax revenues will be growing by Y er cent."
Mr John Shepperd, econo-

mist at Warburg Securities, said: The numbers exaggerate the trend but I think it is moving in the direction of a shrinking PSDR. Growth will be slower and taxes will he cut by more than he suggests in the coming years."

Economists at Greenwell

Montagu, the UK securities

Revenues were thought

Percentage changes or	a previo	ous year un	less of	herwise st	ited	
				Fore	cast	_
	A/S#	1988 Red Book*	A/S	1989 Red Book	1990, H1 Red Book	
GDP and domestic demand	6.00	6.50	3.00	2.50	1.50	_
Consumers' expenditure	5.50	6.50	3.50	3.50	2.00	
General government consumption	.50	.00	50	-50	1.00	
Fixed investment	12.60	<b>12.00</b>	5.50	4.50	3.00	
Exports	1.00	-1.00	5.50	4.50	7.00	
Imports	12.00	12.00	4.50	4.50	3.60	
GDP+	4.50	4.50	3.00	2.50	2.50	
Manufacturing output	7.00	7.00	4.50	3.50	1.50	
Bal. of payments current account (15h)	-18.00	-14.50	-11.00	-14.5B	-12.061	
Retail price index (Q4 on Q4)	6.25	6.50	5.00	5.50	4.50°	
GDP defiator, market prices (fin. year)	6.25	7,25	5.00	5.50		
Money GDP, market prices (fin. year)	11.00	11.00	8.00	. 7.75		
PSDR (fin. year), £bn	10.00	14.00	-	14.00		

HOW THE TREASURY'S VIEW HAS CHANGED

bouse, and Goldman Sachs, the US securities house, were more sceptical. In documents produced after the Budget both said the Chancellor had disguised revenue - and hence possibly large tax ents and higher levels of public spending - in very cautious fore-casts for revenue and economic

Greenwell said the forecasts were so cantious that "It appears the authorities are unwilling to face up to or publicise potentially vary large surpluses." It said it thought the surplus in 1989-90 would be about £18bn and that it would expand to £24bn in 1990-91.

Goldman Sachs agreed that this coming financial year's surplus would be about £18bn but it envisaged it falling to £14bn in 1990-91 - still well above the MTFS projections.

The Treasury expects tha path to slower growth will mean consumers' spending growing by only 3.5 per cent this year - a respectable rate of growth but far below the estimated 6.5 per cent increase last year. Total domestic demand, which also includes government spending, investment and stockbuilding, is forecast to rise by 2.5 per cent

1988, but Mr Lawson is confident of progress next year.

Gross domestic product is forecast to grow by 2.5 per cent this year. That has been revised from the 3 per cent forecast in Novamber's Antumn Statement, suggesting that a harder landing for the economy is expected. economy is expected.

Analysis of the Treasury's forecasts by the Ernst & Whinforecast to rise by 2.5 per cent If the Treasury is correct, ney Item club, which uses a

cast is certainly far more credi-hle than at the tims of the Autumn Statement. There is not much I would argue about."
Together the forecasts are in line with the Treasury's target 1 per cent to 5 per cent growth range for M0, the narrow measure of the money supply M0, along with the exchange to accept the supply had been exchange.

rate, appears to have assumed a heightened role in policy. In the MTFS, the Treasury under-lined its belief that M0 is a good co-incident indicator of consumer spending and Mr Lawson yesterday appeared to make its return to targeted lev-els a precondition for an easing

of interest rates.

Currently, Mo is growing out of the range, but the most recent months' figures, if expressed at an annual rate, suggest a pronounced slowing.
There is, however, a thin boundary between a policy to slow the economy sufficiently to ease inflation and a policy which sends the economy into

Simon Holberton

and Ralph Atkins

SHARE OWNERSHIP PLANS

# Lawson extends a hand to Esops

pressing the Government to include Esops beneath the umhrella of wider share ownership and popular capitalism.

Ministers were suspicious

An Esop is usually considered when a company is planted to the growth of Esops in the US. because the plans appear to be collectivist, with shares held by a trust on employees' hehalf. The Chancellor decided to grant companies corporation tax relief for the funds they
put into an Esop, only after he
had been persuaded that the
plans would lead to greater
individual rather than common

The corporation tax relief will remove the most impor-tant restraints on the growth of Esops. A company setting up an Esop has had to run the



ganntlet of lengthy negotiations with the Inland Revenue to determine the tax status of funds provided to allow a scheme to buy shores for

employees.
Alr David Reid, an Esop specialist with Clifford Chance, the law firm said: "This will remove one of the great uncer-tainties. It will make the plans tax efficient and companies will now be able to accurately budget the costs of an Esop. The relaxation of material interest tests, which meaot

that employees could not participate in a scheme if another employee share scheme gave workers more than 10 per cent of the company, will also help. Aithough the Chancellor did not deliver a range of other changes proposed by the lobby

such as tax relief for money lent to an Esop – there was widespread confidence that the Eudget had cleared the way for a big expansion of Esops.
About 13 Esops have been Charles Leadbeater

EMPLOYEE sbare ownership plans (Esops) came of age on Tuesday. The Chancellor The Esop Centre estimates 2m awarded the plans political approval by giving them a belping hand.

Over the last couple of years, covering 20,000 workers. The Esop Centre estimates 2m UK workers could be involved in the plans if they grow as strongly as their counterparts in the US, where 10m workers are covered, Significantly, corporation tax relief has been

ning a change of ownership. Mr Reid believes managment hny-outs will increasingly include an employee share ownership plan; "Senior managers do not have any excuses to avoid it now,"

The other main areas for growth are likely to come from privatisation, especially of regional hus companies, and through owners choosing an Esop to dispose of a private company to their employees. However, Mr Mike Marsden, Esop director at Unity Trust hank, hopes companies will also start to use the plans as a normal way to raise capital for

The Esop changes will mainly expand employee ownership in unquoted companies although employee ownership in quoted companies should also expand. Companies will he able to offer employees shares at 80 per cent of market value, rather than 90 per cent, and the upper limit on profit sharing schemes was raised to

Profit related pay is also likely to spread with the aboli-tion of the rule which meant companies had to pay out 5 per cent of pay, regardless of profits, to claim tax relief. Mr Esmond Lindop, a pay specialist at the CBI, expects profit related pay to spread.

The decision to allow head office and research and development staff to be covered by a tax-approved scheme, even though it is difficult to produce a profit and loss account for their activities, should also give PRP a boost, especially in large, multinationals.

Taken together, the changes should help the Government to embed two of the key changes in economic culture it has set out to achieve: wider individual share ownership and the reform of industrial relations through encouraging a more lated approach to pay and

#### Non-banks currency swaps win

THE CHANCELLOE has proposed changes in the taxa-tion of interest rate and currency swaps that are intended to make it easier for nonbanks to compete in offering these services.

Among the key aspects of the proposed changes would be a rule - to become effective immediately - which would allow securities houses and other non-bank institutions to take advantage of tax relief already available to banks. Non-hank firms had complained about present practice which only exempts banks from the requirement that taxes be withheld by the payer of swap fees.

Tax experts believe that the new ruling does little more than codify what has increas-ingly become Inland Revenue and market practice over the past year. Miss Emma Lub-bock, tax partner in the capital markets group at accounsaid that UK tax authorities have lately been recognising the inequities stemming from a ruling on the tax treatment of swaps in the late 1970s.

At that time, before securities houses became active trad-ers in swaps, the Revenue decided that only transactions conducted with institutions it regarded as banks could be exempted from the requirement to deduct tax at source.

The new rules will extend the favourable tax treatment to those defined as trading companies when the transac tion is associated with a par-ticular trading activity.

The Chancellor has ordered a consultative document from the Inland Revenue which sets out the proposed tax changes, some of will eventually require statutory amendments. Rules ontlined by Mr Nigel Lawson will allow any firm approved under the Financial Services Act by either the Bank of England or the Securi-ties Association to claim the same privilege as banks.

pose ending the distinction between "annual" and "short" interest — drawing the line between fees paid on swaps of more than one year or less than one year.

Norma Cohen

#### FOREIGN EXCHANGE

# Document highlights problem of taxation 'black holes'

the slowdown will be sufficient

to cut the inflation rate from the current 7.5 per cent to about 5.5 per cent by the end of the year. The current account is not expected to improve this

year from the £14.7bn deficit in 1988, but Mr Lawson is confi-

INLAND Revenue consultative paper issued on Budget day has brought to a head the debate over a highly complex subject which has bedevilled effective planning by international groups of companies for years.

Companies that borrow in a

Companies that borrow in a foreign currency make a sterling loss or gain when the loan is repaid, depending on whether sterling has strengthened or weakened. These gains are not taxed (and losses are not relieved) – they fall into a category known as "nothings", the tax equivalent of a black hole. However, the asset which

the loan has been raised to finance is not protected in this way. Currency gains on these assets are taxed in the year they arise, while losses are allowable.

Thus, although the arrangement is economically reutral

from the company's point of view, a "profit" or "loss" has been made for tax purposes. This basic asymmetry makes business planning difficult. It undermines sound hedging techniques and has cost the UK's financial services markets business: to get around the difficulties, companies have opted to raise money through a subsidiary based in, say, the Netherlands, keeping any exchange gain or loss out of the UK.

An important test case, Pat-tison v Marine Midland, settled this position to a certain extent. It relieves the tax position for perfectly matched hedging - in other words, matching transactions undertaken by the same company in the same currency. But this is little use in practice to corpo-rate treasurers, who deal with complex multi-currency arrangements involving groups

The current position also creates the opportunity for alert treasurers to conjure up tax losses out of nowhere – something which cannot be far from the Treasury's mind. One way of doing this, known in the US as "whipsawing", was highlighted in an Institute for Piscal Studies report on the issue in 1985. By borrowing a currency which is expected to weaken, a company can plan to make a profit which is free from tax, in the meantime, full income tax relief is claimed for the interest cost of the borrowing.

Another technique involves a company with income in a

NESSES
Amount
£23bn £28bn £17bn £70bn

strong currency lending the currency to a third party, When the loan is repaid, the profit in sterling terms is not

Even without the attentions of the wily treasurer, the current system exposes the Exch-quer to loss. In its consultative document yesterday, the Reve-nne estimated that UK busi-nesses have about 270hn in currency borrowings (this does not include some £480bn of debt incurred by financial institutions where matching is allowed under a Revenue statement of practice issued in

Of this £70bn, about £30bn is used to finance capital investment and is therefore subject to the regime currently under review. At this level, an appreciation of just 1 per cent in sterling against all other cur-



rencies would cost the Exchequer £50m-£100m in tax. On the other hand, a 1 per cent depreciation would bring a windfall increase in tax reve-

in the light of these con-cerns, the Revenue's consulta-

tive paper was widely wel-comed yesterday. However, few believe that the step from here to a more equitable tax regime will be an easy one to achieve.
The Revenue sets out two
possible approaches to reform and then proceeds to destroy one of them from the outset.
 This first option is for fundamental reform, which would solve the distortions in the tax stem which create the prob-

Although it has obvious

attractions, this would involve a huge upheaval in the tax sys-tem, including for instance the abolition of a fundamental distinction in tax law: that between capital and revenne

"They would have to change the taxation of trading and investment companies," says Ms Emma Lubbock, a tax expert at Price Waterhouse who had hoped for "something radical" but now appears to accept that the problems in the way would be extensive. Another problem with funda-

mental reform, says the Revenue, is that the Government would have to impose artificial and severe anti-avoidance rules to prevent tax losses.

ing on the second possibility: a series of less significant inges designed to patch up but not replace the existing system. These focus on three Currency borrowings. As mentioned above, these pres-

ent the greatest difficulties;

The ability of companies to produce tax returns in currencies other than sterling. This is of particular interest to companies in certain industries, such as oil, which carry out most of as oil, which carry our most or their transactions in another currency and so find it distort-ing to have to pay tax on a sterling-based version of their

figures;

The issue of share capital in currencies other than sterling. Since Scandinavian Bank's pio-neering multi-currency share capital issue three years ago, many institutions have cast their eyes over this idea.

The Revenue suggests tenta-tive answers to these issues, but leaves it up to taxpayers to make their own suggestions by

September 30.
It is, as Mr Roger White, a tax expert at Peat Marwick tax expert at rea.

McLintock, said yesterday, "a wonderful opportunity to push for change in a highly complex area. If taxpayers fail to respond in a concerted way, then a rare opportunity to bring some order to this difficult and vexatious area could

Richard Waters

#### NATIONAL INSURANCE

## The high cost of doing little the economy, shows the fore-casts are not overtly optimistic and possibly even too cautious. Mr Brian Pearce, Item's economic adviser, said: "The fore-

THE REFORMS to the system of National Insurance Contri-

of National Insurance Contributions (NICs) amounted to the only large tax give-away in yesterday's Budget.

They also highlighted just how costly it is to rectify even modestly the worst of the anomalies in the present structure, at least while seeking to preserve the increasingly artificial status of National Insurance Contributions as something other than taxation.

The Budget measures will

The Budget measures will mean a loss of £2.8bn to the Exchequer in 1990-91, the first full year in which they will be

According to Mr Steven
Webb, of the institute for Fiscal Studies, who published a
study on NICs last October,
"the Chancellor has made an
improvement of 60 per cent on
half the problem." Mr Webb was referring to the cut in the rate of NiCs from 5 to 2 per cent on the first

from 5 to 2 per cent on the first slice of an employee's weekly earnings, up to £43 a week. But no similar cut has been made in employers' contributions.

As at present, the liability to NICs will be triggered only when the employee earns £43 or more. A secondary effect of the budget will be to remove two secondary thresholds. These are at £74 per week (when the rate of both employees' and employers' contribu-(when the rate of both employ-ees' and employers' contribu-tions is at present raised from 5 to 7 per cent on their entire earnings) and at £115 a week (when the rate is raised from 7

to 9 per cent).

Thus whereas an employee whose pay is raised from £42.90 to £43.00 a week now has to start paying £2.15 in NICs, from October he will only have to pay £0.86. But taking employees' and employers' contributions together the NICs triggered at the £43 threshold will be cut from £4.30 to £3.01. (The threshold at present means, and will continne to to 9 per cent). means, and will continue to mean to a lesser extent, that

an employee is worse off when he increases his hours of work or his hourly pay so that he is pushed above the threshold, it also means that bosses are reluctant to give part time workers more hours if that triggers NKS for the employer. The distortion this has caused is shown by the current hunch-ing of declared earnings at just

below the threshold.)

The reason that the Budge change will be so costly is that it will also mean a reduction of \$3.01 in the NICs paid by all employees earning more than £115 a week, of which there are more than 15m. This is because such employees will only have to pay NICs at a rate of 2 per cent instead of 9 per cent on the first slice of their earnings

in to 248 a week.

The Budget marks just the latest in a series of reforms that have undermined any actuarial link between the level of contributions and the benefits contributors can when the level of the benefits contributors can be a series of the level of the l expect. When National Insurance was set up in 1948, NiCs were paid at a flat rate regardless of income. Then in 1960, an less of income. Then in 1960, an earnings-related element was introduced and 15 years later NICs becama entirely earnings-related although subject to a maximum upper earnings limit. In 1985, Mr Lawson removed this limit on employers' but not employees' contri-

butions.
As a result of these changes the yield from NICs has risen dramatically. In 1955 it accounted for only 25 per cent of the yield from income tax. Today it accounts for 75 per cent although the budget will reverse the trend at least tem-

However the Budget with its introduction of a lower rate on the first band of income continnes the trend towards making NICs into a tax in all but name. The only surviving dif-ferences between NICs and income tax are as follows. Employee NICs are still subject to an upper earnings limit and therefore bear least on top income earners; no personal allowances can be offset against NiCs; NiCs are not imposed on investment income; and benefits in kind and pension payments are not subject to NICs.

The Own

Let . Lath

10 40 W A'S

m like one on

N.WITERRY

There is

Ast 1 34

Brightler F

man is all on

Thick, to

Alle Bot 1100

Jours pro-

Dir Couliers

has the Corn

Bud det

So Close of

Carried For Military

They be for

17. 9.20 La 1. 2. 1. 4. 1. 1.

 $p_{i}^{midf,\,2i}$ 

Paris Property Sections

Miles - Allies

Mary 111

♠ mad the five

Whether any social or economic benefits arise from such distinctions is doubful. But, as a result of Mr Lawson's move yesterday, one fewer distinc-tion survives.

Clive Wolman

This article appeared in some editions of the Financial Times yesterday.

#### EARNINGS RULE

# Barriers against part-timers eased

THE NEED to draw more people into the workforce over the next decade is one motive for the changes in national insurance contributions and abolition of the earnings rule for state pensions.

The measures announced in the Budget weaken two barriers to work which affect part-time workers and older people. In particular they will be helpful to employers in ser-vice industries which want to attract older workers and encourage part-timers to work

longer.
The abolition of the earnings rule, under which pensioners continuing to work had state pensions reduced or stopped, is a significant step towards reducing the disincentives for peopla over 60 to carry on working.
The past 25 years have seen a gradual decline in the num-

ber of older men in the workforce, partly because of labour surpluses which have led to employers shedding older workers, and partly because of changing attitudes. With the advent of wide-

spread labour shortages in the south-east, and the prospect of these spreading across tha country, retail employers have aiready started to experiment with recruiting retired people. However, there have been criticisms that the social security payment structure and the earnings rule have together acted as a barrier to those considering carrying on working part-time after retirement.

Various schemes to improve the motivation to work on after initial retirement have been proposed. Action, the lobby group for the long-term unemployed, has suggested that allowances should be paid to over-50s re-starting part-time

Abolition of the rule will probably affect the number of part-time workers most heavily. Of men aged between 16 and 49 working in 1987, 97 per cent were in full-time employment. For those over 65, the figure dropped to 33 per Part-timers are also the

group affected most by reduc-tions in employees' national insurance contributions for those earning between £43 and £325 a week. The changes continue the reform started in 1985 aimed at reducing work barriers. The changes, under which

the "steps" in contributions at £74 and £115 a week will disap-Michael Skapinker pear, go some way to easing the problem faced by many



1966 70 75 80 85 employers of part-timers in

persuading workers who will lose money by doing so to pass a step.
There will now be a contribution rate of 2 per cent on pay up to the lower earnings limit of £43 a week, and a second contribution rate of 9 per cent between £43 and the upper earnings limit of £325.

Hotel and catering employ-ers have been particularly worried by the steps, which have been a disincentive to part-timers to work beyond a set num-ber of hours each week. This has created problems in mak-ing rosters flexible.

Mr Frank Bird, personnel adviser to the British Hotels, Restaurants and Caterers Association, wetcomed both the abolition of the earnings rule and the easing of national insurance contributions as helpful to employment

The reform, however, does not go as far as suggested by Sir Trevor Holdsworth, president of the Confederation of British Industry, who called two weeks ago for contribu-tions to be paid only on the amount earned above £43 a

The national insurance changes were also welcomed yesterday by the Low Pay Unit lobby group. But it estimated that 150,000 more workers would be drawn into paying tax because personal tax allowances were being raised by only 6.8 per cent. The unit said the barrier to

contributory benefits at £43 a week would remain, leading to the continued "bunching" of workers at just below the lower earnings limit. About 3.3m workers, mostly women, earn less than this limit.

John Gapper

**PENSIONS** 

# New arrangements might make headhunting more difficult

CHANGES to the taxation of £40,000 a year. Additional benepensions announced by the Charcellor could make it difficult for companies to attract talented and highly paid senior managers, according to some executive search consultants

The view is not a unanimous managers will always be will-ing to move and that compa-nies which want to attract senior executives will be pre-pared to compensate them for any losses they might suffer as a result of the Budget changes. Mr Lawson said yesterday that companies will be able to pay employees whatever pco-sion they wish but tax relief will only be granted for pensions based on salaries of up to 150,000. This means that the maximum pension payable from a tax approved occupational pension scheme will be

fits can he paid from a separate top-up scheme, but these will

not he tax exempt.

The limit does not apply to people already in company pension schemes. It does, however, apply to new schemes. From June 1 the limit will also jobs and joining existing com-

pany schemes.

The result, according to Mr Rex Peacock, group pensions manager of the TSB Group, is that "staying put would obvi-ously be very desirable for peo-ple in the higher reach of the executive hierarchy.

This would be good news for companies seeking to retain their senior personnel, but not sion of fresb blood. It would also be bad news for the headby persuading senior managers

that it is time for a change. Mr Kit Power, chairman of headhunters Spencer Stuart, said: "This could be a very serious impediment to the reloca-tion of top people. It will make it very much more difficult to

attract senior managers. A £60,000 salary is reasonably commonplace now at middle and senior levels. I don't quite understand what was in the Chancellor's mind when he did Mrs Anna Mann, of head-

hunters Whitehead Mann says, however, that the pension changes are "not going to stop significant movement of senior managers in British industry. It is going to cause a few more headaches. But I think that of the criteria that people use in changing jobs, pensions come pretty low. And if someone's fiddling around watching his pension that's not the sort of

person we'd be looking for."
There is, under the new rules, nothing to stop employ-ers from offering new execuers from offering new executives pensions equivalent to or
better than those provided by
their previous employers. They
would be able to do so by using
the non-exempt top-up scheme.
Mr Esmond Lindop, deputy
director of employment affairs
at the Confederation of British
Industry, said employers might Industry, said employers might find the top-up schemes an expensive proposition. Mr Peacock of the TSB agreed that companies might think hard before spending the extra money to attract people. But, at the end of the day, there is a

skill shortage that will have to be overcome," he said. Mr Barry Curnow, presi-dent-elect of the Institute of

Personnel Management and

chairman of MSL Group Inter-

consultancy, said although companies might encounter initial resistance in trying to attract executives under the new pension rules, it would not he an impossible task. Managers earning more than £60,000 were less dependent on their pensions than those earning lower salaries.

Higher paid managers "have

got share options, they've got equity in their houses which they realise when their children leave. Occupational pensions are much more important as a proportion of the total retirement package for someone earning less than £60,000 than for someone earning more.

There was a cautious welcome from employers and the CBI for another of Mr Lawson's changes: allowing companies to offer employees with 20 years service their maximum

two-thirds final salary pension on retirement at the age of 50. Mr Paul Russell of Arthur Andersen, the accommisms and management consultants, said the change would make it considerably easier for employers to offer older employees an attractive package if they wanted them to retire earlier.

Mr Lindop of the CBI agreed that increasing employers' flex-ibility in this way was wel-come. But he said that the cur-rent concern about skill shortages and the drop in the number of young people might result in a larger number of companies trying to persuade their senior managers to stay on, rather than take early

# DRIVING LUXURY GAR ESSTAXING WITHA ARLTON CDX.

The latest Vauxhall is also a dodge.

Let's look at the arithmetic.

If you drive a three litre company car, you could pay tax on an additional £1,900 compared to a two litre company car.

That's a lot for a litre.

ine linker

And it suddenly seems like a lot more when you look at the two litre Carlton CDX saloon or estate.

Because here's a car you'll value far more than the taxman is allowed to.

Think, for a moment, of the sort of refinements you'd expect from larger engined cars and see what they've got that the Carlton CDX hasn't.

You'd probably include seats with adjustable lumbar control and height adjustable seat belts. So does the Carlton.

You'd definitely include electric windows, electric sunroof and a six speaker radio/cassette.

So does the Carlton, most definitely.

Power steering would be on your list, so would central locking with security deadlocks.

They're both on the Carlton. (Thieves can't open the doors even if the windows are smashed.)

You may not have thought of an electric headlamp levelling system, or, for that matter a varnished elm trim.

Vauxhall has.

Vauxhall has also thought of safety. An electronic ABS braking system comes as standard on the CDX.

That, combined with Vauxhall's unique Advanced Chassis Technology (the famous ACT System), produces a level of driver control the match of any on the road.

But don't run away with the idea that the Carlton CDX is all polish and no poke.

It has a modern, computer-controlled overhead cam engine with sophisticated Bosch fuel injection and management systems capable of a top speed of 120 mph for the saloon.

For those interested, that's faster than the Mercedes 200E, the Ford Granada 2.4i Ghia and the Renault 25 GTS.

With its special CDX trim and wide-rimmed spoked alloy wheels, it's better looking than they are too.

A two litre car, in short, that belies its own classification. A car that looks, drives and feels every inch the luxury car.

But this is luxury, as someone once said, you can afford. For further details on the Carlton CDX call 0800 555 000 free of charge.



VAUXHALL. ONCE DRIVEN, FOREVER SMITTEN.

Marketing to ethnic groups

# Different perceptions that require different perspectives

Joel Kibazo argues that a sizeable minority is being neglected

ritish television viewers who missed the recent Channel 4 Indian film season screened on successive Sunday than the films.

The season also signalled the opening shots in a war between rival sellers of rice, the designated battleground for which was the commercial

breaks in the films.
The distributors of Tilda Rice made no bones about their target. Their commercial was in Hindi, the language spo-ken hy many British Aslans born in the Indian sub-conti-

VeeTee brand was in English, perhaps intended to capture the larger proportion of the Asian community which was born in Britain and who may not be fluent Hind( speakers. These two commercials pro-

vide evidence of the way some husinesses at least are now aiming their advertising specifically at one or other of the two major ethnic minority groups in Britain - Asian and black people.

The Black British Consumer Markets survey published last year estimated that the 2.3m hlack and Asian Britons spend nearly £5hn a year on con-

But are black and Asian consumers different from other consumers and is a different marketing approach neces-sary? Brian Sullivan, assistant director of the Polytechnic of North London, an economist who has dooe research on the subject, says they are. "Black and Asian consumers come from a different cultural background. And because of this cultural difference they get different signals about products."
Sullivan says that although products may be equally popular with all groups, the different percentings of black and

ent perceptions of black and Asian consumers require spe-

4, estimates that the audience for the Sunday films was about 200,000; he admits that the rev-200,000; he sammes that the revenue from the rice commercials was "very small indeed."
Bot, he says, "the advantage of these alots is that the advertiser eliminates wastage and goes directly to a very specific audience.

Miller adds that demand for the slots has grown over the past three years - which indi-cates that advertisers have achieved heneficial results from the commercials.

Spillers Milling, the flour maker, was among the first British companies to aim advertising specifically at the Asian community. The story goee that the company was asked hy newly arrived Asians in the 1950s to prodoce a flour for making chapati as existing makes were not successful. The result was the Elephant brand - which remains the

market leader. Five chapati flour varieties are now marketed under the Elephant hrand and Spillers controls 45 per cent of the mar-ket, earning between £12m and

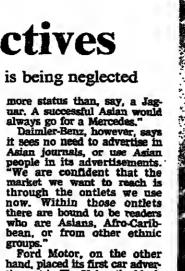
£15m a year. Spillers claims it has maintained its leadership because of its aggressive marketing campaign in Asian newspapers, radio programmes and televi-sion commercials.

So far, however, major con-snmer products companies have been reluctant to increase their advertising budgets to aim at black and Asian con-

Tony Wade, managing direc-tor of Dyke and Dryden, which makes and sells cosmetics and hair products for black consumers, says: The major retail chains which we have been trying to deal with for years have dismissed this market segment. They don't appreciate how large it is." Mercedes Benz cars have a

strong appeal among success-ful members of the Asian comcfic marketing approaches.

Ron Miller, sales director at
London Weekend Television
who is responsible for selling
advertising space on Channel



tisment in The Voice, the black British weekly newspaper, at Christmas. But the company refused to discuss its market-

ing strategy, or give reasons for its decision.

Boots, the retail chemist, sells two cosmetic brands used mainly by black women in 12 of its 1,000 stores around the country. But the company says

it has no plans to aim its mar-keting directly at black con-sumers in those areas, or indeed for any of its other

ing of bisck and Asian consumers. Brooke Bond, its foods subsidiary, says: "In the high volume markets there is still

not a sufficient level of take-up

among black consumers to warrant products aimed specif-

ically at ethnic minorities."
In the US, where black people constitute an estimated 16

per cent of the population,

Cheseborough Pond's, the Uni-lever cosmetics and toiletries

ferent advertisements aimed at

"We have done extensive research and have found that the needs, demographics and perceptions of white consumers are completely different

from those of black consum-ers," Elleen Sharkey, director

of communications, says.
"Vaseline petroleum jelly is

one of our biggest sellers.

Black consumers tend to use it for their hair, while in the white market the same product

ethnic groups.

Unilever, the Anglo-Dutch onsumer products group, also ses no need for specific targetCommercials for VeeTea rice were broadcast during Channel

is mainly used on babies." To reflect this, Chesebor-ough Pond's has adopted a twin advertising strategy. What we have is two advertis-ing campaigns. Both have the same basic execution, the same script and the same back-ground atmosphere, but the one addressing the Anglo con-sumer has white models while the one for the blacks has hlack models."

In addition, Cheseborough Pond's also aims campaigns at the Hispanic community, using Hispanic models with television commercials and posters in Spanish.

Sharkey says: "Despite most Hispanic people now heing bilingual, they tend to buy in Hispanic distribution ontlets and watch their own television channels broadcasting in Span-

Red Stripe, the premium lager which now sells well in a niche market in the UK, origi-nated in Jamaica and was imtially sold only in outlets popular with black consumers.
Young white drinkers then imitated the habits of what they saw as the more "streetwise" black lager drinker. And H P Bulmer, the British cider maker which markets Red Stripe, began advertising in both the black and the main stream national press.

Bulmer says there is no policy objection to using black people in its advertising but "there is a danger of the mainstream market thinking this is only a product for black people."

Allied Dumbar, the financial services group, has also successfully moved into one of

Britain's other minority ethnic markets, by employing a Chinese woman married to a Scot to sell pensions, life assurance and unit trusts to the British Chinese community.

Agatha Fraser says: "The fact that I speak the language and know the culture is an advantage."
Etom Phillip-Eteng, who

compiled the Black British Consumer Market survey, sounds a note of caution for those who ignore ethnic minority markets.

Quite a number of the big French consumer companies already advertise in the ethnic ing experience about how to communicate with ethnic minorities. For many this is a test run for 1992. Those who have the experience will succeed in selling their products to black communities in France, Britain, the Netherlands and other countries with ethnic minorities.

\* Published by The Plann stream national press.

But it does not use black
faces in the advertisments.

Guide, Nu Vox House, 370 Coldhorbour Lane, London SW9

8PL £10.

# Volume and variety is the preferred menu

Lisa Wood explains why Cadbury's new range of products has not set out radically to break the UK mould

assortment box specifi-cally designed to have new confectionery hrands which will be lamched later this year hy Cadbury Schweppes, the UK confection-ery and soft drinks group.

"We believed there were new areas of the ehocolate exploited," says Stephen Ward, Cadbury's marketing director, whose new product department took more than two years to develop the choco-

Cadhury hrands currently command about one third of the UK assortments market static at an estimated £300m -with brands meinding Cadbury's Milk Tray, Roses and Biarritz. The other two new

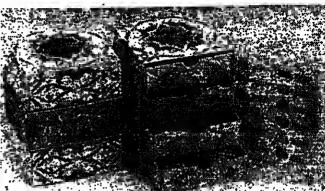
brands are called Inspirations and Heritage. Ward cites a somewhat lofty the company was, he says, seeking to satisfy consumers who increasingly want to experiment and make more "individual statements" when they give a box of chocolates to a friend, lover, business associate or relation.

Assessment panel

Risk-taking in the chocolate confectionery market never-theless has to be put into the context of the British consumer says Sue Swalwell, research director of Craton Lodge & Knight, the new product development group which worked with Cadbury on the

Swalwell says: "The British like volume and variety whereas continental Europe-ans tend to savour their chocovariety."
A fairly typical English

chocolate assortment eater, she says, was the woman on one of her assessment panels who, when ironing, had one hand on the iron and the other immersed in the box of Cad-



three new community, in the year, inspirations, with draw

taking more interest in Conti-nental chocolates which, with their greater eocoa content and nuttier flavours, are starting to make inroads into the £3.23bn UK confectionery

Cadbury took a close look at this competition and a couple of the new chocolates in the three assortment boxes, including Cadhury's first white chocolate, bear witness to this. Plant for the latter product is currently under construction at Bournville where more than £5m is being invested in facilities for the

White chocolate is most conwante chocolaire is most con-spicuous in Tribute, a muty assortment in a formal blue and grey box which is intended primarily for men-Cadbury says that research clearly shows that men enjoy eating chocolates but can feel silly if given an assortment silly if given an assortment decorated with flowers and ribbons. Cadbury claims that its stylish pack, designed to open like a wallet, will take away some of those inhibitions. It claims the rest will be dissolved by the name which implies some flattery of the male ego.

male ego. Inspirations, with its 12 flavours on a fruity theme, is a more feminine offering and a classier gift than a box of Milk Tray. The major attraction lies in the box. A door at the front opens to reveal four pull-out drawers each containing six

chocolates. More intricate than most of the containers for its competitors' offerings, the box is designed to imply that the donor has been given something that is a bit special. Heritage is the grandest box. The name and the chocolates are designed to convey the very best of "English" chocolate making and are designed to compete with Continental brands which have made sigbrands which have made significant headway in the premium sector of the market. Heritage's hand-finished milk and plain covered chocolates are presented in a regal blue box trimmed with gold foil and decorated with red ribbon.

T 22 3405.51

11 3 17 1 16

Sept 200 (30)

عاصرانان م

WHE

CONTRACTOR

12 to 2

and the second 10.00

 $\frac{\partial \mathcal{D}_{+}}{\partial x_{+}} \partial y_{+} \Delta x = \chi_{-} + \chi_{-}^{-} + \chi_{-}^{-}$ 

Can and Contract

. .

· 5-7-

- Care ...

: - ....

2 ......

375 J

2.5

4:27

State and control

The state of the s

in v r<sub>ee</sub>r

Small volume product

Heritage, unlike Tribute and Inspirations, will not be adver-tised; Cadbury sees the brand more as a prestigious but small volume product for the

The production lines will not begin to roll until September; the new brands will be in shops for the Christmas trade. Cadbury's corporate mind has been concentrated over the past two years by the 18.1 per cent stake held in it by Genetal Cinema, the US group; it says it is more than optimistic about the chances of success

#### TECHNOLOGY

#### esearch is an expen-sive business and - from computer companies to car manufactur ers - are collaborating in

order to share costs.

The leaders of one research project in the UK believe that they have worked out a blue-print for collaborative work which retains the economies while avolding the main pit-

The £3.6m project at the Royal Signals Research Estabishment (RSRE), the Ministry of Defence research centre in Malvern, solves two of the problems that can bedevil joint research efforts.

First, it avoids the wrangling of participants, which are usually rival producers, by tack-ling an idea at a pre-competitive stage, when so little research has been done that no one can tell for sure that it will become a commercial proposi-tion. In this case it is an advanced form of computer research, pattern recognition and neural networks, which try to make computers behave like humans.

Professor William Gosling, director of technology at Piessey, the UK electronics company which is participating in the project, says: "At the beginning of a research project on something which is com-pletely new, you just want to know where to go. This kind of research is o sort of think tank which throws out good ideas."
The second and more

unusual clement of the project is that the researchers work together on one site, cutting out the management time and effort needed to co-ordinate research in several locations.
Two and a half years into

the RSRE venture. David Bounds, deputy director of the project, extols co-location as "the one hig advantage" of the scheme. "Co-location means the reservoirs to be seen to be the researchers talk to each other in their coffee breaks, bounce ideas off each other. It develops their expertise."

The RSRE laboratories were

chosen as the research centre because of their relative neu-trality compared with the sites of the eight participating companies — Barr and Stroud, British Aerospace, British Tele-com, MEL (part of Philips), Plessey, Smiths Industries, STC Technology (STL) and

The participants believe that this sort of collaboration on one site is particularly relevant to two types of project. The first requires a "critical mass" of brain power to get it off the ground. The pattern recognition programme is an example:
"We couldn't possibly have

# Sharing ideas on neutral territory

Della Bradshaw reports on a UK research project which sets out a blueprint for collaboration

done the research at that level on our own," says Peter Sel-way, director of optoelectronics

The second example is the project which needs a high level of investment in equipment, which individual companies could not afford. Co-located research is a relatively new way of working in Europe, although it is common in Japan. The UK Government

is sponsoring four such research initiatives, two at RSRE plus two semiconductor programmes at the Rutherford Appleton laboratories and Edinhargh University. One purely commercial venture which takes the same approach is the European Computer Research Centre (ECRC), a company registered in Munich. Set up in 1984, the centre is funded to the tune of DM15m (£4.7m) a year by three com-

puter manufacturers: Bull of France, ICL of the UK and Siemens of West Germany. Its 50 staff are working on artificial intelligence which, like neural networks, aims to make com-puter systems emulate human

Hervé Gallaire, managing director of ECRC, cites better management control as one of the major advantages of co-lo-cated research. "It allows you to be more directive. With new projects you get a lot of ideas, and a lot of choices have to be made about which direction to move in. It is more difficult to

make those choices if the companies are located separately."

Because ECRC is registered as a company, it has also over-come another problem of pre-competitive research: how to sort out which company owns the intellectual property rights. In the case of Gallaire's com-pany, the ECRC owns all the rights, but the three companies get royalty-free licences to use the results of the research. Where the companies have used software developed by ECRC, they have tallored it to their own products, says Gal-laire, so avoiding direct compe-

The RSRE hopes to circum-vent any problems over intel-lectual property rights by giv-ing the eight participants free access to the technology for two years after the completion

Companies are already using ideas developed at Malvern. Ken Helps, research manager for serospace and defence at Smiths Industries, for example, says his company is using con-cepts from the RSRE project to enhance research into anto-matic speech recognition and aircraft engine monitoring. Centralised research does have its own problems, notably staff recruitment. Because of



the abortage of highly trained computer staff, the ECRC has only recently filled its staff quots of 50, with only one third of the employees coming from the three sponsoring compa-

With the RSRE project Bounds foresaw difficulties because staff from the eight companies would not want to be relocated.

Although the compenies had to recruit specifically for the Malvern project, Bounds is satisfied that the new staff have

#### The human-like qualities of neural networks

SINCE THE earliest days of computing. So to develop a medical diagnostic system technologists have dreamt of systems which based on neural network techniques, the comcould think for themselves. Neural networks – puter would be fed the symptoms and correct so called because they imitate the brain's network of neurons, the cells that transmit and store messages from the nervous system - are an important part of the quest for computers which behave like humans.

Neural networks learn as humans do, by example rather than by rules, says David Bounds, of the RSRE. "Think of children learn-ing colours. They don't learn that red is red because it absorbs light of a certain wavelength. They learn by being shown a number of red objects."

diagnoses of past cases. The system learns which symptoms are associated with which allments. It does this by strengthening or weakening the signals sent between its cells, so reinforcing a particular pattern.

A number of neural-based software packages

are already available, particularly in the US for financial services. Science Application Interpa-tional, of San Diego, has developed software which helps to detect explosives in luggage as the cases pass through scanning equipment at

developed company loyalty, and that this has facilitated the feeding of research results to the parent organisations. The researchers return to their companies at least once a

Gallaire says the geographi-cal separation of ICL in the UK and Bull in France from the research centre in Munich has caused no serious problems. "It's all to do with communica tions. ICL, for example, has taken advantage of all the work we've done here, and we have contacts with both the research and development and research and development and marketing centres within the company. It's a question of determination. They have been determined to make it work." in the end the main advan-tage of collaborative research will always be money. "This kind of research is incredibly cost effective for companies," says Bounds. "Bell Labs or IBM could put 10 people on a project like ours, but it's laughable to think a UK company would do it. They'd just put one man on the job, working on his own. With this project they get the output of 10 people for the cost of one." for the cost of one."

#### Council cuts its paperwork

A UK local authority has ordered an image handling system that uses optical Netherlands, Brentwood District Council is the first UK authority to choose such a system. It will use it to combat paperwork resulting from the new community charge and uniform busine

Roger Olding, the council's director of finance, says that of the 72,000 population, 57,000 will have to be billed under the new arrangements double the number of existing ratepayers. In the first year of the community charge, some 300,000 documents will have to be stored in a way that makes them easy to retrieve, so that ossestions can be answere

Using the Philips Megadoo documents will acanned and recorded digitally on optical disks. When needed, they can be read off from the disc in a few seconds and displayed on a workstation screen. Such systems are perticularly valuable when dealing with external inquiries over the telephone. They

allow simultaneous access

by a number of clerks to a

facsimile of the original The installation will have three optical disk drives, two scanners and 40 high resolution displays. Staff increases in the rating department will be kept to 75 per cent, instead of the 150 per cent that would have been been needed under the old system.

#### Keeping the public posted

IN WALES, computer terminals installed in sub-posi offices are providing members of the public with easier access to information about rates, rents and housing benefits. Supplied by Unyais, the US

computer group, the termina are linked to one of the company's A6 maintrame computers at Montgomeryshire District Council's offices in Weishpool, inquirers give to an official, who keys in these details and gets a print-out for the customer to take away. Later members of the public will be able to use the service to arrange sents with council

#### Magnetic method of cooling

THE first commercial uses of magnetic refrigeration will appear before 1990, according to Technical insights, the New Jersey technology market research group. It believes that because the method can be up to 40 times more efficient and 25 per cent less expensive then conventional gas-cycle refrigeration, new industries will be created an existing ones fundamentally

The basic physics has been known for many years and is based on the magneto-caloric effect, in which some materials when

magnetic fields can produce temperature gradients. Technical insights says that a big research effort at MIT (Massachusetts institute of Technology) and Hughes Aircraft means that rapid progress in the field is a virtual certainty. . Among the prospects that

would arise from succes developed magneto-caloric refrigeration are low-cost liquid hydrogen production, revemped production processes and new breeds of air conditioners and refrigerators. Technical insights is

offering a \$900 report called Magnetic Refrigeration: Shattering the Limits of

#### **Better scrutiny** of baggage

INDEPTH Systems, of Nottingham in the UK, has introduced an image enhancement and analysis system, which uses a omputer to process the data generated by beggage screening systems at altroits and similar places interpretation of the image normally produced by these

X-ray ma hines is difficult, even for the most experienced operators, says the company. Most of today's machines will detect 255 levels of grey, yet the swerage observer cannot fell the difference between many of the levels.

A notorious problem is that there can be several shades near to black, but they all . operator. The company's IDS 400 unit will "stretch" the near-black levels electronically and then allocate a colour to each. Thus, a metal weapon haide a metal box might become

والمراجع المراجع المراجع والمحاجم والمراجع والمراجع

#### WORTH WATCHING Edited by

**Geoffrey Charlish** There are 10 enhancement

programs available to the operator, who can decide which one will give the best results. For example, the white end of the grey scale, produced by substances like Semtex which are transparent to X-rays, could be similarly processed.

#### Building up a big screen

COMVIEW International, a Swedish company, has developed a big screen video display system for s-clock cutdoor viewing. Aimed at advertising and sports promotion companies, it is claimed to definition than existing big screen systems.

The display can be built up to virtueily any size by assembling rectangular modules. It can be directly connected to any video system or to a personal computer which is able to generate graphics. The 40 cm by 40 cm

modules are composed of 4,000 red and green light emitting diodes, which are chesp to run and have a long life. No blue component le available, says Comview, because the electronics industry cannot yet supply a blue diode of sufficient brightness at an acceptable price. But the modules are ready to take blue diodes as soon as they are develop Dealers outside Sweden are being sought to help introduce the display system in shopping centres, airports, sports arenas and simila public places.

CONTACTS: Philips Business System UK, 0208 575;15. Unysis: UK offi London, 955 0511. Technical Insign UK, 0501 698 6744 inDepth System UK, 0502 430828. Comview Intentional: Sweden, 760 81155.

# Barren trip through the cosmos

Jatching Terry
Gilliam's The
Adventures Of
Baron Minchausen is like being savaged by a
shaggy dog. Thrice filmed
before, Rudolf Raspe's picaresque tales of the eccentric
Baron — who specialised in
trips through time, space and
18th century history — henefit
from a screen treatment as from a screen treatment as purposeful and piquent as the material is long, loose and lol-

loping. It received that treatment in Germany's picture pretty 1943 classic starting Rans Albers. Albers, who resembled a hewil-dered stockbroker adrift in Wonderland, was the perfect hero in a stary which yoyos its characters out from the framing resism of Frusten Turkish battle accuses into femiasy trips as naively gorgeous as any since Melles. In the 1963 film we believed in this beaused Everywhere: and we thrilled to the play-off between the Age of Reason and the rampagings of fantasy.

But what do we get from Mr Gilliam? Two hours of narrative discribes; a film in which starytelling's primal question Wonderland, was the perfect

tive distribes: a film in which storytelling's primal question "What next?" is replaced by "Whatever next?", "What's this then?" "Where are we going now?" or "Oh God no, not another trip to the Moon/ Mount Etna/centre of the Earth." Ex-Python Gilliam, late of Bruzil, creates amazing images

The state of the s

in their with the rate.

....

1 2 2

化 经成品股票

CONTRACT APPLIES

- Grant

Contractor and

- (a. 4) - #252

Carried Charge

Commission States

STORY THE NEW COMMENTS

والمناع والمراجوة

77 1541 egg.

Carrier of the

Transfe

Company of the

ALPENDANCE CO

Pales

14 - 1 - 21 5-25

Santia was it

7 3 6 5 2 MEN

g up 3 ្តព្រះ

<sub>रक्षण प्रकार स्था</sub> है 🍨

11.2 7.7 863 ES

1 - 12 The Boundary of the State of th

and the let

gar 16 mg/l

. Pay 4.24 M

ra-1577.4**5** 

A . Let A SER

Service Services

with no concept of how to turn with no concept of how to turn them into an amazing or compelling story. The shopping list of Baron Munchausen's strange creatures and special effects seems irredstible. How could one not fall for a film featuring a giant three-headed gryphon, a flying horse, a sea monster who swallows whole galleons, a ride on a flying cameaball, myriad battles and Robin Williams motor-mouthing away as liams motor-mouthing away as an Italian "man in the moon" ("Re de tutto, but you may call

How could one not fall for such a film? By not having any interest in the characters. Nor BARON MUNCHAUSEN

THE THIN BLUE LINE

TWINS Ivan Reitman

NIGHT ZOO Jean-Claude Lagron

where they are going when they are going. Carving up the cosmos, Gilliam's characters resemble less the costumed cream of the Age of Reason than a bus-load of ageing foot-ball hooligans re-routed into the fourth dimension.

ball hooligans re-routed into the fourth dimension.

John Neville's hook-nosed Munchausen hams away gal-lantly inside furbelows of false wrinkles. But Neville has never made magic on the screen, and his performance here has all the charisms of a here has all the charisms of a newspaper vendor trying to sell to the deaf. Around him, Gilliam fills up the multi-million-dollar spaces with old mates (Eric Idle, Jonathan Pryce) or loopy exotics (Valentina Cortese, Oliver Reed). And when all else falls, there is the knee-slapping dialogue. ("I'm Baron Munchausen." "That sounds nasty, is it contagious?"). All in all, a barren Munchausen and a 50-million-dollar code to David Puttnam's dollar code to David Puttnam's Columbia career that he and we may prefer to forget.

There is no forgetting Errol Marie's The Thin Blue Line. Not having the budget to fly to the Moon, this unique American film-maker — whose previous documentaries were about a pet cametery (Gates Of Heaven) and a dotty hunting community (Vernon, Florida) — has assembled 107 minutes of talking heads and shots of cars parked at night.

Is that all? Ah but wait. The heads are talking shout mur-

heads are talking about mur-der and miscarried justice, and the parked-car scenes reconstruct the killing of a Dallas time of why they are going policeman on a November

night in 1976. Randall Adams has languished 12 years in death row for the crime. But it by a casual acquaintance of Adams, who pumped five bullets into the imnocent patrol man from a parked car and then "framed" his pal.

A documentary about rough justice has collided with a film

noir thriller and the result is stunning. Tan years ago director Werner Herrog ate his shoe in public in tribute to Morris's talent (a long story which we will tell another day.) The Thin Blue Line is wonderful confirmation of that talent Rounding up the key parties - Adams, David Harris the framer and probable murderer. and a rogues gallery of attorneys, experts and weird wit-nesses – Morris has them talk them straight to camera one by one. Meanwhile dramatised

"flashbacks" to the killing rec-reate the witnesses' wildly reate the witnesses' wildly inconsistent remembrances.

This is a Raymond Chandler thriller laced with 70-proof reality and the mind-bending throb of Philip Glass music. Morris turns his interviewees into larger-than-life screen icons: each is a cluster of memorrisms, and speech these to nerisms and speech tics to whom the truth or the lie has become molecularly bonded. And while the film's characters are reified, the film's objects are made frighteningly lifelike: the balletic twist of a gun brought into firing position, a slow motion milk-shake flying at gunshot-sound from a pairol

"Nothing is what it seems" is the first, most obvious mes-sage. The follow-up thesis is that truth is often made not from the evident facts but from from the evident facts but from what we want to believe. Adams's "guilt" was patch-quilted from coincidences and conveniences. Harris's "innocence" was created by his Southern boy charisms and his unflappable skill at lying. Adams, a bearded, hippyish drifter, was the perfect fall guy. Harris, 16 and all-American (despite previous convictions), was the boy every mother wants to keep out of jail. The American dream crejail. The American dream cre-



John Neville as Baron Munchansen

der-case: and for one man an American nightmare that isonly now — thanks to the film and the pressure it has brought to re-examine Adams's case beginning to dissolve.

Elsewhere in American cinema, business is as usual.

Twins, a patchy comedy that has made \$100m in the US, is what Hollywood calls a "high-concept" film. That is, its story idea can be written on the back of a postage stamp and still leave room for the complete works of Shakespears. The idea: Arnold Schwarzenegger, huilt like a Colossus, and Danny DeVito, built like a whoopee cushion, play twins. The movie is a knockabout Rain Man in which small-time con artist DeVito meets long-lost sibling Schwarzenegger, who turns out to be a dumb, sweet-natured innocent with a few startling areas of mental ability. (After the autistic savant, the beefcake brilliant.)

Schwarzenegger is a geneti-cally engineered "perfect man" taking a furlough from his lab-oratory island in the Pacific. DeVito, who 35 years before emerged from Ma's womb as a regrettable postscript to Amold, has taken up a life of petty crime in L.A. Will the law or his rival hoodlums catch up with him? Or will his ten-ton brother rescue and

then redeem him? The film purrs with high-oc-tane, lead-free charm for about 30 minutes, when the two stars are allowed to prime each

other's comic engines, with help from director Ivan Reit-man (Ghostbusters). Schwarzeman (constitution). Schwarzenegger's beatific literalism —
"I did nothing. Ze pavement was his enemy" he says after tossing a street mugger to the ground — is immovable object to DeVito's irresistible fraud. (Watching this actor pump up his saucer eyes and overwrought body language can be a delight.)
But once the duo hits the

road, in pursuit of \$5m of scam money plus their never-met mother, comic invention is left at the roadside. Slapstick replaces insouciance: chase ecenes chase out wit. The script took four writers, including Trading Places' Timothy Harris and Herschel Weingrod: but as with Schwarzenegger'e parentage (mixed sperm from six fathers) we end up less with a perfect specimen than a case of arrested development.

Q: Can a movie which wins twelve national film awards still induce catatonia? A: Yes, when it comes from

Jean-Claude Lauren's Night Zoo is a comatose French-lan-Zoo is a comatose French-lan-guage crime tale. Fresh from being raped in jail, convict Marcel (Gilles Maheu) is released into the world to dis-cover that his girlfriend no lon-ger wants him, two "bent" cops do want him and his dying Dad (Roger Le Bal) may or may not (Roger Le Bel) may or may not want him.

One thing is certain. The andience does not want him:
least of all as guided through
the dark night of the FrenchCanadian soul by writer-director Lauzon. When not being
mercilessly gnomic — the dialogue patters on our heads like
existential rain-drops — the
film is mercilessly mandling film is mercilessly mandlin. Scenes of Marcel and his Dad gazing misty-eyed at each other across the hospital sheets alternate with flashback scenes of them finding familial love on a moose-hunting bost trip. Finally Dad pegs out, but not before my 23rd anxious look at my watch.

Nigel Andrews



Darcey Bussell (centre) in Capriccio

# Capriccio

COVENT GARDEN

Balanchine's realisation of the Stravinsky Capriccio for piano and orchestra is also known as the Rubies section from his Jewels. Placed between the subtle lyricism of the Fauré Emeralds and the white ele-gance of the Chaikovsky Dia-monds, it provided the sharpest of contrasts. Stravinsky's conversation with Balanchine that career-long colloquy — was here about jazzy images, about the distortions and jokes that may be drawn from the

music and set on the dancer's So Balanchine's language is one of extreme sophistication, with movement taken to mad-cap lengths, classic ideas deformed and inverted, and the restless drive of the score, its broken rhythms and percussive energies, made plain for us as the second solo girl strikes sexy poses and then reduces them to self-mockery, or the pas de deux couple com-hine in unexpected, perverse and wonderfully ingenious positions. It is choreography rooted firmly in the score, in which Balanchine has observed combative elements - the male soloist in the last

movement is like a mobster with an attendant gang — as well as an electric urban wit. Everywhere the academic dance takes on new disguises, while yet remaining itself, and it is to the credit of the Royal Ballet's cast, giving Copriction its first company performance

spark and sparkle of Balanspark and sparkle of Balan-chine's style was honoured. (It is also vastly to the credit of Bart Cook, that eminent New York City Ballet principal, who has staged this revival). There was everything to command in the dancing of Viviana Durante and Darcey Bussell as the two leading women: move-ment bright, accents sharp, realignments of the body made to seem — as they are — inevito seem - as they are - inevi-table and right.

Stephen Jefferies gave a clever impersonation of a man dancing the leading role created for that great danseur Edward Villella, but he did not show the rola itself. Villella punched the dance at us (as did Baryshnikov in later performances) making it seem driven by a ferocions streetwise energy and humour.
There are designs by André
Levasseur that flood the stage
with red. A tedious, bland set
looks like a vast slab of strawhenry mousse, and should be berry mousse, and should be abandoned forthwith; costumes are efficient, and intriguing only in that they somehow miss the true colonr of the linest rubies — which Balanchine has given us

chine has given us, Capriccio opena a triple bill that makes sound choreo-graphic sense. The revival of Ashton's Enigma Variations centres upon Derek Rencher's original and still unerring por-trait of Elgar, with Sandra Conley a new and touching Caroline Elgar in her simplic-ity and evident devotion. But

many of the other characters are now uncertain in dance or in temperamental nuance; fine exceptions are Jonathan Bur-rows' quick, brilliant sketch of H.D.S.P. and Erroll Pickford as a dazzlingly ebullient Sinclair, soaring and sporting through the choreography and claiming

Mr Pickford also made a powerful hid for the leading male role in the closing Rhap-sody. It is, like Scenes de Ballet, Ashton at his most succinct, each musical variation revealing that it contains a much larger and more resonant idea ("reduced to a pill" in Ashton's phrase) that the choreographer has chosen to show merely by allusion and aphorism. Mr
Pickford whips hravely
through it – his dancing at
moments slightly unfocussed,
but admirable in youthful
power and an infectious joy in movement — and Viviana Durante wears the hright parure of the ballerina's dances with a proper pride and displays them with happy

If there is a sub-text to this welcome triple hill it is that there is young talent — Miss Durante, Miss Bussell, Mr Pickford - from wbom the Royal Ballet has much to hope. And to Philip Gammon, piano soloist in the Stravinsky and Rakhmaninov works, admiring

Clement Crisp

# Othello

The hit-or miss new regime at Greenwich flounders into the mire with this dull, chansy and pointless co-production between the theatr's Artistic Director, Sue Dunderdale, and Hugh Querble, better known as a strong and intelligent actor,

hubristic and self-delucing programme notes which suggest that the play is about colonial-ism; which deciare that inter-est in Othello's ethnic origins reveal racism (no comparison of Olivier with Ben Kingsley, got it?); and which state flatly that Iago is racially mixed—"cafe au lait," to use a phrase that sounds oddly mealymouthed today. Tempting and all too easy, since crucial roles are so badly acted that the production could take place in a Chinese laundry and nobody would be the wiser.

Othello frequently done mod-ern garb. The Young Vic gave us bored expatriates turning to intrigue as an alternative to bridge, manipulated by David Calder's bull-necked lago, a splanetic, passed-over career soldier; the Theatre of the Imagination was distinguished by Mark Rylance's business executive lago, given to psy-chotic twitching Lancaster, as

reported here in January, created an intimate, domestic tragedy in conversational tones, a nightworld of lenely drawners from a Hopper canwas. The most notable achievement at Greenwich is to demonstrate how the fool-proof role of large can be thrown away in of lago can be thrown away in

Henk Schut's design for Venice — a façade with bal-cony — swivels to provide the dominating flight of steps for subsequent cluttered groupings. The colonial element is conveyed mainly by Rita Wolf in khaki shorts as an unchin-clown, eavesdropping and scrawling the Islamic crescent on masonry; Paul Barber's espresso lago; and a cast that resembles the integrated ensembles you can find at Leicester or Sheffield, say, with no racial differentiation intended. Here presumably there is. Just as long as we

The first 90 minutes are numbing, while both lago and Othello hid fair to being the worst interpretors of their respective roles on record. Clarke Peters' Moor is casual, sometimes uncomprehending. His accent hope from the Caribbean to the Deep South

as he rattles off the lines without feeling for sense or style.
His Desdemona conveys the
will-power beneath the melting
maidenliness hy striding
shrilly round the stage, a pushy little number in trousers. We know she is tough (pace another programme note); good actresses have made the point without resort-

ing to community-politics femi-The second half perks up, Mr Peters plays it like Tennessee Williams, panting naturalisti-cally and intoming the lines softly and sometimes inaccu-rately (not as many fluffs as lego, though). His build-up to the fit is impressive, with obsessively repetitive little ges-tures left uncompleted. Emily Morgan's spirited Desdemona suddening makes sense in her outraged innocence. And the outraged innocence. And the whole proceedings are galvan-ised by the spiendid Dona Croll's rage and lamentation as Emilia. Nearly three hours in, this is a trifle too late.

For the production is charac-terless, stilled and devoid of excitement or dramatic urgency. Mr Barber's plodding lago must take much of the blame.

#### Warsaw Philharmonic BARBICAN HALL

The only regret one might have about the "Great Orches-tras of the World" series at the Barbican is its conservative choice of composers. At Tues-day's concert any Polish music would have been welcome on the programme of the Warsaw Philharmonic Orchestra\_to impression made by the play-ers in an otherwise standard

choice of musical styles. If there were doubts as to whether this orchestra warranted inclusion in a series peraded under such a prestiglous banner, they were fairly smartly dispelled. This was an impressive body of musicians, well-drilled in ensemble, distinctive in tone. The style of music-making in which they have been prepared is also free from eccentricities - a wel-come virtue, if only it did not make the liveliness of their performances the more difficult to describe.

The point was immediately underlined by a comparison between the Chaikovsky we heard here - a fine, measured performance of the Fantasy Overture Romeo and Juliet st take much of the and that unleashed by Svet-lanov over the weekend. At all the points where the Soviet conductor would have encour-

aged his brass to let rip, Kasimierz Kord kept the Polish players back, so as to allow his glowing, sombre string section to hold the focus of attention. Bqually, the Sixth Symphony of Shostakovich has not previously seemed an obvious choice to show off the qualities of an orchestra. But in this per-formance Kord succeeded in displaying the best in each department. Woodwind solos seized the spotlight eagerly in the central Allegro, while the long passages of ostinato in the strings were cleanly and ener-getically propelled.

The least successful item of the evening was Dvorák's Vio-

lin Concerto at the centre of the programme. There is not a lot an orchestra can do for this piece and, though it was clearly appropriate that the organisers should have invited the Polish-born violinist Ida Haendel to take the solo part, the music ideally requires a richer lyrical tone than she is able to provide.
Otherwise a useful and

instructive encounter. The Warsaw Philhermonic may not lay claim to rival neighbours in Vienna or Berlin, but this visit was well worth catching.

Richard Fairman

# Eve Dreams in Paradise

BIRMINGHAM TOWN HALL

Alexander Goehr'a new work, broadcast from Birmingham on Radio 3 last Tuesday evening, is the latest commission from the Feeney Trust to reach the City of Birmingham Symphony Orchestra. Simon Rattle conducted the premiere of Eoc Dreams in Paradise, which Goehr designates as a dramatic scena for orcheetra with soprano and tenor soloists. It lasts a little under half an

Goehr's output in the 1960s has been dominated by his opera Behold the Sun, staged in a mutilated version at Duisburg in 1985. Echoes of that work, and particularly of its neo-Baroque formalism, perme-ate the new piece just as they did his most recent work for chamber orchestra, written for the Bacb Tercentenary in 1985. The same dislocations in the musical syntax characterise

the opening of the scene, cross-cut with the soprano's first utterances as she begins to relate Eve'e dream of tasting the apply in Milton's description from the fifth book of Paradise Lost. As her narration gains in power and significance the stride of the music gets longer and the dramatic pace more certain; the climax of the first part of the work is reached in Janacek-like refrains for the orchestra fore the tenor intercedes to offer Adam's pre-Frendian interpretation of the dream.

Certainly the shape of the work implies a potent musical and psychological contrast between Eve's warm impulsiveness and Adam's cool ratio-nality, qualities well canght here by the soloists Ameral Gunson and Philip Langridge. Whether Goehr's brittle vocal writing ever matches that power of the Miltonic stanzas

is less certain, and his music also fails to release the full charge of its eroticism - this is Original Sin in a pre-Tristan as much as a pre-Freudian form, chaste in both its harmonic and instrumental col-

Rattle framed the Goehr with Busoni's Berceuse elegia-que, in a fastidiously moulded account graced by the CBSO's wind section, and Shostakov-ich's Fifth Symphony. There, a sovereign control and an abso lute refusal to allow the music to wear its heart on its sleeve made the cumulative impact

all the more terrifying.

The orchestra brings the Shostakovich to the Barbican, though eadly without the Busoni or Goehr, which are evidently regarded as too demanding to be risked on London audiences.

**Andrew Clements** 

#### A UNIQUE OPPORTUNITY FOR ASPIRING BUSINESS LEADERS

The R.W. Wright Studentship Scheme provides, for one student each year, two years' training in business management, consisting of a six-month period at Churchill College, Cambridge, integrated with a carefully planned programme of hands-on' experience in commerce and industry.

- Established by RTZ in 1986 to acknowledge former deputy chairman Roy Wright's contribution to the company, the Scheme is open to young entrepreneurial men and women aged between 22 and 30 with drive, ambition, a desire to contribute to British industry and a record of some success in business already.

Applicants or those who require further information to pass to potential applicants should write to: The Administrator, The R.W. Wright Studentship Scheme, RTZ, 6 St James's Square, London SW1Y4LD. The application list will close at the end of April RTZ

THE R.W. WRIGHT STUDENTSHIP SCHEME

**ARTS GUIDE** 

London

The Royal Academy, Italian Art in the 20th century; after German and British, the third in the Academy's roughly biennial sequence of major national surveys. All in all it is a remarkable exhibition. Daily until April 9, except Good Friday; sponsors Alitalia and Fiat.
The Barbican Art Gallery. The Last Romantics. A fascinating study of the romantic, symbolic and decreative strain in British painting, that links Burne-Jones and the later pre-Raphaelites to Stanley Spencer and the Slade muralists of the 1920s. Daily until April 9.

muralists of the 1920s. Delly until April 9.
The Whitschapel Art Gellery (in collaboration with the Fundacio Joen Miro, Barcelona). Joen Miro: Paintings and Drawings 1929-41. Delly except Mondays until April 23 – sponsored by Citicorp/Citibank.
The Hayward Gellery, Leonardo da Vinci: Artist, Scientist, Inventor. The most comprehensive da vinci: Arist, Scientist, inven-tor. The most comprehensive exhibition ever staged of the drawings of Leonardo, including 86 from the Royal Library at Windsor. Daily until April 15. The Hayward Gallery. La France: Images of Women and Meas of Celebration of France, the Revolution Revisited. The exhibition is an odd and delightful anthology of images of that sometimes seductive, sometimes

sometimes seductive, sometimes denoting personification of La France, Marianne, as she has been has been depicted in French art over the two centuries since the Revolution, with a few aniecedents thrown in to April 16 then Liverpool, May 3 to June 11.

Grand Palais. Paul Gauguin.
Coming after Washington and
Chicago, 250 works from all over
the world form an important
retrospective of the legendary
petatre mandit, influenced at
first by the impressionist Pissarro and later by Degas and
Cessume. Until April 24, closed
Tue: late closing night Wed (42) Tue; late closing night Wed (42

Louvre. Closed for repairs until March 30.
Centre Georges Pompidou. Tin-guely's tinkering genius sets his machines swiring and whir-ring in a riot of colours, yet the mood of the 100 exhibits moves from the exuberance of invention to metaphysical preoccupations in his recent works. Closed Tue.

Ends March 27 (42 77 12 33). Le Louvre des Antiquaires. A show of wallpaper from 1720 to 1980. The exhibition displays 300 samples of this minor decora-tive art and shows how its development followed, and underlined, the changes of fashion. There are 18th century handpainted pupiers chinos, an ensemble of panels of Reveilion's Royal Manufacture followed by revolutionary symbols. Choice pieces of forniture help to recreate the atmosphere of e given period. A trompe-l'oell wallpaper of a white drapery sets off Restora-tion furniture, while an exuber ant flower-motif provides a per-

fect background to e Napoleon III tea-party. 2 Place du Palais Royal (42 97 27 10), Closed Mon. ends April 2.

Minsée Jacquemart-André. Russian historical costumes. Leningrad's Hermitage Museum has leni 200 exhibits from its treasure trove of historical costumes dating from 1760 to 1914. 158, Bid Haussmann, 12 noon-6.30pm; ends May 31. Musée des Arts Decoratifs, the intimate world of Alexander Calder. some 300 works, most of them gifts to family and friends and, as such, exhibited for the first time, show the inventiveness and sense of humour of the sculptor. This are turned into birds and twisted wire catches the likeness of a

friend, while a miniature circus is created from hits and pieces in a riot of piayfulness. Ends May 21. Closed Mon and Tue May 21. Closed Mon and Tue (4260314). Musée d'Orsay. Paul-Emile Miot's photographs from Tahiti 1869-1870 show the melancholy reality behind Gauguin's drams of an exotic paradise. Closed Mon, ends April 23 (40494814). Musée du Lunambeurg. Treesures of Gello-Roman Silverware The spisodour of Roman silversmiths' work is brought to life by the rich finds on the territory of Roman Gaul. 250 exhibits show favourite decurative motifs

show favourite decorative motifs

- floral themes, scenes inspired by hunting or by the Dionysos cult. Tableware, mirrors and ireasures from temples testify to the finesse of Roman and Gallo-Roman master craftsmen. 19, rue de Vangirard (42342595). Closed Mon, ends April 23. Musée de Cluny. Medieval art in Paris. The abbots of Cluny built their magnificent late Gothic town house in the heart of the Latin Quarter on the blackened ruins of Roman baths.

Now a museum, it houses medieval works of art - goldsmiths'
work, carved altarpieces, ivories,
fabrics, with two English royal
standards embroidesed in gold on red velvet. In a rotunda of its own is a set of the Ledy and

March 10-16

the Unicorn mills fleurs tapes-tries — an allegury of the five senses, one of the masterpieces of medieval art. Place Paul-Pain-lève, Métro Odéon. Closed Tucs-days and lunchtimes.

Palais des Besux-Aria. Art Deco in Europe. Tuse-Sat, closed Mon. Ends May 28.

Musée Royaux d'Art et d'His-ioire. Tibet — Terror and Magic, sculptures and paintings of lama ist gods on loan from the Musee Guinet, Paris. Closed Monday

ends May 14 (788.9610). Fondation pour L'Architec-ture, From Masters to Students.

tune. From Masters to Students. 225 years of Architecture at the Academy of Fine Arts, Brus-sels.Closed Monday. Ends March 26 (649 6258). Générale de Banque, 29 Rue Ravenstein. Formai Dutch furni-ture of the 16th-18th Centuries. Open daily, ends Mar 21.

Nationalgalerie, Potsdamer Strasse 50. Guggenheim Collec-tion. Around 60 paintings from the Solomon R. Guggenheim Foundation in New York and Venice with works by Picasso and Pollock are exhibited. Ends

Kunsthalle der Hypo Kulturstif-tung, Retrospective of Paul Del-vaux. This exhibition with 68 pieces from all periods is the first big presentation of Del-veaux's works in Germany. The 91-year-old Belgian painter first became famous for his surrealist SALEROOM

Scandinavian successes

paintings on Tuesday evening, only its third to date, drew a gallery of Scandinavian bid-ders and three auction records. Top lot was one of Anders Zorn's largest and most suc-cessful watercolours, a cool plein air portrait painted in Scotland of Mrs Symons beside a stream – fully dressed – commissioned by Sir Ernest Cassel in 1887. It outstripped Zorn's previous euction record of £774,648, set in New York in October, by going to a Swedish dealer for 2902,000. One of the Swedish artist's outdoor nudes, usually high flyers, proved the single biggest disappointment of the sale, and was bought in

Sotheby's sale of Scandinavian

"Teatime," a bold, decorativa canvas by Sigrid Hjerten, Matisse's most gifted Scandinavian follower, realised a record £528,000. None of her works have made more than £100,000. Nikolai Aetrup's high-key "Apple Trees in Bloom" also tipped its lower estimate to make the artist'a auction best price of £297,000.

at 2290,000.

Carl Larsson's large water-colour of 1907, "Now its Christ-mas Again" sold on target for 2440,000; his "Suzanne at the Clavier" fared slightly better than expected, selling for £429,000 to a private bidder. The top Danish work, a characteristically muted and beautifully painted interior by Ham-mershoi, realised £297,000, disappointing perhape, hut nonetheless a figure which could never have been achieved three years ago when specialist sales began in Lon-

A generous eprinkling of good Swedish pictures throughout the sale ensured its success. It was a much tighter sale than the previous year's. With yesterday morning's session included, it realised an impressive £6,811,530, over double last year's total (21 per cent failed to sell). The sale also attracted increased international interest, with bidding from British, American and Japanese dealers.

Christie's South Kensington also scored a triumph. The work of 25 "new contemporaries," young artists with no established market — some straight out of art school was offered for sale at the Royal College of Art on Tuesday evening, and the response was wildly enthusiastic. Over 1,000 people filled the room. Rebecca Price'e abstract "Quartet" made the top price of £4,950; with Simon Gales' polyptych a close second, at £4,400. Most lots, however, sold for a few bundred pounds. The sale totalled £113,014, with only

17 lots unsold. Susan Moore

#### FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4P 48Y Telex: 8954871 Fax: 01-236 9764/5 Telephona: 01-248 8000

Thursday March 16 1989

# The industrial policy myth

competitive markets start describing themselves as "strategic", governments, taxpayers and consumers should watch out. Special pleading will fol-low. Such has been the recent pattern on both sides of the Atlactic, where producers threatened by Jspanese compe-tition insist that they deserve a helping hand from govern-

In Europe, such arguments are being made by some larger companies, including Fiat and Philips, when lobbying for a Community "industrial policy". This proposal amounts to little more than a thinly veiled call for subsidies and trade pro-tection. These demands should be firmly resisted. Industrial policy in the EC after 1992 should remove trade obstacles and market distortions, not sbelter established prodocers Community to adopt the kinds of interventionism previously practised by individual mem-ber countries would simply repeat the same mistakes on a bigger scale.

Europe's abysmal record in this area needs to be kept clearly in mind not just in ton, which is starting to show a decided entbusiasm for national champion" projects in response to Japan's growing challenge in key electronic technologies. In the name of safeguarding strategic industries, the federal government has already agreed to finance a joint industry consortium in and is being asked to support another, to develop high definition television.

#### Relaxation of rules

The second project raises not least because it is being championed as much by some way of reviving America's virtually extinct consumer electronics sector, as by the companies involved. It would extend well beyond joint research into production and marketing as well. That would require a relaxation of antitrust rules, which could set a precedent for other similar Such an approach stands lit-

tle chance of achieving the

# The fuss about food

THE HEAD of steam behind the debate over the safety of Britain's food has diminished; the Commons debate on the Agriculture Select Committee's report on the egg crisis was noticeably low key. With food issues no longer dominating the front pages and TV screens, the whole affair has begun to look like a nine days' wonder. The natural reaction is to forget all about it, but this would be a pity. It should be viewed, instead, as an opportunity to take a cool look at how to improve food policy.

The nation's scientists may not agree on the gravity of the threat from food poisoning, but the debate has highlighted two key issues. The first is the rev-olution in food production and processing over the last 30 years. The food chain has become longer, any one of the many links providing a potential, sometimes quite new, baz-ard to consumers. The second is that neither Britain's food policy, oor its food law, has been able to reassure consum-ers that their food is safe.

The egg crisis and the subsequent report by the Agricul-ture Committee underlined both poiots. The salmonella in question is a new strain, which may have emerged because of new intensive methods of rearing and feeding hens. The Gov-ernment's scientists alerted it lo the danger in November 1987. Yet complacency and laxity within the Ministry of Agriculture (MAFF), and poor co-ordination between it and the Department of Health, meant that egg producers were not informed until June - and the coosumer many weeks after

#### Egg industry

The committee's report rightly castigates officialdom for its sluggishness, ministers for their lack of political direction and the egg industry for burying its head in the sand. Clearly the system worked badly. A similar crisis could just as well have erupted over some other foodstuff.

Reform may be necessary. bul there is no consensus about how to carry it out. At were calls for the the abolition of the MAFF, which is respon-sible for food safety from the farm to the factory gate.

grandiose objectives set for it. But its potential for doing harm is considerable. It would legitimise collusion and cartel-isation in a highly visible industry which has until now been subject to particularly intense competition. As a direct stakeholder in such an exercise. Washington would inevitably be tempted to resort to political measures, notably increased trade protection, to try to ensure its success.

#### Restrict competition

Furthermore, the further the US proceeds down this path the worse the example for the Enropean companies involved in co-operative research and development programmes such as Esprit and Eureka are already pressing for permission to extend such collaboration much closer to

Given the growing concentration occurring in some parts of the European electronics industry, that could restrict competition. European policy-makers should be considering, instead, whether there is any longer a need for Esprit-type programmes, now that they have achieved their original purpose of breaking down bar-tiers between companies in dif-

Western advocates of industrial interventionism often claim that such policies have proven their worth in Janan. deed, some in the US call for an American equivalent of Japan's Ministry of Interna-tional Trade and Industry to co-ordinate companies' strate-gies. Snch "administrative guidance" has undoubtedly played a role in Japan's industrial development. However, its importance has been exagger-ated in the past and is rapidly

diminishing now.

Japanese industry's contin-ned success has much more to do with high investment, capable management, high quality education and training, effective mechanisms for diffusing innovation through the econ-omy and the maintenance of

vigorous competition between domestic producers. An industrial policy that would have sense for Western countries has to eschew the simplicitles of protection, eubsidisation and cartelisation and focus on areas such as these.

industry provides a far greater input into decisions on food

than consumers. Yet it is far from clear that it would be

advantageous to break MAFF up and dispatch its disparate parts to other (not necessarily

more efficient) departments.

MAFF does at least have the

capacity to oversee most of the

On this line of argument.

what has been most lacking is a political commitment to mak-

ing food safety a priority. Here

the egg crists has proved valuable. The Prime Minister has

chaired the first meeting of a

new cabinot committee to over-see food policy and has appar-

ently decided that a new Food

Bill (lbe current one having been under review for six

years) is a priority for the next parliamentary session. There is

also a new expert committee under an independent chair-

man which will include con-sumer representatives and advise on that legislation.

Yet there is a major problem with such partial modifications

of the status quo. More even than Caesar's wife a regulator

of food quality must be above suspicion, in this case of undoe

blas towards producers. By vir-

tue of ite history and dual function as regulator and spon-sor MAFF can hardly obtain the required trust on its own.

Additional ways must be found to reassure the consumer that

Britain's food is safe.

An independent Food Stan-

do more than help to establish

publicly acceptable, clearly understood and enforceable standards of food safety; it

would be seen to do so.

Political commitment

ple cited by UK Government Ministers preaching the virtues of privatisation. in 1986, began to fall back in 1987 and today the City is braced for the announcement that earnings were more than halved in 1988 to £40-45m from 197m in 1967. Recent City fore-casts have suggested that pre-tax profits could fall as low as MAFF is widely viewed as favouring the producers over consumers. Certainly, the

Sir John accepts that prices in the US were pushed up "above the easy ability of the

lts independence from preda-

tors when the protection of the

Government's golden share

in catching on to the management theories of Dr W.Rd-wards Deming, the American academic credited by many for

playing a major role in shaping the post-war success of Japa-

nese industry, Sir John is fol-lowing in the wake of many other automotive groups, not least Ford of the US.

The Jaguar chairman has been forced to innovate. As the

dollar began to tumble in 1985,

the growing weaknesses in Jaguar's cost structure that

bad been overlooked in the

dash for growth in the first half of the 1980s began to be

cruelly exposed. Successful currency hedging

operations delayed the hour of

reckoning, but they could only

provide a temporary protection against Jaguar's dangerous

over-dependence on the US.

Above all it had been growth
in the US, the world's most

in the US, the world's most important luxury car market, that had made possible Jaguar's success in the first two years following its privatisation in 1984. Pretax profits surged to a peak of £121.3m in 1986. It was the favourite examination of the property of the profits of

runs out at the end of 1990.

#### **US** turnover Total tumover Worldwide sales 50,000 (Volume) 1.0 (£billion) Total US-0.6 10,000 20% 82

As Jaguar reports its annual results today, Kevin Done examines the difficulties facing the famous British car company

#### into the Waldorf Hotel in London The hard announcement of Jaguar's 1988 results would do well to be armed with a batch of textbooks on management theory. Sir John Egan, chairman and chief executive of the UK lux-ury car maker and the man who steered the company to surging profits in the mid-1980s when the dollar was riding road lies high, has become a convert to the Deming school of total ahead seeks to map out a new strat-egy for Jaguar. The task for Sir John - working closely with consultant Dr Myron Tribus, a Deming disciple, - is to sus-tain Jaguar's long-term profit-ability in the 1990s, and ensure

market to absorb them. Instead you have to reduce costs. You cannot depend any longer on the name and old world charm and wood and leather to get enormous premiums in the

Last year Jaguar was hit by the compound problems of the much lower value of the US dollar, falling US sales volumes and a complete inability to raise prices. From the autumn of 1987 to February this year it was unable to impose any price increase in the US and was forced to defend desperately existing price levels.

Jaguar has been far from

alone in its problems in the US and indeed can claim to have weathered the storm better than most of its European competitors. Porsche'e sales and profits have crashed in the last two years and the profits of Saab's car division have all but disappeared. BMW sales in the lunged by 16.5 per cent, Andi sales fell by 44.5 per cent and Mercedes Benz's US sales

fall by 6.8 per cent.

But, with its narrow product range and the pressing need to invest beavily to overcome decades of neglect, Jaguar is more exposed than most of its rivals to any deterioration in the competitive climate.

It currently presents a para-dexical picture with sales and production continuing to rise to record levels, while profits go into free-fall and most of the group's financial ratios deterio-

in the first two months of 1989 sales worldwide were 15 per cent above the level a year ago at 8,368. For the year as a whole it is hoping to increase sales to about 55,000 helped by a 5-10 per cent increase in US sales. Jaguar is opening up a promising market in Japan,

tions. Some of the reforms he

which, if not wholly accepted, do bear some resemblance to

At the same time the LSE

from the Revenue. The semi-

nars left their mark on the

Another member of the Group should be mentioned.

adviser. Robson is only 30, might have made his career

Mark Robson is on two years'

secondment from the Revenue. where he was economic

in the theatre, started teaching maths and then became a tax

inspector in Oxfordshire.
"There is a lot of theatricality

budget statemenl.

the Chancellor's measures

from a small base to 1,124. It is aiming to increase Japanese sales to 2,000 in 1990 and sees a market potential of 5,000 cars a year once it has established a

comprehensive dealer network. it has successfully reduced its dependence on the US market from a peak share of 65.5 per cent of turnover in 1986 to an estimated 42-43 per cent last year, but Sir John doubts whether this can ever fall much below 40 per cent.

Continuing success on tha sales froot cannot mask the drastic deterioration in Jaguar's financial performance, however, This decline has been mirrored in its share price. Ever since the US dollar began its fall in 1985, Jaguar has faced a currency mountain to climb. The company calculates that every decline of one cent in the value of the dollar against sterling wipes £3-3.5m off its bottom line profits. In

1987 its dollar revenues were hedged at \$1.38 to the pound, last year it was \$1.55, a difference of 250-60m in annual pre-tax profits. Much of the City pessimism about Jaguar's results in 1989 is based on the fact that the company is now hedged for three-quarters of 1988 al \$1.70 to the pound. Sir John insists that Jaguar is not just a "break-even com-pany" in 1989. "People have been a little too gloomy, we should be profitable in 1989 and able to fund fully our

£100m plus investment and research and development pro-gramme." The key to whether Jaguar succeeds in this sim lies in its ambitious cost-cutting programme which began in mid-1988. It is seeking to take out of

year, or five per cent of costs,

**OBSERVER** 

workforce. It has already declined from a peak of 12,968 in March 1988 to 12,611 at the end of 1988. Sir John expects further reductions of up to 400 a year through natural wastage. Production has fallen from close to 1,300 a week in the spring of 1968 to 1,170 now.

by eliminating waste, improv-

ing efficiency and productivity, and "seeking to get it right first time from first design con-cept to final manufacturing." The cost-cutting will inevita-hly bring reductions in the

At the same time capital investment fell from a peak of some £132m in 1987 to £104m in 1988. Jaguar faced an onerous investment burden to catch up on omissions of the past. Sir John maintains that in 1984 the average age of Jagnar's machine tools was 25 years. In an audit it found a lathe still working dating from 1895 with a refurbishment slip from 1920. The aim now is to lower capital investment each year to around 10 per cent of turnover, with research and developm spending of around 5 per cent of turnover.

It has built an entirely new design and engineering centre, is close to completing a highly automated body assembly line it has modernised the paintsbop and has spent heavily on creating new engine facilities. The next major project must be the renewal of the final assembly operations, probably in conjunction with the launch of the much heralded new sports car, the F-Type, due for launch around

the end of 1983. The months of rumbling labour discontent over the company's modest two-year pay offer for 1989/90 (results of the latest workforce vote on are due today) have underlined again the daunting size of the task shead for Jaguar, "Build-ing up a world-class car com-pany in a non-world class economy is difficult, but in the iong-term we must be cost-competitive with the potential Japanese competition," saye Sir John. The book now at his right

hand is The Deming Guide to Quality and Competitive Posi-tion. "We must be thinking of the future and developing man-agement processes, not fire-fighting for today." In fact, Jaguar is still walking a tigh-trope between short-term disaster and long-term survival and from the end of 1990 when the Government golden share expires, the threat of takeover could become a daily reality.

#### BOOK REVIEW

# Takeovers: a health risk

anti-trust policy is that if companies are allowed to buy up their rivals and achieve dominant market positions, prices will be raised to excessive levels and the con-sumer will suffer. Recent economic analysis, especially in the US, has cast doubt on the assumption that high levels of concentration are bad for the consumer, the dominance of a firm like IBM may simply reflect superior performance. On this view, mergers need to be challenged only in those cases where barriers to new entrants are high and the pro-posed combination may make them even higher.

A separate argument, which is sometimes used to support a

stronger anti-trust policy, is that there are too many merg-ers in the UK and the US. While an active market in cor-porate control is desirable, the process can become too fre-netic, distracting managers from the task of running their existing business. Takeovers can be a costly and disruptive means of displacing weak man-

These issues are usefully explored in a collection of essays edited by James Fair-burn and John Kay. One meshurn and John Kay. One mes-sage that emerges is the need to keep anti-trust, and merger control in particular, in per-spective as an instrument of public policy. Merger activity in the UK during the post-Sec-ond World War period has not had a spectacular effect on the vigour of competition in the

It is true that some horizon tal mergers do enhance market power to the detriment of con-sumers and should be challenged. But the impact of antitrust enforcement on the com-petitive process should not be exaggerated. Keeping marke open to new entrants relies more on other aspects of public policy, including a liberal approach to foreign trade and the removal of regulatory bar-

Another study (The Monopolies Commission and the mar-ket process, by Richard Shaw and Paul Simpson, IFS report series no 33) shows that in five concentrated industries stud-ied by the Commission in 1959-63 tha main competitive developments — entry of new producers, countervailing power by customers, increased import pressure — occurred independently of the Commission's recommendations. The anti-trust authorities' role is to give a useful nudge to the com-

How can this nudging process best be implemented in the UK? There is a case for incorporating into law the 1982 Tebbit guidelines (which stated that marger references to the Commission would be based primarily on competition grounds) and for upgrading competition as the principal concern of the Commission itself. One of the book's con-tribotors, Stephen Littlechild, thinks current rules deter

MERGER POLICY edited by James Fairburn and John Kay Oxford University Press, £25

some potentially useful merg-ers and would expand the guidelines to stress "natural or artificial barriers which prevent the entry or growth of competitors.

Fairburn makes the sensible suggestion that references of potentially anti-competitive mergers should be taken out of the hands of the Trade Secretary and vested in the director general of fair trading. He would also like to see the Office of Fair Trading brought directly into the Commission's proceedings as an advocate of competition. The Commiss is too prone to allow the agenda in each case to be set by the participants, cross refer-encing between reports is rare. Fairburn writes: "Although the same issues come up repeatedly - market definition. sources of potential competi-tion — it is hard to trace the Commission's reasoning from report to report, or even that it regards such continuity as an important matter." The OFT would have a strong incentive to draw ont the common themes and to force the Commission to confront the key

issues directly." These procedural changes would give a sharper focus to merger policy.
Is excessive takeover activity
had for our industrial health? Evidence on post-merger per-formance suggests that the claims made by take over pro-moters should be treated scep-tically. The evidence also argues for the removal, as argued by Mervyn King in his contribution, of tax and other anomalies which make it cheaper to expand by buying companies than by buying new capital goods. It is surely better, as the papers by Julian Franks and Robert Harris stress, to identify and correct malfunctions in the market for corporate control, than to

extend government monitoring of the takeover process. John Kay thinks this market is inefficient as a means of imposing discipline on manageent. But it is hard to be optimistic about the proposed rem-edies, such as strengthening non-executive directors and more involvement by institu-tional shareholders.

One useful step might be to oblige companies to disclose ent and detailed way, about the consequences of takeovers. The stock market is probably the least bad way of arbitrating between the claims of different management teams to manage industrial assets, but a market that is better informed, both about the previous takeover performance of the acquirer and about the financial conse quences of takeover activity in general, might make sounder decisions.

Geoffrey Owen

#### Rise of the new gurus

Perhaps every government, and every decade, have their economic gurus. Remember Balogh and Kaldor in the 1960s, and Milton Friedman in the 1970s?

Another school is coming up, which has had some influence on the last two British budgets and may have even more important work in the

The Financial Markets Group at the London School of Economics at the end of 1986 and has been working quite closely with the Inland Revenue on tax policy. A major work called Taxation and Investment in a Dynamic Econ-omy, is under way. It sounds remarkably close to the think-ing of Chancellor Lawson: if you produce a stable tax regime, you create the climate for investment.

The Group is led by Charles Goodhart, formerly Chief Adviser to the Bank of England, and Mervyn King, who began to make his name as Professor of Investment at the University of Birmingham and now has a chair at LSE. Along with John Kay, King has just completed the fifth edition of their standard work: The British Tax System.

dards Agency, with some of the features of the US Food and King and Kay, however, Drugs Administration, has recommended as one solution. Naturally, questions would need to be answered before such an institution could be established in a Britprone to make outspoken attacks on the Government ish context, not least its pre-cise powers and accountability and indeed, with the onset of the European single market, whether such an sgency should extend across the EC. But the concept should be explored with some urgency. An independent agency would

have recently started to go dif-ferent ways, at least in public. When Kay left the Institute of Fiscal Studies for the London Business School, he was including the Inland Revenue. King has become more of an insider, he is, for example, an independent director of the Securities Association.

King also submits budget proposals. Last year he pro-

duced a paper on a flat rate tax. It recommended a top rate

of 40 per cent, which the Chan-

cellor introduced. This year

he circulated a paper on National Insurance Contribu-

"There is a lot of theatricality in economic policy," he says. Robson has a lot to do with the book under way. "It's like Friedman in the 70s, talking about steady monetary growth. Then everybody realised that governments can't control it. But governments can't control itax policy," he claims. After analysing this week's budget, however, his own immediate however, his own immediate thoughts are on getting mar-ried next month. African Queen Margaret Thatcher clearly considers herself adequately

versed in the intricacies of African politics. When she sets

off next week on her journey

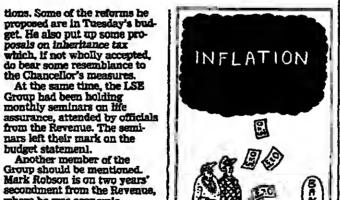
to Morocco, Nigeria (s lun-cheon stop-over) Malawi and

Zimbabwe, there will be no

representative of the Foreign

and Commonwealth Office on The first foray into Africa

- the Commonwealth conference in Lusaka in 1979 — was
under the tutelage of Lord Carrington, then Foreign Secre-tary. Patrick Fairweather,



Assistant Under Secretary of State responsible for Africa, was on hand when she visited higeria and Kenya in January last year. This time the Prime Minister, accompanied as always by Charles Powell, her private secretary, and Bernard ingham, her press supremo, has dispensed with the Foreign

With the stiff upper lip we have come to expect, an FCO official says. "Charles is there to bat for us." Powell has been on secondment to No 10 Downing Street from the Foreign Office since 1984: not everyone nowadays considers him a true Foreign Office man.

Rough cricket Not many cricketing milestones are established in Toronto, But Canada's frosty financial capital may be host in November to what is thought to be the first international cricket match to be played on artificial turi. The match would take place

under cover in the SkyDome - the city's new 55,000 seat all-purpose sports stadium -which is currently taking firmed the match will nit the West Indies against a star-stud-ded international XL Although a few financial loose ends remain to be tied up, the main obstacle to confirmation is the reluctance of some players to perform on an artificial sur-face.

Having borne the brunt of the West Indies fast bowlers on grass, their prospective opponents may be forgiven for not relishing a similar con-frontation on an unpredictable matting wicket.

#### Rooke's signal

From the Solent comes a possible clue to the much-debated succession to Sir Denis Rocke as chairman of British Gas, which comes up for renewal

or perhaps termination —
when his present three-year
contract expires in June. It concerns the presidency

of the Corporation's yachting association, the Seafarers. Rocke has held the post him-self ever since it was founded about 10 years ago. The word is that it has been provisionally offered to, and accepted by, Bob Evans, the chief execu-tive, once Sir Denis, who is 65 next month, leaves the

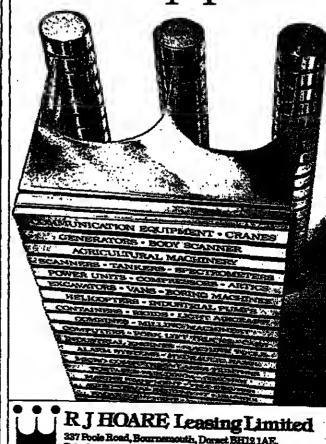
The Corporation tersely denies this, saying that the Seafarers' committee has not even considered the question and that Rooke is in any case to attend one of its activities in June. But Solent man is adamant. The June activity, he suggests, refers to the commissioning of the Seafarers' new 38 foot flagship, Ocean Flame

runs four large ocean-going yachts for use by industry personnel, and owns a number of yacht marinas, whose income helps to keep the fleet

Computers, cranes, power units, excavators, rigids, vans, cars – the list goes on and on. And R.J Hoare Leasing can lease what you need wherever you are in the U.K. If you wish you can choose to operate each through a different finance arrangement, from conditional sale to contract hire, backed by a conditional sale to contract hire, patked by a nationwide network of maintenance facilities.

Contact R J Hoare Leasing today. The people better equipped to lease better equipment—to you.

# Better equipped to lease you better equipment.



337 Poole Road, Bournemoteth, Dornet BH12 1AE. Telephone: (0202) 752400. Telephone: (0202) 752 800.

#### ECONOMIC VIEWPOINT

# Not a sufficiently monetarist Budget

#### By Samuel Brittan

he British Chancellor, Nigel Lawson, was under pressure from two different sources in the run-up to the Budget.
The fiscal activists wanted him to avoid tax remissions despite the large Budget surplus to dampen down demand. The "Pay off the National Dehi" school wanted the surplus kept intact to make a show of repaying

that Debt.

The two pressures came from very different stables, both intellectually and politically. But for once they agreed on immediate objectives — no tax remissions and ahandoning the objective of halancing the Budget.

objective of halancing the Budget. The repay-the-Debt school was the one prominently represented in the Number 10 entourage.

If the Budget Red Book (the popular name for the financial statement that accompanies the Chancellor's measures) had projected a series of rising surpluses — or Public Sector Debt Repayments (PSDR) as they are now called — the Chancellor would have been seen to have given in to one or been seen to have given in to one or both of these pressure groups, what-ever he had said.

will the s

Popular Popular

1521 (D

The state of the s

ក្រុស**្តមាន** 

100

--- 1 0 mg

1 14756

1.00

meter.

7.04 7A

1. A Charg (i) (i)

5 6.5% J. 46 S. 1. 27.22

21.00

1. 15 Stage

1 7 772 

777

1.15 水金霉

7. ). Tik

met () no

or established

111.15

grand and the

30-111 (TIES)

 $\{ (a_i)_{i=1}^k \}_{i=1,2,\ldots,k}$ 

j(Ì

۲][.

うというとというできます。

\* 7/12/2

.....

ever he had said.

In fact the Chancellor explicitly repudiated both schools of thought and published a projection showing the PSDR levelling off at £14bn in 1969-80 and then gradually declining to £6bn by 1991-2 — the probable pre-election year — and £3bn by 1992-3.

How has the Chancellor been able to combine this projected running off of the Budget surplus with the conventional caution on tax cuts urged ventional caution on tax cuts urged on him by City commentators and political colleagues? In part because the tax remissions have been some-

what larger than realised.

These consist mainly of two items the decision not to uprate Excise duties on drink, tobacco and petrol and the like in line with inflation, and the very welcome reform in employee National Insurance Contribution the lower paid. But because of the timing of the latter the full year cost of the two measures will build up from the £1.95m which figures in the headlines for 1969-90 to £3.55m in the

Even so, these remissions would not have been enough to prevent a build-up of surpluses on the estimate of nearly all outside analysts. The Chancellor has only been able to reconcile his stated beliefs with his tax cantion by much more pessimistic revenue and expenditure projections

The process is not nearly as blatant or crude as some suppose. No one asks the Treasury or Inland Revenue to produce deliberately low surpluses for the sake of political convenience. It is rather that, left to themselves, the officials concerned make uitra-cautious predictions, as we have seen in the last few years. The Chancellor and his top advisers would be well within their rights in asking the officials to re-examine their assumptions and their findings - or deciding to go for the upper end of the likely range without offending anyone's professional conscience. All they need, if

they want ultra-conservative projec-tions, is not to intervene. Nor should the cantious official forecasters be laughed aside. The most respectable analysts are inclined to take the movements of the last couple of years and project them.

Nevertheless, my guess is that there is indeed some deliberate over-

It is unlikely that both the equity market goes substantially better over the year and the Government's counter-inflationary strategy works. One or other will have to go' - Greenwell Montagu

caution in the highest reaches of the Treasury and that there will be more neadroom for tax-cutting or concessions to the infrastructure spending lobbies than Treasury Ministers now admit. But, like the Battle of Water loo, it will be a more closely run thing than speculators now suppose.

THE BUDGET is not only an occasion for announcing fiscal policy, but for setting, or restating, the course of

monetary policy.

The Chancellor's assurance that "Interest rates will stay as high as needed as long as needed . . . to get on top of inflation is important. But the Government does not have ade-quate criteria for deciding just how high and how long this has to be. It will be quite easy to produce an appearance of low inflation by the

next election if the date is chosen appropriately after some mortgage rate cuts and in between public sector price rides. After all, as recently as Fehruary 1988, the year-on-year increase in the Retail Price Index was only 3.3 per cent, when we now know that there was a powerful inflationary head of steam.

But the underlying rate of inflation is a very different matter. The present underlying rate is probably over 6 per cent, making a reasonable allowance for house prices but excluding erratic mortgage interest effects. On the Chancellor's measure, it should peak at around 5% per cent to 6 per cent. But on present policies, any major reduction in this core rate will have to wait for a further Parliament and there could be quite a struggle to pre-vent it going higher, even if it dips during a period of apparent overkill. Among my reasons: first, is that the

world's governments and central banks have underestimated both real growth and inflationary pressure since about 1986. They have been wor rving too much about slowdown and not enough about rising prices. When I hear the Chancellor saying that world interest rates may be about to peak, I fear they are doing so still. Second, this underestimate of

upward pressures has been greater in the UK than anywhere else. The Red Book estimate of Nominal GDP growth, which takes in both the real and inflationary component of 7% per cent growth in 1989-90 and 6 per cent in the following year, seems to me too low. While the build-up of consumer debt as a proportion of income and wealth will ultimately come to an end for prudential reasons, as the Treasury argues, there is no reason why this should happen at all soon.

Any immediate slowdown due to high interest rates is likely to be reversed when interest rates come down or even when the shock impact of existing high rates wears off. A more durable reduction in debt growth probably depends on a decisive downturn in the growth of nominal incomes from the 7½ per cent to 9 per cent per annum consider in which they have been stuck. Third, and more important, even if

the Treasury's real growth forecasts are right, the present level of capacity and labour utilisation could well be too high even to stabilise inflation, let alone to drive it down. The Phillips and Drew capacity ntilisation index based on the CBI survey

Two-ways of measuring money Percentage changes on previous year Narrow money (MO)

Source: Financial Statement and Budget Report 1989-90, H.M.Treesury

is now at record levels - higher than in the Heath-Barber boom or the

But it is highly dangerous to rely on such physical indicators. The flexi-bility of the economy and its ability to work at high pressure have improved since their earlier periods, but we do

not know by how much. So my fourth, and most important, worry is the lack of a monetary regime or set of reliable warning bells which will give the Chancellor some idea of when he should sdjust interest rates by how much and in which direction - not precisely of course,

hut even roughly.

Tim Congdon, the independent monetary analyst, keeps asking why Nigel Lawson abandoned broad monetary targets in favour of M0 (notes and coins). There are many clear and coins are consequently and coins and coins are consequently and coins and coins are consequently analysis. causal roots between the increase in bank and hullding society deposits and the rise in total spending in the economy - not least because of the links with credit growth which so offends some monetary purists. MO by contrast is profoundly non-monetar-ist. It is at best a near coincidental indicator of Nominal GDP - and on my reading of the chart - dubious even in that role. But its greatest sup-porters in the Treasury do not claim

that it causes anything to happen. The fatal attraction of MO is that it contains the letter M and is sometimes misleadingly known as the monetary base. There is, however, no profound problem about why the hancellor should have been tempted. Broad money proved misleading at the beginning of the 1980s about which Congdon says very little; and M0 was supported both by economists regarded as full-blown monetarists such as Patrick Minford, and moderate monetarists such as Alan Budd. To be fair to Treasury strategists,

their own primary exposition, for instance in the Red Book, is in terms of Nominal GDP. It would have been better to have monitored that more closely; or to have made broad money the focus of attention even without an explicit target, in place of the empha-

As we all know, the Chancellor's own eventual instinct was for an exchange rate objective against our major hard currency trading partner, namely West Germany. To have worked, it would have needed a lon-ger period than the year it lasted. It would also need a very clear commitment, buttressed preferably by membership of the European Monetary System. The back door via the G7, now under the less-than-inspiring leadership of US Treasury Secretary,

Brady, will not do.

EMS membership is still the main chance I can see of reducing the core rate of inflation by the next election through a gradualist route. But it would not be easy, and credibility would take time to build up. Nor would it avoid some period of at least

One alternative - other than luck is a sharp and perhaps short recessionary shock, with a period of sterling overvaluation. It need not be on the scale of 1980-81, but it would have to bring about a change of gear in wage setting and price expectations.

It would not be the end of the world, or even of the Thatcher Government, if it did go into the next election with an underlying 5 per cent rate of inflation. In those circumstances, there would still be growth and supply-side achievements to proclaim; and Labour could hardly claim greater counter-inflationary credibility unless it embraced the KMS itself, on which some of its leaders have similar hang-une to Mrs Thatcher.

#### *Lombard*

# A date the world wants to forget

By Edward Mortimer

6,350 inhabitants of Halabja, m Iraqi Kurdistan, were killed in a poison gas attack. It was only one of at least ten occasions between April 1987 and October 1988 when Iraq's armed forces used chemical weapons (CW) against the Kurds, but it was the one which got most publicity, because Iranian forces captured the town and invited Western reporters to film the effects. Halabja became the symbol of the agony of the Kurdish people. and today the anniversary will be commemorated around the

On June 7 last year Sir Geoffrey Howe told the UN Special Session on Disarmament: "We have to act before it is too late. The United Nations must demonstrate with all the clarity and conviction at its command that those who use chemical weapons are the out-casts of the civilised world." On August 26 the UN Security Council, relieved that the fighting between Iran and Iraq had meanwhile come to an end but measy about the role played hy chemical weapons (CW), sed a resolution condemnng their use and promising to take "appropriate and effective action" if they were used

But, as the updated Minority Rights Group report published today says, "they were used gain 48 hours after the Resointion, and again in September and October, yet no appropriate and effective measures were forthcoming." Irsq blocked demands for a UN investigation. Yet even though both Britain and the US said they had "compelling indica-tions" that Iraq had indeed used CW against the Kurds

after the ceasefire with Iran, neither attempted to reconvene They professed to be satisfied with an assurance, given by the Iraqi Foreign Minister at the end of September, that Iraq would refrain from any further area of CW in the further use of CW in the future. But according to Kurdish leaders Iraq did use them again on October 11 and 14,

causing several hundred casu-alties. These reports too Chemical warfare is by no means the only abuse to which

EXACTLY a year ago some the Kurds have been subjected. A total of two million Kurds are believed to have been dis-placed. Of these, some 250,000 are now refugees in Iran and Turkey. The rest are still in Iraq but kept forcibly away from their homes. According to Kurdish leaders more than 4,500 of the 5,000 villages in lraqi Knrdistan have been destroyed or depopulated since 1976 - more than half of them in the last two years.

Those driven ont of their homes within the officially recognised "autonomous area" are allowed to remain in the region. But some 400,000 who lived ontside that area have been deported to remote camps in the desert near the Saudi and Jordanian borders. No one is allowed to visit these camps, but the conditions there are said to be appalling. Men and women are segregated, and children allowed to stay with their mothers only till the age

One must hope that these reports are exaggerated, but so long as Iraq denies access to any impartial investigators one is bound to fear the worst. Yet the international community seems willing to shrug its shoulders and pass by on the other side. There is a strong prima facie case that Iraq is guilty of genocide as defined by the 1948 Convention, but none of the other parties to that Convention has so far seen fit to institute proceedings. A draft resolution requesting the appointment of a special rapporteur to study the human rights situation in Iraq was not even discussed at the recent meeting of the UN Human Rights Commission, and even those governments (including Britain) which sponsored it continue to cultivate Iraq with trade credit and ministerial visits. Each shelters behind the others, arguing that to take a stand in isolation would simply exclude its nationals from an important Middle Eastern market.

So far from being "the outcast of the civilised world", President Saddam Hussein of Iraq is allowed to behave like its spoilt brat

\*The Kurds, available from 29 Crawen Street, London WC2N 5NT. Price £2,20

/ >

#### Soviet aim of nuclear disarmament

From Mr Lev Porshin. Sir, Your political correspondent Michael Cassell asserts in his article ("Labour team to visit US," March 7) that Soviet officials would prefer Britain to include her nuclear weapons in superpower talks, rather than to offer any unilateral or bilat-

eral deals.
In fact, in Moscow members of the Labour party delegation were briefed on the well-known Soviet position. The Soviet Union welcomes any real reduction of nuclear weapons whether it is unilateral, bilateral or multilateral. General V. Lobov stressed that unilateral nuclear disarmament of Great Britain would be a "remark-

able step" that would create an entirely new situation at the Soviet-American negotiations on strategic nuclear weapons and encourage other nuclear countries to take positive steps

m response. Back in 1984 the Soviet Union made a commitment to reduce the stock of its medium-range nuclear means by a number of nuclear weapons that Britain would actually eliminate. It was reiterated to the Labour party delegation in Moscow that in new conditions the Soviet side would be prepared to hold talks with the British Government about possible reciprocal measures if Britain takes a decision to Britain takes a decision to

eliminate its nuclear arsenal. No preference were given from our side to any of three options currently under discus-sion in the Labour party — unilateral, bilateral or multilateral nuclear disarmament. The aim of the Soviet Union

is nuclear disarmament. In this we are looking for partners. If any government of any nuclear power joined us in this quest for nuclear-free world we would find ways and means to make accommodations to achieve this. Lev Parshin,

Counsellor, Soviet Embassy

#### A service to Western security interests

From Mr Robert McGeehan. Sir, Perhaps a point could be added to Peter Riddell's excellent analysis of the recent Tower affair (March 7). In sub-

vided was exactly what many hoped for in terms of prolong-ing the Administration's broader review of strategic pri-orities.

Tower affair (March 7). In submitting himself to the long confirmation struggle, the failed nomines for the post of Secretary of Defence has served his country by virtue of his very unacceptability.

While obviously a defeat for George Bush in the narrow sense, the extended delay which the Senste debete pro-

been welcome. The Nato allies are often per-

#### Government's part in the rescue effort

From Mr Douglas M. Brown. Sir, in your issue of March 8 Mr Ian Denholm sought Government support for British shipping. Also on March 8, 1 received a prospectus from a company which ordered a 3,000-tonne vessel "being bought with the benefit of a large Government subsidy and fixed rate of 7.5 per cent mort-

gage. The contract price is 53.168m, about 11m of which will be paid by the taxpayer, who will also foot the bill for

#### Not to be left out

From Mr Edmund de beneficiaries. tothschild, Sir, I read with great interest

Arthur Hellyer's excellent article on the National Gar-dens Scheme in last Saturday's There was, however, one

ssue (March 11).

We supported the training of Macmillan Nurses to the extent of £160,500 out of the proceeds of the 1987 season and will do even better out of the 1988 season. Edmund de Rothschild,

rather serious omission in that the Cancer Relief Macmillan Fund was not included in the ST Lower Belgrone Street, SW1

# arms control deals must have

ceived in Washington as too receptive to the Gorbachev charm offensive. The ordeal of John Tower, in blunting calls for hasty policy initiatives, has profoundly (albeit inadver-tently) served Western security interests. Robert McGeehan, United States International

#### the heavily subsidised sub-commercial interest rate on a £10m to assist with costs of training and crew repatriation. Tax relief for seafarers will also cost about £15m a year. Mr Petsr Le Cheminant, GCBS Director-General, has and the Entitle beliefing its property of the Entitle beliefing its property.

loan amounting to 80 per cent of the ship's cost. While it is true that these subsidies benefit the shipbuilder, it is also true that the owner benefits from substantially reduced annual capital charges and conserving his own funds. Thus any impression given by Mr Demoinn that

GCBS Director-General, has said that British shipping "is not an industry with an outstretched begging bowl. We are not lame ducks and have no desire to be pensioners of the state." This is not the impression the public has received. Douglas M. Brown, 3 Glenthorne Road, Sunderland, Tyne & Wear. British shipowners are not already in receipt of state aid would be wrong. This year the Government is giving around

Sir, Head-bunted to work in France, I soon learned the different status accorded there to engineers when I asked a French engineer to recommend

"Try Monsieur X. – first class man; level-pegged with me at school but just failed to make the grade at the Con-

# He writes: "Co-managing

Players' rules

From Mr W.A. Inthurn.
Sir, In "Rurobond issue practice to change" and "Leading players back reform of new issue practices" (March 6), Andrew Freeman made some assertions which need to be

banks are invited to join an underwriting syndicate, hut usually have to wait for up to three months before they know the final price at which they bought bonds." If this were so, the new issue activity would long ago have ground to a halt. At the speed at which new issnes launched these days

issnes issued these days nobody would entertain a three-mouth risk to pricing. Subsequent statements in the articles, stiributed to leading "players", reinforce my conviction that the shouting regarding current market prac-tice is about nothing. The primary market has per-

fectly adequate underwriting and selling group agreements but at the moment they are not being enforced. That is the crux of the matter enforce the rules or ahandon them. Neither the International

Primary Markets Association nor any of the stronger underwriting members have yet had the courage to face some facts: a well-priced good-quality issue, launched at the appro-priate time, will sell itself; and the total spreads in their present form are one of the fore-most culprits of the malaise. No investment banker worth his salt will entertain the risk if the issue has a tighter spread but will giadly play the inno-cent fool if he can exit his com-mitment under the guise of

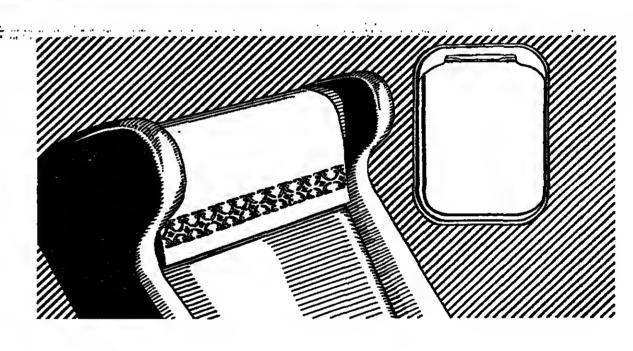
anonymity and still appear in ths even more meaningless league tables.
Rather than hleat, why do the participants not address their problem instead of blam-

ing each other for the demise of "their" system. W.A. Inthurn, 5 South Park Meas, SW6

#### The French idea of élite

cours (competitive entry exam to engineering school) so had to become a doctor or dentist instean." Thus graded as a second-class citizen compared

with the flite ingenieur. G T Harris, 103 Oaktree Road, Tilehursi, Reading, Berkshire.



THE WIDEST CHOICE TO LISBON.

> HEATHROW TO LISBON HEATHROW TO LISBON HEATHROW TO LISBON HEATHROW TO LISBON

INTRODUCING THE A310-300 ARBUS, THE LATEST ADDITION TO THE TAP AIR PORTUGAL FLEET, WIDE BODY. WIDE SEATS AND A WIDE CHOICE OF FLIGHTS TO LISBON FROM LONDON HEATHROW, ALL WITH THE BENEFITS OF TAP AIR PORTUGAL'S UNPARALLELED NA/IGATOR CLASS, MALABLE FROM 26TH MARCH 1989. PHONE LONDON 01 828 0262 OR PRESTEL 344 2602





# FINANCIAL TIMES

Thursday March 16 1989



# AIDS patients ready to gamble on hope

The doubts cast on Retrovir leave few options for sufferers, reports Peter Marsh

dispensing organisation he works for in New York - en-

works for in New York - en-ters the story.

The People With AIDS
Health Group, sited in Manhat-tan, was set up two years ago to sell drugs which are thought to have an effect on treating the illness but which have not

gained the necessary govern-ment product licences.

The products include some

well known medicines which are available on prescription or at retail outlets (sometimes

only outside the US) for com-bating ailments other than

Others of the organisation's products are proceeding through clinical trials. The sim is to build up enough data to prove as far as is possible that the drug is safe and effective in treating AIDS

treating AIDS.
The problem, however, is

that to meet government safety standards the trials must be

extremely rigorous and can

easily take several years – by which time many of those the medicines could have helped

Drugs which are available

T TAKES about 10 years for a drug to be proven safe and effective. But the people we talk to can't afford to wait that long. By then they will be dead."

Mr Robert Vasquez, a mem-

ber of an unusual medicines dispensing organisation in New York, is talking about the New York, is talking about the problems experienced by people with AIDS in waiting for new treatments for the disease.

These problems seem to have intensified recently since doubts have been cast on the effectiveness of Retrovir, (sometimes known as AZT) the only drug officially available to combat AIDS.

Mr Vasquez works for the

Mr Vasquez works for the People With AIDS Health Group, which provides to sufferers unapproved medications for combating the disorder. There are, as he acknowledges, some risks with this treatment - but they are few compared with those involved with AIDS itself, which invariably ends in

itself, which invariably ends in death within a few years.

Since it was identified eight years ago, AIDS has affected an estimated 300,000 people worldwide, of whom roughly half have died.

Retrovir, made by the UK company Wellcome, is on sale in some 60 countries. Although It has helped a great many AIDS victims, it is far from perfect. It does not cure the

perfect. It does not cure the disease but only holds up its

progress.

The drug also has a range of toxic side effects, from nausea to bone marrow damage, which can over a period of treatment reduce its impact or prevent people taking the drug alto-

A new problem with the drug, which became available in 1987 and had sales last year of £90m (\$155m), became evident this week when Wellcome announced it had identified samples of AIDS viruses which had built np resistance to

**US** merchandise

trade deficit falls

By Anthony Harris in Washington

THE US merchandise trade deficit, on a customs basis, fell

in January to \$9.5bu, season-ally adjusted, from a revised \$11bn in December, the Com-

merce Department said yester-

day. However, the underlying

trend continues to show that

the deficit is now tending to grow, or at best standing still. Both imports (\$37.3bm) and exports (\$27.6bm) were sharply

down from their record Decem-

ber values.
The fall in imports was more

than accounted for hy a \$3.4hn

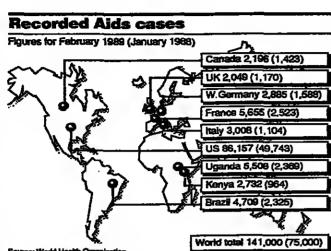
reduction in manufactured imports, with sharp falls in

cars and consumer goods. Man-

ufactured exports fell by \$1.85n, with drops in comput-ers, alreraft, and industrial

The figures were almost exactly in line with financial market expectations and pro-

voked only a slight marking up



Retrovir.
If these Retrovir-resistant

If these Retrovir-resistant strains of the virus crop up in a significant proportion of the 30,000 or so people taking the drug around the world, prospects for the product would look exceedingly dim.

World Health Organisation (WHO) statistics put the number of known AIDS cases at 141,000. Nearly 90,000 of these have been in the US, the country with the largest recorded tally of AIDS suffers, and some 2,000 in Britain.

tally of AIDS suffers, and some 2,000 in Britain.

The true global total, however, is probably at least twice the WHO figure and up to 10m people are thought to have the AIDS virus which triggers the disease in their bodies. Most of these people are likely to contract full-blown AIDS.

Given the epidemic proportions of AIDS, a lot of people – including sufferers, public health officials and scientists in the drugs industry – are

in the drugs industry - are frustrated by the slow progress in coming up with medical treatments for the disease. That is where Mr Vasquez together with the three-man

on a customs basis.

The new reporting basis

from the New York group include dextran sulphate, made by the Japanese company Ueno Fine Chemicals and flucona-zole, made by Pfizer, a big US drugs company. Other prod-ucts are ribavirin and Isoprinisine made by ICN Pharmaceu-tlcals and Newport Pharmaceuticals, both of the

Pharmaceuticals, both of the US.

Mr Vasquez says his non-profitmaking organisation receives 25 telephone calls a day from people eager to buy its products, a month's supply of which can cost anything up to \$800. The group, one of several small organisations across the US which supply AIDS medications of this sort, has 2,000 regular customers and the number is growing rapidly.

Mr Vasquez says many of the people whom he supplies have tried Retrovir but found the toxic effects ontwelghed its benefits in fighting the disease.

Despite the fact that the medications he sells have no proven claim to be valid treatments for AIDS, he says that many sufferers feel the risk in taking these products is justified. "It makes no sense for people to wait for the drugs to get a licence," he says.

This is a position with which the Food and Drug Administration, the US government body-responsible for pharmaceutical licensing, has some sympathy. It is acutely aware of the lengthy development periods for many drugs and said last year that it would permit small quantities of potential AIDS treatments to be imported into the US for use by sufferers, even if these products are

the US for use by sufferers, even if these products are

How long will it take for Retrovir to have an officially sanctioned competitor? Most drug industry observers are not optimistic about any breakthroughs in the near future.

"Aids is a very difficult disease to tackle," says Mr David Manyak, an industry analyst at Marrill Lynch, the New York bank. "Nothing new for treat-ing AIDS is imminent."

Anti-AIDS drugs based on a protein called CD4 look the most promising. The protein attaches itself to the virus where it normally binds to human cells and thus cuts off its path to infiltrating the

But it is thought these medicines – which are under investigation at several companies including Genentech, Biogen and SmithKline Beckman, all of the US – are unlikely to become generally applied for become generally available for 18 months at least.

Other potentially useful AIDS medications include dideoxyadenosine and dideoxydideoxyadenosine and dideoxycytidine, being daveloped by
Bristol-Myers of the US and
Switzerland's F. Hoffmann-La
Roche. An aerosol form of a
well-known drug called pentamidine, under separate study
by LyphoMed of the US and
Fisons of Britain, may become
available fairly soon for treating a form of pneumonia often
associated with AIDS
Among AIDS sufferers and

Among AIDS sufferers and in the support groups which have mushroomed in many of the world's big cities, there are mixed feelings about the pace of deallers.

A worker at Project Inform, a San Francisco AIDS-support group, said he was hopeful. "There are 200 drugs being tested right now; any one of them could be a hreakthrough," said the worker, who gave his name only as Frank.

Mr Nick Partridge, of the London-based Terence Higgins Trust, which helps many sufferers, is less sanguine. He believes drug companies should collaborate more, possibly in government-led programmes to come up with a grammes, to come up with a better treatment for the dis-

#### Dispute on **DAT** nears resolution

By Hugo Dixon

THE long-running dispute over digital audio tape seems close to an end following indications industry is willing to compro-mise on key issues that have been holding up an agreement

with the record industry.

The record companies have been blocking the introduction of digital tape — a new technol-ogy that can make almost per-fect copies of recorded music because they fear it will lead to an increase in piracy and

home taping.
Indications of a compromise came out of a meeting between Japanese and European elec-tronics manufacturers in

Japan earlier this week.
The Keidanren, the Japanese industry federation, said the manufacturers were willing to modify digital tape machines so they could only make single so they could only make single copies of any particular piece of software. They were also prepared to consider a levy on blank tapes, which would be used to compensate record companies for lost royalties.

The international record

industry has been insisting on these two commitments before it is willing to make software to play on the machines. The International Federation of Phonogram and Videogram Producers, which represents the record companies, said yes-terday it was "extremely happy" that the electronics companies were willing to com-

promise. The two sides are due to meet in Amsterdam early next month to thrash out a solution. if this meeting is successful, digital tape machines could be introduced throughout the world in the antumn.

At present, they are available only in Japan and a few other countries. Even there, sales have been disappointing because of the lack of software. The record industry has taken a tough line on the issue because it has wanted to establish precedents

# Tasmanian pulp mill plan is abandoned

By Bruce Jacques in Sydney

of bonds as uncertainty was NORTH Broken Hill Peko, the Australian resources group, and Noranda, its Canadian-The US trade figures, which up to now have been published on a dock gate basis, with based partner, have abandoned imports reported (including a A\$1bn (\$840m) pulp mill at cost of insurance and freight) and exports (free on board) will from now on be published only

will have died.

Wesley Vale, Tasmania. The joint decision was being hailed last night as a victory for the Australian environmental movement which had suc-ceeded in making the mill a national focus.

The mill, with planned pro-

matches the international stan-dard and shows a deficit of about \$1hn less each month than the old basis. At the same time the US has switched over to internationally-accepted industrial classifications, so that commodity figures are comparable with those published by other countries.

It is hoped that this change will make it possible to produce more accurate figures. especially on revision, as US

duction of 440,000 tonnes a year, would have been Austra-lia's largest single manufacturing investment, heavily geared to the Japanese market. The companies said the mill could not proceed because the Federal Government had imposed pollution guidelines even more stringent than those specified earlier by the Tasma-man Government, under which

they were expected continually to update polintion controls.

Emissions of dioxin, an organo-chlorine by-product of the plant's hleaching process, emerged as the most problem-atic of the differences between the companies and the Tasmanian Government.
The companies said prepara-

tion of the Federal Government's guidelines would have taken at least another four to six weeks and Canberra had not been specific about the changes it would require. With a A\$1bn investment at stake, and the prospect of los-ing A320m in costs in the cancellation of equipment orders, the developers said they were left in an untenable position. Mr Paul Keating, Federal

Treasurer, said yesterday new mill proposals would be wel-comed, but would have to adhere to the same guidelines. The partners were last night privately discounting the

ington's sale of one fifth of Lib-bey-Owens-Ford (LOF), for conderably more than it paid for the entire company, will attract the wrong sort of inter-est. If Pilkington can find a Japanese buyer prepared to pay well over 20 times earnings for a passive stake, just think what its much more profitable European husinesses might command if they were put on the block. With 1992 and all that, Pilkington is the only glass company which straddles all the major world markets; and its own share price multi-ple of less than 10 times earn-

The more one looks at the new-style British Aerospace,

the harder it is to price. The doubts still remain: the world's

civil aircraft industry is work-ing flat out, but Airbus is still

competing car company, Honda is free to concentrate on

developing it as its sole route into Fortress Europe. This may or may not be profitable in the short term, but it could help turn Rover into a valuable

operating asset rather than a real-estate play. It would not do to get carried

away. The downside risk on Rover and civil aircraft is still

enormous, and Royal Ordnance apart, the weapons and elec-tronics husiness is still in

rather a mess. Assuming \$300m of pre-tax profits this year, the p/e is 7; the vexing fact remains that this could still make BAe the cheapest

share on the FT-SE, or the

There is a danger that Pilk-

Pilkington/NSG

Hillsdown Share price relative to the FT-A All-Share Index

THE LEX COLUMN

Taking a flier on

Aerospace

ing flat out, but Airbus is still heavily in loss; and at a time of record car sales, Rover boasts a trading margin of just 3 per cent. But at a price of 558p, the shares stand a third below net asset value, not counting half a dozen juicy properties held ready for sale. And for anyone worried about recession, a company with military orders in the bag of perhaps £16bn – on a likely margin of at least 10 per cent – is not to be sneezed at.

For the real optimist, even 110 1986 1987 1988 1989 For the real optimist, even Airbus and Rover are not all bad. The impending takeover of MBB by Daimler could be decisive in taking Airbus out of the public sector, and could even pave the way to its full privatisation as a seperate entity by 1992. As for Rover, the safety net provided by its of its powerful position.

However, Pilkington is not the sort of company which goes in for fancy financial engineering just to make its share price look better. The move will reduce group gearing from 60 per cent to 45 per cent, say, the safety net provided by its assets – from real estate to the Daf holding – is already sufficiently notorious. Perhaps more important, now that Rover cannot fall prey to a

on the real significance is strategic. Pilkington has already spent \$250m modernising LOF, but it is still a long way from resolving LOF's other basic problem — its unhealthily large reliance on General Motors' business. By giving Japan's second-biggest glass maker a foothold in the US market, there is far less chance that LOF will be locked out of supplying glass to Japanese car producers in the US — the fastest growing segment of the automotive glass market. The US is already emerging as a low cost producer, and if the yen continues to appreciate, LOF could begin to make some inroads into the one major market where Pilkington major market where Pilkington has yet to make a mark - Ja-

ings does not reflect the value for less ecstatically priced tar-

To hear BTR deny that it is a conglomerate, one might think that carrying such a tag is a disadvantage in the market. But that has scarcely been true of the past 12 months, when conglomerates have outperformed the All-Share by 9 per cent; and if the Chancellor is anything like correct about the year to come, the supposed defensiveness of the sector should look better all the time. Presumahly, what BTR really means is that it is not Hanson; and that is looking truer than ever. Wherever one stands on the relative merits of those who make and those who deal, the fact remains that the latter have the US and UK markets against them at the moment, Both BTR and Han-

son want to do deals in those

markets, and both are waiting

gets. But it is in the nature of things that Hanson probably needs a deal more than BTR, which can console itself by gaz-ing on mounds of Australasian cash until suitable opportuni-

cash until simante opportunities arise.

For 1989, at least, BTR's presence in the world's fastest growing markets in the Far East probably gives it the edge over Hanson, which moves along an Anglo-American axis. But once economic hardship starts pushing American buy-outs over the edge – more likely next year than this – Hanson should look more like itself posin. The market - Hanson should look more like itself again. The market, for its part, already has the two virtually neck and neck, on an average market rating for the current year; both prob-ably deserve more, and, as things get worse, they may well get it.

#### Hillsdown

Hillsdown has pandered to the market's every whim since the crash. It has tidied the mess left by years of undiscri-minating acquisitions, so as to look more like a diversified food company than a conglom-erate. It has got rid of the non-growth and low-margin stuff, reducing gearing from 150 per cent to 50 per cent. And it has continued to deliver the results, as yesterday's 23 per cent rise in earnings showed. The market's response has

aditof

Charter

in the second second

Berrya, and the A

Application support

(2) pro temperatura (2) pro prima na

A COMPANY OF THE PART OF THE PART OF

Report of the second

A Date of primary and

PUTTING \$ 1886

Com

 $e^{i\omega_{F,\underline{\omega}}}=_{a^{*}\underline{\omega}_{-1}}\underline{=}.$ 

THE THE PROPERTY

3677 CAP .

January .

A Charles State of

A May Aven

4

A Sugar and Aurant

Sec. 2008.

a Young

been to swap the company's 25 per cent premium of two years ago for a 30 per cent discount now. Successive brokers have recently tried to call the turn, but have failed because the market seems to want it both ways from Hillsdown. It dreads a big accomplition, yet fears that a hig acquisition, yet fears that without one, each good set of results will be the last. It deplores the company's diver-sity, yet reacts to the salmo-nella/listeria scare as if Hillsdown were entirely a poultry

company.

Organic growth cannot continue at last year's 35 per cent, but Hillsdown surely deserves a market multiple on the basis that above-average growth can be extracted from existing businesses for at least two more years. A smallish dis-count may be appropriate for the non-food business; housebuilding is doubtless past its best, although furniture may take up some of the slack. Mr Thompson presumably believes a p/e of under 9 is too low, which is why he is in no hurry to sell his 15 per cent stake. But while he delays, the insti-tutions are justified in their reluctance to open the buying

#### Chilean appeal over export ban

Continued from Page 1 air and sea transport are taken into account.

Mr Moreno also warned that some 200,000 people, many of whom are poor seasonal labourers, risked losing their

The poisoning incident has been condemned by the Government and opposition. The Government is blaming the Communist Party, but no evidence has been presented and no arrests have been made, although an investigation is underway with assistance from the US Federal Bureau of Investigation (FBI) and other international law enforcement authorities. Shipping company officials

in Valnaraiso, where all loading of fruit was suspended for three days, are reported to sus-pect commercial sobotage by US fruit growers in California.

#### Efta proposes closer ties with EC Continued from Page 1

noticeable gap between the positive, if cloudy, aspirations of the declaration and the more cautious responses by heads of Oslo press conference Mr Franz Vranitsky, the Austrian Chancellor, stressed his Government's commitment

figures can now be compared in detail with those recorded at

the other end of the pipeline.

governments at yesterday's to Efta's integration strategy. He said an Austrian applica-

tion for EC membership, forenot six. There was, however, a cast for this summer, would not conflict with this

The only public note of dis-cord with the apparent politi-cal will of most Efta members to make integration with the EC succeed came from President Jean-Pascal Delamuraz of Switzerland. He denied his country was

trying to hold up closer co-op-eration between the EC and

Efta, but he stressed his opposition to a "supra-national" Efta and to any idea of a cus-toms union. This Swiss posttion may crack Efta unity, if and when substantive talks

start with the EC.

The new finldity in the future shape of Europe was also underscored in the Oslo declaration's support for "joint efforts" to develop co-operation between Fife and Vuerelavia between Efta and Yugoslavia.

#### Bankers object to draft Delors report

Continued from Page 1 already objected because it assumed the 1992 programme assigned the 1962 programme for a barrier-free Europe must lead to monetary union. The idea contradicts their long-held beliefs that the creation of a customs union in the EC by the end of 1992 should not be linked to mune-

It is understood that the dis-sident group of central bank-ers have been inflamed by large parts of the first section of the draft document.

At one point it says: "The success of the single market programme thus hinges to a

closer co-ordination of national economic policies
"This implies that in essence a number of steps towards economic and monetary union will already have to be taken in the course of establishing a circle wayster in Furnae." single market in Europe."

# Battle for Jalalabad takes heavy toll

Alaccity
Alaccity
Adjustin
Ameline (aum
Ameline (aum
Berlin)
Berling
B 7 G Section of micky perturby 18 Bi CCloudy Or-Octain F-Febr Fig-Fag W-Hall S-Rati 17 GF S-Sen Si-Sent So-Sent T-Thumbur

WORLD WEATHER

Continued from Page 1 (ISI) which ran counter to the judgment of many mujahideen The plan was to take Jalala-bad within two days, reinforc-ing mujahideen claims to be in control of 90 per cent of the country and providing a base

country and providing a base for a provincial government.
Initial fighting was successful, with the mujahideen quickly capturing several key posts, including Samarkhel, headquarters of the Kabul regime's 11th Division, the byschpin of its defences. Comlynchpin of its defences. Commander Noor Haq, from the National Islamic Front of Afghanistan's guerrilla forces, which spearheaded the attack, said: "The regime just fell back and left."
Half-exten meals lie as syldence of the suddenness of departure. Within four hours, the post was in mujahideen hands, the guerrillas falling to

advancing to the airport. where government forces have so far held them off. However, the airport and the gates to the city have proved harder to penetrats. The regime sent in reinforcements from Kabul, including the elite

the ground and praying before

presidential guards, and started intensive bombing. Worse is expected. The muja hideen hroadcast warnings over loudspeakers while the regime air-drops leaflets telling people to evacuate the city. Hasan Khel says. "We have given plenty of notice for people to leave. Up till now we have just been attacking military installations; anyone who is still left must be Communist

supporters who deserve to die."
But leaving is not easy—
the road to Pakistan has been under heavy bombardment since before the weekend.

# Vital information for Stock Market Investors in 1989

Send for your FREE					BOOKLET TODAY
Discount Brokers Internation of the International Scock Eachs 1986 by a group of major Europ Institutions to bring the benefits private investor.	inge, was fr ean Financi s of Big-Bar	ormed in al g to the	major is client b DBI is Amro B	usiness handled : s backed by impo ank (one of Euro	er 20% of all private through discount brokers. ressive shareholders such as th pe's largest banks) the Jardine
Today, DBI offers consideraly service broker charges and other execution only services.	HO	W MUCH C	N DBI SA	VE YOU!	Matuschia Group.  HOW TO MAKE YOUR MOVE
in fact, with our Commission Savings Account we offer a flat rate	SIZE	STOCE EXCHANGE RATES	DIN'S RECULAR ACCOUNT - YOU SAVE-	DRI'S COMMISSION SAVINGS ACCOUNT - YOU SAVE -	Send in the coupon today or call us on: 01-242 1677.
of just 0.35% – subject to £45 minimum per bargain.	£ 3,000	E 49.50	€24.50	€ 4.50	We won't hausle you with telephone calls, we'll aimel
We also have our Regular	€ 5,000	£ 82.50	£41.25	£ 37.50	send you a FREE copy of
Account, for smaller investors, starting at 0.825%	€ 8,000	£121.00	£60,59	£ 76.00	DBI's booklet 'Cutting the Cost of Commissions'
- subject to a £25 minimum	£10,038	£132.00	£66.00	£ 87.00	Account Forms and details
per bargain. All you have to do is	£15,000	£159.50	£79.75	£107.00	Savings Account and our
make your own investment	520,000	£184.50	£92.25	£114,50	Regular Account. There is no fee for opening an
HOW DOES DBI DO ITS	· Janel er i O.J. er der de som de	45% for the Lat 17,50 next \$115,000-00 — p aged by many full cor-	0-00; 0.53% anth or Big-Kang Stock los benkars.	e com 45,000-00 and Zechnego Rates — util	
Simply through a combination of cost control, speed, efficiency and profession 1. We don't maintain an exper Department - you make you decisions.  2. Our highly trained brokers: they are paid straight salaries.  3. Advanced technology etable.	mive Resez ur own inv ure not on e st.	estment commission —	Flease s	end me a FREE co Commissions', and rand I am under no	SECURITIES ASSOCIATION AL STOCK EXCHANGE  THE OF DBI's bookles 'Conting the details for opening an account, obligation and no salesman
executions at the lowest rate 3 or 4 bargains a year.  DBI —BRIEF HISTORY			ADDR		
DBI (UK) Led was the first Die	count Brok	er m open its	1 1	DC	MTCODE -

focus to London. Our continued success stems from our sence to the American markets – etc Discount Brokers International (UK) Ltd.

Cutting the cost of commissions

Burker of September 1 and 1

A WAVE of pational mergers is sweeping through Europe's accoun-tancy professions. The implications of this wave, which is picking up pace as it develops, are likely to be profound for the future of all the main interns-

tional accountancy businesses.
Put simply, several European countries are seeing the emergence of a small number (no more than four) of dominant accountancy firms. This is being achieved through merger as the

national industries restructure.
The implications for the leading international accountants (of which there are eight) are profound. Simple mathematics suggests that at least half of the big international firms will be left weak in each country. For businesses which make their living out of serving an international client base, this presents severe dangers.

The latest country to experience the merger wave is Sweden. Last month the largest Swedish firm, Ohrlings, announced a merger with Reveko, another leading Swedish accountancy

have landered a second when the second when the second control of unition and described a control of the second control of the secon

160 E And it in

- ined

10 1 14 155 14 155

100

or hiden by

1. 12 mg

1.00 1 11 120 2 ्राह्म संस्थित

小学 心深語

.....

n : 141 <u>183</u>5 a Carrier 🗗

Andreas Printers 12:30

1. 法里 ar ang karang b

4 . 21 13 122

Combined, the two will audit more than a third of the companies registered on the Stockholm Stock Exchange and over-the-counter market. They will also act for about a third of the 200 top Swedish compa-nies. The combined firm will be about two thirds larger than the next big-

This is a dominant market position in anyone's book and is motivated entirely by local rather than interna-tional considerations. But the international result is profound: Coopers & Lybrand, of which Ohrlings is a mem-

while KPMG, of which Revelo has been a member, will find itself with-out representation there. The Ohrlings/Revelo move follows

a merger between the national mem-ber firms of Arthur Young and Ernst & Whinney last year. This marriage left Ernst out in the cold, though a some staff opted to stay apart from the merger to handle Ernst's work.

International considerations have driven national accountancy firms to link up with international groups: the next step is likely to be the sucking in of the firms with substantial client bases which remain outside the Eight.

The implications of losing ground in a country like Sweden should be

out in perspective.
On one hand, a presence there secures a client base of Swedish companies, many of which are active internationally. Since all the account tancy firms are currently in the business of building a strong international client base, they cannot afford to ignore a country which has more than

den as a crucial link in their international chain. Lack of a substantial presence there hardly undermines a firm's claim to have a comprehensive

international network.

Much the same could be said for the
Netherlands, where a similar
shake-up has already been completed. Three firms now stand out ahead of the rest: Klynveld Kraayenhof (associ-ated with KPMG), Moret & Limperg (Arthur Young) and Van Dien (Deloitte Haskins & Sells). This follows no less than five merg-

ers in the past two years - although the big three were among those which dominated the profession in the past. Of more significance than these developments is what happens now in two key European countries: France and West Germany. If experience else-where is any indication, then some significant shifts are on their way. The first signs of stirrings have been felt in West Germany. Treuarbeit, an independent-minded firm that has had a "cooperation

agreement" with Price Waterhouse for around five years, has decided to marge with Trenhand Vereinigung, which is part of Coopers & Lybrand. This leaves PW out in the cold— although it has its own, smaller practice in West Germany to fall back on. The Trenarbeit/Trenhand Vereinigung merger is likely to pro-voke other moves in the German market. The firm will overtake the estab-lished market leader. Deutsche Trenhand (part of KPMG), and will be

tis fair share of the world's leading companies.

On the other hand, relatively few companies based elsewhere see Swemergers as other firms seek to strengthen their position within West

The other country where a further concentration is likely in the near future is France. As in West Germany, a large proportion of leading companies — perhaps as many as a quarter — are amitted by accountancy flows cutside the international magic firms outside the international magic circle of the Big Eight. International considerations have

already driven national accountancy firms to link up with international groups in recent years; the next step is likely to be the sucking in of the firms with substantial client bases which still remain outside the Eight. France provides an important warning: that size is not the most important consideration when rating the relative strengths of firms. In fee income terms, the profession

is dominated by Fiduciare de France (linked to KPMG). But one of the larg-est client bases of leading French companies is that of Befec, a relative minnow. A glance at the fee incomebased surveys in the professional press (such as that recently in Inter-national Accounting Bulletin, which shows Fiduciare to be about 13 times larger than Befec) gives no indication

Befec is linked to the international group BDO Binder. like another firm with a substantial client base, Salustro, it is now the subject of many covetous looks from the Big Eight.

Looked at as a whole, which firms

ing of the pieces in the European

jigsaw?
"It is swings and roundabouts," says the man responsible for building the European operations of one of the majors. Perhaps: but a discernible pat-tern could be emerging. Alongside KPMG, the names most frequently being seen are those of Coopers & Lybrand and Arthur Young. Any alignment of European firms around these groups, or around any nucleus of the Big Eight, could be a sign of changes to come.

Most firms are operating on the same strategic plan, which is to bal-ance their firms on three legs -North America, Europe and the Far East. Any network will be as strong as its weakest link. Hence no one wants to get left out in the scramble for Europe. Such considerations could help push the big firms into the sort of mergers which they have talked of but held back from for most of the

Europe is now a significant element of the accountancy firms' business and is likely to become more so. Mr Jacques Manardo, the French chairman of Touche Ross' European board (a rare animal in being one of the only non-Brits in such a position), points out that the US and European contributions to his group's earnings are now about equal; five years ago, the US was more than twice the size. This gives M Manardo and his coun-This gives M Menardo and his counterparts at other firms much greater say in how their groups are run. Such a significant shift in power will change the direction of international

#### MANAGEMENT FLAIR e £30,000 + car

Two proactive roles which will suit ambitious lants aged 27-33 with general management potential. Our clients, both sector leaders, are in high technology and service based industries. Their requirements are for qualified individuals, with proven tustrial "bands on" exposure and good interpersonal skills. Responsibilities will embrace management reporting, budgeting, planning, special projects, the ongoing development of related information systems and the monitoring of profitability. These influential appointments are seen as essential to the continued successful growth of both organisations. The varied responsibilities are enhanced by accelerated career development programmes.

Interested applicants should contact Lee Acton, quoting Ref: FT 327/398.

#### **HIGH FLYERS**

London

c £26,000 + car

I

Our client is an acquisitive publicly quoted services group which has more than doubled in size this year and has equally ambitious plans over the rest of the decade. its Business Review function carries out stimulating and valuable work including pre and post-acquisition, operational reviews, investigations and a variety of

consultancy assignments. Candidates will be Chartered Accountants aged 25-30 with good technical, analytical and communication skills and with the credibility to become Finance Director of an operating subsidiary within 2 years. The vacancies arise by promotion to Finance Directorships. Interested applicants should contact David Shribman, quoting Ref. FT 831.



**ACCOUNTANCY APPOINTMENTS** 

# **Auditor/ Chartered Accountant** Arthur Young—Lagos

Challenging opportunity for a self-motivated Auditor/Chartered Accountant to serve our major multi-national clients in our Lagos.

Nigeria office. You should have:

8-12 years' experience with an international accounting time.
 Experience with the oil and gas industry.
 Executive and administrative ability.

This position offers an excellent career opportunity with satisfying and challenging work."

Please send full CV, in confidence to:

Mr. David H. Nugent, International Services Office,
Arthur Youling & Compiliny, 227 Park Avenue, New York, NY10172.

**Arthur Young** 

AMEMBER OF ARTHUR YOUNG INTERNATIONAL

We take business personally

APPOINTMENTS ADVERTISING

Appears every Wednesday and Thursday

for further information call 01-248 8000

Deirdre McCarthy

ext 4177 Paul Maraviglia

ext 4676 Elizabeth Rowan

ext 3456

Patrick Williams ext 3694

Candida Raymond ext 3351

Patrick Sherriff

# **Financial Controller**

#### Wiltshire

c£32,500 + Car

This is a newly created position in the property division of a Probably in your thirties you will be a qualified accountant large and successful PLC. Retailing forms a major part of the group's activities and it has an impressive record of profitable growth. There is an actively managed property portfolio and a continuous programme of capital development and refurbishment.

Reporting to the Property Director you will be responsible for all aspects of financial planning and control and for the further development of accounting and management information systems. As a member of the divisional board you will be expected to make a strong contribution to the management of the business and will be responsible for a number of other services provided to the operating units within the group.

with good quality commercial experience. An essential attribute will be the ability to lead and motivate people. This is a high profile role and there are good opportunities for career progression elsewhere within the group. There is a first class benefits package and, where appropriate,

Please reply in confidence to John Cameron, quoting Ref. 943 at Overton Shirley & Barry, Prince Rupert House, 64 Queen Street, London EC4R 1AD. Tel: 01-248 0355.

relocation expenses will be paid.

Owner Shirt CR

# Company Secretary

#### North East

Our client, a broadly based public company, is a national market leader in its field, with an outstanding record of growth in recent years achieved both organically and by acquisition.

They now seek to recruit a Company Secretary to be based at their Head Office in the North Bast of Bugland. Responsibilities will be broad, encompassing not only all the statutory obligations relating to company records and returns, but also the administration of the company's investments and pension schemes and a variety of ad hoc assignment

Candidates, aged up to 45, should be qualified Chartered Secretaries with a sound

c£30.000+Car+Benefits

record of achievement gained in a large company environment. As well as technical ability, first class communicative skills, a meticulous approach and the ability to work as a key member in a senior management team are the pre-requisites for the position. In addition to an attractive salary and benefits package, full relocation facilities are available where appropriate.

Interested applicants should write to
Frederick Howie, Regional Manager,
Michael Page Finance, 25 Collingwood Street,
Newcastle-upon-Tyne NEI IJE, (Tel: 091-222 0545) quoting Ref. NE154

Michael Page Finance

International Recruitment Consultants London Bristol Windsor St Albans Lestherhead Birmingham Nottinghs Manchester Leeds Newcastle upon-Tyne Glasgow & Worldwide

## **Finance Director c£60,000** + Bonus + Car

W. London

Part of a major multinational, this high growth UK subsidiary markets and distributes high technology products within Northern Europe. Current turnover approaches £100 million which, through organic growth and acquisi-

tion, will double in two to three years. Reporting to the Managing Director, you will provide financial direction and control to the region. Managing a department of 30 you will oversee all financial and management accounting, treasury and tax. An aspect of the role is to develop and maintain relationships within the

You are being recruited for your commercial judgement and ability to contribute within a down to earth management team. You should be a qualified accountant in your mid thirties with a successful track record of work-

ing in companies operating sophisticated financial controls. Personal characteristics will include boundless energy, enthusiasm and commitment to drive your ideas through to fruition, in rapidly changing conditions. Management and communication skills are a priority.

interested applicants should write enclosing a comprehensive CV and daytime telephone number, quoting Ref: 309 to Sara Cooke, MA, Whitehead Rice Ltd. 295 Regent Street, London W1R 8JH.

Whitehead Rice

MANAGEMENT SELECTION

# Group Management Accountant

#### Financial Services

Our client is a major force in life assurance. pensions and fund management with a substantial domestic market share. It is based in

tt is shortly to undergo a complete structural and physical reorganisation, which requires every element of the business to be re-evaluated. As part of this process within the Finance and

Administration functions, the Group Director of Finance/Administration has retained us to recruit the Group Management Accountant.

This is a new role, whose purpose is to construct and implement relevant, informative computerised Management information systems where

there are presently few.

Management 1 1 pointments

£30,000 + full package

The successful candidate will be qualified and aged about 30. He/she must be fully familiar with complex, data-based budgeting, planning, and reporting, and have the strength of character to drive the changes through.

This is an exceptional opportunity to build from scratch and innovate, with few artificial barriers. Success will be well rewarded and the package includes a full range of "City" benefits.

Please send a detailed C.V. including contact telephone numbers, in strict confidence to: Peter Wilson, FCA at Management **Appointments Limited (Search and Selection** Consultants), Finland House,

56 Haymarket, London SW1 4RN. Tel: 01-930 6314.

Limited LONDON . PARIS . MELAN . MEW YORK

# Director of Finance

to £40,000 + bonus, car etc

Wincanton, Somerset

Our client's new housing and leisure complex in the Scottish Highlands is one of the largest and most exciting developments of its kind ever to be undertaken in Scottand. The £100m building and services work will be entirely contracted out but overall control of the project will be exercised by the small head office top management team, based in Wincanton, Somerset. A high calibre, complex tally astute Director of Finance is now required to complete the

The position calls for a Qualified Accountant with several years financial control experience on a major multi-unit project. We will also be looking for good systems development and financial appraisal experience, ideally involving the use of microcomputers. Age is not a critical factor but you do have to be flexible and adaptable.

In addition to your involvement on this project, you will also work closely with our client in developing his other ambitious plans. You can therefore look forward to a challenging and rewarding future in a highly enterprising business

The remuneration package will be fully negotiable, including a generous performance related bonus. Relocation assistance will be available if required.

Please write, in confidence, enclosing your curriculum vitae including current salary and daytime telephone number, quoting reference M2057 to W.S. Gilliand, Grant Thornton anagement Consultants Limited, Grant Thornton House, Melton Street, Euston Square, London NW1 2EP.



# **Taxation Manager**

c.£35,000 + benefits

Our client has assets of £5 billion and faces exciting commercial challenges over the next decade. In order to meet these challenges, the level of in-house tax expertise is to be upgraded significantly and a new corporate department established.

Reporting to the Treasury Manager, your responsibilities will include the establishment of compliance procedures, the provision of taxation advice to Senior Management on the implications of the new organisational structure, and the development and implementation of effective taxation policies to support the growing business.

You will either be a Chartered Accountant with tax qualifications or a Tax Inspector with good commercial

experience. You will combine technical taxation expertise with the necessary drive and enthusiasm to cope with a rapidly changing situation.

The remuneration package will include a quality car and membership of an excellent pension scheme.

Please reply to Martyn Sloman in strict confidence with details of age, career and salary progression, education and qualifications, quoting reference 5220/FT on both envelope and letter.

Deloitte

Management Consultancy Division P.O. Box 198, Hilligate House, 26 Old Balley, London BC4M 7PL

SYSTEM ACCOUNTANTS; LONDON c£35,000 + car

When it comes to changing jobs, variety of work content comes close to the top of most people's list of considerations.

Other top contenders are most likely to include . achievement-linked reward and searching intellectual challenge.

At Touche Ross Management Consultants we not only understand these requirements but believe we are in the fortunate position of being able to provide

Furthermore, rapid growth means that opportunity for advancement is genuine. And from our point of view. desirable. Perhaps the ultimate. meritocracyl

So why not take a look at us? . . We need high calibre Chartered Cost &

Management or Certified Accountants to join us as senior

or principal Management Consultants working on a wide range of business projects.

At Touche Floss you would participate at the leading edge of developments, with small professional teams of proven specialist ability. Here you would be involved on both private and public sector problem solving assignments.

> Aged 28-35, dedicated and ambitious, you are currently with a large multinational (or major consultancy) and possess at least 5 years' experience of operating and implementing large accounting systems.

This should be supported by successful line management experience, a sound understanding of one of the major general ledger packages (e.g. MSA) including familiarity with mainframe and minicomputer applications.

If you believe your future could now benefit from a more highly spiced challenge please make contact.

Your cv will be treated in total confidence and should be directed to:-Michael Hurton (Ref. 3003/F).

Touche Ross Management Consultants, Thavies Inn House, 3-4 Holborn Circus, London EC1N 2HB. Tel: 01-353 7361.

**△** Touche Ross **Management Consultants** 

**Appointments** 

Advertising

Appears

ON

Wednesday

and

Thursday

£49 s.c.c

Premium

**Positions** 

£59 s.c.c

#### **Financial Controller Fund Management**

#### London W1

£40,000 + benefits

This is an exciting opportunity to join a small but highly successful team of fund managers, with impeccable credentials and major growth

Reporting to the Managing Director, you will be responsible for all financial, administrative and computer aspects of the company.

You will have a good degree, a chartered accountancy qualification and will probably be in your late 20's to early 40's. You will now be looking for a chance to utilise your breadth of skills in a small and dynamic

You must have a proven record of success at a senior level, in a fast-moving environment, preferably in financial services. You will be adept at handling and developing computer systems, a meticulous administrator and be able to handle compliance with regulatory

Please send a comprehensive career résumé, including salary history and day-time telephone number, quoting ref 3017, to Bruce McKay, Executive Selection Division.

#### △Touche Ross

Thavies Inn House, 3/4 Holborn Circus, London ECIN 2HB. Telephone: 01-353 7361.

# Senior Accountants with Occidental

#### London Based

c. £25,000

Occidental Petroleum (Oxy) is a major US based energy corporation employing some 51,000 people worldwide and with an annual revenue of 19 billion dollars. Internal promotion, reorganisation and the introduction of a new and advanced IBM based general ledger system have created vacancies in the following key areas.

#### **Project Accounting**

The main thrust of this position will be to analyse existing and new accounting practices in order to optimise the use of the new accounting system and ensure the highest possible accounting standards are maintained. Working in close liaison with finance management this position will also undertake project assignments and ad boc reviews covering all areas of OZY's UK accounting activities.

Candidates must be proven communicators who are able to maintain a clear overview of objectives within a busy highly computerised environment. Formal qualifications should be supported by relevant experience, a mature outlook and the ability to lead by personal example.

#### General Accounting

This wide ranging role covering the monitoring of accounting and commercial activities within OXY's European trading and treasury companies, provides an unrivalled opportunity to become involved in a high activity role with international exposure. A significant volume of complex transactions are involved which require constant

monitoring in order to ensure accuracy of accounting data.

Candidates will prepare consolidated financial accounts on both a US and UK basis and must have the temperament to cope with tight deadlines, A formal qualification is essential, supported by experience of the latest computerised accounting techniques, spreadsheets etc.

#### Oil & Gas Accounting

You will provide accurate and meaningful financial and management information relating to the commercial activities of the UK North Sea group of Companies, As a key member of a small group of professional accountants; this will involve the production of monthly and annual reports and records to strict deadlines. This is a highly visible position in OXY's core business and requires a formal qualification and broad accounting experience, ideally gained in a relevant

All positions offer salaries in the region of £25,000 and will involve limited travel within the UK. The normal benefits apply and there are definite opportunities to substantially broaden your career horizons within an expanding and progressive

Please send full career details to:

CLYDE SORRELL. EMPLOYEE RELATIONS DEPT. OCCIDENTAL INTERNATIONAL OIL INC., 16 PALACE STREET, LONDON

Z. Z. Asset Contract

\$ 255

SWIE 5BQ.

# WOODCHESTER INVESTMENTS p.1.c.

Woodchester investments p.L., the fast growing financial services Group wishes to fill a number of prestigious positions which have arisen in the holding company and in Trinity Bank Limited, its recently acquired merchant banking arm. These opportunities, which are a result of continued Group expansion and development of services, will suit highly motivated professionals who wish to progress their careers in an exciting and challenging environment.

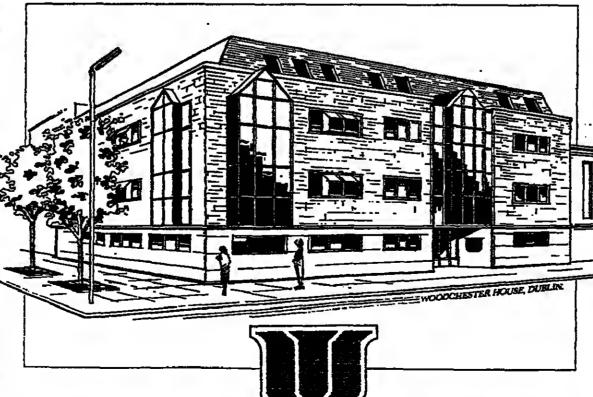
#### **GROUP CORPORATE TREASURER**

The successful applicant will carry responsibility for Interest Rate Management, Currency/Balance sheet exposure and Liquidity Management across the Group's subsidiary organisations in Ireland and the UK. The person will also play an important role in resource gathering and marketing of services to depositors. The position reports to a main Board Director. Applications are invited from suitably qualified practitioners who currently hold a relevant senior position in a quality organisation. Familiarity with financial markets, computer systems and regulatory guidelines are prerequisites.

#### LENDING DIRECTOR -Trinity Bank Limited

Trinity Bank Limited, the merchant Banking arm of the Group is seeking to appoint a Lending Director. Reporting to the Bank's Managing Director, the appointee will be responsible for all lending operations of Trinity Bank. The role will include advising corporate finance clients and involvement with the strategic development and expansion of the Woodchester Group thereby working closely with the Group Board and Chief

Applicants who will have a broad range of experience in Banking together with a relevant professional or post graduate business qualification, must be able to demonstrate considerable depth of experience in Business Development, Corporate Finance and Strategic Planning in the financial sector.



Applications should be addressed to: Frank Cumane, Director, Trident Management Consultants, 4 Fitzwilliam Sq., Dublin 2, or telephone him for a confidential discussion on 0001-619796. Trident will not release any details of applicants to Woodchester without prior permission.

#### **GROUP FINANCIAL CONTROLLER**

Reporting to the Group Finance Director, the successful candidate will have responsibility for all the financial control and accounting functions within the Group. This will entail working with the Financial Controllers of subsidiary companies to ensure that Group accounting policies are implemented and that financial reporting is carried out to the highest standard. Participation in the day-to-day management of the Group as part of a small senior management team forms a key part of the brief.

Candidates should be qualified accountants who have previous experience at a senior level, ideally in a group context. They should be capable of contributing to financial policy development and be able to demonstrate positive leadership

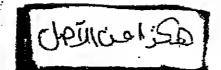
#### **BUSINESS DEVELOPMENT** MANAGER -

Trinity Bank Limited

The Business Development Manager will join the existing team to promote the full range of banking services. Candidates should have a background in banking with a minimum of two years lending experience – preferably corporate lending – and a degree or other appropriate qualification.

The position will report to Bank Director level and requires the ability to assess credit together with the skill, personality and self confidence to market the Bank's services in a professional manner. Suitable candidates are likely to be in the mid-twenties early thirties age range.

> These positions offer attractive salaries and first-class fringe benefits.



# FINANCE

S. Yorks c.£30k+full benefits

Our client, a profitable contract engineering company, is currently preparing for floration in the short to medium term.

To facilitate that preparation and to help maximise subsequent growth and profitability a Finance Director is required, capable of making a major contribution to strategic planning and operational

The successful candidate will be a qualified accountant with strong professional and commercial skills who is familiar with the reporting requirements of a PLC.

The potential for personal and career development is considerable for a person capable of blending creativity, initiative and assertiveness with sound team working

Please send personal and career details quoting reference F/469/B to Paul Bailey

> Ernst & Whinney Executive Recruitment Services

# Lowry House, 17 Marble Street, Manchesser M2 3AW

# FINANCIAL CONTROLLER

#### North-West Package up to £35,000

. .

5 01

Transaction and

8 CY

7.730

eris etc

March 1

7.95 C. C.

a rise

2.6/

1,170

14.375

77.

. . . .

C. 61 (23)

 $m_{i}$  ,  $v \in$ 

1.5 0.18 ROPE

g meda

s de Pro

13.10

77/

4.14.15

The Part of the The state of the second

1. 12. ch. 1925.

77 173

with A record

26 8 2

OUR CLIENT is an autonomous subsidiary of a large international group employing over 700 with a turnover in excess of £130m. Following a recent . restructure the company wishes to appoint a Financial Controller. You will report to the Finance Director along with the Manager of Information Systems and the Company Secretary. You will have overall responsibility for the total accounting function managing a team of 20 covering all aspects of finance.

To apply you should be a Chartered Accountant, preferably with experience in a large company environment. An ability to present formally and communicate at all levels is essential. This senior position will make a positive impact on company performance.

The company offer excellent career prospects along with an attractive remmeration package up to £35,000 together with the normal large company benefits plus relocation assistance where applicable.

To apply please send full career details, together with current salary, or telephone for an application form to Tim Smith, Ref: 2859/TMS/FT, PA Consulting Group, 4th Floor, Fountain Court, 68 Fountain Street, Manchester M2 2FE. Tel: 061-236 4531

PA Consulting MARCHIOS HISTORICES

Creating Business Advantage

- 5:12:00 31 2:12: 373 1

#### **VENTURE CAPITAL MANCHESTER**

GMED is a significant provider of Venture and Development Capital in Greater Manchester. We provide funds for start-up, expansion and management buy-out, typically in a range from £25,000 to £500,000. In addition to our existing £5 million + fund we are currently raising substantial additional resources to enable us to expand our investment activities, as a part of the process of assisting local enterprise to achieve profitable growth from sound financial bases.

To meet our targets for growth, we require additional professional support. Preference will be given to chartered accountants aged between 25-30, with at least 1 year p.q.e., who can demonstrate a good academic track record.

We offer an attractive remuneration package, and experience which will provide an excellent grounding for a career in the GREATER venture capital industry.

Please write, enclosing a detailed C.V. to: I M Bolton, Director of Finance, GMED Limited, Bernard House, Piccadilly Gardens, MANCHESTER MI 4DD



No.

# Director of Finance

#### West of London

#### c£40,000 Package + Car

Our client is the UK subsidiary of a leading US group within its specialist sector of developing, manufacturing and marketing material handling and electronic control equipmen

Situated on the outskirts of London, the Strated on the outstarts of London, the UK company has almost doubled its level of activity to c210m t/o over the last two years and is poised to rapidly achieve 225m t/o by the introduction of new product lines and expansion into Europe.

Due to these fast moving developments and achievements, based on a blue chip customer base, the company now seeks a positive individual to join the Management Team as Director of Finance to provide both sound financial expertise and commercial direction to the business at a senior lovel.

Candidates should be qualified accountants, age indicator 34-42, who have a strong track record of

coupled with a general management outlook. Experience gained within the manufacturing sector is desirable but not essential, however enthusiasm, energy and the ability to take the imitiative in commercial decision making are vital.

Please telephone or write enclosing full curriculum vitae quoting ref: 315 to: Philip Cartwright FCMA, 97 Jermyn Street, London SW1Y 6JE Tel: 01-839 4572

Cartwright

FINANCIAL SELECTION AND SEARCH

# Finance Manager

#### (with general management involvement)

MILTON KEYNES: from £25,000 p.a. + car. BUPA. non-contributory pension, share-save, relocation package

# Career routes open to

Senior General or Financial Management

#### THE POSITION

Managing the whole financial function for a complex, fast moving retail operation of over 100 Company owned petrol filling stations, annual turnover £80m+.

#### This requires:-

- organising and managing the accounts department, with a staff of twelve.
- ensuring all financial reports and controls are promptly delivered and tightly implemented.

THE PERSON

A fully qualified accountant, with an excellent track

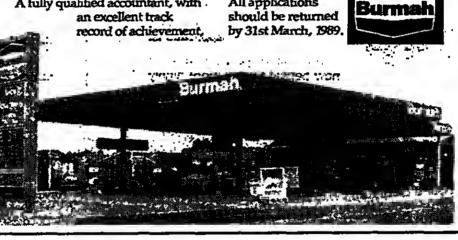
preferably in retail businesses, where you managed a heavy flow of cash and credit card transactions, and controlled a large and varying bought ledger.

Plus you will be a proven manmanager, with senior general management potential.

#### INTERESTED?

Send your c.v. to Liz Patterson, Personnel Department, Burmah Petroleum Fuels Limited, . Burmah House, Pipers Way, Swindon, Wiltshire, SN3 1RE. quoting reference

number BR2. All applications should be returned by 31st March, 1989.



Our client is a Flusic Industry Organisation with an enviable reputation within the ent industry. The company's activities have increased dramatically which has created an immediate need for the appointment of a:

#### W1 Location COMPANY ACCOUNTANT circa £24.000

who will be based in their Head Office located in the West End.

Reporting directly to the Crisc Accountant the appointee, who must be a fully qualified CA, ACCA or ACMA will assume responsibility for the supervision of nine staff and provide Management with financial

Ideally candidates should have a working knowledge of Money Markets, VAT Returns, Company Pension Schemes and have had some experience of Personnel matters.

The company has its own IBM Mainframe (System 38), it is essential therefore that candidates have a

broad experience with computers.
In return, the company offers an excellent removeration package and a genuine opportunity to develop within a successful organisation.

To apply for this apply in the please send packy to Liong L ROSE or the form him at his office.

If daytime contact is difficult please call him after 8.30 pm on 01-954 4.321 for a confidence discussion. BARCLAYS EXECUTIVE APPOINTMENTS

Morritt House, 58 Station Approach, South Ruislip, Middlesex HA4 6SA. Relephone: 01-842 1216 (24 hours)/01-842 0676. Pax: 01-842 0286.

**Elliott** 

#### FINANCIAL DIRECTOR -

#### (DESIGNATE)

With an annual turnover in excess of £100m the Elliott Group of Companies' activities include construction, commercial and residential development. Due to sustained growth, the group seeks to appoint a Financial Director to subsidiary companies, J A Elliott (Plant) Ltd and J A Elliott (Joinery) Ltd.

The successful applicant will be a qualified accountant, probably in his - or her - mid 30's capable of demonstrating a high level of commercial scamen, and with the ability to make a substantial contribution to the future development of the Plant and Joinery Companies working within the Elliott Group.

In addition to reporting to the subsidiary boards, the successful applicant will liaise with the Group Financial Director and may become involved with other Group functions. Based in Bishop's Stortford, Hertfordshire, the position offers a first-class salary and range of benefits commensurate with an appointment at this level.

Please apply in writing enclosing a current cv

G M Thurley FCA Group Financial Director The Elliott Group of Companies Twyford House Bishop's Stortford Hertfordshire

**Building on a reputation** 

# **Financial** Manager

#### **Director Designate** West London

#### The Company

A well-established and expanding company with 160 employees and a turnover of £15 million, backed by a world-wide organisation, providing a range of international engineering products to the petrochemical and process industries throughout the UK.

Responsible to the Financial Director for the accounting and reporting function. Participating in a young management team in the planned development of the Company, as well as growth by acquisition.

#### The Candidate

Will be 30 plus, a qualified chartered accountant with some commercial and management experience, good rpersonal skills and the drive, innovation and ambition to become a board member.

#### Our Offer

The importance of the position is reflected in the salary and comprehensive range of benefits which include company car pension, profit sharing, private

Apply: Personnel Manager, George Meller Limited, Orion Park, Northfield Avenue, Ealing, LONDON W13 9SL Tel: 01-579 2111.



George Meller Limited

#### SOUTHAMPTON AREA FINANCE MANAGER

We are looking for a Manager with flair, drive and initiative to head up a small but busy accounts department. He/she will report to the Board, must have ACA/CIMA qualifications and be computer literate.

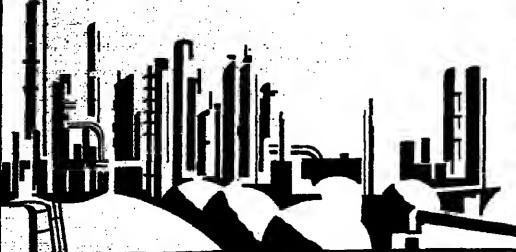
The remuneration package will reflect the importance of the position.

Please contact Mrs Robertson on 04895 82211 in the first instance.

# ARCO Chemical Company Highly Competitive Salary plus Excellent Benefits



Qualified Accountants for Europe



ARCO Chemical Company, part of the Atlantic Richfield Group, are a highly successful and profitable organisation whose turnover is in excess of \$2 billion. Their innovative thinking and dynamic approach to business have established them as world leaders in chemical technology.

ARCO, Europe, operate from sales offices in Paris, Düsseldorf, Milan, Rotterdam, Barcelona and Dubai. They have production facilities in Beigium and the South of France, as well as a laboratory located in North Paris. ARCO's European head office is based in Maidenhead, near Windsor in the UK.

Continued expansion and commercial activity have created a number of opportunities

for young French/Dutch-speaking professional accountants to establish their careers in the future of Europe.

#### These opportunities are

- FINANCIAL ACCOUNTANTS Near Ghent, Belgium and the UK
- COST ACCOUNTANTS Provence, France
- PROJECT ACCOUNTANTS Provence, France
- PROJECT CONTROL MANAGERS Just north of Paris

ARCO can offer unique worldwide prospects to individuals showing drive, flair and commitment to an international market.

For further details about these opportunities please phone Mr. Brett Melbourne, Managing Consultant, or write, enclosing your CV, to

MANAGEMENT PERSONNEL 51 High Street, Eton, Windsor Berkshire, SL4 6BL, England Tel: 0753 854256 Fax: 0753 841783



THE REAL PROPERTY.

September 16.0 **1**44 **6** 

スシャン

# ACQUISITIONS/BUSINESS DEVELOPMENT EXECUTIVE

SURREY A SUBSTANTIAL NEGOTIABLE PACKAGE + CAR

During the past four years, Parkfield has been trans-£4 million into a profitable manufacturing and distribution th 30 business entitles and sales in excess of £300

Parkfield's exceptional rate of growth has been achieved through a blend of acquisitions and the willingness

core businesses: foundries, aluminium wheels, steel pressings, engineering products and entertainment. In each of these sectors, the company is now market-leader in the UK and a growing force in continental Europe. The Group is also shortly to establish a presence in North

Parkfield's combination of vigorous, Investr led growth and frequent acquisitions (twelve in the last year) provides a challenging business environment.

We now wish to strengthen further our accussition team through the recruitment of an Individual well able to contribute strongly to the company's future development. Possibly - but not necessarily - a chartered grasp of business fundamentals. You should be able to demonstrate a proven record of achievement in your career to date, which will ideally have included some

You must be assute, have sound interpersons skills, and cope well with pressure; some working know ledge of another language would be an advantage.

The substantial executive package is designed to attract applicants of the highest calibre: Initial remuneration will not prove a limiting factor for the

Write in confidence to: Mr T A Elster, Director Parkfield Group PLC, Longdene House, Longdene Road, Haslemere, Surrey GU27 2PH.



# Outstanding prospects for a young, ambitious FINANCE DIRECTOR **DESIGNATE**

North West c.£25K package, car

Our client is a well established, dynamic, successful medium sized company which has developed a strong position in the market place and an enviable reputation in the trade for the supply of household textiles/ furnishings to blue-chip outlets. With exciting plans for further dramatic growth, organically and by acquisition and diversification, they need to appoint a Finance Director Designate.

Working closely with the directors, you will play a key role in the strategic development of the company, in addition to managing a

small finance function and ensuring the provision of accounting and manage control information to forecast and monitor performance.

Candidates must be young chartered accountants with commercial acumen as well as good technical skills. Experience in wholesaling, retailing or distribution would be helpful but is not essential. Remuneration is as indicated with excellent reward and career prospects. Please write in confidence to Peter Evans,

ref: PCE/897.

**KPMG** Peat Marwick McLintock

Executive Selection and Search 7, Tib Lane, Manchester M2 6DS

# Your standards can't be too high for US

# Financial Controller Enfield £25k+car+benefits

Belling is unique. The only cooker manufacturer holding the British Standards coveted BS 5750 award, we have set the industry's standards of innovation, construction and safety ever since 1912. Adaptability has always been a Belling hallmark too, and we're planning to ect our special combination of technical innovation and quality workmanship into an even more successful

Planned growth calls for efficient financial control and we now need a Financial Controller to join the close-knit Accounts team in our Enfield head office.

Reporting to the Finance Director, your prinapal responsibility will be to provide senior Management with the accounting information required by our external auditors. This will involve developing financial control systems sufficiently sophisticated to meet the changing demands of the competitive commercial environment in which we now

Other important duties will include advising on capital investments, managing funds and loans and preparing a Company

accounting manual. You will also control a purchasing budget.

Aged around 30, you must be a Chartered or Certified Accountant with at least three years' post-qualification experience in business or industry. Fit, well balanced and shrewd, you will excel at planning and at a professional team.

Confident, able to influence but get on with others at all levels, you will enjoy using your initiative and professional skills under pressure.

If you possess the combination of qualifications, experience and attributes outlined above, and are already settled within easy reach of Enfield, you can look forward to considerable job satisfaction and a worthwhile future with Belling. Other rewards include a salary of at least £25,000, a car, free health insurance, contributory pension and 6 weeks holiday

Apply now by sending your CV in confidence to Rod Smith, Company Personnel Manager, Belling & Co Limited. Southbury Road, Enfield, Middx ENI IUE Tel: 01-804 1212



# Outstanding careers for Investigative Accountants

with an aptitude for treasury, trading and wholesale markets

£24,000 to £34,000 plus significant banking benefits City based

We are looking for ambitious qualified accountants to undertake audits and investigations covering a wide range of investment banking, merchant banking and wholesale

Relevant expertise in the audit of these activities is desirable, but not essential. Product training and familiarisation will be provided for less experienced candidates able to demonstrate the necessary aptitude. All candidates must have audit and investigation experience, strong analytical skills and commercial sense, and be able to communicate well with senior people.

After spending about two years in the Audit Department we cavisage successful candidates will be promoted, possibly within the department, but most likely into line management outside audit to a front line banking role or operations/

During that period of about two years, you will gain an in-depth appreciation of Midland Montagu's activities in

London and throughout the world, including foreign exchange, money markets, hedging instruments, securities trading, M&cA, venture capital, funds management and private banking. Additionally, there will be opportunities to undertake assignments in other parts of Midland Group, or participate in due diligence investigations of short term, secondments to projects outside audit.

These opportunities are at two managerial levels and have been created by recent promotions which are in line with our policy that the Audit Department is an ideal point of cutry for high calibre accountants into the business. In addition to the salary and comprehensive banking benefits package we are also offering a company car at the more senior level.

If you are looking for a move which offers wide experience and career development, please send or fax your CV in confidence to: Bryan Gaunt, Head of Audit, Midland Group Audit - Midland Montagu, St. Magnus House, 3 Lower Thames Street, London EC3R 6HA. Fax: 01-260 4838.



MIDLAND GROUP

# SUCCESSFUL INDEPENDENT **HOSPITAL SEEKS** FINANCIAL CONTROLLER TO MATCH.

After two years of dynamic growth, the London Independent Hospital is poised for a period of prosperous consolidation and is therefore looking for a Financial Controller.

We need a qualified accountant with EDP skills, commercial experience, enthusiasm and initiative.

The initial solary is £26,000, plus a benefits package which includes private

As Head of Department, reporting direct to the Hospital Director, the successful condidate would take full responsibility for a department of 10 and would participate fully in the running of this vital and successful organisation. If you'd like to play your part, call Andrew Carpenter, Group Finance Director on 01-790 0990 for an interview.



Hospital 1 BEAUMONT SQUARE, STEPNEY GREEN, LONDON ET 4NL

#### ALLIANCE - LEICESTER ---- Estate Agents ----

# **Financial Controllers**

Sussex & Northamptonshire

£30,000 -£35,000 + F/X Car + Bens. Our client is a wholly owned subsidiary of the Alliance & Leicester, one of Britains most successful building societies. Continuing its well proven track record of expansion and innovation, the Group has recently set up a property services business which is now one of the fastest growing in the UK. Growth has been both organic and through acquisition and exciting plans exist to develop this building into one of the leading property services groups countrywide. This progressive approach has resulted in the requirement for two Financial Controllers to become key members of small, senior management teams.

FC - Northants

Reporting to the Managing Director of the Midlands region, you will be responsible for serting up an accounting and finance function and all relevant systems for this new, rapidly developing business. As well as building a department and recruiting a team, there will be every opportunity to provide commercial input and guidance to the businesses future development. Responsibilities will also include identifying and analysing potential acquisition targets.

FC - Sussex

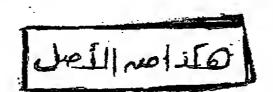
This position, reporting to the Regional MD, is responsible for controlling the finance function of an established but expanding business. Initially, whilst managing a small team, the position will be responsible for overseeing the production of financial and management accounting information together with systems development. In addition an important function will be playing a strategic role in steering the organic growth.

Both of these positions offer exciting career opportunities for young, commercially minded, qualified accountants (ACA/ACCA/ACMA). Successful candidates are likely to be aged between 28 and 35 who can demonstrate commercial awareness, excellent communication skills and a positive, confident personality combined with a sound technical background.

Attractive remnueration packages will be offered with flexible salaries to ensure we attract the best, with relocation assistance, fully expensed company car etc. Career prospects are first class. If you believe you have the drive and determination to succeed in either of these excellent opportunities, contact Tim Forster on 0372 375661 (Fax 0372) 370101 or write to him at Michael Page Finance, Cygnet House, 45-47 High Street, Leatherhead, Surrey, KT22 8AG.



International Recruitment Consultants London Bristol Windsor St Albans Leatherhead Birmingham Notting Manchester Leeds Newcastle-upon-Type Glasgow & Worldwide



itious\*

37 E 12

# **Finance Directors**

#### £100,000+

- Coopers & Lybrand Executive Resourcing Limited is an independently managed executive search organisation with a wide range of clients in all business sectors.
- We are frequently retained to advise clients on top level financial appointments in the UK and internationally.
- If you are considering a move in the coming year, i would be interested to hear from you.
- Absolute confidence is guaranteed.
- Please telephone or write only to: John Robins, Chief Executive, Coopers & Lybrand Executive Resourcing Limited, Shelley House, 3 Noble Street, London EC2V 7DQ.
- Tel: Daytime 01-606 1975 Evenings or weekends 024024 3007.



# FINANCE DIRECTOR

N.W. London

c£35,000 + Bfts

Research Surveys of Great Britain Limited (RSGB) is one of Britain's leading market research agencies, specialising in ad boc surveys in the consumer market and is a member company within AGB Research plc. Growth has been continuous over the last five years, a consistently high percentage of it coming from new clients.

The company seeks a commercially orientated accountant with significant systems development experience to take responsibility for all aspects of control and reporting, short and long term planning and the financial input to business decision-making.

Applicants should be qualified accountants aged 28-38 with good leadership and communication skills and the ability to make a strong contribution within a stimulating and demanding environment.

For further information please contact DE Shribman or write to bim at the address below.



FINANCIAL RECRUITMENT

# **Group Financial** Director

London W1

Salary to £35,000 + car

This is an exciting opportunity for an entrepreneurial accountant to join a small, very successful company in its early stages of development. Our client, a well respected and award winning Design Company, has undergone dramatic growth since its recent inception, Founded in 1983, the company has established itself as one of the market leaders in graphic design, specialising in packaging and corporate identity, and maintains an impressive portfolio of blue chip clients. They have subsequently identified the need for a Group Financial Director to lead them into the 1990s.

Reporting to the Managing Director this will be e 'hands-on' role involving responsibility for all accounting, legal and administration functions as well as being an active and contributory participant with regards future business growth and development including potential acquisitions.

Candidates should be qualified Accountants, aged between 28-32. They will be ambitious with e developed sense of commercial awareness, combined with the ability to fit into a fast moving and creative environment. The candidate should demonstrate the commitment necessary to implement an ambitious growth programme over the next

the commitment necessary to implement an ambitious growth programme over the next Interested candidates, who meet this criteria should send a detailed curriculum vitae including current salary and daytime telephone number to Carol Jardine, quoting reference LM418 to Spicers Executive Selection, 13 Bruton Street, London W1X 7AH.



C05

A STATE OF

elicania

- cuel

. .

. .

SPICERS EXECUTIVE SELECTION A MEMBER OF SPICER & OPPENHEIM INTERNATIONAL

#### A direct line to the executive shortlist

To secure the best appointments at a senior level needs more than good advice, accurate objectives and succinct presentation. InterExec not only provides career advice, but also a unique service to bridge the critical gap between counselling and the right job. Wity waste time and money on unproductive letters? Injectives clients do not need to find or apply for appointments. Over 40 full-time staff with over 5,000 unadvertised vacancies p.a., enable interExec to offer the only confidential Executive placement service.

What is each unproductive day costing you? For an exploratory meeting without obligation, Talephone interExec on 01-930 5041/7 InterExec SVI Amember of the Cureer
Development & Outplacement Division

Landseer House, 19 Charley Cross Road, London WC2H GES.

the one who stands out

LEGAL

APPOINTMENTS

APPEAR EVERY

**MONDAY** 



# Develop your career in Financial Risk Management

Rolls-Royce pic is a world leader in the design, development and manufacture of gas turbine engines for a wide variety of civil, defence and commercial applications.

Increased business activity and internal promotion have now created a career opportunity for an experienced finance professional In our Treasury function at Company headquarters in Derby.

You would join an established team responsible for the administration and control of the Company's financial resources. Current knowledge of the foreign exchange and capital markets will allow you to play a senior role in the use of a wide range of financial Instruments

Applicants should have relevant experience in treasury,



banking or financial services; possess a degree or professional qualification and be thoroughly conversant with U.K. and International financial institutions.

The position, whilst based at Derby, will involve visits to London and other financial centres

The remuneration package and the range of benefits reflect the importance of this appointment. Where necessary, financial assistance for relocation is available.

Please reply in writing enclosing a comprehensive curriculum vitae to Charles Harrison, Management Development Executive, Rolls-Royce plc, PO Box 31, Derby DE2 8BJ.

We are an equal opportunities employer.



International HQ Financial Management Opportunity

# **Ambitious** Qualified **Accountant**

c.£30,000 + car+ substantial benefits Central London



Our client is a large, prolitable and expanding UK owned PLC with significant commercial worldwide interests. Quoted on several international stock exchanges including New York its progressive management style and clearly conceived marketing strategy has established it as a

This is an outstanding opportunity for an ambitious qualified accountant to join the small and highly active international heariquarters finance function offering exposure to the latest computer systems and technology. Reporting to the Group Accountant, who reports to the Group Controller, responsibilities will include:

- Preparation of financial results and reports for presentation to the board
   Analysis of operating results and business plans
   Compilation of statutory accounts under both UK and US accounting principles
- · Involvement in group structure reviews
- Support for presentations to city analysts and fund managers
- Research into accounting and other areas
   Ad hoc projects involving liaison with subsidiary manageme
   Involvement in the development of computerised systems

For this important and challenging role we are seeking a qualified accountant aged 26-30 with a proven and impressive track record. You may come from the profession or industry and should have a confident personality, good communication skills with strong commercial awareness, a thorough technical understanding of accounting and management techniques and sound computer

Furture Prospects
Success in this high profile role will lead to a range of ourstanding career development opportunities within the international headquarters or within one of the subsidiary companies.

For further details and a confidential discussion please contact Mark Masson C.A. on 01-387 5400 (out of hours 01-372 5952) or write to him at Financial Selection Services,

# MANAGEMENT CONSULTANCY

#### OUALIFIED ACCOUNTANTS

Central London

25-35 years

£25-40,000 + Car

This major international consultancy practice is experiencing dramatic growth, with increased demands for consultancy services from a wide variety of blue chip companies. In order to maintain expansion plans, they are seeking to strengthen their operations by recruiting into a number of key areas.

Working as part of a small team, you will be exposed to strategic issues at the highest level throughout a prestigious international client base. Emphasis is placed on a practical, hands-on approach, working closely with senior management on site.

Suitable applicants will be graduate qualified accountants -ACA/ACMA - with a track record of achievement in a blue chip environment. Either newly qualified or with several years' post qualification experience, your background may be in commerce, the profession or consultancy. In either case you will need to demonstrate first class interpersonal skills and an analytical approach to problem

Interested applicants should telephone Shelley Kakar on 01-437 0464 or write, enclosing details, to the address below.

ROBERT • WALTERS • ASSOCIATES

RECRUITMENT CONSULTANTS Queens House | Leicester Place London WC2H 7BF Telephone: 01-437 0464

## FINANCE DIRECTOR INTERNATIONAL DIVISION

WEST LONDON

We are the £35 million International Division of one of Americas'e top eoftwere compenies, end are the technical and market leaders in our field. We have offices and Distributors throughout Europe, Asia, and the Middle East.

As the top Financial mamber of our management team. you will have the opportunity to help managa our growth. Specific reeponsibilities include the establishment and monitoring of standardized financial policies and controls, managing the financial depertments of overseae subsidiarles, end further improving the computerized accounting and management reporting systems.

Additionally, you have responsibility for the legal and administrative activities of the group companies, including assisting in Distributor Agreements, Ilaison with outside legal counsil, and managing the contracts department. Travel worldwide is approximately 25%.

The successful candidate will have at least five years in financial management, including managing at the headquarters level.

This is a challenging position with a fast growing company. We offer an attractive package including a revenue based bonus program, medical and pension

Please send an up-to-date CV to:

Dan Almour, CANDLE SERVICE LTD, Swan Gardens, 10 Piccadilly, London W1V -

#### FINANCIAL CONTROLLER

HI Tech IBM authorized computer dealer requires company accountant to manage its rapid growth situation. Ideal candidates will have a university danree, quelified or expect to quelify soon, spreed eheet ebilities, and capable of coping with full finencial rasponsibility with a staff of threa. Willingness to work in a team anvironment with an anthusiastic desira to help us reach our goals. We hava evaraged 110% growth over the last 4 years and looking to turnover 10 million thia yeer.

Salery nagotiebla for tha right person. Many benefits. For more Information call Harry Goldwater MD on 01-528 0425 or send C.V. to

> Professional City Computers 2 Paul Street London EC2A 4JH

#### UNIVERSITY OF DUNDEE

MATHEW CHAIR OF **ACCOUNTANCY AND INFORMATION SYSTEMS** 

Applications are invited for the above chair in the Department of Accountancy and Business Financial, which is currently expanding and is strongly committed to research. The successful applicant will be an active researcher and will be expected to participate in the leadership of research teams and to direct the development of a new degree initiative in the area of accountancy and information systems.

Further particulars from, and applications in writing with C.V. (8 copies or, if posted overseas, one copy in a format suitable for photocopying) and the names and addresses of three referees to, the Personnel Office, The University, Dundee, DDI 4HN. Please quote reference EST/12/89/FT. Closing date: 7 April 1989.

ACCOUNTANT/ COMPANY SECRETARY GOOD SALARY AND BENEFITS INCLUDING CAR, PRIVATE MEDICAL SCHEME, EXCELLENT **PROSPECTS** 

company operating from London NW4 and specialising in the marketing of electronic publishing equipment requires an experienced Accountant/Company Secretary. Reporting to the Chairman end Board, the appointee will be responsible for the financial control within the company preparing budget/ projections, cash flows, monthly management and year end accounts plus all legal matters. "Hands on" computer experience is essential for the position. There is a probability of a

A rapidly expanding private

Apolicants must be qualifled accountants. Age will be no barrier to the appointment (38-50 pre-

Broad appointment within

erred). Please reply with full C.V.

Box A1176, Financial Times, 10 Cannon Street

# European Financial Controller

London

c£50,000+Bank Benefits

Our client is the European Headquarters of one of North America's ten largest banks, with branches in the world's major financial centres.

The Bank has been established in London for over 100 years. and is an organisation committed to providing the highest level of expertise in a wide range of specialisations.

The London and European operations are diverse and include major representations in Corporate Banking, including Asset Based Finance, Commercial Lending, Real Estate and Specialised Finance.

In order to ensure that the increasing complexity of business is effectively managed, a new role of European Financial Controller is to be created, reporting to the Head of

The principal responsibilities will be to provide financial guidance and control in the development of the Bank throughout Europe, with particular emphasis on the following areas:-

★ Operational and Strategic Planning
 ★ Working closely with Profit Centre Managers to improve

financial performance \* Review and management of Legal Entity Structure

★ Financial Control

\* Risk Management \* Advising on the development of new businesses.

There will be high level contact with Senior Management in London and Europe

The successful candidate, qualified and ideally a Chartered Accountant, will have excellent practical experience at a senior level within a banking environment. The level of experience sought indicates a likely age range of 35-45. He/she will have a high level of enthusiasm and the ability to lead and motivate staff.

ested candidates should contact Diane Forrester ACA on 01-831 2000 or write to her enclosing a comprehensive CV at Michael Page Finance, 39-41 Parker Street, London WC2B 5LH.

Michael Page Finance

International Recruitment Consultants London Bristol Windsor St Albans Leatherhead Birmin Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

# **CROWN HOTELS**

# Director of Finance

#### London

Crown Hotels is one of the largest privately owned groups in the leisure sector. They have grown rapidly over the last five years as a result of progressive management and a series of carefully selected acquisitions to a turnover in excess of £30 million generated through a portfolio of 27 hotels.

As part of its strategy of continued expansion it has recognised the need to appoint a Director of Finance to play a key role in the development of the business. Reporting to the Managing Director the specific elements within a wide range of responsibilities will be the control of the treasury function and cash management; the maintenance and enhancement of both financial and management accounting systems and the provision of strategic planning

#### c£40,000+Car+Benefits

The successful candidate, aged 33-40, will join a small team of forward thinking industry specialists who are seeking a strong contribution from someone who wishes to use broad based financial experience and entrepreneurial flair in a fast moving and challenging industry. A high degree of commitment and energy, the ability to identify and develop key aspects of the group strategy in an imaginative way and communicate these effectively at board level are essential.

Please write enclosing full career and salary details, highlighting your major achievements to Stephen K. Banks ACMA at Michael Page Finance, 39-41 Parker Street, London WC2B 5LH, quoting ref. 2918, or alternatively, telephone him on 01-831 2000.

Michael Page Finance

International Recruitment Consultants London Bristol Windsor St Albans Leatherhead Birmin Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

# Finance Director Designate 'Shadow' NHS Hospital Trust

The recent Government White Paper 'Working for Patients' proposes that hospitals will be able to apply for self-governing status within the NHS. Our client, responsible for a distinguished teaching hospital, wishes to appoint a financial manager (Director Designate) to explore options and, if appropriate, guide the hospital to self-governing status. The initial role will be to:

analyse cost structures, determine alternative options and advise on pricing and market

 lead one of the most developed clinical budgeting projects in the NHS. · carry out option appraisals on major capital expenditure and advise on sources of finance and

on land transactions. advise/implement information technology strategy.

Candidates will be qualified accountants or MBA's with a finance specialisation who have acquired excellent professional and analytical skills probably in consultancy operational audit or financial analysis. The successful applicant will need to demonstrate an ability to adapt to the NHS culture and work with clinical and academic staff. Success in the initial role should lead to confirmation as Finance Director if the Hospital Yrust is established. An attractive initial salary and nefits package is offered

Write in confidence to John Gregory at John Courtis & Partners, Selection Consultants, 855 Silbury Boulevard, Central Milton Keynes MK9 3ND, demonstrating your relevance clearly and quoting 5190/FT. Closing date for applications is March 31st 1989, interviews will be held in London and Milton

**Jourtis** Partners.

# FINANCIAL DIRECTOR

#### **ADVERTISING**

Early 30's

Central London

innovative London agencies.

As a highly autonomous part of a top twenty advertising group, our client is continuing to develop its reputation as one of the most

In anticipation of an exciting period of strategic development and the continued growth of UK billings, there is an immediate requirement for a key individual to join the senior management team.

The Financial Director will be highly independent and will report to the operating company board. With complete responsibility for the financial and administrative functions, this individual will also

c£35,000 + Car provide the planning and commercial expertise that will allow them to

make a positive contribution to the agency's development. In order to meet the demands of this position, the successful candidate will be able to demonstrate an impressive post-qualified track record within an advertising environment.

This role will appeal to an ambitious and confident Controller with the technical ability and interpersonal skills to make an immediate contribution, and grow with the company into the 1990's.

Interested applicants should telephone James Hyde on 01-437 0464 or write to him, enclosing a detailed CV, at the address below.

#### ROBERT • WALTERS • ASSOCIATES

RECRUITMENT CONSULTANTS ise 1 Leicester Place London WC2H 7BP Telephone; 01-437 0464

#### YMOTHA DUNLOP CONSBITANTS

#### CORPORATE FINANCE/M&A

London - £26,000 + car + benefits

Our client is looking for a recently qualified accountant or MBA.

They are an International British Group, turnover exceeding £200 million, marketing brand name products. Continued search for acquisitions to complement existing activities and participation in prowth markets, has created a need to strongthen the Corporate Strategy Team.

An embitious Special Projects Accountant is sought to assist with the Group's expansion plans. This will involve close liaison with subsidiaries, providing commercial and financial advice on Acquisitions, Expansion, Operational Management and Investment It will cover a variety of projects, from instigation to final entation. There will be the opportunity to

A challenging career opportunity if you have the necessary ability and commer-

To apply, please contact Caroline Myzak at Antony Dunloo Ltd, 18 Jermyn Street, London SWIY 6HP. Tel: 01-439 6171. Fex; 01-734 4571. Or call 01-385 4434 outside working hours.

# MANAGER - OPERATIONS & SYSTEMS REVIEW

#### Central London

This major multinational organisation, one of the largest and most prestigious names in the highly competitive f.m.c.g. sector, is committed to a policy of continued expansion.

This company has an enviable growth record with aggressive plans for the future. A key feature throughout this exciting period will be the implementation and maintenance of enhanced systems and high standards of execution and control.

An exceptional opportunity has arisen for a qualified accountant to play a key role in the development of internal controls. Reporting to the Financial Services Manager, you will be responsible for the identification and implementation of value added systems procedures,

26-29

MICH IS NOT

Managir

operational reviews, planning and co-ordination and a wide variety of assignments, both in the UK and abroad.

The ideal candidate will need to be computer literate and, in addition to excellent technical and interpersonal skills, have the initiative to report concisely and liaise effectively with both financial and operational staff. Previous audit experience, preferably gained within an international company, is essential.

Interested applicants should telephone Giles Daubeney on 01-437 0464 or write to him, enclosing a brief CV, at the

#### ROBERT • WALTERS • ASSOCIATES

RECRUITMENT CONSULTANTS Queens House 1 Leicester Place London WC2H 7BP Telephone: 01-437 0464

## **ACQUISITIONS AND MERGERS SPECIALIST**

City c. £33,000 + Subsidised Mortgage + Bonus + Car

Our client is a large, respected financial services organisation with ambitious and exciting future plans for diversification. During the next five years, complementary businesses throughout the U.K. will be added to what is already an enviably strong base. This new and important position, heading acquisitions and mergers, will play a vital practical role in the development of this growth strategy. You will join a young management group which blends its considerable ability with dedication and enthusiasm for the business. You will have a proven high level of commercial awareness, enjoy challenge and be capable of precise judgement in an environment which demands that you will often have several projects running together. Although you may often work alone, you will have the ability to bring together and lead multi-disciplinary project teams during the acquisition and

integration of new businesses. The position demands someone of exceptional personal abilities, a teamworker who enjoys the challenge of change and growth. You will probably come from a merchant banking, acquisition broking, entrepreneurial industrial or accounting firm background. A graduate, probably between 28 and 35, you may have an M.B.A. and will probably possess a relevant professional qualification. Your excellent communication skills will enhance a shrewd business sense and the ability to seek out and pursue growth opportunities. The excellent remuneration and benefits package includes subsidised mortgage arrangements. Future career opportunities will be outstanding.

Please apply, in confidence, enclosing a full c.v., quoting reference L/909, to David Bannister

# >Financial Controller

#### £35,000

International Software has taken a unique stance in the rapidly growing Personal Computer market. It concentrates exclusively on the major corporations, banks etc and specialises in providing software and multi-level services to the "Information Centres" of these organisations which are charged with implementing PC strategy. Set up only 3 years ago it now employs 80 staff and

has the backing of a Boston-based parent. The new Controller will act as a Senior

Manager in this young and growing

#### prestige car + bonus

company, based in Brentford. He or she will make many commercial decisions. monitor and report the financial activity to both the UK and US and ensure that the finance and MIS departments react quickly as the company expands.

Appropriate candidates should have substantial post-qualified experience and possess the drive and pro-active approach to thrive in this demanding friendly company

For more information or a preliminary interview call BILL CURTEIS on

01-242 6321 75 Grays Inn Road, London WC1X 8US (out of office hours 01-5041329)



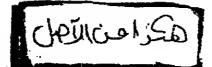


## KPMG Peat Marwick McLintock

Executive Selection and Search

70 Fleet Street, London EC4Y 1EU

فكذاص الأعل



#### FINANCIAL TIMES THURSDAY MARCH 16 1989

# MANAGER-INTERNAL AUDIT UK AND EUROPE

#### **Leading Brands Around The Globe**

Surrey to £35,000 Experienced Team Builder

Our client is the UK affiliate of an international food manufacturing and distribution network. Businesses span 47 countries and include a global range of best selling brands, many of which are household names. Increased group sales and share earnings are the result of a continued programme of worldwide acquisition, restructuring and product development. Security and control have always been a priority. A recent initiative has resulted in the development of a European audit programme for which the UK Manager Internal Audit will coordinate the thrust of activity in Benefux, Scandinavia, Ireland and the UK.

Particular challenges raised by this exciting opportunity include; establishing an audit schedule and, supervising/training staff to conduct the role with maximum integrity; developing the role in a European context,

gaining respect and confidence from senior colleagues; ensuring compliance with defined standards and providing technical support and recommendations of consistently high quality.

To succeed in this pressurised and stimulating environment candidates will need exceptional inter-personal skills backed by tact, diplomacy and overt professionalism. Individuals will be self-starters with man-management flair. These qualities must also be supported by a degree, a chartered accountancy qualification, audit experience gained within a sizeable practice and at least 5 years further management experience, encompassing EDP audit, planning and appraisal skills. Fluency in a European language would be an asset.

Please write in confidence quoting reference

P2046, to Hilary Douglas.

# KPMG Peat Marwick McLintock

Executive Selection and Search 70 Fleet Street, London EC4Y 1EU

#### Technical Manager – Audit Development City of London

ACAs 30-35

 $0 + C^{al}$ 

ા છેલા છ

al cattalisates

Total week the

11. 0444.

1) + Car

1. A.S. A.M

grand the

mus

of sho

e. - 715 -

.....

15.35

. . . .

 $\mathbb{R}^{N_{p}}$ 

44.00g 5.20gg

្នំនេះ

ŗŵŸ

to £30,000 + car

Our client is a "top 10" international firm of chartered accountants in the City of London seeking to recruit an audit technical manager to take key responsibility for maintaining and developing the firm's audit procedures.

Reporting to a Senior Manager, the role will cover:- maintaining the firm's audit manuals; providing advice on auditing questions arising from ongoing client audit situations; developing the firm's auditing techniques in line with national and international guidelines; providing commentary on auditing "state of the art" for both internal and external publications.

Candidates (male or female) should have at least two years' experience of auditing post qualification in a large international practice and ideally at least a further two years' experience of technical matters in a large firm's technical department, an accounting institute, a University/Polytechnic or in an intensive Tuition company.

DOUGLAS

For more information, please contact George Ormrod B.A. (Oxon) on ox-836 9501 or write with a copy of your C.V. to Douglas Llambias Associates Limited, 410 Strand, London-WC2R oNS, quoting reference no. 2915.

LIAMRIAS

\$16,000 0.00

# Financial Controller Central London

ACAs/ACMAs/ACCAs 30-45

to £33,000 + car

Our client is the Financial Services Department of a "top eight" international firm of chartered accountants seeking to recruit a Financial Controller to take responsibility for all non fee-earning aspects of the Department's work.

Specific aspects of the role include:— the establishment and maintenance of a centralised billing system, credit control, preparation of budgets for the Department and sub-groups, monitoring actual performance versus budgets, recruitment administration both professional and secretarial, establishment of a client data base, management accounts, administration of resources — accommodation/secretarial/postal/stationery etc.

Candidates (male or female) should ideally have a combined administration and finance background gained in commerce/industry or public practice/legal environments.

For more information, please contact George Ormrod B.A. (Oxon) on or-836 9501 or write with a copy of your C.V to Douglas Llambias Associates Limited, 410 Strand, London WC2R oNS, quoting reference no. 2916.

DOUGLAS

LAMBIAS

6)\$###CHAM 00 023,773,4401 //5

0089N 50H

614\$\$0\%

ON MANCRESTE

# Managing Partner Designate East Midlands

FCAs/CAs 33-45

Salary Negotiable

Our client is a "top 8" international firm of chartered accountants seeking an audit partner to take responsibility for running an office, within the East Midlands, for which there are ambitious growth plans.

Reporting to the Area Managing Partner, the role will comprise audit responsibility for a portfolio of existing national/international corporate clients; responsibility for the development of the practice, particularly in the listed client area and USM's etc; he/she will take charge of the general running of the office with full profit responsibility.

Candidates (male or female) should be existing corporate audit partners who can demonstrate practice development skills and have the ability to take responsibility for running an office.

For more information, please contact George Ormrod B.A. (Oxon) on 01-836 9501 or Stephen Bromley on 021-233 4421 or write with a copy of your C.V to Douglas Llambias Associates Limited, 410 Strand, London WC2R oNS, quoting reference no. 2934-

LAMBIAS

397.9458HA# 001-303-4421 DUGITA YELVEUR

44 04)-55 31920 00 NOOM 17. 836 950)

MANCHESTER 051-736 1653 You're a talented business professional, no question about it. Your star is in the ascendant. You like to pick up a challenge and throw everything into it.

But once it's out of your hands, how long will it be before you get to grips with anything quite as stimulating again? A month? A Year? Never?

As a born problem-solver, you know there has to be an answer to your present job dilemma. You know there must be a career alternative, where the challenge returns time after time.

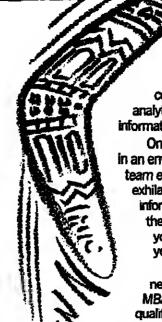
You're right. It's called

#### MANAGEMENT CONSULTANCY to £40,000+car

and it's the direction you should be aiming for as a matter of urgency.

Our client, one of the most respected of the major consultancy firms, provides business solutions – strategic, management and systems solutions – for demanding clients in industry, commerce and government.

Rapid growth provides constantly changing opportunity to people with your kind of potential, particularly from accountancy, finance and economics disciplines.



We shall be looking for a strong commitment to excellence, razor-sharp analytical skills and a capacity to absorb information and utilise it to client advantage.

On offer is genuine scope and variety in an environment that fosters a strong team ethic. The collective will to win is exhilarating, tempered by open-door informality. Results are the bench mark — so there's no limit to how far, and how fast, you can progress. A partnership within 3 years is therefore a realistic target.

In your late 20's to mid 30's, you'll

need a good first degree and perhaps an MBA or appropriate accountancy qualification to underpin your excellent record of achievement. You are currently at a level that makes you worth up to £40,000 plus a car.

You've put a great deal of effort and dedication into your career so far. Isn't it time you had some returns?

Please write with full cv to us, as the Company's Selection Advisers, and we'll arrange an informal discussion. John L. Thompson (Ref.1347), Thompson Associates Limited, Compton House, Selsdon Road, South Croydon, Surrey CR2 6PA.
Telephone: 01-686 6600.



# THE CHALLENGE RETURNS EVERY TIME!

# Business accountants for a high-level challenge in the North-West

ICI is looking for young, qualified accountants to share in the growth and development of leading business groups, headquartered in north-west England, including Chemicals and Polymers, Pharmaceuticals, Colours and Fine Chemicals, Polyurethanes and the Corporate Audit Group.

The company - one of the world's major corporations - is purposefully structured to encourage individual talent. For those with the right qualities, promotion within or between business groups can

- Resiness accountents providing financial edvice and information as a key member of the team responsible for running each business group.
- Management accountants overseeing unusual expenditures running into billions of pounds.
- Figurated information and systems using advanced systems technology to help plan, monitor and control company financial activities.
- Besiness control providing independent reviews of key business controls across all activities.

You will understand roles of different departments in contributing to the business; be capable of clearly communicating ideas; show a flair for grappling with problems; and be adept at working with other people.

Candidates should be ACA or ACMA, graduates, aged to 28, with experience/training through a large firm/company.

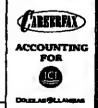
ICI people consistently demonstrate exceptional levels of energy, inventiveness and commitment. This is your opportunity to develop your own career as part of the company's future success.

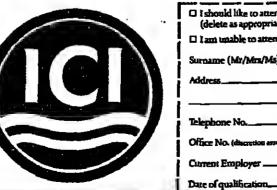
Find out the facts and learn about the opportunities.

You can learn more about the opportunities and challenges of working with ICI business groups through a series of informal seminars with senior ICI executives and some of those with whom you might be working. Each seminar will begin at 6.30pm.

LOCATION	VENUE	DATE
MANCHESTER	Piccodilly Hotel	APRIL 4
LEEDS	Queen's Hotel	APRIL 5
BIRMINGHAM	Copthorne Hotel	APRIL 6
LONDON	Waldorf Hotel	APRIL 11
DUBLIN	Shelborne Hotel	APRIL 13
GLASGOW	Hospitality Hotel	APRIL 19

To reserve your place please complete the coupon below and return it, in strictest confidence, to Douglas Llambias Associates, Brook House, 77 Fountain Street, Manchester M2 2RE.





(delete as appropriate). Please reserve	Anchester/Leeds/Birmingham/Lone my place.	
I am unable to attend a seminar, but pl	ease send me an information pack.	
Surname (Mr/Mrs/Ms)	First Name	Age
Address		
Postcode.		
lelephone No		
Office No. (discretion assured)		

6451 608650 031:535-1544 04:506-0101 01:535-5561 04:1536-15 Briw Dabriw Seinbrisch Graveom Tondom Wanchest DOUGLAS

120

シノくハ

# TAXATION ACCOUNTANT

SURREY & c.£30,000 + CAR + BENEFITS

During the past four years, Parkfield has been transformed from a loss-making foundry with sales of £4 million into a profitable manufacturing and distribution group with 30 business entities and sales in excess of

Perkfield's exceptional rate of growth has been echieved through a blend of acquisitions and the willingness to invest substantially in the rejuvenation and expansion of its businesses.

Partifield is committed to the future development of its core businesses: foundries, atuminium wheels, steel pressings, engineering products and entertainment. in each of these sectors, the company is now marketleader in the UK and a growing force in continental Europe. The Group is also shortly to establish a sence in North America.

Parkfield's combination of vigorous, investmentled organic growth and frequent acquisitions provides a challenging taxation environment. We now wish to strengthen the tax function through the recruitment of an individual well able to contribute strongly to its future development. He or she will probably -- but not necessarily - be an ATIL as well as a qualified accountant. Sound interpersonal skills, innovative flair, commercial orientation and the ability to thrive on challence are required in addition to technical competence. Salary will not preclude the recruitment of the outstanding candidate.

Write in confidence to: Laurence Vine-Chatterton. Group Financial Controller, Parkfield Group PLC, Longdene House, Longdene Road, Hasternera, Surrey



# Group Financial Director

Entrepreneurial opportunity covering acquisitions

c£50,000 + car + options Central London

This rapidly growing engineering Pic is currently engaged in a programme of major acquisitions both in the UK and overseas. Corporate growth over the next 2/3 years is likely to be significant and as such they now require a dynamic and free thinking Group Finance Director to contribute to this development.

You will work as part of a small and nighly motivated management team. Whilst responsibilities will include all aspects of group finance, emphasis within the role will be on acquisitions,

seeing these through from initial Investigation to final negotiation and integration. Some travel in both the UK and overseas will be necessary.

To fulfil this exciting role you should be a qualified accountant, ideally aged 35 - 45. Your experience will have exposed you to both the controller and treasury functions preferably in an engineering environment. You will also have had significant experience in handling acquisitions incorporating both finance raising and negotiations. However, of prime importance will be

the ability for lateral thinking and the self confidence to develop the corporate finance aspects within this dynamic business environment.

An attractive compensation package will be negotiated, including options and Incentivisation. Please send a CV quoting reference MCS/6125 to Alannah Hunt. **Executive Selection Division** 

agement Consultants No. 1 London Bridge, London SEL 9QL

Price Waterhouse



# Chief Accountant

High Profile Drinks Retailer (Wimbledon)

c.£25,000 + Car + Benefits

We are a highly successful national wine merchant, with a highly distinctive and creative high street presence. Recent restructuring has resulted in an opportunity for a strong No. 2 to advise on key financial issues and to provide effective financial control and decisive management support.



#### The Company

- "Wine Merchant of the Year" award for second consecutive year. \* "Best national chain" award.
- \* Multi-site business with currently 145 outlets throughout the

#### The Position

- Responsible for all financial reporting within deadlines. Instrumental in establishing a sound, effective team.
- Reporting to the Finance Director, involvement in overall business planning and analysis.

#### Systems expertise both mainframe and PC is required.

- The Candidate You will be a proven No. 2 already or an inspiring younger
- individual. Resilient and assertive character.
- Qualified accountant, preferably ACA/ACCA. High degree of technical accounting knowledge gained within a retail/multi-site environment.
- . Developed interpersonal and management skills, with proven
- leadership experience are essential pre-requisites. A 'hands on' practical operator is required.

#### The Rewards

- . We do not see the salary or benefits being a problem for the right
- Fully expensed car. Private medical insurance, pension, wine allowance etc.

#### Action

Piense reply now, in writing, with full c.v. to: Richard Towse, Personnel Director, Ockibius Limited 31-33 Weir Road, Wimbledon, SW19 8UG.

# Group Financial Controller

#### North West

Our client is a rapidly expanding and highly profitable ple engaged in property development and investment activities principally in the UK. Recent and planned acquisitions augmented by further organic growth will ensure that the history of increases in both assets and profits

A Group Financial Controller is now required to complement the undoubted expertise of the existing serior management team. In addition to the normal internal control and group reporting responsibilities, the successful applicant will be expected to continue the development of integrated computer systems and maintain strict control of cash flow on a group wide basis.

Candidates, aged 28-33, should be qualified

#### to £35,000 + Car + Benefits

accountants who can demonstrate a strong track record of success including experience in a professional office or service environment coupled with the interpersonal skills and business manurity required to make an immediate impact in a very dynamic environment.

A comprehensive benefits package is offered including share option scheme and full relocation facilities where

Interested applicants should contact Isin Blair ACMA, quoting ref. 3095 on 061-229 0396 or write to him. enclosing your detailed curriculum vitae at

Michael Page Finance Executive Division, Clarendon House, 81 Mosley Street, Manchester M2 3LQ.

#### Michael Page Finance

International Recruitment Consultants London Bristol Windsor St Albans Leutherhead Birmingham Nottingham Manchester Leeds Newcastle upon-Tyne Glasgow & Worldwide

# Financial Controller

#### WEST GERMANY, PACKAGE c. DM 140,000

A leader in its industry, this highly group is port of one of the ten largest US Corporations. Due to promotion, a Financial Controller is now required for a major group subsidiary based in Dusseldari.

Reporting to the Country Manager and the UK based Chief Financial Officer, you will lead a department of 10 staff and be responsible for the full finance emphasis on controls and management reporting, in addition

you will be actively involved in arranging capital equipment funding

This high profile position requires a qualified accountant, aged about 30, ideally with sound commercial accounting experience within a US company in Europe, Personal qualities must include excellent interpersonal side to communicate effectively with both the operating company team and corporate senior management. Thus the ability to conduct business in German and English is an essential

#### minimum requirement

Résumés, including day time telephone number and current salary, should be sent in confidence to Chuis Howorth, quoting ref: CH637. Coopers & Lybrand Executive Resourcing Limited, Shelley House, 3 Noble Street, London EC2V 7DQ.

Executive



7 436 7

Sales Page

... . ...

Carrier State

150 of 33%

and the second

n'a besar

- 1613 Til

# HEAD OF AUDIT

Nationwide responsibility for corporate and operational audits.

Newcastle based - to £27k + car

Safeway plc is now the fastest growing food retailer in Britain. Unprecedented growth means our £3.4 billion turnover will double in the next 2 years. This commercial expansion is reflected in new and changing operational systems - indeed we are adknowledged as an industry leader in the development of sophisticated financial management and computer systems. Linked to this, there is great commitment to internal audit within the company. A cornerstone of internal systems control is the major restructuring of our audit function. We are now looking for an experienced 'career auditor' to head up this wide-ranging Initiative.

Reporting to the Director of Audit, and based in Newcastle, you will be responsible for audit throughout the Company. This will involve major Corporate and Operational audits and the review of all systems development before implementation as well as complex Special Projects.

This new position will enjoy company-wide influence and high profile amongst senior managers. It is your opportunity to develop your own team and impress your personality on a growing audit function. A qualified accountant, you must have at least 5 years' post-qualification experience in a senior auditing role. You must be confident and committed, with excellent communication and presentation skills and the ability to lead and motivate. Regular travel to our Corporate Head Office In Hayes and other major locations will be

Our commitment to this position is reflected in an attractive salary and a full benefits package including: fully expensed quality car, generous relocation assistance (where appropriate), excellent pension scheme, share option scheme, free family

#### **NEWLY QUALIFIED ACCOUNTANT**

Turn qualified success into unlimited prospects

Newcastle based - c.£18k

This is an ideal opportunity for a newly-qualified accountant looking for first-class commercial experience as a powerful springboard to a financial management career.

As a key member of the new audit team, you will be involved in all aspects of the audit function. Reporting direct to the Head of Audit (above), you will gain a rare insight into, and an in-depth understanding of, the way we operate — developing the sort of experience which will be appreciated and rewarded, fast. Opportunities for promotion into senior financial management within two years are

To apply, you'll need some audit experience, from practice or commerce, and some knowledge of computer assisted auditing. You must also be prepared to travel extensively within the UK. An attractive salary is complemented by a full range of benefits and relocation assistance will be considered.

Applicants for both positions should write with a full cy to: Jim White, Personnel Controller, Safeway plc; 6 Millington Road, Hayes, Middlesex UB3 4AY. Tel: 01-848-8744.

#### **SAFEWAY**

# COWES

# **Group Internal Auditor**

#### North East

Our client, T. Cowie Plc, is a market leader in the competitive field of vehicle distribution and financing. Current Group numover exceeds £460m, reflecting an increase of 44% over 1987, with a similar increase in profit before taxation which has been achieved through organic growth and acquisition, both of which will continue in the future.

They now seek to appoint a Group Internal Auditor to be based at the company's Sunderland Head Office. Reporting to the Group Finance Director and supervising five staff, responsibilities will include the audit of transactions and systems of internal control in operation at Group sites, the provision of accounting support services and a variety of ad hoc assignments.

c£25,000+Car Candidates, aged 28-35, should be qualified accountants, possibly making their first move from public practice, who can demonstrate strong technical abilities, first class communicative skills and the ability to succeed in a demanding environment. Some travel within the UK will be required. A relocation package is

available where appropriate. Interested applicants should write to Frederick Howie, Regional Manager Michael Page Finance, 25 Collingwood Street, Newcastle-upon-Tyne NEI IJE, (Tel: 091-222 0545) quoting Ref: NE013.

#### Michael Page Finance

International Recruitment Consultants London Bristol Windsor St Albans Leatherhead Birmingham Nottingham Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide



#### West Sussex

This wholly owned subsidiary of the Granada Group has been operating for approximately 18 months. Already it is a significant force in the leisure sector, specialising in skiing and adventure holidays. Current turnover is around £130 million and exciting plans exist for further development and expansion.

As a direct result of this growth they are now seeking a talented Financial Controller to manage the accounting function of a major subsidiary. With responsibility for a small team, key aspects of the position will be controlling all financial and management accounts and reporting, developing management information systems and financial planning.

# **Financial** Controller

#### to £28,000+Car

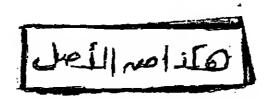
The successful candidate will be a qualified accountant probably aged between late 20s and mid 30s who can trate strong technical and managerial skills combined with a positive, commercial approach. The ability to communicate with senior management is essential as there will be constant contact at Board level. Prospects are excellent and opportunities for development will exist across the entire Granada group. If you wish to be considered for this key management role, contact Tim Forster on 0372 375661 or write to

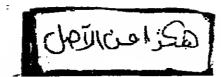
him at Michael Page Finance,

Cygnet House, 45-47 High Street,
Leatherhead KT22 SAG.

Michael Page Finance

International Recruitment Consultants London Bristol Windsor St Albans Leatherhead Birmingh Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide







# **FINANCIAL TIMES** COMPANIES & MARKETS

Thursday March 16 1989



**French** 

bank in

merger

#### INSIDE

<sup>हेर</sup>ी ।<sub>६ १९४१</sub>

dits.

lare.

200 B

'ed ;

الوجهادي ا

Section.

a in the same

S - C.

37 A.P

المثارة وو

2.71

. . .

4.61

. . h. .

20201

-- 1.

11.

. . . . . .

. . .

7

#### Sea and sympathy



Rarely one to miss an unexpected, Mr James Sherwood (left), presibased Sea Containers corporation, was in ebuilient mood yesterday in the face of a possible bid from Stena of Sweden. Far from dismissing Stena, he said he was ready to talk about pos-

sible joint ventures. It was a response in line with his reputation as an unorthodox opportunist, but there may be more solid strategic grounds for his sympathetic response, explain Kevin Brown and Sara Webb. Page 26

#### Like a phoenix from the potash

An "albatross" was how Saskatchewan's pre-mier Grant Devine recently described the prov-ince's potash industry. But labouring two-thirds of a mile below the frigid prairie, where the temperature is a balmy 80 degrees and the pinkish sylvinite one bears a startling resemblance to salami, producers of this vital fertiliser ingredient have been enjoying better times of late. Indeed, Devid Owen reports that the soon-to-be-privatised Potash Corporation of Saskatchewan looks set to report bumper profits after years of heavy losses. Page 38

#### The technology of takeover defences



Successful defences against takeover bids are not common in the UK, and two In one day are rare indeed. But yester Sussex-based ' engines and transmissions designer. emerge free from its battle with First Technology while Clydesdale Invest-

ment Trust failed with its attempt to take over Ballile Gifford Technology. Page 29

#### Singapore equities ride the high-rise elevator

A burst of property speculation has whisked the Singapore stock market index to a post-crash high in heavy volume, with the proposed sale of the Standard Chartered building helping to stimulate the recent rally, writes Alison Maitland, Page 50

#### BTR profits Jump by 39%



BTR, the British indus-frial congiomerate, has spent more than £1.5bn on sequisitions in 1988 and hopes to spend a according to Mr John Cahill, the chief executive. He was announcing

a 39 per cent jump in pre-tax profits for 1988. Page 30

FT-A world indices FT int bond service Financial futures 46. Londos share sarvice
28. Londos tracké options
Londos tracké options
28. Money markets
50. World commodity prices
49. World stock and index
49. World stock and indices
40. UK dividends arecomod
20. Link tracks

#### Companies in this section

Abertoyle Addison Consultar Al Saudi Banque Alfa-Lavai 30 ICI 39 Kode Internal 22 Kredielbank 22 Labinal 38 Leisuretime 32 Liberty Life 38 Logica. 29 Lowe Howard-Spink Astra Trust 32 MAI 30 Mandarin Oriental 28 Metsa-Seria 22 Minoreo BTR Ballile Gifford Tech Banque Indosuez Bond Corporation 22 Minoreo
23 MoDo
29 NVD
22 NZ Steel
22 Nordisk Gentofts
33 North Sea & General
29 Novo Industri
49 PTT Peat Claros, Nicesias Clydesdale Inv Tet Coets Viyella Coles Myer Cons Gold Fields DRG 33 PTT Poet 23 Pochin's 25 Rical 33 Ricardo 22 SSMC 33 Sampo as Sampo 23 Sea Containers 28 Securicor Group 23 Shorce Group 23 Spandex 23 Splash Products 22 Stens

Equitioorp First Technology Fletcher Challeng Gent (SR) Grieve HTV Hambros Adv Tech Hambros Inv Trat Honda Motor Hypobank

30 Texaco 33 Toronto-Domi 33 Toron "R" Us 31 Turbon seat Chief price changes yesterday

# 350 + 3 244.3 + 3.5 538 + 6.5 Tales Ligarate 1110 TORCYO (Year)

Son List

6 Ward (Milito)

4 Position

15 Cable & Wise,

11 Cable & Wise,

18 Creams Wise,

572 P & O Dald,

18 South & S.

255 Sental & S. Ward Vitillo Fallico Britania Anow BP 257
Butten Stp. 217
CCA Peth. 134
Esteptie OS 589
Legat & Sen. 349
Petet. 459
Publication 270
Redage 467
Redage 467
Redage 467 - 6 - 11 - 22 - 7 - 15 - 19 - 12 1301 302 215 128 .393

# Pilkington in US deal with Nippon Glass Troubled

PILKINGTON has sold 20 per cent of Libbey-Owens-Ford (LOF), its US subsidiary, to Nip-pon Sheet Glass (NSG) for \$235m.

The deal will not only help the The deal will not only help the UK glass manufacturer get more of its windows into Japanese cars, but it will also show an immediate profit, for Pilkington spent only \$1.43m when acquiring LOF between 1982 and 1984. NSG is paying cash, thus enabling Pilkington to reduce its gearing to below 50 per cent.

Mr Antony Pilkington, chairman, said yesterday: "There is a double benefit, but I must stress that this is first and foremost a major strategic move. Our cus-tomers are globalising and they want globally consistent sup-plies. More Japanese companies are moving abroad to manufacture, rather than exporting directly, and their major target is the US. We need to be sure that we are in a position to get their business." For NSG, the deal mems a way

into the American market. The company is Japan's second largest glass maker after Asahl, the company that vies with Pittaburgh Plate Glass, St Gobsin and Pilkington as a world leader in safety glass markets.

NSG is already a licensee of Pilkington's float glass process at home and is also involved

with Pilkington in joint ventures in Mexico, Kentucky (both with LOF), South Korea and Tziwan, The Kentucky plant supplies

factured in the US. The Japanese company will have two seats on the LOF board, the same as Pilkington has from its headquarters in St Helens. Merseyside. LOF manufactures in the US, Canada and Mexico and is particularly strong in the automotive after-market – the supply of replacement windows

to car repairers. It also supplies fist glass to the building industry.

Recently it concluded a \$1.6hn, five-year deal to supply half of Lex, Page 20

General Motors' glass.

Its last reported annual sales, to March 1988, were \$794m, from which it made pre-tax profits of \$35m. Net assets at the year end

were \$26zm.

It is ironic that the announcement of the deal with Nippon Glass coincided yesterday with results from BTR, fierce attacker of Pilkington's performance in an unsuccessful bid for the glass manufacturer a little over two

full control. Pilkington's says

that after making e small loss initially, LOF's performance has

been growing stronger. The latest figures, now nearly 12 months

out of date, show pre-tax profits of \$35m on sales of \$794m and net assets of \$262m. (Pilkington's own figures are also nearly a year old, but they showed \$302m (\$518m) of pre-tay profits on

(\$516m) of pretax profits on

LOF has six float glass plants and nine safety glass plants in

NSG, however, is thought likely to adopt e low profile, in spite of spending \$235m on its 20 per cent stake, it will have two seats on the board, but Japanese

practice is to listen and learn,

often for several years, in such circumstances, allowing relation-ships to develop through under-

standing. It is just over twice as big as LOF, returning \$85m pre-

tax on \$1.78bn in the year ended

last March. Besides cars, it is a large supplier of flat glass for construction and is active in

giass fibre, reinforcements, fibre

optics, and the ultra-thin glass

NSG is in the Sumitomo corpo-

rate group, the members of which include NEC but no motor

manufacturer. With no ties to any, it should be easier for NSG to sell across the six main groups, although since Asahi, Japan's biggest glassmaker, is in the Mitsubishi group it would be

Mr Pilkington hopes to develop

e two-way traffic with Japan. "If

yon look into the future, you

less preferred there.

used to cover LCD screens.

day announced its recapitalisa-tion and merger with another French bank which specialises in the Middle East.

Banque Indosuez, the French investment bank which took the lead in the Al Saudi rescue, will merge its 95 per cent owned sub-sidiary Banque Libano-Francaise (France), valued et around FFr200m (\$32m) with Al Saudi.

AL SAUDI Banque, the French

bank rescued from the brink of bankruptcy last summer, yester-

The two other major participants in the rescue, Banque Al Saudi Al Fransi and the Hariri group of Saudi Arabia, will each inject about the same sum, tak-ing the capital of the new merged bank to between FFr550m and FFr600m. The new bank is expected to be called Banque Francaise pour l'Orient - French Bank of

the Middle East. Mr Antoine Jeancourt-Galignani, chairman of Banque Indosnez, said the losses on Al Saudi's debt portfolio were larger than the FFr2.1bn estimated last summer when the rescue opera-tion was mounted.

The deterioration of the bank's sovereign debt portfolio and the discovery of additional bad debts in the Middle East and London would increase the deficit by an estimated 10 per cent. The additional losses, however,

will not put the rescue operation into peril, Mr Jeancourt-Galig-nami said.

Mr Bernard Vernhes, Al Saudi's chairman, said the bank would concentrate on private banking and property, abandon-ing its sovereign credit and buyer credit activities. Al Saudi retains client deposits of around FFr1bn, he said, and a property portfolio worth between FFri90m and

The Al Saudi rescue was widely criticised at the time because the Bank of France required all French banks to con-tribute to writing off the bad debts, and at the same time rein-bursed all foreign depositors. Last week, however, the liquidation of Banque de Participa-

tions et de Placements, an off-shoot of the bankrupt Lebanese al Mashreq banking group, was fiercely criticised by some depos-

itors, upset that their reimburse-

ment was limited to FFr400,000. The French deposit protection scheme, functioning under the aegis of the French Banks Association, is considerably more generous than other European reimbursement schemes. The UK scheme, for example, repays only three quarters of deposits up to a maximum of £10,000, while the Dutch scheme limits repayment

#### Japanese tint to American windscreens Ian Hamilton Fazey takes a look at Pilkington's strategic tie-up with Nippon Sheet Glass It is not easy to judge just how much Pilkington has improved the business, since it is difficult to break out LOF's performance before the British company took

IKE KCI in paint, so Pilk-ington in safety glass is following its car manufac-turing customers and going global.

It may seem that selling 20 per cent of Libbey-Owens-Ford, its US subsidiary, to the Osaka-based Nippon Sheet Glass (NSG) is e strange way of carrying on the policy, but Mr Antony Pilkington, the company's chairman, was in no doubt yesterday of long-term strategic importance of the deal.

The new partnership will mean introductions to potential Japa-nese customers – the leaders of the world's automotive industry and strengthen ties with existing

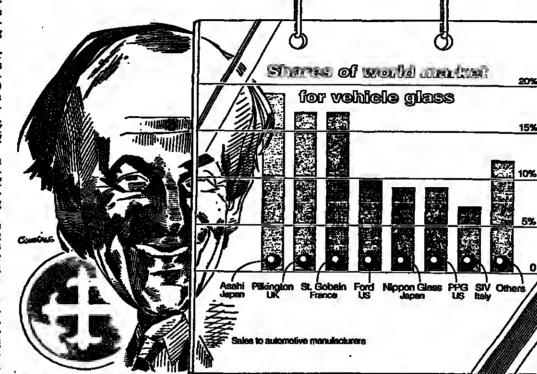
Increasingly, car makers are global operators, manufacturing in many countries. The business is one in which ever-smaller numbers of manufacturers and their suppliers are developing e worldwide symbiosis. The car makers do not want e

myriad of suppliers, with different standards for different continents. They want to design for economies of scale, working hand in hand with component suppli-ers and applying lessons learned in one continent in others.

Increasingly, most of their suppliers will have to be significant players in their own right to have their products even considered for approval. This means a reduc-tion in the numbers of suppliers. leaving just enough of them on each continent to offer choice and competition.

Regional operators can survive if big enough and in big enough markets - witness Du Pont and Herberts respectively in the US and European markets for painting cars - but they have to stand and fight with global giants oper-ating singly or in alliances with regional players from other continents. The Pilkington-NSG deal fits into this "alliances" category.

The pressure is on Japanese car makers to manufacture more almoad as the rest of the world clamours for a reduction in Tokyo's trade imbalance. The danger for e company like



Mr Antony Pilkington: "Selling part of LOF was a suggestion we made to NSG." plies windows to Toyota, while in

NSG - which is fundamentally Japan based - is of being left behind, trapped in its home marthet with static sales as key cus-tomers expand abroad. "Selling part of LOF was e suggestion we made to NSG," Mr Pilkington said. "We realised that it would help to solve their problem, while helping us develop our relation-ships with the Japanese automo-

The suggestion could only be made, however, because Pilking-ton already had an increasingly comfortable relationship with NSG through joint ventures to make safety glass in the US, Mexico, South Korea and Taiwan. Pilkington needs to build its customer base in Japan to spread its risks, particularly in the US, where it has many eggs in the General Motors basket. The base

the UK. Pilkington is the sole supplier to Nissan in Sunderland. As more Japanese car plants spring up around the world, the link to NSG could prove a way in. Pilkington is the world's largest glassmaker and its position is

enhanced by a series of joint ventures in key markets, often with its major European competitor. St Gobain of France. Thus although St Gobain is the biggest glassmaker in Europe - dominating the southern half of the conti-nent, while Pilkington leads in the northern markets of the UK, West Germany and Scandinavia the two work together in Argentina and Brazil.

Pilkington's global march has seen it buy out its partners in Australia and take minority is small at present: the joint ven-ture with NSG in Kentucky supstakes in Taiwanese and Chinese glassmaking companies. An alli-

ance with a Japanese glassn will help its global balance.

In the US automotive market, in 1986. In 1982 it had acquired 29.5 per cent of the group which then owned LOF. But the American parent was "more interested in hydraulics", according to Mr Pilkington, so he persuaded them to hive of exchange for Pilkington's stake in the group.

LOF has not looked back since, though analysts fretted during BTR's bid for Pilkington in the

# Pilkington's development was sti-mied until it took control of LOF

winter of 1986-87 that LOF was over-dependent on General Motors, itself e struggling, declin-ing force. But General Motors has now reasserted itself and LOF has just concluded a \$1.6bn deal to supply half of the motor giant's glass for next five years.

# could say this is a good start, though we have no specific plans to do anything else yet," he said. However, he may well reflect on less visionary periods in the history of NSG, which started life as the Japanese-American Windows Company to 1000 life US dow Company in 1920. The US partner sold a third of its 20 per cent stake in 1972 and the rest in 1978. The partner was LOF.

#### PRECIOUS ASSET

At Charter Group we've been putting property to work for over 17 years. Our specialist companies, all leaders in their field, can help with every detail of a property project: from finance and legal matters, concept design and planning, project management, marketing and relocation support, to estate management.

To find out how we can make your property an even more precious asset and for advice on relocation or redevelopment call Clare Crowley on 01-355 1000 or write to Charter Group Pic, 98 Park Lane, London WIY 3TA.

CHARTER

VISION AND INTEGRITY

# Storting reviews Statoil loans

By Karen Fossii In Oslo

STATOIL, Norway's tronbled state oil company, is expected today to be granted its request to have about NKr2bn (\$296m) to NKr3bn in state loans converted into equity.

into equity.

The company's future organisation, including possible semiprivatisation, is being discussed today by the Storting (Norway's parliament) which will debate a proposal by Mr Arne Olen, Norway's oil minister, that state loans he converted into source. loans be converted into equity. Statoil has set a target of main-taining an equity ratio of at least 26 per cent, more in line with other major international oil

companies. However, after NKr5bn in write-offs on e NKr12bn refinery project whose budget was exceeded by between NKr6bn and NKr7bn, and lower world crude oil prices in recent years, its equity ratio last year plunged to 12 per cent and sunk further this year to 10 per cent. Earlier this month Statoil amounced that it had bounced back into profits of NKr340m for

1988 after posting e deficit of NKr14ton for 1988 after posting e deficit of NKr1.54bn the previous year.
The company also forecast that profits in 1989 could reach NKr1bn, allowing a dividend to be paid to the state after e two-

year interval. However, in August, Statoll requested that its dividend payment to the state be lowered to 15 per cent of the group's annual net income as

group's annual ner income as long as its equity ratio remains under 25 per cent.

This will also be discussed today and is expected to be approved by the Storting.

It is also widely expected that e NKr2bn petrochemical project will also be approved. Statoil and Himont, the US-based petrochemical company, are proposing to ical company, are proposing to build a polypropylene production plant in Belgium which is to

# Rover hits best profit in 10 years

ROVER Group, the UK automotive company sold in Angust for £150m (\$258m) to British Aerospace, last year made its highest profit (before tax and interest) since 1978, BAe

announced yesterday.
Rover's 265.7m profit for 1988
compares with £19.7m achieved
in 1987 - Rover's last full year under state ownership. A four-month contribution of £85m from Rover was listed in BAe's preliminary results yesterday. These showed a rise in

group pre-tax profits from £161m in 1987 to £236m last year. No net figure is given for Rover, but it is understood to have been profitable at all levels. However, its results include a contribution from truck maker DAF, in which Rover Group has a 40 per cent stake and which reported profits of just under

£40m last year. Rover's 1988 profit was earned on total sales revenue up 6 per cent to £3.22bn.

However, it is unlikely to sustain such a performance this In the UK new car market, more which Rover is heavily depen-

dent on, its market share has fallen in the first two months of this year by nearly two percentage points to less than 14 per

Rover will be hard-pushed to prevent a further decline, since Ford launches a new Fiesta range next month and new models are due from other rival manufactur-The Rover 400 models, code-

named R8, which replace the Rover 200 and Maestro are due to be launched late this year - too late to have much effect on the 1989 results. Rover also benefited last year

from a far larger UK new car market than expected — a record 2.2m units, which allowed Rover's UK unit sales to rise by 10 per cent to 333,000. Although the market has con-

tinued to increase in the first two months of this year, much of the industry expects e second-half weakening, dropping the year's sales total to slightly over 2m. The export picture is little brighter. Last year's export reve-nue of £908m compares with

more than £1bn the previous

Rover is fighting to reverse a slump in sales of its Sterling model in the US following the company's return to North American markets in 1987. The company acknowledged yesterday that the strength of sterling against major currencies is making export trading conditions

Even so, last year's total sales at 525,000 units, were the highest since 1979. The group is also benefiting from a "richer" model mix. In particular, higher-value Rover 800 and Range Rover models took e larger share of total

Overall production rose by 2 per cent to 520,000 units, the highest for three years. Even if conditions are difficult this year, Rover Group, and thus BAe, will receive a sizeable finan-

cial boost in two months' time when 60 per cent of DAF is floeted on the London and Amsterdam stock exchanges. The float is expected to give DAF a capitalisation of £400m, thus valuing Rover's share at £160m -210m more than BAe paid the Government for Rover in the first

#### INTERNATIONAL COMPANIES AND FINANCE

# Hypobank partial profits decline

GROUP partial operating profits at Bayerische Hypotheken- und Wechsel-Bank (Hypobank), West Germany's sixth biggest bank, fell by 8.8 per cent to DM984m (\$530m) in 1988 from DM1.08bn in 1987. The dividend will remain unchanged at DM12.50 a share. Full operating profits at Hypohank, which starts off this year's German bank reporting season, were up on reporting season, were up on those for 1967, said Mr Eber-hard Martini, chief executive, although he did not disclose the precise figure, which includes trading on the bank's

However, Mr Martini said

Alfa-Laval

By Sara Webb in Stockholm

ALFA-LAVAL, the Swedish dairy equipment and process engineering group, reported a 31 per cent increase in profits

after financial items to SKr1.05bn (\$165m) in 1988, helped by acquisitions and

restructuring.
The board proposed raising the dividend from SKr13 to

SKr15.5 a share and forecast a further improvement in profits for 1989. It also proposed a

Group invoiced sales climbed 10 per cent to SKr12.4bn while orders received increased by 13 per cent to SKr13.55bn in 1988.

Order bookings are up 26 per cent in the first two months of

1989 compared with the same

period last year, and the com-pany said it expects invoiced

sales to increase by 15 per cent this year, accompanied by "a continued improvement" in

profit.

The industrial equipment division showed an increase in

sales volumes, particularly in the separation and thermal equipment business areas. Operating profit rose 46 per cent to SKr547m and Alfa-

Laval noted strong increases in profits on the separation, ther-

mal and automation side.

in 1986 and 1987.

increases

dividend

full operating profits at parent bank level had now "exceeded DM900m" for the fourth year running, while the contribution from own account trading had jumped to "over DM100m" in 1988 from DM40m-50m the previous year.
Group interest income rose

Group interest income rose by 1.6 per cent to DM2.17bn in 1988, while commission based income increased by almost 6 per cent to DM355m. Group total assets went up by 7 per cent to DM135.2bn.

The fall in partial operating profits, which came despite the rises in key income items, stemmed from a 10.7 per cent

stemmed from a 10.7 per cent rise in costs last year to

DM1.54bn at group level. Mr Martini said the bank was coming to the end of a heavy investment phase, and the rate of increase in costs was already slowing down. Some of the bank's new developments were already paying off, with the arrangement to sell Allianz insurance policies in Bavaria likely to provide additional income in the order

of "two digits" this year.
As part of its strategy to

joint venture with Richard Ellis, the UK-based property

group.

Group partial operating profits at Bayerische Vereins-bank, Germany's fifth largest bank, fell by 1.5 per cent to DMSS0.7m. However, the bank said group full operating prof-its, which are not disclosed, were higher than in 1987. The dividend will remain unchanged at DM13 an ordi-nary share.

develop into broader financial services the bank has doubled its stake in the Heimstatt building finance group to 75 per cent. It has also taken an opening 25 per cent share in a hary share. Interest income at parent bank level rose by 1 per cent to DM1.48bn. Fee earnings climbed 7.7 per cent to DM291m. Total assets were 8.7 per cent up at DM162.6bn.

# Labinal links with Turbomeca

By Paul Betts in Paris

LABINAL, the French aerospace and car components manufacturer, and Turbomeca, the helicopter engine maker, are to merge in the latest example of restructuring and concentration in the French

concentration in the French aerospace industry.

The merger will create a group with annual sales of about FFr/bn (\$Libn) employing 15,000 people. It follows the merger last month of the flight electronic activities of Thomdefence electronics company, and Aerospatiale, the state

son-CSF, the state-controlled lefence electronics company, and Aerospatiale, the state with a derospace group.

Aerospatiale.

Although Flat claimed it had no hostile intentions towards Labinal, the French authorities

Labinal Turbomeca merger is also designed to reinforce the company's French sharehold-ing structure and dilute Flat's 14 per cent stake in Labinal. The French anthorities expressed concern last summer when the Italian group acquired its stake for about FFr40cm because of Labinal's defence-related activities. Moreover, Labinal already owned at the time a large stake in Turbomeca, which manufactures believeter engine.

tures helicopter engines for

French control of the company. The merger is now expected to dilute Flat's 14 per cent stake

dilute Flat's 14 per cent stake to about 12 per cent.

The merger will involve cross shareholdings giving Labinal 98 per cent control of Turboneca. At the same time, Labinal will be 45 per cent owned by a new holding company grouping the Szydlowski family, which controls Turboneca, and friendly institutional shareholders such as Société Générale, the French bank. Générale, the French bank, Aza, Caisse des Depots, Crédit Agricole, Crédit National, as well as Aerospatiale.

# **UBF** in Sampo shares move

By Oll Virtanen in Helsinki

UNION BANK of Finland, the country's higgest bank, yester-day announced a package of interrelated share transactions which have established a new major shareholder in the hank and set the first step in a regrouping of Finland's insur-

In a manoeuvre said to be the largest securities deal in Finnish history, UBF and four insurance companies in its sphere of interest have bought 25 per cent of the shares in Sampo, Finland's second largest insurance company, for FM1.29bn (\$306m).

Operating profit at the food equipment division trebled to The shares were bought through Finanssilatios, a holding company, from Axion Group General Partnership, SKr234m, due to cost-cutting measures and contributions from companies acquired back

the secretive investment com-

the secretive investment company that recently became Sampo's largest shareholder. Finanssilatios, paid FM560 aplece for the 2.3m Sampo A shares, a premium of FM60 on the price paid by Axion Group a month ago and FM56 on Tuesday's closing price.

At the same time Finanssilatios bought 28m UBF A shares, equalling 12 per cent of the votes, for FM1.56bn from Kouri Capital, the investment company. The price of FM56 a share compares with the latest closing price for UBF shares of FM48.

The deals end speculation

The deals end speculation about the holders of the two lots of shares. Axion and Mr Peter Fryckman, a Finnish investor who was said to have bought over 10 per cent of UBF A shares, turned out to be act-ing for Kouri, which is con-trelled by Mr Pentit Kouri, one

of Finland's leading, and most secretive, investors.

The purchase of the Sampo and the UBF shares, says Mr Bjorn Wahlroos, executive vice president of UBF, gives Finanssilations a range of possibilities to develop Finland's financial services sector including bankservices sector including bank-ing and insurance.

Finanssilaitos and its owners, the insurance companies Elake-Varma, Yrittajien Fennia and Teollisuusvakuutus, as well as UBF and its asociate Pomi, now own about 50 per cent of Sampo.

#### Surge in earnings at Novo Industri

By Hilary Barnes in Copenhagen

NOVO INDUSTRI of Denmark yesterday announced a 30 per cent rise in 1988 pre-tax prof-its to DKr904m (\$125m), from DKressm in 1987, after stablising its position in the world market for insulin and strengthening its standing in the important US market for

starch-eplitting enzymes. Meanwhile Nordisk Gen-Meanwhile Nordisk Gentofte, Denmark's other insulin
producer which is to merge
with Novo as soon as formal
shareholders' approval has
been obtained in April, said its
sales in the year ending March
31 would be up by 16 per cant
and profits would be at last
year's level of DKr144m.
Swift mores to integrate the

Swift moves to integrate the pharmaceutical activities of the two companies, which rank second and third as world insulin suppliers, would be made as soon as the merger is approved, said Novo's pre-liminary profits statement. Novo's net earnings rose 34 per cent to NKr637m and earn-ings per share from DKr18.73 to DKr24.98. An unchanged 20

to DKr24.98. An unchanged 20 per cent dividend will be paid.
Novo's sales were up by 7 per cent last year to DKr5.26bn. The budgets for the combined companies give sales in 1988 of about DKr6.33bn and pre-tax profits of DKr6.75km.

DKr6.53bn and pre-tax profits of DKr975m.

Sales by Novo's pharmacenticals division increased by 16 per cent to DKr3.63bn and its share of the world insulin market stabilised at 31 per cent, but goals were not reached in the US and Japan, said the company. Sales of other pharmacentical products increased by 30 per cent.

Sales by the hio-industrial group, which supplies enzymes for detergents and starch-splitting, rose 13 per cent to

for detergents and starch-split-ting, rose 13 per cent to DKri.62bn, while sales by the Ferrosan group fell 44 per cent, reflecting divestments. Growth of the core pharma-centicals and enzymes busi-ness is expected to continue. But price increases for raw materials in 1988 will reduce profitability, said Novo. Nordisk meanwhile said that its insulin sales in 1988 increased at double the rate of increased at don market growth.

# Metsa-Serla buys MoDo tissue paper offshoot

METSA-SERLA, the Finnish forest products group, announced a SKrl 3bn (\$204m) agreed deal to buy Holmen Hygiene, a loss making hygiene products and tissue aper business owned by foDo, one of Sweden's leading

Modo, one of Sweden's leading forestry groups.

The deal will turn Metsa-Serla into the Nordic region's largest producer of tissne paper and hygiene products, and help it to counteract fluctuations in pulp prices.

Modo said it preferred to concentrate its resources in the

MoDo said it preferred to concentrate its resources in the areas where it is among the market leaders, anch as fine paper, newsprint and journal paper, pulp and paperboard.

Holmen Hygiene, which produces dispers and kitchen paper, has annual turnover of SKr2.4bn and incurred a loss of SKr100m in the first eight

months of last year, following a deficit of SKr17m for the whole of 1987. The division has been tossed

The division has been tossed back and forth between different owners like a shuttlecock in recent years. It started out as Fiskehy, owned by the Swedish Coop, but was sold in late 1985 to Holmen, the Swedish forest products group and at the time Europe's biggest newsprint produces: newsprint producer. In 1987, Holmen decided to

expand its presence in the European tissue paper and hygiene products market by acquiring MoDo Konsument-products division, for around

But when MoDo decided to create a large diversified for-estry group a year ago by acquiring Iggesund, its pulp and board producing affiliate,

and Holmen in a deal worth SKr6.1hn, it found itself repossessing the hygiene products and tissue paper business and immediately set about looking for a prospective buyer.

Restructuring costs as a result of the merger contributed to the unit's losses lest year, as did tough competition and high pulp prices. One analyst pointed out that morale was low at the division for was low at the wring which workers knew it was up for sale. MoDo had hoped to sell the division for as much as

As a result of the deal Met-sa-Seria will acquire an addi-tional capacity of 280,000 tonnes of tissue paper and hygiene products per year and increase its annual turnover to about \$2.2bm.

#### **Crown Communications to** buy stake in French radio

By Raymond Snoddy

CROWN Communications, the broadcasting group with interests in more than a dozen UK commercial radio stations, is expected to amounce today it has bought a substantial stake in Performance — air-name RFM - the French commercial radio network.

It is the first time that a British commercial radio company has moved into the French market on such a scale.

RFM is a network of 50 stations, 28 of which are wholly owned subsidiaries and the rest affiliates.

Altogether the stations, which specialise in the 25 to 39-year-old "adult contemporary" music market, are able to reach 50 per cent of the French Crown, a company capital-

ised at around 250m (\$104m), has bought a 35 per cent stake in RFM. Its founder, Mr Patrick Meyer, will retain 35 per cent, and the rest will be bought by a regional French banking group with radio interests, Crédit Mutuel d'Artois et de Picardie.

Crown will manage and run Crown will manage and run
the network, however, and the
plan is for Mr Andrew Manderstam, former chief American
correspondent of LBC and
Independent Radio News to be
chairman and chief executive.
RFM programmes, with gaps
for local news and advertisements, are produced in Paris
and distributed via satellite for
re-broadcast. Crown will spend

re-broadcast. Crown will spend more than £10m over the next two years on its stake in the

# Honda in Italian deal

HONDA MOTOR of Japan is to make its first outright overseas acquisition by raising to full control its 51 per cent stake in Ciap, an Italian maker of motorcycle parts, writes Alan Friedman in Milan.

The purchase price was not disclosed, although the original holding, acquired last July, was reportedly valued at about L2.8bn (\$2.1m). Ciap had L5bn

turnover last year and employs

60 in Bologna

Degussa posts sharp advance in year results By Our Financial Staff

DEGUSSA, the West German metals and chemicals concern, yesterday reported a 21 per cent rise in group net profit for the year ended September 30, from DM120.6m (\$64.8m) to

As previously reported, sales rose DM11.7bn to DM13.6bn, and parent company net profit jumped from DM30.8m to DM101.7m. The dividend for last year will be raised to DM10.50 from DM10.

The company said profits and saies continued to develop positively in the first five months of the year ending September 30. Mr Gert Becker, managing board director, said

 $\int_{\mathbb{R}^{2}(\mathbb{R}^{2})} dx \, dx \, dx = 0$ 

7.5

managing board director, said that group sales rose 7 per cent to DMS.650n in the first five mouths from DMS.280n in the year-earlier period, despite lower precious metals prices.

Excluding precious metals, sales rose 9 per cent, he said. Parent and group profits were boosted by good results in chemicals and dental supply.

He said growth in earnings was likely to flatten this year as prices rose. "None the less, in all probability 1988-89 will be another good year." another good year."

# Mandarin Oriental 1988 Results

• Profit e Earnings per share

+33.6%

a Record earnings in first full year as public company. # Each hotel significantly exceeded 1987 performance.

o The Oriental, Bangkok listed in Thailand.

We are encouraged at the outlook for tourism and busine travel in the Asia-Pacific region and particularly for the grand luxe hotel market sector. Your Board anticipates further earnings growth for Mandarin Oriental in 1989."

SIMON KESWICK, Chairman Hong Kong, 15th March 1989

The Register of Members will be closed from 29th May to 5th June 1989 inclusive, to identify those shareholders entitled to the proposed final dividend of 26 cents, which will, subject to approval at the Annual General Meeting to be held on 5th June 1989, be payable on 12th June 1989.

Mandarin Oriental International Limited Incorporated in Bermuda with limited liability 281 Gloucester Road, Causeway Bay, Hong Kong



mber of the Jardine Matheon Gross

		I Year End st Decemb	
	1988 HK\$m	1987 HK\$m	1988 US\$m
Tumover	917.2	753.3	117.5
Profit before taxation	421.5	308.0	54.0
- Hong Kong	(44.7)	(42.6)	(5.7)
- Overseas	(27.8)	(20.6)	(3.5)
Profit after taxation Profit after tax and	349.0	244.8	44.8
minority interest	348.6	244.6	44.6
Extraordinary item Profit attributable to	48.2	-	6.2
shareholders	396.8	244.6	50.8
Dividends	229.4	85.9	29.4
Earnings per share Dividend per share	53.34	39.94	6.8¢
- interim	8.04	-	1.00
— final	26.0	14.0\$	3.34
Net asset value			
per share	\$7.62	<b>\$</b> 5.63	97.7

MANDARIN ORIENTAL THE WORLD'S FINEST HOTELS

Frankiso - Sisgapore - The Excelsion, Hong Rong (Associate). - London 6 200-181-125 (toll free), Fanklut (659) 290-471, tions. Van mari spent, The Franke Florid distributed Location of Sources and Location of Sources and Park (19) 05, 90.86, 44 find free) of Carl international.

Approximately 72% of the outstanding Common Shares of



Kosmos A.S.

have been acquired by

**Kosmos Holding AS** 

The undersigned initiated this transaction, assisted in the negotiations and acted as financial advisor to Kosmos A.S.

February, 1989

BANK

CHMICAL INVESTMENT BANKING

#### INTERNATIONAL COMPANIES AND FINANCE

## **Bond Corporation** accounts examined

By Bruce Jacques in Sydney

PRESSURE mounted yesterday on Mr Alan Bond, the Perthbased beer and media entrepreneur when the National Companies and Securities Commis-sion revealed that it has been examining the 1988 accounts of his Bond Corporation Holdings

virtually since their release in October last year.

Mr Ray Schoer, the commis-sion's executive director, said the commission had requested information from the company on "certain aspects" of its eccounts, but no reply had yet

been received. Mr Schoer said that normally be would not have revealed the commission's interest, but that his hand had been forced by allegations about Bond's accounts that were made in an Australian Broadcasting Corporation tele-

vision programme screened on Monday night. The programme prompted the Perih Stock Exchange to investigats the company's accounts, but last night the exchange said that Bond Cor-poration had been given the all-clear.

23 bost

3418006

r result

Maria! State

Total September

CA TO DATE

DAMEN OF COURT

E DE COM

ted to be

: ibe an h

M. Con Bu

m Kates

or provid days

ويونيان

E 23.0 3

F ... ... 26

Series Series

- A/C 2 1000

THE NAME OF

22

CO DE

.

The ABC programme was the latest in a series of criti-cisms of Mr Bond's business

Mr Peter Beckwith, Bond Corporation managing direcgramme continued the "unfair

Amsterdam

and often untrue Bond-bash-ing, led principally by Lonrho." Mr Beckwith described as "absolutely untrue" assertions that most of Bond Corporation profits are earned by compa-nies registered in the Cook Islands tax haven.

"Certainly in the year examined, significant profits accruing from share transactions were earned by Cook Islands registered companies," he said.

"However, the ABC took contribution figures before any apportionment of the group's interest or overhead expenses and sought to represent that figure as a proportion of net profit, a mistake too elemen-tary to be made by any commentator seeking to faithfully report the facts."

On the other main ABC allegation, concerning the sale of the Sydney Hilton Hotel, Mr Beckwith revealed that it had been sold to a Singapore investor, Mr B.S. Ong, who controls a worldwide hotel portfolio including the Singapore, New York and Montreal Hiltons and

the inn on the Park in London "This sale was booked fully in accordance with accounting standards," he said. "The identity of the purchaser has been known to senior management of Hilton for some time. The ABC assertions to the contrary were totally unwarranted."

Helaba France B.V.

US\$100,000,000

**Guaranteed Floating Rate Notes** 

Due 1996

· (Persuant to the Terms and Conditions, Bessische

Landesbank-Girosentrale- has been substituted by Helaba Finance B.V. as principal debtor of the Notes as per 1st December 1968)

(Coupon No. 6)

In accordance with Note conditions, notice is hereby given that for the interest period 16th March, 1989 to 18th September, 1989 (186 days), an interest rate of 10½ per cent,

Amount per coupon (No. 6) = US\$2,712.50

Payable on the 18th September 1989

Reference/Agent Bank

THE CONG-TERM CREDIT BANK OF JAPAN, LTD.

# Fletcher Challenge hits record

By Dai Hayward in Wellington

FLETCHER CHALLENGE, the New Zealand forestry, paper and industrial group, yesterday reported interim net profits of NZ\$315.5m (US\$193.7m), up from NZ\$298.6m.

The record result was achieved despite a big drop in investment earnings to NZ\$24.7m from NZ\$125.5m for the six months to December

Mr Hugh Fletcher, chief executive, said that the current year had been one of consolida-tion and that the results reflected the success of the group's diversification and

Analysts believe that Fletcher, New Zealand's largest company, has been conservative in arriving at the half-year result, as it is confident that its profits will exceed NZ\$650m for the full year.

Of the interim earnings, 59 per cent was derived from outside New Zealand, reflecting strong international demand and prices for pulp and paper. The North American operations made a strong contribution. The group increased its holding in Fletcher Chal-

flexibility, both in its products and markets. lenge Canada (FCC) - formerly British Colombia Forest Products - to 71 per cent from 48 per cent. Strong demand for craft paper and newsprint and increased production brought FCC record profits which boosted North American earnings to NZ\$160.5m from

NZ\$118.4m. The other main contributor was Petrocorp, the New Zea-land energy group acquired from the Government in March 1988. Petrocorp produced most of the NZ\$86.2m earned by Fletcher's energy division. The group's assets increased December from NZ\$11.6bn last June and NZ\$8.4bm a year ear-

Mr Fletcher said that half

the increase over the past six months was due to exchange rates and half to accuisitions. As part of its consolidation the group shed non-core investments including its glass, plas-tic and fertiliser businesses and its financial operations. The disposals freed NZ\$200m for investment, forming part of the NZ\$700m capital expenditure on existing facilities to

# Companies join forces to bid for NZ Steel

By Da! Hayward

A BID for NZ Steel, one of the main assets of the failed Equi-ticorp group, is being made by Fletcher Challenge with other partners, at least one of which is believed to be from outside

New Zealand. Mr Hugb Fletcher, chief executive, said yesterday that his company was keen to buy NZ Steel but only if the price was right. Tenders close on

Fletcher Challenge's valua-tion would be based on lower world prices for steel than apply today, he added. The bid would also be below the price Equiticorp paid when it purchased NZ Steel from the Gayanawant although Ma

Government, although Mr Fletcher said: "We don't see how anyone could pay more than us, but anything is possi-If successful, Fletcher would

1988, its first year as a listed

The group should reap the

benefits in 1989 of hig refur-hishments now completed in

A number of senior group

executives have resigned recently. Mr Colin Wearmouth,

finance director, will also leave

by August. Mr Robert Riley, who came

in last August as joint manag-ing director of Mandarin Orien-tal Hotels, the operating com-

pany, said yesterday he did not

think the management turn-over would hurt the company's

A final dividend of 26 cents per share has been declared,

bringing the total for the year

to 34 cents. Mandarin Oriental

was listed in June 1987, after demerging from Hongkong Land, the territory's leading

company.

several hotels.

performance.

property group.

Fletcher Challenge, which had previously sought to take

manage the steel operations, merging these with its exist-ing Pacific Steel subsidiary. over the steelmaker, has Commerce Commission approval to buy full control if it wishes, and Mr Fletcher said that the racific Steel's production is based on scrap metal.

Equition p bought NZ Steel just before the October 1987 stock market crash, paying NZ\$327m (US\$200.7m) for the company could take a stake of anything from 50 per cent He believes Fletcher Chal-

lenge is "the natural owner" of It and BRP of Anstralia are

the two largest customers of the steel company. Coles Myer leaps 38%

#### **Mandarin Oriental jumps** to HK348m net for year

By Michael Marray in Hong Kong

MANDARIN ORIENTAL, the Hong Kong-listed luxury hotel group, yesterday reported a
42.5 per cent jump in 1988 net
profits to HK\$348.6m
(US\$44.7m).
Extraordinary profits of

HK\$48.2m from an interna-tional placement of shares in the Oriental Bangkok increased attributable profits to HK\$396.8m, whils turnover rose to HK\$917.2m from

Mr Peter Tyrie, the outgoing managing director who leaves the company in June, said high occupancy levels in Hong Kong had boosted the group perfor-mance, as had the strategy of attracting more individual travellers rather than group businesa. "We changed our market mix, and it paid off," he

Contributions from overseas accounted for 25 per cent of group profits, up from 20 per cent in 1987, with San Fran-cisco performing well and an improvement in Singapore.

The Oriental Bangkok, in COLES MYER, Australia'a which the group has a 45 per cent stake, recently announced record profits of HK\$68.6m for

state's then 89 per cent hold-

biggest retail store operator, has changed its expansion strategy following a 38 per cent boost in nat profits for tha

reflected internal efficiencies in a generally sluggish domes-tic retail market, but the company had "goue cool" on its often-stated intention to acquire a large overseas

"There are plenty of opportu-nities for capital spending and large expansion in our Austra-lian operation." he said. "For the time being, our sights are

pany's New World supermar-ket chain as its "sleeping giant," which needed large cap-ital investment — as did the recently acquired New Zea-land-based Progressive Enter-

prises group.

The profit was earned on a turnover up 16 per cent to A\$7.36bn, and the company has raised the interim dividend fully franked for tax purposes. to 12.5 cents a share from 12

The dividend will be paid on capital increased by last year's one-for-eight bonus issue, lifting the payout by more than 17 Notice to holders of

Sumitomo Metal Industries. Ltd. (the "Company")

U.S. \$500,000,000

41/4% Bonds due 1992 with Warrants (the "Warrants due 1992")

U.S. \$500,000,000

4%% Bonds due 1993 with Warrants (the "Werrants due 1993")

On 9th March, 1989 the Board of Directors of the Company resolved to make a free distribution of new shares. Pursuant to Clause 3 of the Instruments dated 14th September, 1988 and 17th February, 1989, the subscription prices will be adjusted as follows: 1. The free distribution of shares will be made to shareholders of

record as of 31st March, 1989, Tokyo time, at a rate of 0.02 new shere for each share held.

2. The subscription price of the Warrants due 1992 will be adjusted from Yen 614.00 to Yen 602.00 per share of common stock.

3. The subscription price of the Warrants due 1993 will be adjusted from Yen 769.00 to Yen 753.90 per share of common stock.

4. These adjustments will be effective from 1st April, 1989, Tokyo

Sumitomo Metal Industries, Ltd.

By: The Sumitomo Trust and Banking Co., Ltd.

Dated: 18th March, 1989

U.S. \$125,000,000



#### Oil and Natural Gas Commission

Guaranteed Floating Rate Notes Due 1996 Unconditionally and irrevocably guaranteed as to payment of principal and interest by

India

Interest Rate

103/4% per annum

Interest Period 16th March 1989

Interest Amount per

U.S. \$10,000 Note due 18th September 1989 U.S. \$555.42

> Credit Suisse First Boston Limited Agent Bank

I.G INDEX LTD, 9-11 GROSVENOR GARDENS, LONDON SW1W OBD Tel: 01-828 7233/5699 An AFBD member Reuters Code: IGIN, IGIO FT 30 FTSE 100 WALL STREET

Mar. 1757/1766 -10 Mar. 2125/2135 -8 Mar. 2317/2329 +15
Jun. 1798/1807 -8 Jun. 2175/2185 -5 Jun. 2347/2359 +14

Prices taken at 5pm and change is from previous close at 9pm

# **PPG INDUSTRIES**

Leading the World in Coatings Technology

PPG is a \$5.6 billion global producer of coatings, flat glass, fiber glass, chemicals and medical electronics. Our coatings business alone recorded 1988 sales of \$1.9 billion.

AUTOMOTIVE OEM AND REFINISH PRODUCTS -A coatings manufacturer with the ability to supply a full range of every type of coating required on a car's body: metal pretreatments, primers, topcoats, adhesives, sealants and refinish products. Two out of every three automobiles manufactured in the free world use one or more coatings based on PPG technology.

ARCHITECTUAL AND INDUSTRIAL COATINGS — A leader in factory-applied coatings for a wide range of applications including agricultural implements, aluminum extrusions, appliances, steel and aluminum coll, containers, office furniture, wood furniture, mirror backing, sash and millwork.

TRADE, MAINTENANCE AND HEAVY DUTY COATINGS - Trade products for interior and exterior residential, commercial and industrial facilities; corrosion-, chemical-, fire-resistant coatings for heavy duty maintenance applications.

PRINTING INKS — Flexographic and gravure inks for packaging and lithographic inks for commercial printing.

leader in polymer chemistry, eight R&D facilities in the U.S. and Europe: innovative technologies including electrodeposition primers, high solids, water-borne, powder and environmentally safe

PPG INDUSTRIES (U.K.) Ltd. Birmingham

La Courneuve Saultain

INDUSTRIES VERNICE ITALIANE S.p.A.

PPG IBERICA, S.A.

PPG INDUSTRIES (DEUTSCHLAND) Gmbh Wuppertal



PPG INDUSTRIES, INC. One PPG Place. Pittsburgh, PA 15272 412-434-3131

RESEARCH AND DEVELOPMENT — Technological

PPG INDUSTRIES (FRANCE) S.A.

Caivano

Barcelona Valencia Valladolid



**Valenciennes** 

Quattordio

#### Christiania Bank og Kreditkasse

(Incorporated in the Kingdom of Normey with limited Kability) U.S.\$100,000,000

Payment Date September 18, 1989 against Coupon No. 6 in respect of JS\$10,000 nominal of the Notes will be US\$700.73 and in respect of US\$100,000 nominal of the Notes will be US\$7,007.29.

By: Citibank, N.A. (CSSI Dept.), Agent Bank

CITIBANK

#### to A\$243m halfway businesses here and in New

balf-year to December to A\$243.3m (US\$197.3m). Mr Brian Quinn, the chair-man, said yesterday the result

set firmly on developing our

NOTICE TO THE BONDHOLDERS OF THE TORAL BANK, LIMITED (THE BANK) LISS 100,004,000.
LES 100,004,000.
2's PER CENT, CONVERTIBLE BONDS; DUE 2001 (THE BONDS?)
Pursonal to the Terms and Conditions of the above manife and Bonds (the "Londitions"). In order to be represented in a factorism of the converted price to be finally as a result of a feet distribution of shares of the Converted Such as follows:

Switch of the Bank as followed:

1) On 1st February, 1900, the Beard of Directors of the Bank resolved to Budge a free shortflushen of disease of the Contactor Switch of the Bank to the made on Budge Bank, May, 1900, to disease between of record as of 31 to March, 1900, Tokyo Time, as the rate of 0.05 new shares for such one share so recorded.

Condition S(C)() of the Bands effective as the owners, rest, reason that

INSURANCE & INSURANCE BROKING

The Financial Times proposes to publish this survey on:

14th April 1989

For a Rull editorial synopsis and rectisement details, please contac

Or write to him at:

Bracken House 10 Cannon Street London EC4P 48Y

**FINANCIALTIMES** 

NOTICE OF ADJUSTED CONVERSION PRICE

**ALZA** Corporation

remant to Section 1205 of the Indenture of ZA Corporation to Bankers Treat Com-ty, as Treates, dated May 8, 1987, relating the Company's 54% Convertible Sabord-ted Debentures due 2002 (the "Debentures"), the Company hereby gives notice if the Conversion Price of the Debentures for the Indenture has been softuned in ordance with Section 1204 of the Indenture permittible of the insensor of girths to the

The Tokai Bank, Limbed 21-24 Nichiki 3-chane.

Mr Quinn described the com-

January 1989 \_

# FRAMATOME

has acquired the majority ownership of

**SOURIAU** et Cie

R.N. CLIVE WORMS & Cie and BANQUE DEMACHY & ASSOCIES have initiated and arranged this operation for FRAMATOME

> We are pleased to announce the election of

GERTRUDE G. MICHELSON

as a member of our Boards of Directors

DCNY CORP. DISCOUNT CORPORATION

58 Pine Street, New York, N.Y. 10005

Christiania Bank og Kreditkasse (Incorporated in the Kingdom of Norway with limited liability) U.S.\$100,000,000 **Bull Floating Rate Notes Due 1991** 

Notice is hereby given that the Rate of Interest has been fixed at 6.45119% and that the interest payable on the relevant interest Poyment Date. September 18, 1989 against Coupon No. 7 in respect of U.S.\$10,000 nominal of the Notes will be U.S.\$33.31 and in respect of U.S.\$250,000 nominal of the notes will be U.S.\$8,332.79.

March 16, 1989, London By Calpank, N.A. (CSSI Dept.), Agent Bank CITIBANCO



Floating Rate Notes Due 1989

Notice is hereby given that the Rate of Interest has been fixed at 13.5625% and that the interest payable on the relevant Interest

Prospect International High Income Portfolio N.V. Up to U.S. \$82,500,000 enior Floating Rate Notes due 1998 (of which U.S. \$30,000 is

Notice to Noteholders

Dated: March 16, 1989

Notice is hereby given that the Interest Rate for the period from 14th March, 1989 to 14th April, 1989 is 10.3625%. The Floating Rate Note Interest Amount payable on 14th April, 1989 is U.S. \$8.92 per U.S. \$1,000.

Sankers Trust
Company, London Agent Ba

シュくハ

# A PART OF THE 1988 CITICORP SUCCESS STORY IN EMERGING MARKETS:

SIEMENS AKTIENGESELLSCHAFTI SIEMENS BETEILIGUNGEN A.G.

successfully completed onlending capitalizations in Argentina for

Siemens SAICFI y de M/Equitel S.A. U.S. \$8,400,000

The implemented acted as financial advisor to emens SAICFLy de M Equitel S. 4, and arranged for the

Grupo Cydsa (Mexico)

and its subsidiaries

U.S. \$422,000,000

Recapitalization through debt redemption

undersigned structured and

Lion & Co. AG Kreuzlingen, Schweiz

successfully completed a debt conversion transaction in Yugoslavia

U.S. \$33,500,000

Weston Corporation

Debt for equity swap in the Philippines for

Weston Corporation of Philippines

U.S. \$3,360,000

The undersigned arranged and executed this transaction

NV BEKAERT S.A.

Debt for equity swap in Brazil for

BEMAF - BELGO - MINEIRA BEKAERT ARAMES FINOS S.A.

U.S. \$8,800,000

The undersigned arranged and

CIBA GEIGY SAIC Y F.

successfully completed onlending capitalization

U.S. \$4,200,000

he undersigned ected as linencial advent to CIBA GEIGY SAIC Y F and arranged for

**GRUPO COPAMEX** (Mexico)

and its subsidiaries

U.S. \$10,000,000

Recapitalization through Debt redemption

February 1988

hrundersigned structured and managed this transaction Westfield Minerals Ltd.

. Debt for equity swap in Chile for Westfield Minera de Chile Ltda.

U.S. \$5,900,000

e-ecuted this kansaction

Eastman Kodak Company

Debt for equity conversion transaction in Brazil for

Kodak Brasileira Commercio e Industria Limitada

U.S. \$20,000,000

he undersigned arranged and equied tha transaction,

Echlin Inc.

Debt for equity swap in Brazil for

Echlin do Brasil S.A.

U.S. \$10,200,000

Jim Walter Resources, Inc.

successfully completed the discounting of short term receivables issued by

SOMISA U.S. \$15,000,000

May 1944

The undersigned asted as feareral achisoning Jam Walter Resources, Inc. and all anged

Claremont Ltd.

Debt for equity swap in Brazil for

Zahran Group

U.S. \$7,900,000

**Avin International Corporation** 

successfully completed a debt conversion and refinancing transaction in Yugoslavia

U.S. \$95,600,000

Brodosplit Shipbuilding Industry "SPLIT," Yugoslavia

STORTER PART

A subsidiary of Corning Glass Works

Debt for equity conversion transaction in Brazil for

Corning do Brasil-Vidros Especials, Ltda.

U.S. \$15,000,000

RJR Nabisco, Inc.

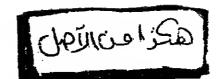
Debt conversion transaction in Brazil for

R.J. Reynolds Tobacos do Brasil Ltd. U.S. \$21,052,628

he undersigned arranged and executed this transaction

The above listed transactions were conducted by the following: Citibank N.A. or inarco International Bank NV.

n: 1989 @ Citicorp and Citibank are registered trademarks. Issued by Citibank N.A., a Member of TSA and IMPiQ.



# GLOBAL NETWORK. COUNTRY EXPERTISE. MARKET CLOUT.

Citicorp Banking Corporation

Debt for equity swap in Chile for

Forestal Industrial Santa Fe

U.S. \$24,000,000

Fundación Chile

has sold its subsidiary

Salmones Antártica S.A.

through an international offering to

Nippon Suisan Kaisha, Ltd.

Citicorp International Holdings Inc.

has acquired a 15.0% equity interest in

Fomento Economico Mexicano S.A. de CV

a subsidiary of

Valores Industriales, S.A.

Hilltop Holdings (P) Ltd., Shradha Finance (P) Ltd., and

have acquired the Indian company

Canal Investments & Industrie (P) Ltd.

Ajinomoto Co., Inc.

Debt for equity swap in Brazit for

Ajinomoto Interamericana Ind. Com. Ltda.

U.S. \$6,850,000

Beleggingsmaatschappij Billiton B.V. (Netherlands)

Debt for equity swap in Chile for

Cia. Minera Shell Ltda. (and related companies)

U.S. \$8,200,000

February 1988

he undersignen arranged and

Spencers

Scott Paper Company de Costa Rica, S.A.

successfully completed the purchase of

Corporacion Nacional de Inversiones [CONADI—Honduras]

debt amounting to

U.S. \$1,000,000

herindersigned mitwied, managed

AGA A.B.

and its Brazilian subsidiary

AGA S.A. U.S. \$10,000,000

three year cruzado financing has been arranged for them

he undersigned initiated, managed

Note Purchase Facility arranged by

Lockheed Finance Corporation

to finance exports to Venezuela from Lockheed Corporation

U.S. \$26,880,000

We originated, structured and

Kodak Argentina Ltd.

successfully completed onlending capitalization in Argentina for

Kodak Argentina SAIC

U.S. \$5,000,000

The undersigned acted as linarical advisor to Kodak Argentina SAIC and ananged for the

IMPREGILO S.A. IRAMOC S.A. **EMP. CONST. SOLLAZZO HNOS** 

successfully completed onlending capitalization

in Argentina for

IGLYS S.A.

U.S. \$5,000,000

The undersigned acted as 'imposel advisor to IGLYSS A and an unged for the supplession of enlanding loans pressive to communication A 1196'

Reliance Electric Co.

has sold its wholly-owned subsidiary

Toledo do Brasil Industria de Balancos Ltda.

December 1988 We stred as hearital advisor

ICI Pic

Debt for equity swap in Brazil for

ICI BAHIA S.A.

U.S. \$11,200,000

he undersigned arranged and

The Mennen Company

Debt for equity swap in Chile for

Mennen Interamericana Ltd./

Mennen de Chile Ltda. U.S. \$2,500,000

The undersigned arranged and

Sanyo Electric Trading Co., Ltd.

Debt for equity swaps in Brazit for

Sanyo do Brasil and

Sanyo da Amazonia S.A. U.S. \$94,000,000

The inviersigned arranged and

CITICORP & CITIBAN(

# INVESTORS

# How Will the **Budget** bite?

#### What's coming next?

A new boom to sweep you off your feet? A long slow climb? A boring plateau? Or even another downturn in 1990? And how will the Budget affect your investment strategy? It's a time of question marks all round.

Yet there's still a lot of money to be made.

One thing is certain — you need information. You need to know what the experts are thinking — before most of them are thinking it!

You need Investors Chronicle! It gives you the answers. Puts you one

Every week Investors Chronicle can tell you what you need to know to be successful on the stockmarket. Analysis of company results. Forecasts of profit. Tips on share and stockmarket bargains. Advice on new

Investors Chronicle is first with the money news that matters. We give you the facts, without distortion and without wild rumours or 'hype'.

It's highly readable, frequently entertaining and always well informed. Whether you're an investor on the sidelines or a big time operator making headlines, investors Chronicle is one investment that's guaranteed worthwhile.

Order next week's special Budget issue from your newsagent.





## FENANCIAL TIMES MAGAZINES

	SP	ONSORED	SEC	CUF	IT	ŒS	5	
High		Company	Price	Chappe	Gress dir (a)	Yield %	P/E	
315	185	Ass Brit. led. Ordinary	33.5ad	0	10.3	33	8.5	
310	186	Ass. Brit. Ind. Culs	310	ŏ	10.0	3.2	0.5	
42	25	Armitage and Rhodes	37	+1.		J.E.		
57	29	BBB Design group (USM)	31	ō	2.1	6.6	4.9	
173	150	Bardge Group (SE)	163	ŏ	2.7	1.7	27.9	
117	100	Bardon Croup Cr. Pref. (SE)	109	ŏ	6.7	6.1		
148	103	Bray Technologies	117	-i	5.2	4.4	7.9	
114	200	Bremhill Conv Pref	107	ō	11.0	10.3	717	
300	246	CCL Group Ordinary	300	+2	12.3	41	45	
175	124	CCL Group 11 % Conv. Pref	175m	õ	14.7	8.4	73	
161	129	Carbo Pfc ISD	161	ŏ	6.1	3.8	14.0	
113	100	Carbo 7.5% Pref (SE)	110	ŏ	10.3	9.4	24.0	
385	147	George Blair	385rd	ŏ	12.0	3.3	8.5	
122	60	Isls Group	122md	ŏ	44.4	No.	16.1	
140	87	Jackson Group (SE)	139	ŏ	33	24	15.4	
300	245	Multinouse NV (AmstSE)	308	ŏ			23.4	
119	40	Robert Jenkins	100	ŏ	7.5	7.5	3.6	
430	124	Scrietons	410	ŏ	8.0	20	37.3	
290	194	Torday & Carlisle	275	ŏ	7.7	2.8	113	
280	100	Torday & Carlisle Com Pref.	107	ŏ	10.7	10.0	يت	
105	56	Treviae Holdings (USM)	104	ŏ	2.7	24	112	

26 11.2 7.3 5.7 9.4 4.8 65.4 ties designated (SE) and (USM) are dealt in subject to the rules and regulations of The

These Securities are dealt in strictly on a matched bargain basis. Neither Granellie & Co Limited nor Granellie Davies Limited are market makers in these securities

A Lovat Last, London ECJR SRP Telephone 01-621 1212

Granville Davies Lambo E Lovet Lane, London EC3R SSP Telephone 01-621 1212

#### NOTICE TO HOLDERS OF WARRANTS

#### TOKAL CORPORATION

U.S.\$50,000,000 4 1/4 per cent. Bonds due 1993 with Warrants

Pursuent to Clauses 3 and 4 of the instrument, dated 27th July, 1980, the follow shall be olven

At the meeting of the Board of Directors of Tokal Corporation (the "Company") hald on 17th February, 1986, a resolution was adopted for the issue of new shares by way of free distribution, the particulars of which are given below. Consequently, the Subscription Price of the captioned Warrents (the "Warrants") shall be adjusted, as specifically provided in paragraph 3 below.

Clause 3(1) of the Instrument, the Subscription Price will be 1 Yen 1,024 to Yen 975.20 per share of the Common Stock of the citive as from let April, 1988, inclusive.

The Mittud Trust and Banking Company, Limited., The Micha Trust and Barning Company, a London Brench As Principal Paying Agent on Behati of: TOKAL CORPORATION

#### To the Holders of WARRANTS

To subscribe for shares of common stock of

OKASAN SECURITIES CO., LTD. (the "Company")

U.S. \$50,000,000 41/4% Guaranteed Notes Due 1993

NOTICE OF FREE DISTRIBUTION OF SHARES AND
ADJUSTMENT OF SUBSCRIPTION PRICE

Pursuant to Clause 4 (A) of the Instrument dated June 30, 1988 onder which the above described Warrants were issued, you are hereby potified that a free distribution of Shares of the Company at the rate of 0.03 share for each one share held will be made to shareholders of record as of March 31, 1989.

As a result of such distribution, the Subscription Price at which shares are issuable upon exercise of the Warrants will be adjusted pursuant to Condition 7 of the Terms and Cooditions of the Warrants from 1,801.90 Japanese Yen to 1,749.40 Japanese Yen effective as of April 1, 1989 (Japan time).

THE INDUSTRIAL BANK OF JAPAN TRUST COMPANY on behalf of: OKASAN SECURITIES CO., LTD.

Dated: March 16, 1969

#### INTERNATIONAL COMPANIES AND FINANCE

# Texaco puts Sea Containers opens its arms to Stena

Kevin Brown and Sara Webb on a group's upbeat reaction to a possible Swedish bid

r James Sherwood, president of the Ber-muda-based Sea Containers corporation, was in ebuilient mood yesterday in the face of a possible bid from Stena, the Swedish shipping

TEXACO has doubled the number of poorly performing oil and gas properties it plans to seli, to bolster its exploration and production activities as part of a strategic shift to lower risk ventures.

Mr James Dunlap, president of Texaco USA, said yesterday that the company wants to sell 3.000 properties worth between \$300m and \$600m.

In its original bankruptcy reorganisation plan, Texaco identified 600 properties it wanted to sell, but it increased the number to 1,400 last November. Last year it found boyers for 674 properties, bringing in \$199m. and property group.

Far from dismissing Stens Mr Sherwood congratulated the Swedish group on its astuteness in acquiring an 8.17 per cent shareholding, and said he was ready to talk about possible joint ventures as soon as

The opbeat response was in line with Mr Sherwood's repu-

Ine with Mr Sherwood's reputation as an unorthodox opportunist who rarely misses an opportunity to do the unexpected. However, there may be more solid strategic grounds for his sympathetic response.

Mr Sherwood spent yesterday at Sea Containers' operational headquarters in London putting the final touches to the group's 1988 figures, due to be announced later today.

He has been forecasting record net profits of around \$110m all year, and the betting yesterday was that he may not be far wrong. If so, the figures will underline the transformation in Sea Containers' forwill underline the transforma-tion in Sea Containers' for-tunes which has taken place since 1986, when the group reported net losses of \$50m.

Even if an extraordinary profit of \$40m from the sale

and lease back of Sea Containers House in London is discounted, the figures will still reflect the renewed strength of both the group's main activi-ties - container leasing and the Sealink ferry operation around the UK coast.

Mr Sherwood's response to the improvement has been to put together his own war-chest put together his own war-chest of around \$175m for investment in UK ports and harbours, and in the short-sea routes between the UK and the Continent, where he is convinced there is a good future for farry operations.

Sealink has already bought several ships in the second-hand market to give its services a short-term boost, and is talking to shipyards about the possibility of ordering up to seven more ships.

possibility of ordering up to seven more ships.

Mr Sherwood has also placed orders for two high-speed catamarans for the Channel or Irish Sea services, and is seeking a stake in both the French and Dutch state-owned Channel ferry companies.

This expansion is intended This expansion is intended to maximise Sealink's market

share on the UK-Continent routes before the Channel tunnel opens in 1993.

But Mr Sherwood has had less success with the second element of his long-term strategy, which is to persuade other ferry companies to close ranks



James Sherwood: ready to talk about joint ventures

against the tunnel to avoid hurting each other.

He has tried several times to interest Peninsular and Oriental Steam Navigation, the other major operator in the Channel, in the possibility of a fast, upmarket joint service, but has failed to convince Sir Jeffrey Sterling, P & O's chairman. A deal with Stenamight have the twin effect of strengthening Sealink's hand against both the tunnel and P & O, while avoiding problems with monopolies legislation.

# Tan increases

By David Owen in Toronto

A FRESH salvo was fired in the battle for SSMC yesterday, when Inter-Pacific Acquisition

about 76.7 per cent of the shares not already owned by Inter-Pacific and affiliates, Mr

thet it had not decided whether to make a full bid for Sea Containers or to propose a joint business operation. But joint business operation. But Mr Dan Sten Olsson, chief executive of the Gothenburg-based group, confirmed that his principal interest is in expanding Stena's ferry interests outside its Nordic base. "We have looked at the company [Sea Containers] for a long time, we know their car ferry and harbour business very well, it's a sound investment and we want to contact James Sherwood now," Mr Ols-James Sherwood now," Mr Olsson said.

Stena seemed unsure what synergies a deal with Sea Con-tainers would bring, or what form it would take. But the company's great strength is the experience of upmarket ferry operations which it could bring to the UK-Continent

> Stena Line, the group's ferry subsidiary was partly floated off last year, when 50 per cent of the shares were sold on the Stockholm Stock Exchange. However, Stena retains 75 per cent of the voting shares. The line specialises in the growing mini-cruise and con-ference markets. About 80 per

> cent of turnover comes from
> passenger ferries, split between
> holiday travel (45 per cent)
> pleasure excursions (45 per
> cent) and business conferences

(10 per cent).

The company says it has adopted the "service-first" adopted the "service-first" mentality epitomised by another Swedish businessman, Jan Carlzon, chief executive and president of SAS, the Scandinavian Africa.

"We look at the ferries as

cruises, not transportation, and try to offer value-added service" Mr Olsson said. The group puts a lot of emphasis on pleasant surroundings and onboard entertainment, and devotes SKr5-10m a year on

devotes Sars-Jun a year on training its personnel to be more service-minded. Stena was set up by Mr Ols-son's father, Mr Sten Allan Ols-son, who still owns 20 per cent of the shares in the company, while his son owns the rest. Apart from the 50 per cent share in Stena Line, the group has interests in the tanker has interests in the tanker business, property, buying and selling ro/ro ships and car pas-senger ferries, and the offshore business, where there have been long-term problems. Stena Line reported profits (after financial items) of

(after financial items) of SKr162m (\$25.39m) on SKr212bn turnover in 1985/87, increasing profits to SKr212m on turnover of SKr2.53bn in 1987/88. The group reported profits (after financial items) of SKr200m in 1987/88 on SKr2.6bn turnover, compared SKr150m profits a year earlier.

#### Overseas expansion helps Toys 'R' Us to set record

By Karen Zagor in New York

TOYS "R" Us, the world's largest toy retailer, yesterday announced another record year, with earnings per share

Net profits for the fourth Mr James Kinnear, Texaco's chief executive, has said in the quarter to January 29 were \$196.6m or \$1.50 a share on revenues of \$1.89bn from \$154.3m or \$1.19 on \$1.54bn sales a year past that he is trying to par-tially shift the company's focus upstream from refining earlier. and marketing to exploration The growth in fourth quarter

and production.

The upstream business has been broken into 12 divisions grouped in two regions, one based in Denver and the other profits came despite weaker Christmas sales than some had For the full year, net earnings were \$268.0m or \$2.04 on revenues of \$4.00bn, compared with \$203.9m or \$1.56 the previ-ous year. Sales improved by

\$3.14bn a year earlier.

Cosmo Securities Co., Ltd.

133/16% per annum

CITIBANCO

14th March 1989

14th June 1989

£332.40

Warrants to subscribe for shares of common stock of Cosmo Securities Co., Ltd. (the "Warrants")

issued in conjunction with an issue of U.S. \$50,000,000 1% pct Guaranteed Notes due 1992

Pursuant to Clause 4 of the Instrument deted 14th July. 1987 relating to the above-mentioned Warrants, notice is hereby given

1. On 15th March, 1989, the Board of Directors of Como Securities Co., Ltd. (the "Company") resolved to make an issue of new shares of commoo stock of the Company by way of free distribution to shareholders of record as of 31st March, 1989 (Japan time) at the rate of 0.03 new share per one shere held. 2. As a result of such issue, the Subscription Price relating to the Warrants will be adjusted in accordance with Clause 3 of the instrument, effective as of 1st April, 1989, Japan time. The Subscription Price in effect prior to such adjustment is Yeo 2,318.90 and the adjusted Subscription Price will be Yen

By: The Sumitomo Trust and Banking Co., Ltd.

as Principal Paying Agent

£135,000,000

**Leeds Permanent Building Society** 

Floating Rate Notes Due 1998

Credit Suisse First Boston Limited

Agent Bank

Notice of Redemption

**NORDISKA** 

INVESTERINGSBANKEN

DKr 200,000,000 12 per cent. Notes due 1990

NOTICE IS HEREBY GIVEN THAT, pursuant to Condition 6(b) of the Notes, Nordeka Investaringsbanken (the "Issuer") has elected to receem on 17th April 1989 (the "Redemption Date") all of its outstanding 12 per cent Notes due 1980 (the "Notes") at 100.5 per cent. On and after the Redemption Date, interest on the Notes will cease to accrue and ummatured Coupons will become void. The notes should be presented and surrendered to the Paying Agents as shown on the Notes on the Redemption Date with all interest obstatis malitaring subsequent to the said date.

interest coupons maturing subsequent to the said date. Nordiska Investeringabanken

By Citibank, N.A. (CSSI), Fiscal Agent

27.5 per cent to \$4.00bm from

The group has been expand-

in New Orleans. Each division will operate as a small self-contained unit. The new structure will replace 26 branch offices and several.

Dated: 15th March, 1989

Interest Rate

Interest Period

Interest Amount due

14th June 1989 per £10,000.00 Note

further poor

properties

up for sale

TEXACO has doubled the

bringing in \$199m.

Mr Dunlap said Texaco was going to focus on "low risk drilling ventures." For exam-

ple, it will no longer drill in Guif of Mexico water deeper than 3,000 ft if it is spending

only its own money. "We have made a major

shift in strategy. We are now in the marketplace looking for

a joint venture for 100 per cent of our wildcat activity," he

In recent years some 65 per cent of Texaco's drilling had been in high risk prospects,

Mr Dunlap estimated.

By next year only 25 per cent will be, and that will

involve partners.

The company, which emerged from bankruptcy last year with one of the poorest

and production operations last week. This will make line

managers more responsible for

tream records of the major oil companies, announced a shake-up of its US exploration

By Roderick Oram in New York

ing steadily in overseas mar kets and opened 15 stores worldwide during the year, in countries such as Canada, Malaysia, the UK and West Ger

Mr Charles Lazarus, founder chairman and chief executive said: "1988 was another excel-lent year for Toys "R" Us in terms of sales, earnings and market share expansion. We opened 45 toy stores in the US, and our comparable US toy store sales rose 6.2 per cent for the fourth quarter and 11.3 per

cent for the year.
"We look forward to another record year in 1989. This year we plan to open 47 toy stores in the US, 20 toy stores internationally and 25 Kids "R" Us

# offer for SSMC

announced that it was amend-ing its offer for the Singer sew-ing-machine manufacturer. Mr Vincent Tan, the Malay-sian investor who heads inter-Pacific, is now offering US\$37 per share for up to 4.9m units of SSMC common stock —

Inter-Pacific and affiliates. Mr
Tan aiready owns about 9.9 per
cent of SSMC's stock.
Previously, Mr Tan had
offered \$33 a share in cash for
90.1 per cent of the Connecticut-based company. The new
hid is worth less than the earlier offer, with a total
value of \$181.3m instead of
\$211m.

#### Liberty Life climbs 40% and plans Sun Life talks

By Jim Jones in Johannesburg

LIBERTY LIFE, the South between Sun Life, TransAtlan-African insurance group, yes-African insurance group, yes-terday reported me-tax profits up 40 per cent last year to R243.4m (\$95.9m) and said it hoped for talks concerning its Sun Life investment in the UK.

Through its TransAtlantic Insurance Holdings associate, Liberty Life controls 29.9 per cent of Sun Life, and last autumn fended off an attempt by the British group to exchange shares with Union des Assurances de Paris (UAP), which would have diluted the Liberty group's Sun Life holding to below 20 per

Mr Donald Gordon, the chairman, said in Johannes-burg yesterday the relationship

relative normality which will enable discussions to take place as to how best the interests of Sun Life could be advanced in an increasingly regulated and difficult mar-

Liberty's investment income increased in 1988 to RLGbn from R796m. Net premium income rose 2.6 per cent to RL466m as substantially fewer single-premium policies were

开放1000000

The company was affected by a substantially higher tax rate, holding back growth in net earnings, which increased to R7.30 a share from R6.18. The year's dividend has been

#### Notice to the holders of THE LARGEST BANK IN SPAIN Cosmo Securities Co., Ltd.



Presents a Spanish Cultural Week in London March 13th - 17th 1989

# Programme

#### SADLER'S WELLS THEATRE Roseberry Avenue

March 13th - 17th: Zarzuela Season by Amadeo Vives Company, Directed by José Tamayo, with the presentation

of the show "New Anthology of the Zarzuela".

#### INSTITUTE OF SPAIN 102 Eaton Square London SW1 N 9AN

Tuesday March 14th: Colloquium on "Spain towards 1992; Between Europe and the Americas". Participants: Lord Thomas of Swynnerton José María de Areitza, Conde de Motrico. Luis Gamir. Robert Graham.

#### THE NATIONAL GALLERY Trafalgar Square London WC2

Friday March 17th: Opening day of the exhibition "Spanish Art in the late XVIII Century. Contemporaries of Goya," All the above events are sponsored by

BANCO BILBAO VIZCAYA



# **BANCO BILBAO VIZCAYA**

100 Cannon St. London EC4M-EH.

#### INTERNATIONAL CAPITAL MARKETS

# **Budget lift for Eurosterling bonds**

THE RELAXATION in Tuesday's UK Budget of rules governing short-dated Euros-terling deals inspired a flood of telephone inquiries from borrowers Keen to launch issues. However, although Eurobond markets saw plenty of talk yes-terday, there was little action.

Syndicate managers agreed that lack of investor demand and the closure of arbitrage possibilities made launching a Eurosterling issue unrealistic. In particular, swap rates at the short end of the yield curve narrowed sharply, tightening by as much as 10 basis points

and discouraging activity.

Secondary market trading of short dated Eurosterling issues was quiet, with prices rising by about % point. Tradera reported plenty of interest, but said this failed to translate into buying, Longer-dated sterling issues were firm.

Yesterday's only sterling deal, a filling issue by Royal Insurance Holdings, was arranged well before the Budget. The issue was described by lead manager Kleinwort Ben-son as targeted, with the entire £100m placed with a single Jap-anese investor.

The Budget changes were widely welcomed, particularly the decision to allow issue denominations as small as £100,000. One trader summed up market sentiment, saying: The new rules look flexible and sensible, but where are the

According to one would-be

Borrower US DOLLARS

THE RESERVE

COUL F

A LOSS

A to Zanki

1111122

7722 230 E

815

lead manager, matching borrower's requirements with investor demand might involve Eurobond houses taking a risk and launching two-year Eurosterling deals carrying 12 or 124 per cent coupons.

Such deals would rival the lar issues, like those for Pirelli and the International Finance Corporation. Investors would then have a straight choice of

#### INTERNATIONAL

The mismatch of borrower needs and investor demand is currently even more pro-nounced in the US dollar sector, where investors are keen on seven- or 10-year bonds. Most borrowers want to exploit the inverted yield curve and borrow for only two years, avoiding what could become expensive funds at the longer

Yesterday's US trade figures had a neutral effect on the Daiwa Europe braved the

pre-announcement calm to launch a \$100m three-year deal for Sumitomo Metal International Finance. The bonds carried a 10% per cent coupon and were priced at 101.20 to yield 63 basis points over the equiva-lent US Treasury on a semi-an-

**NEW INTERNATIONAL BOND ISSUES** 

FT INTERNATIONAL BOND SERVICE

Listed are the latest international honds for which there is an adequate secondary market.

US BOLLAR
STRANSPTS
Abbey National 7½ 92
150 91% 92½ 93 0-0% 10.49
B.F.C.E. 7 92
150 91% 95, 20% -0% 10.12
B.F.C.E. 7 92
150 96% 96% 90% -0% 99%
Brit. 7el. Fin. 9% 98
200 96% 96% 96% -0% 99%
Canada 9 96
200 96% 96% 96% -0% 99%
Canada 9 96
200 96% 96% 96% -0% 99%
Canada 9 98
200 96% 96% 96% 99% -0% 99%
Canada 9 91
200 96% 96% 96% -0% 99%
Credit National 9 99
200 96% 96% 96% -0% 10.24
200 97% 98% -0% -0% 10.24
200 93% 91% -0% -0% 10.24
200 93% 91% -0% -0% 10.24
200 93% 91% -0% -0% 10.24
200 93% 91% -0% -0% 10.24
200 93% 91% -0% -0% 10.24
200 93% 91% -0% -0% 10.24
200 93% 91% -0% -0% 10.24
200 93% 91% -0% -0% 10.24
200 93% 91% -0% -0% 10.24
200 93% 91% -0% -0% 10.24
200 93% 91% -0% -0% 10.24
200 93% 91% -0% -0% 10.24
200 93% 91% -0% -0% 10.35
200 93% 91% -0% -0% 10.35
200 91% 91% -0% -0% 10.35
200 91% 91% -0% -0% 10.35
200 91% 91% -0% -0% 10.35
200 91% 91% -0% -0% 10.35
200 91% 91% -0% -0% 10.35
200 91% 91% -0% -0% 10.35
200 91% 91% -0% -0% 10.35
200 91% 91% -0% -0% 10.35
200 91% 91% -0% -0% 10.35
200 91% 91% -0% -0% 10.35
200 91% 91% -0% -0% 10.35
200 91% 91% -0% -0% 10.35
200 91% 91% -0% -0% 10.35
200 91% 91% -0% -0% 10.35
200 91% 91% -0% -0% 10.35
200 91% 91% -0% -0% 10.35
200 91% 91% -0% -0% 10.35
200 91% 91% -0% -0% 10.35
200 91% 91% -0% -0% 10.35
200 91% 91% -0% -0% 10.35
200 91% 91% -0% -0% 10.35
200 91% 91% -0% -0% 10.35
200 91% 91% -0% -0% 10.35
200 91% 91% -0% -0% 10.35
200 91% 91% -0% -0% 10.35
200 91% 91% -0% -0% 10.35
200 91% 91% -0% -0% 10.35
200 91% 91% -0% -0% 10.35
200 91% 91% -0% -0% 10.35
200 91% 91% -0% -0% 10.35
200 91% 91% -0% -0% 10.35
200 91% 91% -0% -0% 10.35
200 91% 91% -0% -0% 10.35
200 91% 91% -0% -0% 10.35
200 91% 91% -0% -0% 10.35
200 91% 91% -0% -0% 10.35
200 91% 91% -0% -0% 10.35
200 91% 91% -0% -0% 10.35
200 91% 91% -0% -0% 10.35
200 91% 91% -0% -0% 10.35
200 91% 91% -0% -0% 10.35
200 91% 91% -0% -0% 10.35
200 91% 91% -0% -0% 10.35
200 91% 91% -0% -0% 10.35
200 91% 91% -0% -0% 10.35
200 91%

160	98\( 1 \) 98\( 1 \) 98\( 1 \) 0-0\( 2 \) 10.20		
Dal-tild Kan 9\( 5 \) 92\( 2 \)	509	98\( 2 \) 0-0\( 2 \) 10.20	
Dentuark 7\( 7 \) 92\( 2 \)	509	92\( 3 \) 95\( 4 \) 0-0\( 1 \) 10.33	
E.E.C. 79\( 9 \)	259	90\( 3 \)	91\( 4 \) 05\( 4 \) -0\( 4 \) 10.10
E.E.C. 299\( 9 \)	259	90\( 4 \) 91\( 4 \) 91\( 4 \) 0-0\( 4 \) 10.10	
E.L.R. 7\( 9 \)	3\( 1 \) 100	91\( 3 \) 95\( 4 \) 0-0\( 4 \) 10.10	
E.L.R. 7\( 9 \)	3\( 1 \) 100	91\( 3 \) 95\( 4 \) 0-0\( 4 \) 10.07	
E.L.R. 7\( 9 \)	3\( 1 \) 100	91\( 4 \) 91\( 4 \) 01\( 4 \) -0\( 4 \) 10.07	
E.L.R. 7\( 9 \)	97\( 1 \) 100	91\( 4 \) 91\( 4 \) 01\( 4 \) -0\( 4 \) 10.07	
E.L.R. 7\( 9 \)	97\( 1 \) 100	95\( 4 \) 95\( 4 \) 0-1\( 4 \) 10.07	
E.L.R. 7\( 9 \)	97\( 2 \) 200	98\( 4 \) 95\( 4 \) 0-1\( 4 \) 10.07	
Finn. Exp. 0d. 93\( 9 \) 95\( 2 \) 200	95\( 4 \) 95\( 4 \) 0-1\( 4 \) 10.27		
Finn. Exp. 0d. 93\( 9 \) 95\( 2 \) 200	96\( 4 \) 97\( 1 \) 0-0\( 4 \) 10.10		
Gen. Elec. Cap. Corn. 993\( 2 \) 200	96\( 4 \) 97\( 2 \) 000	96\( 5 \) 0 -0\( 1 \) 10.11	
Gen. Elec. Cap. Corn. 993\( 2 \) 200	97\( 4 \) 97\( 7 \) 40\( 4 \) -0\( 4 \) 10.27		
BM Credit Corp. 9\( 2 \) 92\( 2 \) 200	97\( 7 \) 93\( 4 \) 0-0\( 4 \) 10.28		
BM Credit Corp. 9\( 2 \) 92\( 2 \) 200	97\( 7 \) 93\( 4 \) 0-0\( 4 \) 10.28		
BM Credit Corp. 9\( 2 \) 92\( 2 \) 200	97\( 7 \) 93\( 4 \) 0-0\( 4 \) 10.26		
BM Credit Corp. 9\( 2 \) 93\( 2 \) 200	97\( 7 \) 93\( 4 \) 0-0\( 4 \) 10.26		
BM Credit Corp. 9\( 2 \) 93\( 2 \) 200	97\( 7 \) 93\( 4 \) 0-0\( 4 \) 10.26		
BM Credit Corp. 9\( 2 \) 93\( 2 \) 200	97\( 7 \) 93\( 4 \) 0-0\( 4 \) 10.26		
BM Credit Corp. 9\( 2 \) 93\( 2 \) 200	97\( 7 \) 93\( 4 \) 0-0\( 4 \) 10.26		
BM Credit Corp. 9\( 2 \) 93\( 2 \) 200	97\( 7 \) 93\( 4 \) 0-0\( 4 \) 10.26		
BM Credit Corp. 9\( 2 \) 93\( 2 \) 200	97\( 7 \) 93\( 4 \) 0-0\( 4 \) 10.26		
BM Credit Corp. 9\( 2 \) 93\( 2 \) 93\( 4 \) 99\( 4 \) 10.00	00\( 1 \) 10.00		
BM Credit Corp. 9\( 2 \) 93\( 2 \) 95\( 4 \) 99\(			

Many traders felt that, given market conditions, this was far too tight. The deal had a rough recention, quoted by some brokers as low as less 2.20 bid. well outside underwriting fees of 1% per cent. The lead man-ager was later supporting the issue at less 2 bid.

The issue proceeds are believed to have been swapped into floating-rate dollars to achieve a funding rate of around 10 basis points below

Daiwa also launched an equity warrant deal for Teilin, the largest polyester manufac-turer in Japan: The \$300m deal carried an indicated coupon of 4% per cent and immediately went to a sharp premium to the par issue price. The lead manager was quoting the bonds at 103 bid. Final terms will be set on March 22.

Late in the day, Mitsubishi Finance launched a 10-year Ecul25m deal for the Europ Investment Bank. The bonds came with 8 9 per cent coupon and were priced at 101% per cent. The proceeds were

The lead manager quoted the bonds at less 1.97 bid, inside underwriting fees of 2 per cent. However, several traders felt that the issue was aimed at uncertain demand and that the coupon should have been 1/2 point higher.
In Switzerland yesterday the

secondary bond market improved as sentiment over

Nomura Benk (Switz)

| Converted 5-95 | Conv

\* No information available-previous day's price † Guly one market maker supplied a price

Straight Bonds: The yield is the yield to redemption of the mid-price; the amount, Jamed is in millions of currency units except for Yes bonds where it is in billions. Change on week — Change over price a week searlie.

Finanting Rate Notes: Demonstrated in dollars unless otherwise lodicated. Congon shown is minimum. Cuite — Date next coupon becomes effective. Spread — Maryin above six-month offered rate tithree-month; Sabove mean rate) for US dollars. C.cpn — The current common.

interest rates became less pes-

Nomura Securities success fully launched its first Swiss franc issue as a borrower. The public tranche, brought by Union Bank of Switzerland was sold out by the end of the day and was quoted by UBS at a premium to the par issue price of 1% per cent. Elsewhere in the grey market the price was 100% bid.

Late in the day, a Swiss Bank Corporation official could not confirm that the HCA Finance SFr100m bond issue had been called following yes terday's shareholder approvai in the US of a management buy-out of Hospital Corporation of America, the paren company and guarantor of the issue. Trading in the bonds was suspended on Monday at

In Germany markets contin used their recent recovery.

Prices rose by % point before
the US trade figures and climbed sgain later to end around 35 basis points higher, with the generous allocation of the repurchase agreemen

boosting sentiment. The Soviet deal improved by 25 basis points to less 2.75 bid as moderate retail interest emerged. One large order helped to move the price higher.

#### Japan nears capital standard

JAPAN'S Finance Ministry has completed a final draft of capital adequacy rules for resident securities houses. They are expected to take effect in early 1990, Reuter reports.

The ministry said the move was aimed at assuring the international credibility of Jap anese resident brokerages. It wants to introduce the stan dard experimentally from mid

The rules stem from discus sions between the US. Britain France and Japan in working groups at the International Organisation of Securities

The draft rules put different risk weightings on various assets and require security lated by risk weightings, to remain basically within their capital minus illiquid and fixed

The draft rules divide risks into three categories: market risks, risks in the failure to fulfil and settle contracts, and basic risks due to instability of income.

Under the draft rules, risk weightings on Japanese bonds will be as follows: On government bonds with maturities of less than one month to over 15 years the weighting will be 0.2 per cent

to 5 per cent.

On government-guaranteed and municipal bonds and bank debentures of maturities of less than one month to over 15 years it will be 0.3 per cent to 8

per cent.

On all other bonds it will be On the control of the cent.
On foreign sovereign bonds of members of the Organisation for Economic Co-operation. and Development with maturities of under one month to more than 25 years the weight-ing will be 0.2 per cent to 7.6 per cent.

#### Canadian bank acquires US securities dealer

TORONTO DOMINION Bank has agreed to acquire American Government Securities, a dealer in US government secu-rities based in New Jersey, Reuter reports.

Terms were not disclosed and further details about AGS's operations were not immediately available. Toronto-Dominion described the

acquisition as small.
The bank said AGS would continue to conduct normal business until the acquisition was completed. The firm would relocate to New York.

Toronto-Dominion said the main value in its purchase of AGS came from the firm's licences to trade in US government securities, which would allow the bank to enter that market without time-consum-

ing regulatory hurdles. Some of AGS's eight employees will be retained by Toronto-Dominion.

#### Sanwa Bank in CP application

SANWA BANK, one of Japan's largest commercial banks, has submitted a request to the US Federal Reserve Board to issue commercial paper in the US domestic market, AP-DJ

If spproval is granted, Sanwa will become the first Japanese commercial bank to issue commercial paper in the US market. In addition to commercial paper, Sanws would be allowed to issue certain noo-public



elements - performance and price. There is an alternative: a single European manufacturer whose high quality, reliable microcomputers have caused a stir in the established order - TULIP COMPUTERS.

Probably the fastest growing microcomputer manufac turer in Europe, with a history of stability and profitability. TULIP COMPUTERS has more experience and has gained an unequalled tions. Our impressive growth path would not have been achieved without total understanding of our customers' needs for the highest level of support and innovative microcomputers offering an unrivalled price/performance ratio.

All TULIP's small footprint, industry-standard computers are designed, developed and manufactured in Europe -- the com-

For further information, call Sales Support on (0293) 562523 or simply fill in the coupon and send it to Thlip Computers, Tulip House, The Satellite Business Village, Fleming Way, Crawley, West Sussex RH to 2NE or alternatively fax it to (0293) 553307.



Name		
Job Title		
Company		
Address		
December 1	724	

### Tulap computers The name for European quality.

#### **COMPANY NOTICES**

#### Notice to the Shareholders of

Copenhagen HandelsBank A/S (Aktieselskabet Kjobenhavns HandelsBank)

At their Annual General Meeting, convened for 13 March 1989, the Bank's shareholders adopted the resolution for dividend to be declared at 15 per cent for 1988.

The dividend will be paid to the shareholders less 30 per cent dividend tax - on 17 March 1989 via the Danish Securities Centre (Værdipapircentralen) and credited to the bank accounts which they have designated.

Note should be taken that shareholders who have not yet registered their shares with the DSC must do so in order to receive their dividend.

Copenhagen, 13 March 1989



#### Copenhagen HandelsBank A/S (Aktieselskabet Kjøbenhavns HandelsBank)

#### **PUBLIC NOTICES**

LONDON BOROUGH OF EDUCATION COMMITTEE APPOINTMENT OF CO-OPTED MEMBERS

The Council, at their Annual Meeting on 9th May, 1989, will be considering the appointment of 10 persons to sorve as co-opted members for the ensuing municipal year on the following basis:-

Any person or organication interested in education is invited to submit nominations for the appointment of co-opind radmiters on the basis outlined above.

The Council, of the Annual Mooting, will also be considering the appointment of persons to serve as co-opted members of this Sub-Committee for the ensuing municipal year.

Nominations in respect of both the Education Committee and the Youth and Community Services Sub-Committee should be sent to reach me all the Town Hall, Hendon, NNM 48G as soon as possible and in any event not later than MONDAY, 10TH APRIL, 1989.

CLUBS

MIDLAND INTERNATIONAL FRIF 960.000.000 FLOATING RATE NOTES **DUE 1997** 

Interest Rate: 934% Interest Period: March 15, 1989 to Coupon no 0: per FRF 10,000 FRF 238,69

per FRF 100,000 FRF 2,386,69 duo June 15, 1989 SOCIETE GENERALE ALSACIENNE DE BANQUE 15, Assoule Emilie Router LUXEMBOURG

#### **LEGAL NOTICES**

IN THE MATTER OF DAVED GREEN (WHISKY BROTHERS) LIMITED IN THE MATTER OF THE INSOLVENCY ACT 1988

NOTICE IS NETHERY GIVEN that the Creations of the above named company, which is being voluntarily wound up, are required, on or before the 3rd day of April 1998 to send in heir full inhristian and surnatives, their ackinesses and descriptions, full particulars of their debts or claims, and the names and addresses of their solicitors if any to the undersigned SURJIT KUMAR SNIGLA, FCA of SIMILA & CO. Creations of their solicitors. addresson of their solicitors (if any) to the undersigned SURJIT KUMAR SINGLA, FCA of SINGLA & CO, Christered Accountants, 49 Queen Victoria Street, London ECAN 45A, the Liquidator of the said company, and if so required by notice in writing from the said Liquidator, are personally or by their colicitors, to come in and prove their debts or claims at such time and place as shall be specified in such notice, or in default thereof they will be exclused from the benefit of any distribution made before such debts are proved.

DATED this 3rd day of March 1989

#### NOTICE TO NOTEHOLDERS

CHRYSLER FINANCIAL CORPORATION US\$ 100,000,000 71/2% NOTES DUE 1991

accordance with Clause 4 (c) of the Terms and Conditions of the above issue and compliance with the provisions of the Fiscal Agency Agreement, notice is hereby as that the securities are subject to redemption at the option of the holder on u. 15 1989 at 90 15 4, of the critical amount.

To exercise such option the holders must deposit the Notes to be redecined, together with all coupons appertaining thereto maturing after the redemption date, with any of the paying agents listed below not later than April 15, 1989.

Principal Paying Agent: Banque Paribas (Luxembourg) S.A.
Luxembourg

Morgan Guaranty Trust Cy of New York Brusels

Swim Bank Corporation Basic

On behalf of the bauer BANQUE PARIBAS (LUXEMBOURG) S.A. Luxembourg, March 14, 1989

#### **LEGAL NOTICES**

PORTFOLIO CERAMICS LIMITED (IN RECRIVERSHIP)

NOTICE IS HEREBY GIVEN, pursuant to section 48 of the handwarey Act 1986, that is MEETING of the CREDITORS of the above named company will be held at the Grand Hotel, Colmore Row, Birmingham on 22 March 1989 at 11.00 as for the purposes of having hid before is the report prepared by the administrative receiver in accordance with the said section and, if thought fit, appointing a commattee treelver in accordance with the said section and, if thought fit, appointing a commattee. Creditors whose claims are wholly accured set not envited to attend or wote at the meeting. Creditors whose claims are wholly accured set not envited to attend or wote at the meeting or defined a substance of the amount due to them after deducting the value of the sectoricy, as estimated by them. A creditor in respect of a debt due on, or secured by, a bill of exchange or promissory note ment treat the fability of any person who is liable on the bill anteredently to the company as security beld by him (unless that other person is subject to a bunkruptcy order or in liquidation). Creditors withing to wote of the meeting must ladge a written statement of their claims with an st Cork Gully, 43 Temple Row, Birmingham, B2 5JT no later than 12 agons on 21 March 1989. A form of proxy, if intended to be used, must also be lodged with us by that time.

time. DATED this Eighth day of March 1989 John F Powell Administrative Receiver

#### **CONTRACTS & TENDERS**

FROM: PETROL OFISI A.Ş. GENEL MUDURLUGU **BESTEKAR SOKAK NO: 8** 

#### KAVAKLIDERE/ANKARA/TURKEY

Petrol Ofisi invites sealed bids from domestic and foreign bidders for the maoufacture of "MACHINERY AND CONVEYANCE MECHANISMS FOR A FULL AUTOMATIC MINERAL OIL FILLING AND PACKING LINE"; the installation and delivery to the Mineral Oil Mixing Plant of the Ofisi in Aliaga/IZMIR-TURKEY of the complete plant in an operating state after running tests.

The estimated price of this work is not specified, but the bid security will not be less than 3% of the total offered price.

The specifications may be obtained upon payment of TL 100.000.- to the eachier's office of Directorate General of Petrol Ofisi A.S. and submission of the receipt to Materials Department located in "P.O.A.S. Genel Mādūrlūģū Bestekar Sok No: 25 Kavaklidere/ANKARA/

4) The bidders will deliver their bids in person or by registered mail not later than 1430 hours on 2 May, 1989 to "Petrol Ofisi A.Ş. Genet Müdürlüğü, Haberleşme Şube Müdürlüğü Bestekar Sok. Nor 8 Kavaklidere/ANKARA TURKEY". The outer envelope enclosing the

The bids will be opened in the presence of bidders' representatives who choose to attend at 15.00 hours on 2.May. 1989 at the Head of Purchasing Commission, "Sestekar Sok. No: 25 Kavaklidere/ANKARA-TURKEY".

6) Petrol Ofisi A.S. is not subject to the State Bidding Act of the Republic of Turkey and is free whether or not to conclude the bidding and to award the contract to the bidder whose bid is suitable in respect of price

month; Sabove mean rates for up an even compon.

compon. © The Figuricial Times Ltd., 1989. Reproduction in whole or is part in any form not permitted without written content.

Data supplied by OATASTREAM international.

SWISS FRANC STRAIGHTS African Dev. Bir. 596... Aufling 5 02

#### INTERNATIONAL CAPITAL MARKETS

# Kredietbank plans global equity issue

By David Lascelles, Banking Editor

KREDIETBANK, Belgium's third largest bank in terms of assets, is considering making its first international equity issue in order to expand its capital resources and raise its international profile.

Mr Remi Vermeiren, chief executive, said the timing and size of the issue had yet to be decided, but a decision would be taken towards the end of the month.

The issue would be lead managed by Morgan Stanley International. Kredietbank, which is 40 per cent owned by the Almanij

Group, is active principally in the Flomish-speaking part of Belgium, although it also has an investment banking business and is a leading bank in the Ecu market.

Mr Vermeiren said the bank had no immediate need for cap-ital as its ratios were above those set by the international Basic rules. "But we would like to do it before we have our backs to the wall," he added. Krediotbank intends to remain independent in the single market which is emerging in the European Community, but it might seek co-operative arrangements with banks in other countries. Its interna-tional expansion would be "to

follow our clients. In the year ended March 30 1988, Kredietbank made a net profit of BFr3.7bn (\$95.4m). In the next six months it earned BFr2.3bn. Mr Vermeiren said the results for the year as a whole would show a

#### Swiss bank to raise \$53m by one-for-eight rights

BANCA DELLA Svizzera Italiana (BSI). Switzerland's sixth largest commercial bank which came under new control last year, is raising SFr84m (\$53m) in equity capital through a one-for-eight rights

Current shareholder funds of just over SFr600m barely exceed Swiss official capital requirements, following the 20 per cent surge in the balance sheet total to SF17.9bn last

In the first two months of 1989 the balance sheet advanced to SFr8.5bn. Mr Giorgio Ghiringhelli, BSI's president, expects the ambitious projects launched under the new owners to lead to e further strong expansion this year, BSI proposes to offer share-

holders 40,050 new registered shares with a nominal value of SFr100 at a price of SFr300 each, a current holding of oight registered shares qualifying for

one new share. In addition, 49,918 bearer shares with a nominal value of SFr500 will be offered at a price of SFr1,500 each. Holders of both bearer shares and tranche A participation certificates will have the right to subscribe to one new bearer share for every eight bearer shares or PCs currently held.

In addition, BSI proposes to issue 30,000 new registered shares and 50,000 new bearer shares without shareholder preference. This stock would be reserved for issues of convertible loans or warrant

bonds later this year.

In 1988 BSI came under the control of Uni-Tower Holding, a partnership involving Unigestion, the Geneva-based finance company, and Park Tower, a New York real-estate

development group. Taiyo Kobe Bank of Tokyo acquired about 11 per cent of the share capital, representing 2 per cent of the voting rights.

Net earnings rose by only 2.6 per cent to SFr46.6m last year and would have been lower without an extraordinary income of SFr19m realised from the merger with Banque Romande in Geneva. The bank

has proposed an unchanged dividend of 14 per cent.

Net income was 30 per cent higher in January and February this year against the first two months last year.

BCI is expending the BSI is expanding its operations in Zurich, Geneva, London and New York. The London branch, opened last year, recorded a loss of about SFr4m bnt had reached

# Treasuries rise modestly as US trade deficit narrows

By Janet Bush in New York and Norma Cohen in London

US TREASURY bonds rose modestly yesterday morning along with the dollar and equities after the trade deficit narrowed by slightly more than expected in January.

At midsession, prices were quoted as much as % point higher and tha Treasury's benchmark long bond stood about % point up for a yield of 9.09 per cent. The Commerce Department

said the seasonally adjusted

#### GOVERNMENT BONDS

trade deficit had narrowed to \$9.49bn in January from a revised \$10.99bn in December. Forecasts had looked for a \$8.7bn shortfall in January. The December shortfall had originally been reported as

The upward revision in the December deficit coupled with the slightly better than expec-ted shortfall in January should have been broadly neutral for the market.

However, bond prices received a small boost on the argument that lower exports provided evidence of a slow-down in the manufacturing sector, which would ease price pressures and therefore upward pressure on interest

rates. Traders also argued that lower imports signalled a weakening in consumer

Exports fell by 43 per cent while imports declined by 6.9

Bond prices were also helped by a modest rise in the dollar. At midsession, the US unit was quoted at Y130.45 compared with an earlier low of Yi29.72, and at DM1.8705 from a low of

Some bond economists argued the rise in bonds had more to do with the market's favourable technical position and the fact that it had been priced cautiously ahead of the trade figures than that the mix of imports and exports signalled a dramatic improvement

US business inventories rose 0.7 per cent in January follow-ing an unrevised increase of 0.9 per cent in December.

There are no signs of economic weakness in this statistical series.

The market etill has to digest today's industrial pro-duction and capacity utilisa-tion figures for February and tomorrow's all-important pro-

ducer prices index.
Fed funds continued to trade just below 9% per cent, consist-ent with a Fed target range of 9% per cent to 9% per cent,

		Coopen	Red Date	Price	Charge	Yield	Week	Month ago
UK GILT	8	13.500 9.758 9.000	9/92 1/98 10/08	108-18 98-30 99-80	+1/32 +6/32 +10/32	9.53 9.61	10.54 9.88 9.05	10.31 9.74 8.94
US TRE	SURY *	8.875 8.875	2/99 2/19	97-12 97-23	+5/32 +6/32	9.30 9.10	9.30 9.10	9.22
JAPAN	No 111 No 2	4.600 5.700	6/98 2/07	96.2174 106.0327	+0.151	5.20 5.06	5.14 5.00	4.93 4.85
GERMAN	~	6.376	11/98	96.3000	+0.200	6.93	6.94	6.82
FRANCE	BTAN	8.000 8.125	1/94	95.3039 94.2400	+0.202 +0.618	9.23	9.27	9,08
CANADA	•	10.250	12/96	98,4000	+0.150	10.61	10.45	10.22
NETHER	LANDS	6,7500	10/98	97.9250	+0.400	7.18	7.00	7.08
AUSTRA	LIA	12.000	7/90	90.3847	+0.001	13.75	13.65	13.89

which economists believe to be

UK GOVERNMENT glits shed much of the price gains scored in after-market trading following Tuesday's Budget address by Mr Nigel Lawson, the UK Chancellor, Dealers described trading as dull, with most of initial enthusiasm for the nonstimulative budget package washed ont of the market.

The late surge on Tuesday largely reflected buying from speculative accounts which

broad-scale tax cuts for any sector of the population, with the exception of changes in National Insurance and taxa-tion of the alderly. Indeed, dealers characterised most of the day's activity as

had focused on the absence of

profit-taking by their counter-parts hoping to cash in on the sharp rise in prices in a late, thin market.
But the markets remain

sceptical about the accuracy of the Chancellor's inflation forecast which although far more cautious than earlier prognos-tications, still appears more

Irish futures

April launch

exchange sees

All the seats, priced at

E260,000 punts (\$86,000), have been sold, mainly to the chief

financial players in the Irish market like Allied Irish Banks and the Bank of Ireland.

dollar rate.

1,433

City anticipate. Dealers point out that even if the Chancelor's anti-inflation efforts are successful, the worldwide increase in inflation is likely to have an impact in the UK as well, possibly thwarting government efforts to stifle it by year end. Dealers said they noted

optimistic than many in the

bealers said they noted selective buying among issues maturing between 1994 and 1998, where some of the govornment's highest coupon issues are lodged.

In the Chancellor's Red Book, released yesterday in conjunction with the Budget, the Government spells out its intention to pay more attention.

intention to pay more attention to outstanding debt with respect to the cost of servicing it. Dealers assume that Bank of England buying in activities are likely to concentrate on this sector in the coming year.

JAPANESE government bond prices rose in active Tokyo trading which spilled over into the London day. The prices were largely prompted by an unexpected infusion of liquidity by the Bank of Japan, which purchased Y800m of two-week bills at 4.6875 per cent, four basis points below prevailing market rates. The move was seen by some

The move was seen by some players as a signal intended to reassure investors that no rate rises are imminent.

Dealers said that much of the trading activity reflected covering of short positions, with yesterday being the last day to do so for March 27 delivery of the data for delivery of ery - the date for delivery of the March yen bond contract. However, after the close of trading, the JGB prices sank in line with the yen as the dollar gained on an optimistic eco-nomic forecast by the Federal

Reserve.

IN West Germany, government bond prices closed on average % point higher aided by an injection of liquidity from the Bundesbank that was somewhat more generous than most had expected. The Central Bank allocated DM15.5bn in its Bank allocated DMLb.50n m its operation, replacing only DMIL6nn, which was expiring.

Trading was described as more active than in recent days, with dealers noting a positive reaction to news of a slightly better than expected US trade deficit in January. The latest Federal government 7 per cent bond was fixed at 100.85, rising to 100.80 late in the day against a fix on Tues-day of 100.20 per cent.

#### SEC unanimously backs stock basket products

By Janet Bush in New York

THE Irish Futures and Options THE frish Futures and Options
Exchange (IFOX) plans to go
live by the middle of next
month, Reuter reports.

Mr Diarmuid Bradley, chief
executive, said: "We have been
running courses and there is a
lot of interest in the market."

IFOX has rejected the open
ontery systems favoured in
London and Chicago and has
opted for a cheaper automated
trading system for its 23 memhers. THE SECURITIES and Exchange Commission has voted unanimously to approve new stock basket products
planned by the Philadelphia
Stock Exchange, the American
Stock Exchange and the Chicago Board Options Exchange.
It is expected that all the formalities of the rule change will be completed by the end of this week, allowing the exchanges to trade their new products, which are fairly similar in con-

ception.
The Philadelphia exchange was the first to propose a new product which would allow an investor to trade simulta-neously a batch of stocks based on the component stocks of a

The Philadelphia product which is called a cash index participation contract, is a hybrid between a futures con-

tract and a security.

Although it is a contract, it would trade like an individual

stock it would have no expiry date and would attract a quar-terly dividend.

The American SE came out with its own version, called an equity index participation contract. The CBOE plans some-thing similar.

N ...

Marie de 12

Appara > Car

1.00

The SEC's deliberations over whether to approve basket products have been the subject of considerable controversy. The Chicago Mercantile Exchange and the Chicago Board of Trade, both futures markets, have argued vigor-ously that these products are not securities but

Mr David Ruder, SEC chairman, said he was convinced the new products were securi-

the May 260 calls, as the underly-ing share price gained 10p to 270p, against the background of the sale of part of Libbey-Owens-

# Volkart to sell coffee business

By William Dulliorce in Geneva

VOLKART BROTHERS, the Swiss commodities trading group, is disposing of its \$1.2hm year coffee business in a partial management buy-out. A group of managers, headed by Mr Paul Müller, the current coffee division manager, is forming a new company to acquire the coffee trading

Mr Möller said the group was negotiating with potential partners and Volkart, which would remain a minority shareholder, about the funding of the new company. Swiss Bank Corporation is acting as adviser and lead bank.

It is hoped the new company
will start business on July 1

but Mr Möller said yesterday it might be two or three months before a final decision was made on the shape of the company. The partners, performing the role of capital holders, could be foreign or Swiss. break-even point in the first two months of 1989.

As part of the deal, Volkart's New York activities will be phased out over the next few months. This would reduce the annual turnover of the coffee business to between \$600m and \$800m, ranking the new com-pany amongst the top five to 10 traders worldwide.

Mr Andreas Reinhart, Volcart's chairman, said the group had been moving for some time towards an investment company structure. Volkart Brothers moved out of cocoa trading two years ago and now retains only a re-organised cot-ton merchandising business, based in Dallas, Texas as a core commodity operation.

The Winterthur-hesed group's excellent financial position would lend itself to an active strategy of acquisitions and partnerships in non-commodity sectors. Mr Reinhart

per cent for a commitment of it was one of the founding FFr20m.

British Funds

shareholders in BZ Bank Zur-ich and more recently --together with Hentsch, the Geneva private bank - took e holding in FFM Financière, a securities trading house spe-cialising in options, financial futures and currencies. Manufacturers Hanover

Bank France is assembling a syndicate for a nominal FFr300m multi-option facility (MOF) for Société de Develop-pament Regional de Lorraine, the regional development board of the eastern French region of Lorraine. The MOF will be open for five years, with an option available for a

further two.
Interest will be payable at the relevant Pilor rate plus 15 basis points. Fees payable on signature range from 0.20 per for the lead manager, which will commit FFr50m, to 0.12

# and the Hank of Freiend. Trading will begin in three futures contracts — 20-year Irish gilts, an interest rate future based on the threemonth Dublin interbank rate and a future on the Irish punt/ delign rate.

mador indea

LONDON TRADED OPTIONS

DEALINGS on the London Traded attracting 4,078 contracts - not a contracts and only 147 put There Options Market market yesterday showed a modest total by recent standards, but left traders to wonder about the falle of a major programme trade set in place the previous day, ahead of the Budget. Few of these proffered deals a control companies as far about -with calls in it coming to 3,444 contracts and puts to 634. The underlying price of the stock rose 8p to 287p, with the April 300 calls attracting 1,070 contracts.

covering companies as far apart as Thorn, Hawker Siddeley, United Biscuits and Marks and Spencers, among others, were completed. There was little trad-ing in stocks like this yesterday. Yesterday's dealings came to 48,785 contracts, made up of 36,632 call contracts and 10,134 puts. British Petroleum was, again, the most heavily traded of the Individual options stocks,

Pilkington, took once again a prominent position in options trading, as it has on a number of recent days, finding 2,158 call

Another of the stocks recently concerned in Government privations moves, British Steel, lound calls contracts of 1,829, and puts of no more than 8, in a total of 1,837. There were 1,015 contracts traded in the April 70 calls, the the underlying share price was unchanged on balance, at 87p.

Ford.

Dealings in the FT-SE 100 index amounted to 6,371 contracts, lying in 4,211 cells and 2,160 puts, as the index itself fell 42 points to 2,121.2, following the pravious day's Budget-based rise. Trading in the index on the London international Financial Futures Exchange coloured dealines. se Exchange coloured dealings, as fair value on the March contract, soon to expire, fell to an invisible amount, end as there was a switch of emphasis towards the

AP Jul Bet Apr Jul Bet 25 38 - 14 4 -9 18 23 6 12 15 3 9 14 22 25 28 38 46 54 18 27 38 8 17 27 160 15½ 21 25 ½ 2 4½ 180 1½ 8 11 6¼ 9 15 200 ¼ 2¼ 4½ 26 26 27 British Gas (\*135 ) 70 17 20 204 1, 2 34 80 8 11 13 14 5 7 90 2 54 8 54 114 12 1250 62 110 155 1500 27 80 125 1350 30 57 98 R. Reyo (\*1791 20 34 41 1 62 94 74 204 28 8 13 17 360 11 53 61 3 8 14 390 11 39 43 15 18 24 330 38 50 60 5 160 16½ 30 41 13 370 6½ 17 26 34 M2 122 20 77 52 75 45 47 60 75 75 70 82 90 105 CATI (\*186 ) 200 2 4 8 14 14 14 14 Tenco 140 19 21 2 (\*152) 160 4 8 1 Rer

Spillon 180 11 - (\*779) 600 11 - (\*979) 800 11 - (\*979 220 13 23 27 4 8 11 240 34 14 19 14 20 21 360 - - 56 - - 9 367 13 - - 2 - -360 8 23 33 13 13 20

#### FT-ACTUARIES SHARE INDICES

	RQUITY GROUPS	١	Nednes	day M	arch 1	5 198	9	Mar 14	Mon Mar 13	Fri Mar 10	Year age Cappron
F	SUB-SECTIONS  Figures in parentheses show member of stocks per section		Day's Change	Est. Earnings Vield% (Max.)	Gress Div. Yield% UACL at (25%)	Est. P/E Ratio (Net)	nd adj. 1989 to date	hades No.	index No.	ludex No.	lader No.
1	CAPITAL GOODS (207)	972.33	-0.2	7.83	3.78	12.47	3.05	174.30	966.17	758.30	
5	Building Materials (28)	1232.79	-0.3	18.33	3.71	11.91	0.76	1236.66	1220.60	1208.24	1931.1
3	Contracting Construction (38)	1791.30	-4.4	11.11	3.45	11.71	4.49	1801.66	1781.70	1764.87	
- 1	Electricals (18)	2075.61	-0.5	8.00	4.16	14.37	1.47	2179.24			
5	Electronics (30)	2202.74	+5.1	8.57	3.42	15.12	12.07	2296.94		2183.73	
6	Mechanical Engineering (55)	210.01	-6.3	9.37	3.76	12.94	115	SILAI	534.96		
ă	Metals and Metal Forming (7)	340.00	-0.2	14.00	5.37	8.07	9.00	547.42	546.76		
.?	Motors (17) Other Industrial Materials (22)	324.21	-4.3	11.11	4.54	18.52	3.23	321.46	317.37	328.17	282.4
18	CONTRACTOR COMMENTALS (22)	1202 01	-0.3	8.99	4.12 5.54	13.24 14.54	3.44	1414,74	15%.84	1575.62	
27	CONSUMER GROUP (104) Brewers and Distillers (22) Food Manufacturing (20) Health and Household (23)	1243.71	-0.2	9.25	3.27	13.64	5.20	1364.67		1337.09	
☵	Food Manufacturing (20)	1857.35	-43	1.51	3.82	14.23	5.62	1256.82			
34	Cond Dec office (15)	2034 20	+4.2	2.50	3.45	14.78	125	2917.04	2007.12	1992.63	
-7	Health and Mousehold (2.3)	2174 31	-1.0	6,47	2.45	17.44	0.59	2195.38			
			+6.1	7.24	321	17.38	12.33	1659.07			
3i	Packaging & Pager (17)	661.57	+4.1	9.21	114	11.50	1.24	400.76	482.26	441.33	513.4
32	Publishing & Printing (18)	3784.35	-0.8	8.35	4.15	15.00	3.92	3814.97	3760.24	3768.90	
34	Packaging & Paper (17). Publishing & Printing (18). Stores (33) Textiles (15).	787.45	parvison	10.74	4.39	12.23	1.64	749.32	777.73	773.73	851.4
35	7extiles (15)	527.30	-0.0	11.77	5.32	10.31	0.25	531.76	523.86	529.57	573.4
40	DTX	11676-70	-0.7	9.47	4.43	12.63	423	1204.67	1175.53	140.52	897.4
41	Agencies (18)	1319.94	-4.7	8.34	2.51	15.14	19.61	1329,57	1324.00		
42	Chemicals (22)	1212.49	-6.4	19.98	4.41	28.94	28.67	1217.65	1206.43	1212.65	
43	Conglomerates (11)	1542.49	-4.3	9.90	4.73	11.47	4,27		1533.82		
45	Shipping and Transport (1.3)	2435.44	-0.5	7.47	3.44	16.51	6.00	2454.41	2428.62	2402.24	1545.4
47	Telephone Networks (2)	1162.03	-1.4	18.11	4.04	12.87	8.00	1174.89	1178.45	1159.载	776.
46	Miscellaneous (28)		-4.3	9.25	3.57	12.34		1537.15			1174.
49			-0.4	9.26	3.75	23.55	5.82		1138.89		958.5
51	Orl & Cas (13).	1984.25	+1.0	9.61	5.58	13.33	44.19	1964.18	1950.43	1944.67	1823.4
	500 SHARE INSEX (500),		-0.2	9,30	3.98	1334	6.72	1211.20	1201.65	1198.44	1131.0
	FINANCIAL GROUP (124)	762.54		-	4.22		8.33	762.90	754.54	749.99	120.7
<u>ر</u>	Broke (8)	747.97	-1.6	22.45	6.57	5.77	12.41	755.51	737.91	740.20	24
65	Bents (8) Insurance (Life) (8)	1113.42	+2.6		4.84		0.00	2882.74		1844.11	
56	Insurance (Composite) (7)	695.62	+9.4	- 1	5.31	-	6.78	444.95	514.43	686.34	535.7
67	Insurance (Composite) (7) Insurance (Brokers) (7) Merchant Banks (11)	925.41	-4.9	8.82	6.51	24,87	25.64	274.27	774.55	1824.34	357.1
68	Merchant Banks (11)	347.57	-8.4	-	4.31	-	9.56	341.86	346.82	345.92	344.5
69	Property (53)	1350.44	-0.1	5.34	2.52	23.43	1.96	1352.49	1345.64	1323.74	1114.4
<u>70</u>	Ottav Financial (32)	388.15	-0.4	9.23	5.25	72.62	1.92	387.88	385.34	383.17	377.5
71	Investment Trusts (73)		-0.1		2.81	-	£13	1117.05	1196.71	1183.84	875.6
81	Mining Finance (2)	682.43	-0.7	8.47	3.16	13.01	2.50	486.92	686.92	686.18	442.5
	Overseas Traders (8)			8.43	4.76	13.45		1493.49	1300,41	1381,25	
99	ALL-SHARE INDEX (709)	1099.58	-0.2	- 1	4.47	!	7.62	Ilalas	1091.27	1863.32	937.1
		Index	Day's	Day's	Day's	A PE	Mar 13	N. W.	Mar	li.	Year
		No_	Change	Migh (a)	Low (b)	14	L L	_ 30	9	8	295

	FIXED INTEREST							AYERAGE GROSS REDEMPTION YIELDS	Wed Mar 15	Toe Mar 14	Year ago Capprox
	PRICE INDICES	W# 15	Day's change	Tire Mar 14	xti adj. today	ad adj. 1989 to date	1 2 7	Brillish Gevernment Low Syears Geography 15 years	8.94	9.23 8.94 8.80	8.73 9.03
3	5-15 years Over 15 years Irredeemables	118.39 134.34 148.41 177.29	+0.25 +0.26 +0.24	118.32 134.60 148.01 176.86 133.09	=	2.84 2.32 3.99 1.51	6 7 8 9	Medium Sycars	10.32 9.36 8.93 16.45 9.53	18.36	9.21 9.04 9.32 9.35 9.89
6	Intex-Linted 5 years Over 5 years	132.25 133.76	-0.41 -0.56	132.79 134.51 134.31	=	2.73 1.36 8.95 8.95	냺	Inflation rate 5% Over 5	yrs. 2.61	3.29 3.44 2.46 3.28	2.54 3.84 1.64 3.69
9	Brieference	118.06	+0.88		_	2.34	15 16 17	Octo & 5 years Least 15 years 25 years Preference	11.31	12.68 11.31 18.73	18.73 18.64 18.64

LONDON RECENT ISSUES 155 -1 120 90 262 77 160 215 25/1 120 37 58 63 970 18 33 18A 120 24 35 13A M.G 29 37 122 107 26 49 78 FIXED INTEREST STOCKS Price STATES OF STATES A THE PERSON NAMED IN THE

LONDON MARKET STATISTICS

RISES AND FALLS YESTERDAY

38319143

Price P	Apropal Pald up	Lates Résuss Cata	1988/89		-	Closing	
			High	Low	Stack	Price	
OTTORN AN	mealised d	Briderd CO	कर अस्ति हो। स्टब्स्ट क्रिक्ट	prespector actual direct rate, com al carning ased on pa matio has	Elanter Group 20p Erreitsvich Recoverat LASINO PHIL Laboratories 1,p Hold Recoverat Recovera	ites. W Pro	For

TRADITIONAL OPTIONS							
First Dealings Last Dealings Last Declarations For settlement rate indications see don Share Service	Mar 5 Mar 31 Jun 15 Jun 26 end of	Calls in RegentCrest, F. Cope Convoy, Blacks Lele, Aberto Untd Guarantee, Control Se Plumb Hidge, AB Eng, Gaten BNOCO, Worthington, Avia Ex Put Bond Corp.					

### **UK COMPANY NEWS**

# Military aircraft behind BAe's record £236m profits

By Michael Donne, Aerospace Correspondent

BRITISH AEROSPACE, the aerospace, motors and indus-trial conglomerate, climaxed a record year in 1988 with pre-tax profits of £236m.

This compares with the pre-tax profit of 2161m in 1987, although exceptional items of 2320m in that year, including a provision for continued losses

provision for continued losses on the European Airbus vanture, eventually resulted in a pre-tax loss of £152m.

Professor Roland Smith, chairman, announcing the pre-liminary results for BAs yesterday, said that in every way 1968 was a record year. Trading profits at £311m and sales at £5.69bn, including overseas sales of nearly £3.5m, were all at their highest levels.

He forecast another good

He forecast another good year for 1939, with estimated group turnover at £8bn, of which some £5bn would be for

Export.

Rarnings for 1988 came to 62p (loss 43.9p). The dividend is raised from 18.7p to 20.6p, with a final of 13.2p.

During 1988, apart from commercial aircraft, every part of the BAe group, now enlarged by the acquisition of the Rover received. motor group, earned profits. Commercial aircraft incurred a trading loss of £49m (£68m in

1987) on increased turnover of

£918m, of which participation in the European Airbus accounted for £41m.

Professor Smith said there was continued concern in BAe about Airbus - everything about Airbus causes concern - but it was boned that recent

Prof Roland Smith (left) confers with Sir Raymond Lygo at yesterday's results announcement

ment of that organisation might turn the tide in favour

of profits.
The commercial aircraft business still suffered from the weakness of the dollar, with revenues from sales in the US still insufficient to cover pro-duction costs of aircraft built in the UK. Although much had already been done to cut costs in the commercial aircraft sector, further reductions remained a major objective for

over of over £1.34bn.
Both those sectors were now benefitting from the new multhe coming year. The Rover motor group returned a trading profit of £35m on turnover of nearly ti-billion deal with Sandi Arabia for further modernisa-tion and expansion of its

defence establishment. BAe could expect "a huge contribu-tion" to future turnover and profits from that agreement.

Property development and construction (including Ballast Nedam of Holland) returned trading profits of £17m on turn over of £383m, and space systems a profit of £12m on turnover of £133m.

Sir Raymond Lygo, chief executive, said that BAe was now ranked number four in terms of size in the world aerospace hierarchy, after Daim-ler-Benz of West Germany (which includes Messerschmitt-Bolkow-Blohm), Boeing and McDonnell Douglas of

He said BAe had already mede significant improve-ments in reducing costs, espe-cially in terms of manufactur-ing times and in inventory costs, and would make further progress in the coming year. The rationalisation under-taken over the past year, by setting up independent compa-nies within the BAe group, with their own managements and financial accountability, was already generating based. was already generating benefi-cial results, and was expected

to improve on that situation in the coming year. See Lex

## First Technology bid for Ricardo fails

By Nikki Telt

 $H_{\rm A}^{\rm App}(2M)$ 

~ A 29224

20 20 20 20

1 - 1 - 111 2 E E

or to take

A CHATRES

The be

A PARTY

Same L

and engine

n . 11 9. 99

RICARDO, the Sussex-based engines and transmissions

engines and transmissions designer, yesterday emerged from the hotly-contested bid battle with First Technology with its independence intact.

By yesterday's noon closing date, the bidder controlled just 41.01 per cent of Ricardo's shares. First Technology had already declared its terms final and said that the offer would and said that the offer would not be extended. Accordingly,

it has now lapsed. First Technology's own holding amounted to 15.2 per cent of Ricardo's shares - the bulk of which were acquired in a market raid just before the bid itself was announced. Other acceptances totalled 26 per cent of Ricardo's equity - 11.1 cent of Ricardo's equity — 11.1
per cent coming in the form of
irrevocable undertakings from
two other quoted companies.
CH industrials and UEL, given
when the bid was launched.
Also included in the acceptances was the near-5 per cent
stake submitted by Schroder.
Exempt Fund in error. Under.

of yesterday's close.

chairman, Dr. Dong Taylor.
"Obviously, I'm pleased at the
level of support and can only
thank shareholders," he com-

Meanwhile, the First Technology camp said that no deci-sions had yet been made over its Ricardo stake. The company has said that in the event of failure in this bid it would still

pursue its plans to build an "integrated design and development" business, but this is now more likely to involve overseas acquisitions.

After a highly eventful offer period, the £23m bid battle

ended in typical style - with an appearance by the two par-ties in the Court of Appeal and last minnte discussions at the

Takeover Panel.
On Tuesday afternoon, First
Technology succeeded in getting the courts to lift a freezing order placed on a 1.9 per cent holding in Ricardo, belonging to Zurich-based Privatbank. But yesterday Ricardo appealed and the order was reinstated, but with the courts

unwilling to hear the full case ahead of April.

Action, therefore, switched to the Takeover Panel, with Takeover Panel rules, this discussions centering on could not be withdrawn ahead whether an extension was perwhether an extension was per-missible. At this point, the News of yesterday's result level of acceptances was announced and the bid lepsed. The Privatbank holding — which had been irrevocably pledged to the offer — was not included in First Technology's

### Astra nears victory in Splash bid

Astra Trust declared last night that it spoke for just under 49 per cant of the shares in Splash Products, the T-shirt company for which Astra has launched a

claiming victory, although he pointed out that the dissident Splash directors, Mr Alastair McEwen and Tim Massey, have committed 506,000 shares due to them Those make 3 per cent Liam shares only bid.

Mr Theo Paphitis, Astra's of the enlarged capital, giving chairman, held back from Astra over 50 per cent.

#### Gold Fields plugs into bid info chat line

By Clay Harris

Feeling withdrawal symptom chat line addicts? Call Rudy, he has a few friendly words

to whisper in your ear.
Consolidated Gold Fields,
the diversified mining group
fighting a £3.2bn hostile offer from South African-controlled Minorco, has opened a toll-free telephone line to deliver its shareholders.

Gold Fields is not the first to use this medium, but its conversion to the cause shows how the telecommunications revolution is making itself felt in contested bids. Mr Rudolph Agnew, Gold Fields chairman, does the

announcement. The Takeover Panel-required disclaimers before and after are almost as long as the message itself, which contains nothing that Mr Agnew hasn't said before and none of his distinctive bon mots.

Some shareholders may feel left out - the toll-free number cannot be dialed from South Africa or Luxembourg - but Gold Fields has also set up a telephone line so that they and others can ask questions of Gold Fields staff. The caller

has to pay for that one.

• Gold Fields of South

Africa, which owns 7.5 per

cent of Gold Fields, said it would not accept Minorco's present offer, or any bid unless it was declared unconditional. This means that Minorco, which owns nearly 30 per cent of Gold Fields, cannot depend on GFSA to help it breach the 50 per cent level.

Notice to Bondholders of

# Nippon Steel Chemical Co., Ltd.

U.S.\$100,000,000 5 per cent. Guaranteed Notes 1992

to subscribe for shares of the common stock of Nippon Steel Chemical Co., Ltd. at to Clause 4 of the Instrument, and Condition 11 of the Terms and Conditions of the Warrants, we hereby notify as follows:

The Board of Directors authorized on February 14, 1989 to effect a free distribution of shares at the rate of five (5) new shares of each one hundred (100) shares held as of March 31, 1989 Tokyo Time (the record date).

 Accordingly, the subscription price of the above mentioned Warrants will be adjusted pursuant to Clause 3 of the Instrument and Condition 7 of the Terms and Conditions of the Warrants effective as from April 1, 1989 Tokyo Time. ription Price before adjustment

Nippon Steel Chemical Co., Ltd. 13-16, Ginza 5-chome, Chuo-ku, Tokyo, Japan

This announcement appears as a matter of record only



Investment in the management buy-out of M.W. Marshall & Co. Limited from

British & Commonwealth Holdings PLC.

Ernst & Whinney acted as advisers to British Telecommunications plc and assisted in negotiations.

Ernst & Whinney

Ernst & Whitney is authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business Our principal place of business in the U.K. is Becker House, I Lambeth Palace Road, London SEI 7EU.

# Clydesdale decides to abort BGT bid

**British Aerospace** 

1984 85 86 87 88 89

£1.18bn for the period since last

£1.18bn for the period since last August, when it was acquired by BAe.

But the higgest contributors to BAe profits were the mili-tary alreraft and support ser-vices sector, with trading prof-its of £195m on turnover of nearly £1.66bn, and weapons

and electronic systems (includ-

ing Royal Ordnance) with trad-ing profits of £176m on turn-

Share price relative to the

FT-A All-Share Index

CLYDESDALE INVESTMENT Trust has failed in its attempt to take over Baillie Gifford Technology, the specialist investment trust, writes Philip

Yesterday, Clydesdale decided not to extend its hid, although the offer had, in the ory, a further 18 days to run.
"We're very delighted that
the shareholders have backed
us" said Mr Robin Menzies, a
BGT director. He added that he

thought the group's defence had been successful because "our arguments made sense, particularly about the nature of the trust which has long term objectives".

Mr Graham Hall, of Morgan Grenfell, Clydesdala's adviser, said: "We had already said we were not going to increase our offer so we decided we might as well stop now". He thought shareholders had backed Baillie Gifford because of hopes

that there might be "pots of gold" in some of BGT's unquoted investments.

Although the bid had failed,
Mr Hall pointed out that if

BGT's share price stays at its current level — 93p last night — then Clydesdale will have improved its not assets per share. Mr Hall said that Clydesdale would "sit back and consider" its position visa-vis its 24.9 per cent stake in

Completion has taken place of the sale of the issued share capital of

#### PARRY BRENTFORD HOLDINGS LIMITED

Sheerness Steel Company PLC

DAGENHAM WHARF LIMITED

#### The Rugby Group PLC

for a basic consideration of £5.6 million & £1.7 million respectively

The shareholders of Parry Brentford & Dagenham Wharf were advised by

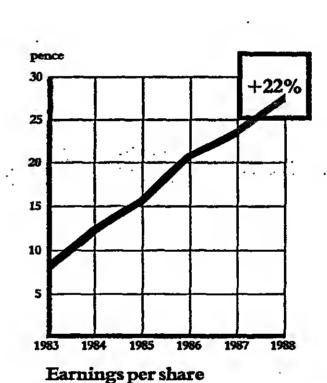
PARMENTIER-ARTHUR FINANCIAL & VALUATION

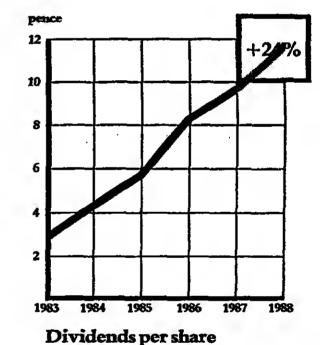
7 The Waits, St. Ives, Huntingdon, Cambs. Telephone: (0480) 65522

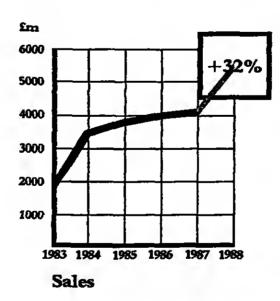
SERVICES LIMITED

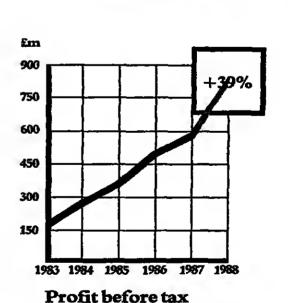
Parmentier-Arthur specialise in the valuation of non-quoted shares

Member of The Financial Intermediaries, Managers and Brokers Regulatory Association









Once again, our results will come as no surprise!

BTR pk, SILVERTOWN HOUSE, VINCENT SQUARE, LONDON SWIP 2PL. TELEPHONE: 01-834 3848.

The constants of this advertisement, for which the directors of BTR ple are solely responsible, have been approved for the purposes of Section 57 (1) of the Financial Services Act 1986 by Ernst & Whit a first authorised by the Institute of Chartered Accountants in England and Wales to carry on sivestment business. Past performance is not necessarily an indication of future perform

シュイン

Another £1.5bn planned for acquisitions in the current year

# Australia and better margins lift BTR 39%

By Clay Harris

THE RAPID expansion of its Australian operations and another dramatic improvement in margins helped BTR, the industrial conglomerate, to increase pre-tax profits by 39 per cent to £819m in

Return on sales, measured hy profits before interest and tax jumped from 15 per cent to

16.7 per cent.
The pre-tax advance, from £590m, came on turnovar ahead by 32 per cent to £5.47bm (64.15bn). Earnings per share rose by 22 per cent to 28.7p (23.6p). BTR shares closed 2p

higher at 371p.

Mr John Cahill, chief executive, said the healthy growth and improvement in margins reflected strong market demand, as well as tough cost demand, as well as tough cost demand, as well as tough cost demand. control and productivity gains. BTR would be challenged, how-ever, to repeat the advance in 1989 because of the subsequent acquisition of lower-margin

companies.
ACI International, the Australian industrial group of which BTR's 63 per cent owned subsidiary BTR Nylex took full control last year, contributed £719m of sales and £147m of

Throughont the group, organic growth accounted for £129m of pre-interest profit,



Sir Owen Green (left), chairman, and John Cahill, chief executive: breaking a 20-year habit

against £156m from acquisitions. However, £38m of the latter figure came from organic growth within ACL Stewart Warner, the US industrial group bought in 1987, more than trebled profits after re-organisation and cost-reduction measures.

No such restructuring was planned at Rockwell Valve, bought for \$437m (2236m) last December, although BTR plans to increase the company's prices and eliminate its Pittsburgh corporate

BTR, which announced acquisitions worth more than £1.5bn in 1988, hopes to spend a similar amount this year, Mr Cahill said.

He was unconvinced, how-ever, that BTR would return in a bigway to the British market, which it has shunned since dropping a bid for Pilkington two years ago.

"We're going to follow [Sir James] Goldsmith around the UK," Mr Cahill said. "He

The larger role of BTR Nylex

1988 RESULTS BY BUSINESS SEGMENT AND REGION (Sm) Selen % change Profit Construction Energy & +83 1,138 908 1,198 +20 Transportation Consumer related Europe 2.797 +10 Profits before Interest and tax Finance costs 5,473 +32

charge of 2229m (£148m) for an effective rate of nearly 23 per cent, against 25 per cent last year, and in a jump in minorities to £104m (£43m). around. If he misses one, we'll pick it up. We certainly haven't seen many.

Finance costs more than tre-Changes in currency rates contributed a net £11m to pre-

Finance costs more than tra-bled to £94m (£31m) in 1988, reflecting the impact of the ACI acquisition. Net debt at the year-end was only 20 per cent higher at £394m (£329m), however, for gearing of 19.7 per cent (21.8 per cent). A final dividend of 6.7p (5.5p) will raise the total payment from 9.7p to 12p. The subsequent purchases of Feltrax in New Zealand and This 24 per cent rise - 2 percentage points more than

Schlegel and Bockwell Valve in the US have raised gearing to 55 per cent, excluding the effect of additional retained earnings so far this the increase in earnings -reflected a desire to reach a round figure rather than a indication of a progressive dividend policy, Mr Cabill

interest profit.

## Ironmongers Takeover talks carpet bangers and mash

BTR, like that other acquisitive conglomerate, has had more profitable ways to spend its time in recent years than to make a public song-and-dance about its annual results. In BTE's case, yester-day's press conference was the first such event in more than two decades.

two decades.

It was apparently the product of some gentle persuasion on veteran chairman Sir Owen Green, who has always preferred a more personal approach, by chief executive John Cahill and finance director Christopher Bull.

However, BTR's effort to introduce its own bush of area.

introduce its own touch of austerity into the panelled pre-cincts of Ironmongers Hall was not entirely successful.

was not entirely successful.

The hall's guardians vetoed Cahill's original mean suggestion: bengers and mesh, followed by jam tart. Too common? asked Cahill: Not at all, they replied. The journalists might spill gravy or custard on the carpet. The compromise? Steak and kidney pie, and hread and butter pudding (the latter, made with French loaves, was mistaken by one hack for French onlon soup).

Over to you, Lord Hanson, CH

# for Addison Consultancy

ADDISON CONSULTANCY, the market research, design and public relations consultant, is holding talks which may lead to a bid for the com-

pany.

The group has been subject to speculation of a takeover for several months, with MAI, the financial services, poster advertising and market research company, viewed as a potential bidder. However, several other companies are believed to have examined the possibility of purchasing parts of the business.

Addison has the potential for a breek up with a split being made between its market research, design and public

relations arms.

Mr Steve Smith, Addison's chief executive, was yesterday unavailable for comment.

Its market research activities, operated through Taylor Nelson, have been the centre of

Nelson, have been the centre of most interest to possible suitors. Taylor Nelson is one of the UK's biggest consultants, with international activities to increase its attractiveness.

The Streets public relations arm has suffered during recent years through a number of staff defections, leading to the creation of competing agencies. This has been reflected in a

weaker profit performance. Streets yesterday would not comment on the possibility of a management buy-out but it has been aware for several months of speculation about changes of speculation about changes in the group's atructure. Streats is concentrating increased efforts on market

The design operations may also be sold-off if the current negotiation leads to an offer for the group. The design business has also been facing pressure

on profits. on profits.

The sale last January by Addison of Chetwynd Haddons, part of the communication business, heightened speculation that parts of the company might be sold. The deal gave Addison a cash injection of \$2.9m.

That deal followed the demerger last March of its Michael Page recruitment arm, three years after the two com-panies came together. Under the weight of redun-

Under the weight of redundancy and reorganisation costs associated with the merger of about £900,000, Addison's pretax profits fell to £320,000 during the six months to June 30 last year against £2.45m.

Addison shares closed 2.5p higher at 38p yesterday, valuing the company at £22.2m.

1.50

But M. Free

#### Crescent raises Aberfoyle stake

Crescent Africa, acting in agreement with Crescent Oil Services, has taken its stake in Abertoyle Holdings from 9.6 to 15.8 per cent, and is now seek-ing talks with the manage-ment of the Zimbawean and property investor.

The Crescent companies are London-based consultancies specialising on UK and Afri-can matters. They first bought shares in Aberfoyle — long regarded as a potential "shell" situation — in December last year and breached the 5 per cent threshold in January.

The shares have doubled since the investors first came aboard last year, from around 16p to 32p yesterday, up 1p on the day. The average price paid for the 7m shares bought was 15-16p, according to Cres-

# HATT to pay holders gains from Vodafone shares sale

In a highly nnusual move, Hambros Advanced Technolin high technology, venture capital investments, is to pay back to shareholders the gains made on its holding in Voda-fone by way of a special

interim dividend.

HATT invested in Racal-Milicom, the operator of the Vodafone network, back in June 1983, taking a five per cent stake. Additional investment was made later, principally through a subsidiary called HAT Holding Company (HATHCO).

In January 1987, the holding was sold to Racal in exchange for a total of 10.3m Racal shares - 8m beloinging to HATHCO and 2.3m to HATT. By this stage, the Vodafone/ Racal investment had become a major holding for the trust, which came to the market in

mid-1987. HATHCO has now sold its entire interest in Racal through the market, realising a net gain of £14.6m after tax. HATT itself continues to hold about 1.9m shares, having dis-posed of the remainder a year

Yesterday, HATT said that it plans to pay out the profits from this disposal by way of a 65p a share special dividend. The effect will be to reduce net assets of the trust from about

£36.7m - or 191p a share - to £24.2m, equal to 126p a

The trust is also proposing some changes to the management agreement, the terms of share options and the grant of further options. The gain on the sale of the

Racal shares was realised in HATHCO, which has to pay coporation tax on its capital gains, HATHCO is now paying a dividend to the parent trust and this will represent franked investment income - enabling the trust to pay out the divi-dend without further payment advance corporation

# Hambros Inv Tst move prompts speculation

HAMBEOS INVESTMENT Trust, a £160m general fund, yesterday announced that it had received an approach which could lead to proposals being put to shareholders. Managers of the trust declined to elaborate, saying only that shareholders would be kept informed of developments, writes Nikki Tait.

However, analysts noting the wording in the terse announcement, concluded that a reconstruction might be more likely than an offer. Also given that Hambros Bank holds a 23 per cent interest it was felt any cent interest it was felt any that this could represent a restructuring instigated voluntarily from within.

Any reconstruction scheme would probably need approval from shareholders speaking for 75 per cent of the trust's equity, so Hambros interest would be critical.

Among the suggestions put forward by analysis was some form of split level reconstruc-tion. A successful reorganisa-tion of this type recently took place at another, much smaller Hambro trust, City of Oxford. There were also suggestions

that the HIT statement might have been made in the light of recent share price move The shares jumped 17p to 270p on Tuesday, scarcely explained by the Budget news, and added a further 21p yesterday.

#### DIVIDENDS ANNOUNCED Autom Security ......fin 1.74 May 31 1.38 27 2.16

Brit Aerospacefin	13.2	June 5	77.5	20.6	14.7
BTRfin	6.7X	May 26	. 5.5 ~	- 12	9.7
Clarke Mickellsfin	3.15	July 3	2.4	4.5	3.5
DRGfin	7.63	July 3	6.6	123	10.7
Gent (SR)int	1		0.5	-	1.5
Hibernianfin	2.94	-	2.6	4.3	3.9
Hilladown Hidgsfin	4.5	July 3	3.5	6	4.75
Kode Intifin	5	May 11	10.5	70	15.5
Logicalnt	11	Apr 25	0.7	-	23
Lowe Howardfin	a	May 12	8.6	12	10
MAIInt	1.2	May 6	1.2		4.25
Pochin'sInt	4	, -	Ā		19
Rural Planning 5lin	1.2	June 2	. 1	2.2	1
Shorco Group		94170 E	fi		5 4.5 1.85
Spendex 5fin	2.75	July 22	2	4.25	34
Sphere lay Tatfin	7,187	June 15	0.672	2.082	1.547
TANfin	6.5	-	5.75	9.6	8.5
Wassellfin	1t	May 12	1	1	1
Wood (Arthur)fin	3.85	-	3.5	3.85	3.5

# MAI lower at £23.6m

By Clare Pearson

PRE-TAX profits of MAI, financial services, poster advartising and market research group, edged lower to £23.6m, while earnings per share fell from 4.9p to 4.6p, in the six months to end-Decem-

The pre-tax result compared with \$24.41m for the comparahle period, during which adverse currency movements and the 1987 stock market crash led MAI's profits growth to grind to a halt. Turnover stood at £152.94m

(£147.57m). The interim divi-dend is maintained at 1.2p. Media and market research interests moved ahead strongly in the first half, but MAI con-timed to be held back by low volume in its securities brok-ing operations, comprising inter-dealer broking in the US government and corporate bond markets the Emphand bond markets, the Eurobond

market, and the gilt market.
Mr Clive Hollick, group managing director, said the results showed the success of MAI's strategy of becoming more broadly based. He said money broking volumes were cur-rently moving ahead, although there was no sign yet of a revival in the securities area. The money and securities hroking divisions together made pre-tax profits of £12m (£14.97m). During the period the company continued to expand the fields in which it operates with the purchase of

30 per cent of CIMD, Spain's

leading money and securities broker, and the start of a new joint venture in Paris.

Media profits rose to 25.73m
(E4.9m), continuing to benefit from strong demand for out-door advertising in the UK, Europe and the Far East. The joint venture company Euro-poster, established with the French Avenir last July, per-formed well. So did Avenir itself, where MAI has 21 per cent stake.

Profits from market research increased to £1,22m (£968,000). Retail financial services made £3.55m (£3.27m). Wagon, the instalment credit company, was said to be held back by rises in UK interest rates.

#### O COMMENT

These results underline the need for further rationalisation in the inter-dealer broker busi-ness on both sides of the Atlantic, but at least shareholders in MAI can feel comfortable that, with its strong market shares, from such moves. Meanwhile its husiness mix is indeed much improved, and it continues to look for acquisitions to add to its successful media and market research operations. Assuming conditions for secu-rities operations do not improve, pre-tax profits should come out virtually flat at £50m this year, but bigger minority interests will take earnings per share slightly lower. A pro-spective p/e of 9 is about right.

March 1989

# Hillsdown Holdings plc

#### Highlights of the year ended December, 1988

- \* 17% Increase in Sales to £3548.8m
- \* 37% Increase in Pre-tax Profits to £150.9m
- \* 134% Increase in Profit Attributable to Shareholders
- \* 23% Increase in Earnings Per Share
- \* 26% Increase in Dividend for the year

# Live year harnings Per Share Performance 27.0p 22.0p 16.3p 12.2p 1984 1985 1986 1988



### ICI raising its borrowing limit

By Clare Pearson

Imperial Chemical Industries has announced proposals, to be put to shareholders on April 28, to raise its borrowing pow-

ers from £7.7bn to £12.1bn It plans a change in the treatment of goodwill arising from acquisitions for the pur-poses of calculating borrowing limits. The writing off of good-will had resulted in sharehold-ers funds having risen by only £100m between 1984 and the

end of 1988, said KL The borrowing limit increase would require the early repayment of four of ICI's loan stocks, the covenants of which limit its borrowing powers. In the case of two of these bonds, approval of holders to call the bonds must be obtained.

●Mr Denys Henderson, ICI chairman, was paid £478,039 in 1988, compared with the total of £387,250 paid to the two chairmen in 1987 - Mr Henderson method £387,250 for rise som received £283.283 for nine months and his predecessor Sir John Harvey-Jones received £113,967 for three months.

#### **BOARD MEETINGS**

FUTURE DATES	ers Tea.
ritaritis ritaritis Security announcement	Mar. 22
odysote interretional	Apr. 18 Mar. 22
entere	Mar. 21 Mar. 31
tals Distillers	Mer. 20
leyborn	Mar. 23 Mar. 22 Mar. 17
inger & Friedlander	Mer. 28
ethysicas Project	Mar. 29

Management Buy Out Falmer International Limited

Spicers Corporate Finance

acted as financial advisers to the management team on the acquisition and its funding

Bank of Boston Limited crured and underwrote all equity

Hambros Bank Limited structured and provided senior debt, working capital and trade finance

HAMBROS BANKLIMITED

41 Tower Hill London ECIN 4HA Tolerhous: 41-480 5000

BANK OF BOSTON LIMITED



#### **UK COMPANY NEWS**

Salmonella and listeria fears hit egg and poultry arm and profits cut by about £10m

# Hillsdown advances by 37% to £150.9m

property company, between £5m and £10m in profits in

Nevertheless, the group still Nevertheless, the group still posted pre-tax profits of £150.9m, up by 37 per cent, with sales growing from £3.04bm to £3.55bm Rarnings per share after an 18 per cent tax charge (15 per cent ) were 20 per cent higher at 25.5p, on a fully-diluted basis.

The final dividend is 4.5p, making 5p (4.75p) for the year.

making 6p (4.75p) for the year. The figures were much in line with analysts' forecasts, and Hillsdown shares remained unchanged at 279p

despite the falling market.
Yesterday, the company explained that food scares had affected profitability of its poultry and egg operations in

SALMONELLA AND listeria the last two months of 1988. Hillsdown Holdings, the food, furniture and producers in the UK, and is reckoned to take about 10 per cent of the market.

The company said yesterday that lost profits which related specifically to the egg scare were less than £5m, and that its production had been trimmed by about 10 per cent. Demand for eggs was gradually returning, a trend which was expected to continue. Mr Harry Solomon, chair-

man, went on to say that the company welcomed "discrimi-nating, safety-concious custom-ers", and saw benefits as supermarket groups concentrated on suppliers they trusted. Hills-down would support legislation to enforce safer and better standards, he said. However he stressed that any legislation should also

RESULTS BY ACTIVITY (£m) Sales % change Operating % change Food processin 1,181.2 Poutry and eggs Furniture and Freek meat and bacon Stationery and 177.6 +12 13.0 (3.1) +18

3.548.8 +17

apply to imports, noting that in the poultry market 15 per cent of sales came from imports. Part of the profit increase resulted from acquisitions, in particular, the first full-year inclusion of Maple Leaf Mills, the Canadian food business

bought in August 1987, contri-

buting more than C\$50m in operating profits. However, the group said yesterday that organic profits growth was about 34 per cent.

According to the company its best-performing areas in 1988 included MLM, UK canning activities and construc-

188.0

ning acitivites, and construc-

+39

tion/property. The one division to show reduced profits was poultry/eggs, which aside from the health scares faced oversupply in the frozen bird market and a rise in feed costs. Meanwhile, the current year, except for poultry, has started

The pre-tax figure came after interest charges of £44.1m (£26.5m). Gearing, which rose to more than 150 per cent after the MLM acquisition fell to 50 per cent by the year-end, a level which the company said was comfortable.

Below the line there is a large £94.6m extraordinary sur-plus, resulting from the sale of certain businesses, in particu-Capital expenditure was

## Leisuretime buys two Florida hotels for £4.8m

**By Patrick Butler** 

The state of the s

The state of the s

Sing.

— Aret <del>S</del>a

We will be 10.0

. In let terber de laterage a historia

The Table

10 10 10 10 10 12 m

 $(\mathbf{z}^{-1},\mathbf{z}^{-1})$ 

e e e

ZHT

LKISURETIME International, the hotel, nursing home and tonr operator yesterday added to its presence in Florida by buying two further hotels for a total of \$8.3m

(\$4.8m).

In February, Leisuretime paid \$24.9m for two Florida hotels and 18 acres of development land. The latest acquisition involves the purchase of the 170-room Kissimmee Oak latel and the 200-room Hotel and the 200-room Ramada Inn Westgate for \$3.2m and \$5m respectively. Both are located in the Orlands.

The February acquisitions were made from Naaz Holdings, the private company con-trolled by the Jivraj family which took over the helm of Leisuretime a year

Leisuretime cut back 1987 pre-tax losses of £1.29m to £220,000 in the year to end-Oc-tober 1988. Almost all the 1988 deficit was stiributable to the loss-making Worldwide Dryers hand dryers offshoot which was sold earlier that

#### COMPANY NEWS IN BRIEF

BOLTON GROUP, formerly Bolton Textile Mill, incurred loss of 5443,000 (loss 542,000) for half year ended October 31 1988 on £2.12m (£3.8m) turnover. The loss stems largely from poor trading in, and pro-vision made against, textile division, negotiations for sale of which are at advanced stage. Leather division continned to trade profitably. The company will concentrate on property interests which are expected to yield significant

cenems.
First Spanish Investment
Trust: Undiluted het beset
value amounted to Sip at February 28 1989. LYNX GROUP. Acceptances to the recent rights issue were received in respect of 2.67m MAXWELL COMMUNICATION
Corporation, of Delaware, is
paying some 15m cash for Jossey-Bass, of San Francisco. It
publishes for the business

and management, education

and public administration SPHERE INVESTMENT Trust formerly TR Natural Resources Investment Trust, reported net asset value of 71.8p at December 31, against 65.5p a year earlier. Net revenue for 1988 was first revenue for 1289 was \$1.53m (£297,000 loss) for earnings per share of 1.25p (0.28p losses). The proposed final is raised to 1.187p for a total of 2.062p (1.547p).

TATE & LYLE, the swesteners

group, is to pay 17m for Schouten Beheer, a Dutch manufac-turer of dies used to form ani-mal feed pellets. Schoulen will become part of Tate's animal nutrition division.

TULLOW OIL: Losses of 1£410,329 (£341,000) against over and other income £2.14m (£313,910). The Third Market company plans to have its shares quoted on the USM in London and Dublin later this



If your future career will entail advising on or dealing in investments for a TSA firm you will need authorisation and have to pass the exams for

Registered Representatives and Traders This course is available two evenings a week over 11. weeks from 25th April. A manual and practice exams accompany tuition given by market professionals and experienced lecturers. .

Also: If you are looking for a recognised qualification in the futures and options markets, The Stock Exchange's Securities Industry Examination Course **Financial Futures and Options** 

will be taught from 18th April two evenings a week for 24 sessions by a former Chief Examiner. A structured manual and revision sessions are

Applications must be completed by 10th April, so for full course details and a registration form, please contact the Securities Industry Programme on:



Red Nacional de los Ferrocarriles Españoles

DM 625,000,000

Deutsche Mark Floating Rate Notes due 1996 -Stock Index No. 478 723 -

accordance with § 2 (8) of the Terms and Couditions of the Notes, notice is hereby given that the Rane of Interest has been fixed at 67 m/s, p. a. for the Interest Period March 16, 1989 to stomber 18, 1989 (186 days). Interest account for this Interest Period ber 18, 1989 will amount to DM 356.82 per DM 10,000 principal amount.

J.P. Morgan GmbH

# Shorco more than doubled

SHORCO GROUP Holdings, specialist plant hire company, more than doubled profits from £320,000 to £690,000 for 1988, its

first year on the USM. The company benefitted from the very mild winter and the continued buoyancy of the construction sector. Further-

more, the £350,000 invested in the business from the proceeds of the flotation allowed it to satisfy increasing customer demand.

spread between the trench shoring operation and the laser survey equipment business.

The second mild winter in a row had ensured a buoyant start to 1989, said Mr David Phillips, managing director.
Fully diluted earnings per hare rose from 9.9p to 17.3p. A final dividend of 25p is recom-mended, making 45p (1.85p). A 1-for-5 scrip is also proposed.

Automotive components side helps T&N advance to £91.3m By Vanessa Houlder

T&N, the engineering group, yesterday announced an 18 per cent increase from £77.3m to £91.3m in pre-tax profits for 1988. Turnover rose 9 per cent to £1.05bn.

The result reflected a strong performance from the automotive components business, offset by a fall in profits from the engineering and industrial division. The strength of sterling was estimated to have knocked £8m off profits.
The figures included a £2.8m

exceptional debit. This chiefly stemmed from a £5m charge due to the formation of a new facility to deal with asbestos-related disease claims in the US. This was tempered by a £2.2m exceptional insurance recovery. The total cost of asbestos-related claims was £10.7m, up from £8.2m. Sir Francis Tombs, chair-

man, said it had been a helpful year of progress on the asbes-tos front. The \$100m punitive damages part of the claim by the Prudential Insurance Company of America had been dis-

The engineering and industrial side saw profits drop from £38.9m to £37.8m following rationalisation of the UK turbine components business. It also suffered a £1m to £2m profits fall in its South African



Sir Francis Tombs: year of progress on the asbestos front.

and Zimbabwean businesses due to shortages of raw materials and price controls. als and price controls.

Strong demand belped the automotive components business to increase profits from £54.5m to £66.1m. Construction materials and mining improved from £5.3m to £7.5m. Gearing at the year end increased by 4 percentage roints to 25 per cent.

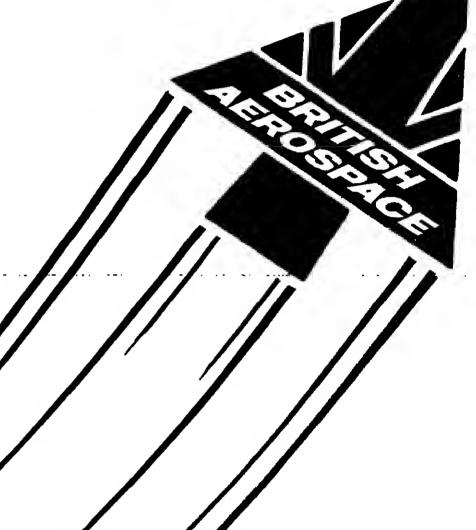
points to 25 per cent. Earnings per share increased 13 per cent to 26.41p (23.35p). A final dividend of 6.5p is recommended making a total for 1988 of 9.6p (8.5p).

T&N is increasingly the subject of two schools of thought, On the downside, there is the ever-present taint of asbestos claims. Despite T&N's plucky assertion that it accounts for less than 1 per cent of turn-over, the effect on profits will be significant for years ahead. Furthermore, the hears can point to T&N's major role in supplying the European auto-motive market, which is widely expected to face leaner times this year or the next. On the upside, however, its supporters argue that the share price has over-compensated for these handicaps. Assuming profits of £105m for the year, the shares, down 3p to 213p, are on a lowly p/e multiple of 7. That gives little credit to the company's continuing success in raising its margins and boosting its market share. In addition, the effects of the likely downturn in the automotive sector may be partially offset by the move by US and UK manufacturers away from in house manufacturing of components. The attractions of the shares also include a prospective yield of 7. However, given the shares' strong performance in the first part of this year, some profit

taking seems likely in the

# RECORD YEAR

- RECORD PRE-TAX PROFITS £236m
- RECORD TRADING PROFITS £311m
- RECORD TURNOVER £5,639m
- RECORD OVERSEAS SALES £3,481m
- RECORD SHAREHOLDERS **FUNDS 828p PER SHARE**
- RECORD EARNINGS PER SHARE 62.0p



Extracts from the Chairman's Statement.

"1988 has been a record year for British Aerospace in which your Board took a major strategic decision to enter the automotive industry with the acquisition of The Rover Group plc...

By this one imaginative acquisition the turnover of British Aerospace was substantially increased, profitability was improved, shareholders' funds almost doubled and British Aerospace became Britain's most important exporter of manufactured goods."

"British Aerospace enters 1989 in a strong position . . . for British Aerospace 1989 should be the year of opportunity..."

Professor Roland Smith, Chairman

RESULTS FO	R 1988	
	1988	1987
	£m	£m
Turnover	5,639	4,075
Trading Profit	311	217
Profit/(loss) before taxation	236	(159)
Profit/(loss) after taxation	156	(110)
Dividend per share	20.6p	18.7p

The financial information set out above is derived from the audited consolidated accounts and does no anstitute full accounts (within the meaning of Section 254 of the Companies Act 1985). Full accounts, w ved an unqualified audit report, will be filed with the Registrar of Co



11 Strand, London WC2N 5JT

The contents of this statement have been approved for the purposes of Section 57 of the Financial Services Act by Peat Marwick McLintock which is authorised by the ICAEW to carry on investment business

# Lowe Howard up 40% to £15.6m

ASH rises to top £19m in 'difficult year'

By Philip Coggan

LOWE HOWARD-Spink & Bell, the advertising and public relations agency best known for the Heineken lager campaign, yesterday announced a 40 per cent jump to £15.6m in pre-tax profits in 1988.

Mr Frank Lowe, chairman, said that accounts gained in London included the Sky satellite TV channel, Tesco, Reebok sports shoes and Thames Water. In the US, Laurence, Charles, Free & Lawson won accounts for First magazine and for Mr Donald Trump's new casino venture.

business accounts for about 23 per cent of group turnover, with the UK contri-buting about 47 per cent. The communications dlvlsion, which includes Lowe Bell

AUTOMATED SECURITY

Holdings, the electronic secu-rity specialist, yesterday

announced pre-tax profits of £19.1m for the year to Novem-ber 30 1988, up 26 per cent over the £15.2m achieved in

The improvement was based on an increase in turnover of

27 per cent to £83m. Mr Tom Buffett, chairman,

said the year had been a diffi-cult one because of the comple-tion of a major restructuring of

Modern Alarms, the core business, in the first half of the

However, he said that he had been particularly pleased with the performance of the com-

pany's loss prevention

According to ASH, both the

closed circuit television and

the retail "tagging" businesses

saw strong growth. He estimated that sales of

these products increased by around 50 per cent for the

Financial public relations, contributes around 8 per cent. Mr Lowe said he could not com-ment on rumours that Mr Tim Bell might leave the group. "These rumours have been going on for two years now and I'm fed up with them," he

Included in the pre-tax profits figure was a contribution, said by Mr Lowe to be worth around £250,000, from the sale of a stake in Parkway, the advertising services company. Mr Lowe said he was more confident about the group's progress than he had been in previous years. Despite some gloomy pronouncements about the UK economy, clients he had talked to were expecting further sales growth.

Overall, Mr Buffett said, the

group's various divisions were now established well enough to

generate the current level of growth internally and have done so for the last two years with little benefit from acquisi-

However, by the year-end, the company had virtually no gearing and Mr Buffett said that there were sufficient resources to expand group

activities through acquisition

as well as through organic growth. A number of pur-

are

There were significant

extraordinary items during the

period. Almost £1.5m was set

aside to cover a legal liability inherited from Securities Cen-

tres, which was acquired in April.

A further £680,000 arose from

being

the loss on the sale of ATG months of 1989 which show a

cbases considered.

Turnover of £404.27m was 37 per cent higher than the previ-ous year's £294.85m. After tax of £5.84m (£4.5m) and minority interests of £58,000 (£8,000), earnings per share were 380 (30.4p). The final dividend is being increased to 8p, making a total of 12p

O COMMENT

Advertising shares are slowly starting to regain some of their previous lustre. The French bid approach to Boase Massimi Pollitt is helping but also the long-term growth record of agencies like Lowe Howard-Spink & Ball is genuinely impressive. The theory of the multi-disciplinary media group — covering everything from

Earnings per share, fully diluted, were 16.6p (14.2p) an increase of 17 per

A final dividend of 1.74p is recommended making a total of 2.7p 92.16p) for the

The restructuring of Modern Alarms is estimated to have cost ASH around £1m in lost

profits. Considering this, the

results, which were fractionally below City forecasts, represent a steady performance, Now. with the rationalisation

behind it, prospects for tha

core business are good and the

nnderlying growth rate is expected to pick up from 10 per

cent last year to about 20 per cent this year. This is reflected

in the figures for the first three

O COMMENT

PR to design — is not being plugged so hard these days but the concept of global advertis-ing is very much a runner as the advent of satellite television illustrates. Here Lowe Howard is well placed, being large enough to benefit from multinational campaigns but not so large as to limit its capacity for growth. And even if consumer spending slows, experience shows that advertisers are likely to fight for market share rather than cut back their campaigns. Mr Bell may yet depart, but the impact on the business will not be too drastic and assuming pre-tax

expansion By Patrick Butier SECURICOR Group, the security and communications group, has teamed up with two Dutch concerns to study the viability of forming a joint venture company for The Netherlands' cash-in-transit market

profits of £18.4m this year, the shares, at 419p, are on a mod-est prospective p/e of around 9.5.

figures. ASH's loss prevention

operations are also set for a strong year with estimates for

sales growth in the region of 40 per cent. The overall market continues to enjoy steady expansion and ASH'a market leadership in almost all of the

areas in which it operates

augurs well. In addition, the sector is relatively acyclical

providing some protection against a downturn in con-sumer spending. Forecasts for 1989 are complicated by the prospect of acquisitions, which

prospect of acquisitions, which with negligible gearing and a loan facility of over £1m, seem likely. However, profits in the region of £2m can be expected which, fully diluted, gives a prospective p/e of about 15.5. At this multiple, ASH is relatively fully valued and incorporates an element of hid speculation resulting from the good

lation resulting from the good prospects for the security sec-tor.

nanufacturing to Scantronic marked increase over last year's admittedly depressed

nies cash-in-transit operations
was signed earlier this week in
the Hague.

If the study proves positive
the proposed venture will
become operational on Septem-

Mr Roger Wiggs, Securicor Group chief executive, said the

penetration of the Dutch mar-ket — in which it has had a presence since 1972. It would also "add impetes to our plans to expand across

Europe".
PTT Post and NVD have an

#### Yearling bonds for Swansea

March 21 1990.

market.
PTT Post, the recently privatised Dutch Post Office and Nederlandse Veilighbeidsdient (NVD), a safety and security specialist, are the other two

An agreement to study integrating the tures compa-nies' cash-in-transit operations

proposed venture would greatly increase the company's

a broad range of services throughout the key commercial centres in

annual turnover of £1.1bn and £57m respectively.

Yearling bonds totalling £1.6m at 12½ per cent have been issued by the following local authority: Swansea (City of)

They are redeemable on

#### Logica balance switches Securicor plans overseas in 37% rise Dutch

LOGICA, the computer software and systems group, announced a 37 per cent increase in pre-tax profits from 25.44m to 27.44m in the six months to December 31.

Turnover rose by 83 per cent to 277.27m (558.04m). Earnings per share increased from 6.9p to 7.9p. The directors declared an interim dividend of 1p

(0.7p).
Data Architects, the US specialist in banking and telecommunications products acquired last year, made its first full contribution. Its operations were merged with Logica's existing US businesses at the beginning of the period, doubling its sales. Over 20 per cent of Logica's turnovar now comes from clients in North

America.

Mr Philip Hughes, chairman, said the North American operations had performed well and pointed out that, for the first time, Logica's overseas sales exceeded those in the UK. The financial services division, strengthened by Data Architects' strong presence in

Architects' strong presence in this market and heavy worldwide investment in bank automation, accounted for 30 per cent of turnover.

The company's space business was hit by the UK Gov-

rate of the past few years. Logica faced its third decade with Logica O COMMENT

Share price (pence) 

ernment's reluctance to commit itself to the European space programme, but after a weak six months the division was now picking up again, he

The defence division moved aheed again after winning several major new contracts. Other projects in the airline industry and distribution automation sectors were being

Mr Hughes said that growth in the software industry showed every sign of continu-ing in the next decade, though perhaps not quite at the hectic

Logica has produced another solid set of figures. The results solid set of figures. The results were outstripped by some forecasts, accounting for the slight easing in its share price, but this takes nothing away from the company's performance. Logica injected a mild note of caution into discussions about caution into discussions about the future of the industry, suggesting that growth may not be quite so rapid in the future as it has become accustomed to in tha past. But Mr Hughes believes that although the overall market rate of growth may slow there are still enormous targets to be simed at within it; health and transport being just two such areas. Profits in the region of £20m look attainable for the full year, putting Logica on an impressive prospective multiple of about 19. The share price undonbtedly contains a bid premium, as the company is one of the few remaining independent companies in the secpendent companies in the sec-tor. But Logica's oft-repeated desire to remain independent and the highly people-oriented nature of its business may still deter a potential predator.

# HTV buys CCA in £15m deal

By John Ridding

IN THE latest step in its diversification strategy, HTV, the ITV franchise holder for Wales and the west of England, has agreed to buy CCA Publications, the print publisher and art dealer. CCA's principal business

areas are the sale of prints, psintings and sculptures in the UK, the UR and Japan. Since the end of 1987, it has bought Henry Ling, a greetings card manufacturer, and Alan Hutch-

ison, a specialist publisher. HTV is offering 135p cash for each CCA share valuing the company at approximately £15m. Yesterday, CCA shares closed at 134p, up from 115p. HTV is also offering a full loan note alternative and a partial share alternative.

CCA also announced its results for 1988, showing pre-tax profits up from 2300,000 to £1.54m on turnover of £12.3m (£5.1m). Earnings per share more than doubled to 9p (4.2p). It will be combined with iaries - Frost & Reed, J S Mass, and Venture Prints - to form HTV Fine Art Holdings. Mr Charles Farrell, CCA chair-man, will become chief execu-

man, will become their execu-tive of the new division.

Mr Farrell said that he was happy with the arrangement and said that the process had been "very friendly". Initially, CCA had approached ETV with a view to acquiring Frost & Reed but after a series of negotiations decided that the sent agreement was prefera-

Sir Melvin Rosser, HTV chairman, said he was delighted with the agreement and that the new division would represent a significant player in the UK and international fine art market.
The acquisition of CCA is in

line with HTV's present strat-egy of diversification ahead of the allocation of ITV franchises which was recommended in the Government's broadcasting white paper at the end of last

HTV have said that they intend to receive at least half of their profits from non-television sources by the time the new franchises are awarded in

In line with this strategy the company in October restruc-tured into two divisions, television and commercial. Since then it has announced a £15m plan to build a hotel and business park near Cardiff and taken a 21 per cent stake in Business Television Corporation, a company which plans to launch specialist satellite television services.

A Light C

Analysis responded can-tionsly to the latest move. They said that a number of previous diversifications had been unsuccessful and were an important factor in HTV's low ple ratio. However, some felt that benefits could result from the acquisition of CCA and that Frost & Reed in particular might gain from a widening of its marketing scope. Yesterday, HTV shares fell 9p to 116p.

# **NSG** welcomes Anglovaal

ANGLOVAAL, the Sonth African infining group, has completed its purchase of 29.9 per cent of North Sea & Gen-eral, the USM-quoted diversi-

fied resources group.
It was announced last month that Hopeaction, a subsidiary of Anglovaal, was to buy 23.23m shares from Apex Securities for 58p a share, 9p above the then market

Hopeaction has also bought

£2.5m of NSG's convertible loan stock from Apex and an additional film of 10 per cent convertible loan stock from another investor.

another investor.

The directors of NSG welcomed Anglovaal's involvement and said that it significantly enhanced NSG's potential to expand its mineral and mining activities worldwide. Another two Anglovaal directors are to join the NSG board.

#### Pochin's iumps to £1.46m

Near-doubled profits were achieved by Pochin's, building and civil engineering contractor, in the half year to Novamber 30 1988. The interim dividend is again 4p.

Pre-tax profit rose to £1.46m (£755,000), and earnings soured to 91.5p (47.1p). Turnover rose from £13m to £20.7m, but shareholders were warned that the rate of increase would not continue in the second half. continue in the second half.

# Humberclyde

£75,000,000

Revolving Credit Facility

arranged by NM Rothschild & Sons Limited

NM Rothschild & Sons Limited

Lead Managed by

The Sumitomo Trust & Banking Co., Ltd.

Managed by

Bank of Scotland

Commonwealth Bank of Australia Crédit du Nord

Crédit Lyonnais Generale Bank

The Hokkaido Takushoku Bauk, Limited

The Royal Bank of Scotland pic

The Tokai Bank, Limited

Barciays Bank PLC

Société Générale Banca Commerciale Italiana

Brown, Shipley & Co. Limited

Crédit Commercial de France

S.F.E. Bank Limited

CIC-Union Européenne, International et Cie

Riggs AP Bank Limited

Standard Chartered Merchant Bank Limited



NM Rothschild & Sons Limited

March, 1989

BfG: Bank



For more information write to: Audrey Lloyd-Kitchen, Director of Corporate Affairs, Tootal Group plc, Tootal House, 19/21 Spring Gardens, Manchester M60 2TL

#### **UK COMPANY NEWS**

Swiss purchase may dovetail with Sellotape

# DRG buys in Europe as profits rise 16% to £58m

paying Ser Jam (211.6m) to acquire Cellux Group, a Swiss manufacturer and distributor of self-adheave products particularly for industrial and technical markets.

DRG yesterday announced the purchase at the same time as it provided that the same time.

as it unveiled pre-tax profits 16 per cent higher at £58.2m in 1968, scored on turnover of £772.5m (£726.4m). Sales would have been 10 per cent higher without the effects of disposals. The company said Cellux, besides complementing its other adhesives interests,

ertia that the

- A.F. BANDE

\* hone

0.04 M292%

ar and and a

· Ober he

 $L_{i_1}, \ldots, L_{i_{n-1}}, \ldots, L_{i_{n-1}}, \ldots, L_{i_{n-1}}$ 

STATE OF BUILDING

i's jump

Contraction

()[]]

could be put together with its Sellotage business to create a streamlined operation.

It is DRG's second interna-tional acquisition this month, following the £2.78m purchase of Deforges, the French special-ist envelope concern.

Mr Moger Woolley, chief Mr Moger Woolley, chief executive, said in the UK the

year had seen a major recovery

DRG, the stationery, packaging and engineering company, is paying SFr 32m (£11.6m) to acquire Cellux Group, a Swiss manufacturer and distributor big volume increase had been achieved in office and print supplies, but investment had placed a brake on profits. The UK put in £48m (£40.7m) to

operating profits.
Overseas trading profits increased by 18 per cent to £19m, despite the effects of the recession in New Zealand. Rigid plastics in the US recorded a further major volume increase.

Capital expenditure was 22 per cent up at £46m, while some £16m was spent on acquistitions during the year. A high level of capital expenditure is also planned for this year, while the sale of surplus assets, mainly property, is expected to generate signifi-cant cash during 1989.

After tax of £16m (£13.4m), haps justified even without bid speculation persister 39.6p (24.4p). A recommended surrounding the company.

final dividend of 7.6p makes 12.3p (10.7p) for the year.

DRG continues to perform creditably in developing its enviable stable of brand names and making its operations more efficient. On the adhesives side, the Cellux acquisition and planned subsequent creation of a new Adhesives Technology division, appears to provide genuine opportuni-ties both to make better use of the Sellotape name and stream-line international distribution systems. Taking into account about 55m worth of property profits — which are expected to be a continuing feature of the results over the next few years — the pre-tax result should reach about £88m in the current year. This puts the shares on a prospective p/e of about 10.5: the multiple is perhaps justified even without the bid speculation persistently

# Gent recovery continues

S.R. GENT, the clothing company which is one of the larger suppliers to Marks and Spencer, continued its recovery by boosting interim pre-tax profits 69 per cent, from

\$606,000 to £1.03m.
Mr Peter Wolff, chairman, said every area of activity had fared well, with the exception

The pace of sales had, however, become more sluggish towards the end of the interim period because of the mild winter weather and the impact of higher interest rates on con-

sumer spending.
Group sales increased to £52.29m (£42.75m) and operating profits to £1.76m (£1.19m) in the six months to December 31. The group paid a higher rate of tax - 31 per cent compared with 16 per cent in the first half last year - and earnings per share rose to 1.9p

(1.2p). The interim dividend is heing doubled to 1p. Gent's share price slipped by 1p to 69p

**Bankers Trust Company** 

**Bankers Trust Company** 

Westpac Banking Corporation

Heller International Group

Saudi International Bank

AL-BANK AL-SAUDI AL-ALAMI LIMITED

**Barclays de Zoete Wedd Limited** 

Westpac Banking Corporation

The Long-Term Credit Bank of Japan, Limited

Bank of Scotland

When it first went public five years ago, Gent concentrated on making dresses and blouses for Marks and Spencer. But in recent years the market for traditional women's treat for dresses in particular wear - for dresses in particular - has contracted due to the trend towards co-ordinated

Clothing.
Three years ago Gent fell dress sales into losses when dress sales alumped and M and S lost momentum in women's wear. The group has since pursued a atrategy of broadening the base of its business by augmenting other areas such as leisure and

children's wear.
The dress and separates businesses — which provided 16 and 30 per cent of turnover respectively - experienced static sales in the first half. Nightwear sales were aluggish. Mr Wolff said dresses and nightwear had borne the brunt of the weather and interest

Children's wear was the fast-

This anniel parament appears as a matter of record only.

Acquisition of

**British Fuels Limited** 

by

**British Fuels Group Limited** 

a company owned by British Coal Corporation,

institutional investors, management and employees

Arranged by

Kleinwort Benson Limited

Lead managed and underwritten by

£78,500,000

Senior loan and guarantee facility provided by

£10,000,000

Mezzanine loan facility provided by

est growing area of activity: thanks to the success of "char-acter" merchandise with Walt Disney cartoon characters and Lego designs.
This business showed sales

growth of 40 per cent and con-tributed 18 per cent of group turnover in the first half.

Like many other M and S suppliers, Gent is now increasing its involvement in overseas sourcing. It has established a Hong Kong office to oversee sourcing from sub-contractors in China, Hong Kong, Sri Lanks and the Philippines.

The group encountered problems in homewares. This division, which was formed five years ago, is still struggling to become established. In the first six months of the year it experienced problems with product

Mr Wolff said he was "encouraged" by the pattern of trading so far in the second half. Order books were full and

танелі прічин вз в навсего рацо и онця.

# Acquisitions Kode shares dive on profit setback

SHARES IN Kode International, the computer SHARES distributor and circuit board manufacturer, dropped 30p to 180p when it announced a sharp fall in profits for 1988. The value of Kode's shares has more than halved in the course

of the year.

Pre-tax profits fell from \$2.74m to £409,000, with turnover virtually unchanged at £33.4m against £33.3m.

"A very disappointing performance" in the second half of the year by Kode Computers, the major operating company, was the cause of the fall, said Mr Alan Brooker, chairman.

Demand for its products had weakened and this was compounded by equipment supply problems and inadequate business planning and management control.

An urgent review of strategy

and systems has now been completed and management

changes have been made, he said. Mr Stephen Day, former managing director of Kode

sall Shoe, to Benson Shoe for £935,000 cash. Last September, the new management, which has a 14 per cent stake, Launched a £13.2m rights issue. Since then it has spent about £13.9m on three office furniture and seating businesses, which contrib-uted about 84 per cent of the period's operating profits.

Turnover increased from £3.31m to 27.96m and earnings per share more than doubled to 6.1p (3p). The board pro-posed an unchanged dividend

boost

Wassall

to £0.5m

ACQUISITIONS aimed at

turning Wassall into a con-

glomerate boosted the group's

pre-tax profits to £502,000 in the 11 months to the end of

December, compared with £56,000 in the year to January

The company, now headed

by two former Hanson executives and a former corporate

finance executive at Dillon Read, is to sell the original shoe retailing business, Was-sall Shoe, to Benson Shoe for

By Andrew Hill

of 1p. Mr Christopher Miller, chief Mr Christopher Miller, chief executive and a former associate director of Hanson, said Wassall hoped to grow three or four legs to the business. He denied that Wassall was involved in the saga surrounding the takeover of Thomson T-line by Ladbroke Group earlier this year.

lier this year. Hanson, which owns 11 per cent of Wassall, took a 5 per cent stake in Thomson in the later stages of the hid for the industrial holding company. The stake was later sold at a loss, but the move encouraged speculation that Hanson might be "warehousing" the holding

for Wassall. "We're very keen not to go too far too fast. We believe there are ways of getting above average returns without doing David and Goliath deals," Mr Miller said yester-

Kleinwort Benson Limited

Kleinwort Benson Limited

Heller International Group

Banque Française du Commerce Extérieur

London Branch

Legal & General Assurance Society Limited

The Edinburgh Investment Trust plc

Bank of Scotland

3i plc

3i plc

Alan Brooker: strategy and systems review completed

Computers, has become chief executive of Kode International, following the resigna-tion of Mr Peter Boothby-Smith this February. Several other major alter-

ations have already been implemented or are planned. Graphic Displays, which dis-

In recent months Grieve has suffered from the slump in the

cut costs by shedding labour. It

now employs 280 people. Coats Viyella is now in the

throes of a radical restructur-

ing programme. Its UK textile interests have suffered from

the combination of increasing

imports and depressed demand. It reduced its world-

tributed desk top publishing hardware and software. stopped trading in February 1989, although some of its activities were absorbed hy Kode Computers and Xitan.

Two subsidiaries. Moore Reed, an electronics manufacturer, and Xitan, a software distributor, will be disposed of. And the company's headquarters will be moved from Bristoi to Swindon in April, which will help to tighten controls and

Kode would now concentrate on developing its Kode Computers and Kam Circuits businesses, Mr Brooker said. The current year would be one of recovery and the board had sufficient confidence in its

November, these results were far worse than many expected. The company gave no indication of the problems that lay ahead at the interim stage and consequently, in the eyes of some analysts, the management's credibility has been shot to pieces. The company has taken strong and swift action but it remains to be seen how effective it will be. Kode may generate funds from its disposals — Moore Reed in particular would appear to be an attractive business — and that would enable the company to re-invest in its core activities, hut its future must still remain a matter of considerable doubt. It is difficult to forecast future trading performance, given the circumstances, but some are hazarddividend of 5p making 10p for the year (15.5p).

COMMENT

Despite a profits warning in stances, but some are fizzarding profits in the region of £1.5m. That would give a prospective p/e ratio of about 10.5. Some believe that is justified as Kode may yet have good recovery potential, others that it is still a grim prospect.

# Coats Viyella disposal

By Alice Rawsthorn

COATS VIYELLA, the biggest textile group in Europe, has continued the restructuring of its interests with the disposal in recent months Grieve has of Grieve, part of its precision

engineering division.
Grieve, which makes needles and machine parts for use in the hosiery and knitting industries, has been sold to Rical, a privately-owned company in the West Midlands, for an midisclosed amount.
Rical intends to merge

Grieve's interests with those of its William Mitchell (Sinkers) snbsidiary, which is also involved in making knitting machinery. Coats said yester-

Before last September's rights issue, Benson Shoe held \$2.4 per cent of Wassall. Ben-son's directors, Michael and Christopher Smith, now cou-trol about 7 per cent, and will resign from the Wassall board following the disposal of Was-sall Shoe.

# Allders finance in place

THE management buy-ont team which is negotiating to huy the Allders department stores and Allders international duty free shops from knitting industry. Last year it fell from a profit into a loss on sales of £5m, and was forced to Hanson, says the finance for its offer is now in place.

The equity finance is coming from an investor group led by Prudential Venture Managers, and is co-underwritten by Prudential Venture Managers, 3i and CIN Venture Managers. The debt finance is being arranged and syndicated by Chemical Bank and National

Westminster.
The deal is expected to be worth around £200m £250m. and it seems unlikely that any further announcement will be

#### 92% take up Charterhall rights

Charterhall, the investment cent of the new shares offered eompany, has received sub-scriptions representing 92 per issue to raise £18.7m.

## wide workforce by 4,000, or 5 per cent, last year. News Digest

CLARKE, NICKOLLS

## Surge to £4.24m and assets jump

CLARKE, NICKOLLS & Coombs, the property investor and developer, raised 1988 turnover by £5.31m to £11.96m and for the 12 months saw profits surge from £1.53m to £4.24m at the pre-tax level. Profits included £1.6m from the sale of investment

properties and £1.7m from the

The dividend total is being lifted hy Ip to 4.5p via a final of 3.15p from earnings sharply year-end net asset value per share stood at 179p, an advance

The current year had begun strongly and the directors said they intended to continue to strengthen the company's underlying asset base and maintain a good spread of development activity.

**EW FACT** 

#### Forecast beaten with £552,000

EW Fact, which provides accountancy and banking tuition courses and financial textbooks, made a pre-tax profit of £552,000 for 1988, from

The profit compared with some £534,000 forecast when the company joined the USM last November, and with £467,000 recorded for 1987.

The directors said prospe for growth were excellent, and reiterated their forecast of a minimum 3p dividend for the current year. Overall, the full and part

time courses for accountancy and banking remained heavily subscribed, and represented 94 per cent of turnover. Legal tuition was due to become another successful area of

ARTHUR WOOD Advance to £361,000

In 1988, Arthur Wood & Son (Longport), earthenware manufacturer, lifted its pre-tax profit from £325,000 to £361,000, after showing a £72,000 increase at the halfway mark. The first half rise was

attributed to greater efficiency and the elimination of losses following the sale of Carlton Ware. For the whole of the year the directors said results from the Arthur Wood factory were satisfactory but Price and Kensington had a disappointing time.

That was mainly because reorganistion caused some disruption to production; but that had been overcome and both companies had increased sales significantly in the opening two months of the

opening two months of the current year.

Sales for the year worked through at \$2.30m (\$4.1m) and generated a trading profit of \$276,000 (\$289,000). Earnings were \$1.85p (\$10.09p) and the dividend is \$85p (\$3.5p).

A below-the-line provision of \$100,000 was made against

a loan to a former subsidiary.

#### HIBERNIAN Higher profit and payment

Hibernian, the Dublin-base insurance group, increased profits before tax from E10.76m to IE13.07m (E10.9m) for 1988. Profits of £8.58m (£5.02m) were also realised on sales of investments, although these were accounted for in

reserves.
Premium income declined to £110.97m (£113.77m) but underwriting losses were trimmed from £12.26m to £10.22m. Earnings per share amounted to 13.6p (10.8p) and a final dividend of 2.9p lifts the total to 4.3p (3.9p).

The group increased its share of lower risk business in the UK, mainly in provincial areas, and was expecting to derive some 20 per cent of its total revenue from the UK within two years.

#### SPANDEX Sharply ahead to £4.13m

Spandex, a USM-quoted marketer of specialised computer-aided sign making equipment, returned profits of £4.13m pre-tax for 1988 from a turnover of £28.86m.

The company has changed its pre-tax of the company has changed its pre-tax of

its year-end and comparative restated figures of £2.74m and £19.43m respectively cover the ten months to end-December Earnings emerged at 24.5p

(16p) and a final dividend of 2.75p raises the total by 1.25p

# PUBLIC WORKS LOAN BOARD RATES Effective March 15

12 1115 1034 1012 1012 1013 1014 10 95 93 914 123 113 1112 1113 1114 11 103 1012 1018 93 93 1134 1114 1034 1035 1012 1012 1012 1018 912 914 Over 1 up to 2 ... Over 2 up to 3 ... Over 3 up to 4 ... Over 4 up to 5 ...... Over 5 up to 6. Over 6 up to 7. Over 7 up to 8. Over 9 up to 10. Over 10 up to 15 Over 15 up to 25

"Non-quota loans B are 1 per cent higher in each case than non-quota loans A. †Equal instalments of principal. †† Repayment by half-yearly annuity (fixed equal half-yearly payments to include interest). § With half-yearly payments of interest only.

#### **UK ECONOMIC INDICATORS**

ECONOMIC ACTIVITY- Indices of Industrial production, manufacturing output (1985 = 100); engineering orders (£ billion); retail sales volume (1980 = 100); retail sales volume (1980 = 100); registered unemployment (excluding school leavers) and unfilled werencies (000s). All seasonally adjusted. 108.0

CUTPUT- By market sector; consumer goods, investment goods, intermediate goods (materials and fuels); engineering output, metal manufacture, textiles, leather and clothing (1985 = 100); housing starts (000s, monthly overage). 1987
4th qtr.
1988
1st qtr.
2nd qtr
3rd qtr
April
May
June
July
August
Sept.
Octobe
Novem
Decemi 107.0 108.6 108.3 108.1 108.4 108.5 108.4 106.3 108.2 108.8 118.5 120.5 123.8 122.9 123.8 120.0 110.0 125.0 126.0 126.0 126.0 128.0 19.6 22.3 20.4 18.5 21.0 19.8 23.5 20.6 20.5 20.1 19.6 21.5 14.4 107.4 119.3 125.8 115.3 109.0 116.0 115.0 115.0 117.0 117.0 117.0 117.0

19.2 EXTERNAL TRADE- indices of export and import volume (1985-100); visible balance; current balance (Em); oil balance (Em); terms of trade (1985-100); official reserves.

4th qtr. 1996 1st qtr. 2nd qtr 3rd qtr 4th qtr. March April May June June July August Septem October 97.8 98.5 99.1 97.8 96.8 98.2 98.7 98.6 100.0 97.6 97.0 98.7 -2,835 -2,861 -3,724 -6,961 -678 -483 -1,124 -953 -1,295 -970 -787 -2,258 -1,465 -1,363 +880 +884 +373 +401 +220 +309 +223 +152 +76 +177 +164 +87 +132 +141 108.2 110.8 110.2 100.9 107.5 113.0 107.7 111.8 107.8 114.1 103.7 107.1 100.1 51.71 51.68

8.50 + 12,903 + 15,343 + 15,740 + 13,379 + 3,796 + 5,144 + 6,166 + 3,867 + 4,209 + 3,857 + 4,209 8.50 9.50 11.50 12.76 7.50 9.60 10.50 12.00 12.00 13.00 2,051 4,173 3,162 3,168 1,350 1,392 1,392 1,179 621 1,563 766 819 +965 +1,106 +1,092 +873 +363 +429 +345 +471 +276 +186 +392 +295 784

BEFLATION-indices of earnings (1985 = 100); basic materials and firels; wholesale prices of manufactured products (1985 = 100); retail prices and tood prices (Jan 1887 = 100); Reuters commodity index (Sept 1831 = 100); trade weighted value of sterling (1975 = 100)

1967
4th qtr.
1968
1st qtr.
2nd qtr.
4th qtr.
May
Luly
August
Septemb
October
Novemb
Decemb
1969
January
February 95.9 97.8 99.8 199.1 97.7 99.5 98.4 98.2 98.8 96.5 102.6 111.0 112.6 113.9 115.2 113.5 113.5 113.9 114.3 114.9 115.2 121.5 124.8 127.5 131.9 124.1 125.8 126.8 127.3 128.9 131.2 135.7 103.5 104.6 104.7 105.7 104.9 104.0 104.4 104.0 105.7 105.5 1,747 1,817 1,902 1,867 1,778 1,936 1,978 1,863 1,874 1,866 1,921 75.9 77.0 75.9 77.5 78.4 76.3 75.5 76.3 77.1 79.0 106.2 108.6 109.9 106.2 106.7 107.9 108.4 109.5 110.0 110.3 103.9 111,0 107.4

#### Agent

# Kleinwort Benson Limited

February 1989

1. 47

# INTERNAL AUDIT MANAGER

**Leisure Sector** 

West Sussex c.£30,000 + car + benefits

International Leisure Group are major players in the leisure and travel industry. In a highly competitive marketplace, shrewd management and aggressive marketing have given ILG a secure passenger base in UK tours operations which will act as a springboard into a pan-European operation. underlining very ambitious plans for continued growth in their airline operation. This growth is to be both organic and by

An Internal Audit Manager is now required, who will report to the Group Finance Director and assume responsibility for the review and evaluation of the Group's financial and operational systems and requirements. This is a high profile role, with contact at board level. In addition to the more traditional audit functions, it will

involve considerable trouble-shooting and a range of ad hoc exercises.

We are seeking a young and energetic individual, who should ideally be a qualified accountant. However, a lawyer or an MBA with appropriate experience would also be considered. Previous commercial experience is preferred, ideally gained in an organisation with international interes

A confident, positive personality is needed with considerable initiative. This should be combined with first class verbal and written communication skills and strong analytical ability. Excellent opportunities exist within the Group for future development and

Please write in confidence enclosing full career details, quoting reference 13735 to Anne Routledge

# **KPMG** Peat Marwick McLintock

**Executive Selection and Search** 70 Fleet Street, London EC4Y 1EU

# Group Finance Director/ Company Secretary

North West

to £35,000 + car + benefits

Our client, an established £20m turnover private group of companies, is acknowledged as a market leader in the manufacture and supply of a range of products to the leisure industry. Having enjoyed a period of sustained growth, the group has operations in the UK, France and Spain, and now seeks to appoint a Finance Director/Company Secretary to play a key role in its next stage of development. Reporting to the Managing Director and supervising 2 team of eighteen, you will be responsible for:

- Ensuring the provision of timely and accurate financial and management

- Interpreting this information and advising the Board accordingly
  Assisting the Managing Director in the evaluation and formulation of
  business development policy
  Developing and maintaining effective financial reporting systems
- Company secretarial duties Candidates, aged 32 to 45, will be qualified accountants with significant experience in
- financial/management reporting gained at senior level within a commercial environment. The successful candidate will also be able to demonstrate: The ability and maturity necessary to manage a finance function within a
- fast changing environment Well developed man management and communication skills Commercial awareness

The opportunity offers an attractive salary package which includes private medical care, pension scheme and relocation assistance where appropriate. Interested applicants should send in confidence a detailed curriculum vites including I send in confidence a detailed curriculum vitae including current remuneration to Mark Carriban, Spicers Executive Selection, 12 Booth Street, Manchester M60 2ED.



SPICERS EXECUTIVE SELECTION

A MEMBER OF SPICER & OPPENHEIM INTERNATIONAL

# EUROPEAN FINANCIAL CONTROLLER C. £33,000 + Bonus + Car and Benefits

The Company: We are an international service company specialising in business information and publishing, with offices in several European locations, and part of a prestigious international

The Job: Due to internal reorganisation the position of European Financial Controller has been created, based in the Greater London area. The initial task will be to reorganise and oversee the transfer of the accounting function of the European Operation in London, involving the recruiting of a small team. On going responsibilities will include preparation of monthly management accounts, budgets, cash flow, cash management and statutory accounts.

The Candidate: The successful candidate is likely to be a qualified accountant with 6-8 years post qualification experience and an excellent track record in a similar function, computer literate. analytical and having good interpersonal skills. International experience, though not absolutely essential, will be an advantage, as will relevant industry experience.

Application with current CV should be sent to Box A1171, Financial Times, 10 Cannon Street, London EC4P 4BY

# Financial Analyst

### London

c £28,000 + Car + Benefits

Our client is one of Britain's most prestigious retailing groups. They currently seek to strengthen their Financial Planning Team through the appointment of a Financial Analyst.

With responsibility for a portfolio of businesses the role will encompass all areas of financial planning, particularly including the monitoring of performance of individual operations within the group. Additionally the successful candidate will be involved in the preparation of group forecast, capital expenditure appraisal information and the presentation of information to the board. You will also be involved in the annual

group budgeting cycle. Candidates will be graduate calibre Chartered Accountants who are likely to have qualified within an international firm. Excellent communication ability, both written and oral, and well developed inter-personal skills are essential in order to liaise effectively with senior management. Interested applicants should write to Barbara Burke enclosing a comprehensive curriculum vitae and daytime telephone number at Michael Page Finance, 39-41 Parker Street,

London WC2B 5LH, or telephone her

on 01-831 2000 quoting ref. BB27.

Michael Page Finance

International Recruitment Consultants London Bristol Windsor St Albens Legtherhead Birming! Manchester Leeds Newcastle upon-Tyne Glasgow & Worldwide

# Systems Accountant

IT Development in Investment Management

c£30,000 + benefits

This well established Investment Management organisation serves a large volume of unit trust holders and has a specialised market niche in institutional funds.

New computer systems are now being implemented supporting both fund management and back office accounting requirements. To assist with the implementation process, plus the on-going operation and enhancement of the systems, a young accountant is now sought.

This position provides an ideal opportunity for you to develop your IT and systems experience, whilst also allowing you to maintain your accounting knowledge.

To fulfil this role you should be a qualified accountant (ideally Chartered), with at least 3 years' post qualifying experience either in, or with exposure to, financial services and computer systems. Whilst not essential, experience within an investment management organisation or of an implementation of QUASAR systems would be a distinct

advantage. The compensation package will be attractive and will include a negotiable salary and other benefits. Please send your CV quoting reference MCS/9014 to Susan Ryder,

**Executive Selection Division** Price Waterhouse ement Consultants No. 1 London Bridge London SE19QL

Price Waterhouse



# **GROUP TAX MANAGER**

c£37,500+CAR+BENEFITS

Our client is a major international insurance broking group, based in the City of London.

We have been retained to recruit a Group Tax Manager who will have principal responsibility for tax planning with a view to minimising the substantial tax burden of the Group. He/she will report to the Finance Director and manage the Tax Department which is involved with UK and overseas compliance work, VAT, PAYE and CFC issues as well as ad hoc projects which entail advising on acquisitions and disposals and currently includes a major international structural reorganisation.

The ideal candidate will be a qualified accountant with at least five years post qualification tax experience gained preferably in the commercial sector. Aged 30-40, applicants should possess strong communication skills to ensure effective interaction with both the finance function and senior management.

interested applicants should call Jane Barclay on 01-831 2288, (evenings and weekends 01-2027478) or write sending full details to Gabriel Duffy Consultancy, 31 Southampton Row, London WC1 B 5HJL

# Gabriel Duffy Consultancy

# **Finance Director**

## Hampshire

£28-30,000 + Bonus + F/E Car

Our client is a hi-tech electronics subsidiary of a substantial UK plc, based in the Hampshire countryside. Following a period of solid growth and having achieved world leadership with several of its products, the company is now poised to at least double in size in the next 3 years from its current base of

As a result of this growth the company has recognised the need to strengthen the management team with the appointment of a commercially minded, and creative

Reporting to the Managing Director you will have responsibility for a small team covering the full finance function including monthly reporting, cash manage and systems development. However, the prime nature of the role will be to provide constructive financial information, advice and guidance to

enable the business to grow both rapidly and profitably in a controlled manner. The ability to contribute across a wide front will therefore be particularly important.

Unusuel s

The successful candidate will be a qualified accountant aged 33-40 preferably with experience in a high growth, hi-tech environment and knowledge of manufacturing accounting techniques, MRP and JTL Your management style will be strong, forceful and persuasive, but diplomatic, with the emphasis on teamwork.

The excellent remuneration package includes a significant bonus, fully expensed car, family medical insurance and relocation expenses where appropriate. Interested applicants should submit their CV to Wayne Thomas,

Executive Division, Michael Page Finance, Windsor Bridge House, 1 Brocas Street, Eton, Berkshire SL4 6BW.

#### Michael Page Finance International Recruitment Consultants

Manchester Leeds Newcastle-upon-Tyne Glasgow & Workiwide

# COVIES

# Divisional Chief Accountant

North East

c £27,500 + Car

Our client, the Motor Division of T. Cowie Plc, a market leader in vehicle distribution and financing, has, in common with the rest of the Group, experienced record growth in 1988, including increases in new and used vehicle sales of 28% and 43% respectively. The Division is committed to further growth, both through acquisition and the ongoing redevelopment of its 19 existing UK sites.

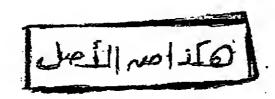
Due to this continued expansion, they now wish to recruit for the new post of Divisional Chief Accountant. Based at the company's Sunderland Head Office and reporting to the Divisional Executive Director, duties will include the overall responsibility for the preparation of monthly accou and other financial management information for the sites within the division, the provision of

advice on operational aspects of the business atising from this information and initiating any corrective action required. Candidates, aged around 30, should be qualified accountants who can demonstrate a successful track record gained within the vehicle distribution sector. An outgoing personality, 'shirt sleeves' approach and willingness to travel within the UK are key requirements. Career prospects are excellent and will be limited only by individual ability. A relocation package is available where appropriat Interested applicants should write to Frederick Howie, Regional Manager, Michael Page Finance,

25 Collingwood Street, Newcastle-upon-Tyne, NEI IJE (Tel: 091-222 0545) quoting Ref. NE012.

Michael Page Finance

International Recruitment Consultants London Bristol Windsor St Albans Leatherhead Birmingham Nottingham Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide



Ut

E 10 4

San profession

 $\mathfrak{F}_{1,\overline{2},\overline{2},\overline{2}}$ 

y or ex

OPOT to the

COMPARTS

Peops and

ියුදුලු ල

sess stong

37-J Serax

1-2027478

WC185HL

E Car

 $\{r_0\}_{2^{\frac{1}{2}}} \leq gr(t)$ 

فيعيد المدر المهر

 $h \in \{\alpha \in M\}$ 

14.477

438844. \$ 450.

ant

1.00

en de la companya de

engan Tagan Tagan

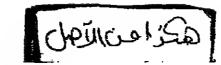
. 1€ II.

...

 $\sqrt{\pi} \approx 2^{m} 2^{m}$ 

3 ma 1. .

\*\*\*\*



### Two Key **Accounting Positions Senior Project** Accountant

# Accounting Supervisor

We are a major British Company specialising in the design and project management of offshore oil and gas installations.

As a result of our rapidly expanding project work we have an urgent need to strengthen our Finance Department by recruiting two professional accountants for our offices in Wembley Park

The Section Project Accountant will work within and actively assist with developing further the Project Accounting function.

Ideally experienced in a sophisticated high pressure project based environment preferable in oil and gas engineering, you will have a required accounting qualification or be at the final stage.

The Accounting Supervisor will report to the Finance Manager. With overall accounting supervisor will report to the Finance Manager.

responsibility for all accounting functions, you must be proactive, methodical and qualified with several years' experience of computer systems implementation and corporate reporting.

The very competitive salary and benefits packages are designed to attract enthusiastic professionals looking for a challenging career move.

Write to Raymond Bettis, Divisional Director of Personnel at Davy McDermott Ltd, McDermott House, 140 Wembley Park Drive, Wembley, Middx HA9 8JD.

# ACA'S WITH LANGUAGE POTENTIAL

#### London/Europe

c£25,000 + Car

This high profile US multinational corporation is one of the world's most respected organisations. It is highly successful and has widespread European operations. Substantial growth has resulted from its innovative R&D and acquisition policies.

Very occasionally an opportunity arises for a high calibre individual to join the London based team. This team undertakes projects of an analytical and investigative nature, and its activities impact directly on the decision making process at an international level.

As a result of internal promotion, we have been retained to search for exceptional people, aged 25-29, who can demonstrate outstanding technical ability combined with commercial flair and management

Interested applicants should submit a brief CV to the address below or telephone Giles Daubeney in London on 01-437 0464 or Pasquale Mazzuca in Brussels on (32 2) 6495833. For those interested, meetings can be arranged in London, Paris, Brussels and Milan.

variety of antibiotics.

#### ROBERT • WALTERS • ASSOCIATES

RECRUITMENT CONSULTANTS Queens House I Leicester Place London WC2H 7BP Telephone: 01-437 0464

Glaxo

Glaxochem is the primary production facility of the international Glaxo Group, one of the world's fastest growing and most successful pharmaceutical companies. Our Ulverston site is one of the major pharmaceutical plants in Europe, employing some 2,000 staff. Situated close to the Lake District National Park, it is responsible for the manufacture by fermentation and chemical conversion of a

The outstanding international sales success of our pharmaceutical products and resulting site expansion means that the Factory Executive Committee now faces a future of outstanding challenge and opportunity. Due to promotion, we are now seeking to recruit

# Chief Accountant

c£30K +Car +Benefits Lake District

In addition to conventional site financial responsibilities, you will contribute to the site's general management through membership of the Factory Executive Committee, particularly through the formulation and execution of policies in support of site business objectives. You will be responsible to the Factory Manager, and as the senior representative of the Finance Function, you will be expected to make a significant contribution to financial management at Company level. Aged 30+ and a qualified Accountant, ideal with a university degree, your broad financial background will include exposure to manufacturing and/or engineering industry. Experience of managing a team engaged in a

variety of accounting activities supported by sound analytical ability and the interpersonal skills necessary to maintain and develop constructive working relationships at a senior level, are essential. Salary and benefits reflect the seniority of this position. These include car, profit sharing, non-contributory pension, BUPA, free life assurance, and relocation assistance. Excellent sports and recreation facilities are available, including squash, badminton, sailing on Coniston Water, and a variety of

other sports. Please write with full CV to Mr D S Mead, Personnel Manager, Glaxochem Limited, North Lonsdale Road, Ulverston, Cumbria LA12 9DR,

# Glaxochem

ULVERSTON

Manufacturing Quality Medicines for the world

# Finance Director -**Manufacturing Industry**

Growth Appointment ... Excellent Prospects

c. £35,000, inc. bonus, + car

Our client is a subsidiary, tumover £125 million, of a renowned UK based group manufacturing and supplying advanced materials and high technology products for markets worldwide.

This post results from internal promotion and calls for a qualified accountant, Chartered or Cost and Management, aged around early 30's to early 40's. A background in process or manufacturing industry must be reinforced by personal commitment, energy and a

West Midlands based

thoroughly proactive approach in helping to drive a business into the 1990's and beyond.

Salary will be in excess of £30,000 and a generous benefits package will include bonus schemes, quality car, pension and health care schemes and relocation help as appropriate. There are genuine career prospects, given success, of moving into general management.

Please write, with full career details, in confidence, to Andrew Russell Ref: 76550

**151** International

MSL International (UK) Ltd. Centre City Tower, 7 Hill Street, Birmingham B5 4UA. Offices in Europe, the Americas, Austrolosia and Asia Pacific.

# A VERY BRIGHT YOUNG TREASURER WITH AN INTERNATIONAL OUTLOOK

Unusual scope for personal development

**Thames Valley** 

c. £30,000 + car

The Group is a rapidly expanding world leader in materials technology. One hundred subsidiaries operate in twenty-six countries and 80% of the £500m tumover is achieved in Europe and overseas. A lean and efficient Head Office controls events through clear reporting lines with highly devolved accountability.

The complexity and international spread of the Group's finances mean that profitability depends heavily on the skill and resourcefulness of the Treasury function. A bright young Treasurer is now required to augment the existing team in fine tuning current procedures and pioneering fresh approaches to expansion and acquisition.

A first class intellect and an accounting qualification promptly earned with a leading firm are taken as read, as is exposure to a wide range of treasury techniques in a practice or with a blue chip company. Strong powers of analysis, numeracy and articulacy are also assumed, but the prime requirements are independence, originality and the social and communications skills necessary for high visibility at Board level at home and overseas. Those with the cultural sensitivity and robustness to cope with substantial overseas travel will be especially attractive.

This is essentially a practical, hands-on role offering opportunities for intense professional development and the scope for career progression suggests the late twenties as the ideal age range.

Please send full career details, quoting reference AR.4009, to lan Patterson at March Consulting Group, March House, 13 Park Street, Windsor, Berkshire SL4 1LU. Alternatively, telephone him for a brief discussion on (0753) 869346 or on (0252) 614319 evenings and weekends.

# **Practice Administrator**

Cheltenham Circa £30,000 with car

Our client, a leading firm of international lawyers with a prestigious world wide client base, wishes to recruit a qualified accountant to manage the provision of administrative

and accountancy support services.

Reporting to Managing Partner, the position entails responsibility for all aspects of day-to-day running of the practice including administration, personnel and accounting functions. A key area of activity will be the provision of advice to partners regarding the financial implications of strategic, tactical and operating

The firm places considerable emphasis and reliance on the use of information technology. The Practice Administrator will be responsible for the operational control of the computer systems and advising on the strategic direction of information systems within the practice.

Candidates, aged 27 to 35, will be qualified Chartered Accountants with sound financial experience likely to have been gained in professional practice. Practical experience with computerised accounting systems is essential together with a knowledge of micro-based financial

modelling applications. The salary package offered will be up to £30,000 commensurate with age and experience of candidates. Candidates should write in confidence enclosing a comprehensive curriculum

vitae together with salary details,

quoting reference MCS 3/89/ to:

Sue Lane **Executive Selection Division Price Waterhouse** Management Consultants **Clifton Heights Triangle West** Bristol **BS8 1EB** 

Price Waterhouse



# Senior Financial Accountant

Central London

c£28,000+Car

We are acting on behalf of a major UK multinational with a reputation for high technology products. The Company has experienced a period of major strategic and operational change primarily through acquisitions, which has altered its business profile.

A key position has been established in the finance group for a qualified accountant to play a major role in the Company's corporate accounting function. He or she will be responsible for the preparation of both statutory and management reporting, and in addition will provide analytical appraisal and advice at Board level.

Applications are invited from qualified graduate Chartered Accountants (either straight from a Top 20' practice or already in industry) who are confident of making an immediate contribution

to a dynamic organisation. The successful candidate is likely to be under thirty and must have strong interpersonal skills and be capable of liaising at management level.

This is a high profile position which represents a rare opportunity to enter a "blue chip' company at a senior level. A highly competitive remuneration package is available coupled with excellent career prospects.

To find out more about the opportunity and the organisation please telephone Collette Harrison on 01-831 2000 or write to her at Michael Page Finance, 39-41 Parker Street, London WC2B 5LH. Quoting reference M122. Neither names nor details of

respondents will be disclosed to the Client without their express permission.

Michael Page Finance International Recruitment Consultants

London Bristol Windsor St Albens Leatherhead Birmingh Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

London & Scottish Marine Oil PLC is the second largest, UK owned independent oil and gas company with intere in 14 countries and with an estimated production capacity of 90,000 b.o.e. per day. The company enjoys a high reputation in financial circles for its innovative approach and with an exceptional portfolio of UK and International exploration acreage combined with a strong financial policy, it is powerfully positioned to promote continuing rapid

growth.

Your role, as a key member of the financial management team, carries accountability for advising the company on the tax implications for UK and international activities in respect of acquisitions, disposals and reorganisations, fund taising and cross border transactions and the monitoring of tax positions of overseas companies and branches.

Reporting to the Finance Director, you will head a small team of tax specialists, liaising with legal and financial advisers both internal and external.

You will already be holding similar responsibilities at senior level with a UK pic, preferably with international exposure. You will be professionally qualified, with excellent communication skills and a high degree of self motivation. Salary will not be a limiting factor for the right candidate who will probably be already earning at least £40,000 pa. Contact Neil Macmillan, who is advising on

this opportunity, at Macmillan Davies (Reference MD/2086), Salisbury House, Bluecoats, Hertford, SG14 1PU. Tel: (0992) 552552.

**Group Tax** Manager

London



NAGEMENTSELECTION

ソン

11/51

# FINANCIAL CONTROLI

West End

Through an impressive development programme, our client has emerged as a market leader within the healthcare services sector and is firmly establishing a respected presence within other professional areas.

As a result of this diversification and expansion, they now seek to appoint a key individual to complement their senior management team.

Reporting to the Managing Director, responsibilities will include all aspects of financial and management reporting, business planning and credit control.

£30-35,000 + Car

London

The successful candidate, aged 32-38, will need to display a practical and mature approach to business issues and have the enthusiasm and ability to contribute to a small and highly committed management team. Leadership and motivational skills are essential.

If you feel you can aspire effectively to this challenging role, please telephone James Hyde on 01-437 0464 or write to him, enclosing brief details, at the address below.

ROBERT • WALTERS • ASSOCIATES

RECRUITMENT CONSULTANTS Queens House t Leicester Place London WC2H 78P Telephone: 01-437 0464

Corporate Internal

Responsibilities in this new position will include regular audits throughout all European subsidiaries, under the direction of the Corporate Senior Internal Auditor. The role will suit an able, ambitions, qualified Accountant

with a degree, and would provide an appropriate first more from professional practice.

These roles both allow for considerable personal development and advancement. Opportunities for

promotion within the Corporation are wide-ranging and

Auditor

APPOINTMENTS

**ADVERTISING** 

Appears every Wednesday and Thursday

for further information call 01-248 8000

Deirdre McCarthy ext 4177

Paul Maraviglia ext 4676

Elizabeth Rowan ext 3456

**Patrick Williams** ext 3694

Candida Raymond ext 3351

Patrick Sherriff ext 4627

Our client is the UK sales and marketing subsidiary of

an international office space environment group; itself

The UK operation was established several years ago and

has grown to a profitable turnover, in excess of £30

million, in a primarily contract orientated business

with plans well in hand to grow the business at least

Continued growth together with a more definitive emphasis on managing the bottom line has generated

prospects leading to a Financial Directorship.

secretarial and information technology matters

affecting company performance. Particular emphasis will be placed upon commercial input to managing, directing and controlling the

20% per annum through maximising its market share.

the need to strengthen the management team with the

appointment of a Financial Controller, with short term

You will have responsibility for a small team handling all the financial, cash management, company

being part of a £450m turnover quoted group.

THE RIGHT DIRECTION

FOR YOUR FINANCIAL SKILLS

FINANCIAL DIRECTORSHIPS

Manchester & Birmingham c. £25K + Car + Bonns

Kalamazoo Distribution in Manchester and Kalamazoo Franchising in Birmingham are both successful and rapidly expanding subsidiaries of Kalamazoo pic, operating in high growth markets and extending the parent company's business activities into new market sectors.

Financial Directorship opportunities now exist at both subsidiaries requiring qualified accountants with proven experience and the ability to influence and contribute to future company developments. Candidates will be expected to demonstrate the personal qualities necessary to lead and motivate our teams, and should have the ability to play a key role in progressing business initiatives. Candidates for the Birmingham position will find franchising experience to be a distinct advantage. Both appointments carry attractive salary and benefit

packages reflecting the seniority of the positions. Please write enclosing Curriculum Vitae to:-The Personnel Director, Kalamazoo pic, Northfield, Birmingham B31 2RW. Interviews will be held at Manchester,

Birmingham or London at your convenience.

Salary & Bonus c £35,000 + Car

management information system.

business which will require considerable strength of

glove." There will also be a need for considerable

systems development to create an effective

The successful candidate will be a qualified

character - with diplomacy, ie "an iron fist in a velvet

accountant, preferably ACA, and is most likely to be.

aged between 29 and 34. Your industrial experience

will have been in a sales and marketing company, most probably at Assistant Controller level. The personal

qualities that we are seeking include drive, enthusiasm,

Michael Page Finance,
Windsor Bridge House, 1 Brocas Street,
Eton, Berkshire SL4 6BW.

energy and commitment, together with very strong

useful for European career progression, would be helpful but are not a prerequisite of this position.

Interested applicants should submit their CVs to

Wayne Thomas, Executive Division,

professional skills and ethics. Language skills, whilst

個KALAMAZOO

MACH

Man lie

with the walk.

Branch and

7 100175

 $\mathcal{A}^{m} = \mathcal{B}$ 

200

 $\mathbb{R} \propto c_0$ 

- 1 40 -----

nes bas o

Charles sand

AND PERSONS IN

# (Y) FERRO.

# INTERNATIONAL CORPORATE AUDIT MANAGEMENT

Based Aldridge, Staffs First Rate Salary & Benefits Package Ferro Corporation, a multi-national Fortune 500 company, headquartered in Cleveland, Ohio, is a profitable worldwide Group and market leader in the field of industrial specialty materials. The corporation wishes to develop a Corporate Internal Audit function in Europe, and is therefore able to offer two important posts to high calibre professionals.

Corporate Senior Internal Auditor

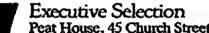
This new senior audit post will report to the Corporate Audit Manager (USA) and will take full responsibility for the development of audit plans and programs, and the conduct of audits throughout the U.K. and other European subsidiaries of Ferro Corporation. Emphasis will be placed upon the provision of meaningful rcial information, whilst ensuring all relevant

procedures are followed.

Candidates will be qualified Accountants with a degree and several years experience in a manufacturing environment within a senior audit role. Well developed communication skills are of paramount importance, as is the ability to raise the profile of the function through

Please apply, in writing, with full career and salary history details and stating which post interests you, quoting reference B/186/89 to Louisa Chapman.

# KPING Peat Marwick McLintock



Peat House, 45 Church Street, Birmingham B3 2DL.

# **Finance Director**

East Midlands c£35,000 + car + benefits

This well established medium sized public company has a clear positioning and excellent reputation in its particular sector of the clothing and textiles industry. Business strategy is well defined and includes an active acquisition programme as well as organic growth.

A commercially aware Finance Director is of key importance in achieving the strategic goals. The role involves the usual responsibility for financial control, through a well organised accounting team, plus the

exciting opportunity to participate fully in formulating and actioning development plans and acquisition policy.

Accordingly applicants must have an excellent track record in financial management which includes experience of manufacturing industry and acquisitions. They should have the maturity to work at senior level, good leadership and communications skills and sound business awareness. Preferred age

30-45

This is an outstanding career opportunity offering a first class package which is negotiable for the right person. Please write with career details age and current salary, quoting MCS/2048 to Geoff Firmin,

**Executive Selection Division Price Waterhouse Management Consultants** Victoria House 76 Milton Street Nottingham NG1 3QY

Price Waterhouse



Michael Page Finance

Mauchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

International Recruitment Consultants
London Bristol Windsor St Albuns Leatherhead Rimming

**Financial Controller** 

# GROUP FINANCE DIRECTOR

**Finance Director** 

**Private Group** 

Birmingham

c£70,000 + Car

Our Client is a highly successful, prestigious group nf service companies which has ambitinus plans for substantial growth and development. The Group is now looking to recruit a Group Finance Director to play a major part in this development. This high profile role will require the jnb holder to review and develop the financial disciplines within the Group to ensure that they are able to meet its immediate and future needs. In addition, the Finance Director will contribute in the strategic development of the Group as a key member of the Board. This will involve contact with

Applicants for this post should be qualified Accountants and have significant previous experience of operating at Group Board level. Above all it is essential that they have a proven track record in applying financial and commercial skills to a developing group of businesses. Experience of dealing with

external institutions including the City.

major institutions is also essential. If you are interested in being considered for this key post please apply in writing, with full career and salary history, quoting reference B/188/89 to David Rowley.

#### KPMG Peat Marwick McLintock Executive Selection A bright future for an enterprising and innovative Peat House, 45 Church Street, Birmingham B3 2DL.

# Financial Controller

**Financial Director Designate** 

London: Initial Salary c. £25k + car

This is a critical "high-profile" role offering the opportunity to contribute to and considerably influence the future direction of our client - a market leader and part of a

substantial and expanding plc. Based at their modern H.Q. site In East London your initial brief will be to improve and develop costing and budgetary control systems. Additional activities will focus upon improving the quality of management information and assisting with the development of the

corporate plan. Whilst the existing finance team is well established there is a substantial job to be undertaken to review and implement systems and to generally raise the profile of the function, which will provide considerable scope for

Success will lead to appointment as F.D. within twelve

You will be a qualified Accountant, probably aged late twenties/early thinties and with a pragmatic, "hands-on" working style. Experience gained within a manufacturing environment would be particularly useful.

The salary is for discussion c.£25k and car, plus benefits package together with entry to a bonus scheme upon appointment as Financial Director.

This is a real opportunity for a young, commercial Accountant to make a positive impact within this forward looking group. Please send your c.v., giving full salary details and quoting Ref. ARS005 to: R Bainbridge, March Consulting Group, March House, 13 Park Street, Windsor, Berkshire \$L4 1LU.

CONSULTING GROUP

An exceptional opportunity exists for an ambitious and highly motivated finance executive to join an established and diverse private group of companies now seeking to accelerate their expansion by acquisition and increased market penetration. The group currently has a turnover of £6m and substantial asset backing, its target is to achieve £50m sales and listing status within 3 years.

The Finance Director, working closely with the Chief Executive, will be responsible for all corporate finance and capital structure requirements, acquisition evaluation and negotiations, treasury management and financial control, including the provision of effective management information systems throughout the group.

Candidates should be qualified accountants with sound

MANAGEMENT SELECTION

c£45,000 + Share Options + Car experience of corporate finance, developing banking relationships and managing rapid change, ideally within a services or retail environment. You must be decisive, pro-active and resilient with the shirt sleeves attitude needed in a small, ambitious group.

Interested applicants should write enclosing a comprehensive CV with daytime telephone number, quoting Ref: 306 to Barry Oller, BA, ACA, Whitehead Rice Ltd, 295 Regent Street, London WIR 8JH.

Nhitehead Rice

Suffolk

Docklands based below-the-line communications agency. Sales cf.3.0 million and rapidly expanding organically and through new ventures in allied disciplines.

This is an ideal position for a young qualified accountant with good commercial experience now wishing to become part of the team in a young growing company.

> Salary/Package c£30,000 Contact: Nigel Chapman FCA, 01-231 8761.



COMMUNICATIONS

MARDEN K A N

FINANCE DIRECTOR

Reading

This rapidly expanding quoted group has enjoyed considerable success within the highly competitive property development industry. The broad and lucrative portfolio of predominantly commercial schemes also covers the retail, industrial and residential sectors providing the versatility to meet market demands.

As a consequence of this expansion they have an immediate requirement for a key individual to complement the senior management team of their principal operating subsidiary.

Your role will include securing development finance, ensuring tight financial control of project management and monitoring performance. A chartered accountant with substantial property development

c£50,000 + Substantial Benefits

37

experience, you will require both business development and financial management skills of the highest calibre. You should possess the desire to succeed within a highly motivated and committed team

The attractive package will include a high base salary, performance related bonus, executive car and other benefits associated with a progressive company.

If you are interested in aspiring to the challenge within this dynamic organisation, telephone James Hyde on 01-437 0464 or write to him, enclosing a detailed CV, at the address below.

ROBERT • WALTERS • ASSOCIATES

RECRUITMENT CONSULTANTS is House I Leicester Place London WC2H 78F

# MANAGEMENT CONSULTANCY

**London & Manchester Qualified Accountants** 

PARTNERSHIP

£26-35,000 + CarAge Range 26-33

Today's successful professionals require an enormously varied range of skills. Project-based Consultancy with our client offers a superb opportunity to achieve this aim. So why not trade

Their Experience . . .

One of the UK's fastest growing Management Consultancies, their client portfolio ranges across the board. They undertake a wide variety of assignments covering: Corporate Strategy . Profit Enhancement • Cash and Liquidity Management • Financial Systems. You will work in a highly professional, stimulating environment and from day one will be encouraged to improve your overall understanding of Business.

For Yours . . .

to a long

·-- V-1

 $\sim m_{\rm Qp}$ 

The street was

The to.

Mar Sare

oral Carr

 $(e^{\alpha_{1}})^{-\alpha_{2}}$ 

COLOR TREE

C. Buckley 3 ... 3 ....

er de

or and a

Sec. 25.

as Sireri,

\_ (2f

Barrens State

You will be a high calibre Graduate Accountant (ACA or CIMA) whose background in Commerce or Industry has given you a disciplined approach, strong commercial awareness, excellent communication skills and a flair for the practical solution.

Prospects with our client are outstanding, but even if Management Consultancy is not your ultimate career goal, they guarantee you a breadth of experience which will make your curriculum vitae very impressive.

RECRUITMENT

For further information write to Mike Masterson, H.M.A. Recruitment, Chancery House, 53-64 Chancery Lane, London, WC2A 1QS or telephone him on 01 242 1822. Fax 01 831 6425.

# Steep Learning Curve!

**Qualified ACA** 

c £28K + Banking Bens including car

Our client is one of the world's leading global financial institutions. On their behalf we are searching for a graduate Chartered Accountant who, together with current technical skills, possesses the interpersonal abilities and determination required to succeed in a thriving financial

The Applicant: In addition to a formal ACA qualification you must be able to demonstrate communication skills well above the normal. Probably aged 26/30 years (younger if you have specific banking experience) you will currently be working in a large professional firm at SupervisorA.M. level or above. Ability to manage people will be a

The Role: Consisting of a small team of multi-disciplined professionals the Audit Department's Training Group has the responsibility for ensuring that the needs of contioued professional development and training are met within the European, Middle Eastern and African audit areas. Participation in other projects and assignments is also likely. Based in the City the post will involve some travel, mainly in Europe, the U.S.A. and the Far East. Exposure to and dealing with senior manager important aspects of the position.

It is emphasised that the successful candidate will receive a very thorough induction into the financial services sector with particular emphasis oo Capital Markets and Treasury products. The experience gained and the exposure to senior management will ensure the best possible conversion from a career in Public Practice to a career in the City.

In order to arrange an interview to discuss this especially attractive career position please contact Claris French at the address below or call him outside office hours on 01-399 9393.

the *leet* partnership

al Recruitment Consultants, 37/41 Bedford Row, London WCIR 4JH. 01-831 1101 (24hrs). Fax: 01-831 4204

#### **Recently Qualified Accountant**

# JEAD THE WAY IN PROPERTY FINANCE

Central London

& neg + Bank Benefits

This well-known Financial Services plc is committed to diversification – and nowhere more so than in the Property division, which manages a substantial asset base and is a key contributor to group investment performance.

As the division expands its activities in the UK, Europe and the USA, expert financial control and guidance become more and more crucial, which is reflected by the current need for a financial Reporting at senior level, you will play an important role in formulating financial controls. . Specifically, this will involve:

Contribution to the management decision making process. Strategic analysis of services and business objectives. gement and development of the Property Finance function.  $\Box$ 

Significant contact with non-accounting profe As a qualified accountant, preferably ACA, you should have 3-4 years experience within an accounting function or major practice. Whilst property experience will be an advantage, as crucial are your strong hands-on accounting and man-management skills and your enthusiasm to develop the role to meet deadline requirements.

This is a high-profile managerial role offering considerable commercial exposure. Besides taking on immediate management responsibility, this is an opportunity to advance your career within a major financial services group.



Please write in confidence, enclosing a full cv, quoting Ref: A270 to Charles Austin at Mervyn Hughes International Ltd, Management Recruitment Consultants, 63 Mansell Street, London El SAN. Telephone: 01-488 4114.

# **Group Tax Manager**

**CITY TO £45,000** 

Following privatisation of the electricity industry, PowerGen will be one of the two major electricity generating companies in the UK. In a complex business with turnover expected to exceed \$3.5 billion per canum, the management of toxation issues will be of vital importance. PowerGen is therefore seeking a highly experienced and motivated individual to head what will be a key activity in the newly privatised

Reporting to the Executive Director of Finance, and managing a small professional team, you will have full responsibility for developing and

implementing toxation policy throughout the organisation. An early priority will be to establish the starting tax position on devolution from the CEGB. Your role will include tax planning, compliance, accounting, and managing the liaison with the appropriate authorities and external advisers. You will be relied on to advise of a senior level on the texistion implications of all aspects of PowerGen's business.

Aged around 40, and a qualified accountant or a member of the Institute of Taxation, or o former Inspector of Taxes, you will have several years' corporate taxation

experience gained in a major industrial or commercial organisation or as a specialist in a large accounting firm.

Résumés please, including a day time telephone number, to Robin Alcock quoting Ref: RA512, Coopers & Lybrand Executive Resourcing Limited. Shelley House, 3 Noble Sheet, London

**Executive** 



# Treasury Executive

London

c£35,000 plus car and benefits

The Corporate Finance Division of a major international firm of accountants is seeking to recruit a Treasury Executive to support the partner responsible for the rapidly-growing Treasury Advisory Services, which focusses on successful operational implementation, rather than mere theoretical strategy.

The advice given to clients includes treasury organisation, computerisation, acquisition and general funding, risk management and investment strategy. Working as a member of a small, highly professional team, the role entails close involvement in the

treasury requirements of a wide range of clients: future prospects are outstanding.

You should have at least two years experience in a corporate treasury environment probably at Assistant Treasurer level, with extensive knowledge of the areas listed above. In addition, you need good interpersonal skills, a pro-active approach and a desire to work on varied and challenging assignments.

Interested applicants should write enclosing a full Curriculum Vitae and day time telephone number to John Cockerill. quoting reference number

Roland Orr 6181J.

& Partners

Management Consultants · 12 New Burlington Street, London WIX 1FF Telephone 01 439 6891

Alderwick

Peachell PARTNERS LTD

F.D. Designate

Aged 27-32 From the USM to the USA..

To £30,000 + Mercedes/BMW + Profit Share + US Travel L&M is an international trading company importing and exporting foodstuffs throughout Europe, the Americas, the Middle East and Far East. With several recent acquisitions and a truly dynamic approach to this diverse business, we are planning to go public in the near future.

Reporting directly to the MD and managing a team of 5, you'll have a central strategic influence on both the London Head Office and US-based operations. Besides overall financial control and responsibility for systems enhancement, your role will involve:

▲ Targeting and negotiating acquisitions

A Quarterly trips of 1 week's duration to the US ▲ Taking L&M to the USM

A Qualified Accountant, probably aged 27-32, you must be of sufficiently high callbre to achieve directorship within 6-12

se contact our advising consultant, ANDREW LIVESEY,

on 01-404 3155, or write to him at Alderwick Peachell & Partners Ltd., Accountancy and Financial Recruitment, 125 High Holborn, London WC1V 6QA.



# **Appointments Advertising**

Appears every Wednesday and Thursday

for further information call 01-248 8000

Patrick Williams ext 3694

Paul Maraviglia ext 4676 Patrick Sherriff ext 4627

Deirdre Venables ext 4177 Elizabeth Rowan ext 3456 Candida Raymond ext 3351

### **COMMODITIES AND AGRICULTURE**

farmers

more grain

By David Owen in Toronto

CANADIAN FARMERS will

this year sow more wheat and oats but less rapeseed than in 1968, according to Farmdecision Resources, a unit of United Grain Growers, the

Winnipeg co-operative.

All told, wheat plantings are projected to rise by 8 per cent to 33.3m acres, while farmers intend to seed 4m acres of oats

— up 11 per cent from a year

ago.

The area under rapeseed, by

contrast, is forecast to fall a sharp 14 per cent to 7.6m acres.

Fallow ground will stand at a record low 19.6m acres, down

10 per cent.
Among other crops, flax acreage is expected to reach

1.5m acres - up 15 per cent, while 10.1m acres of barley will

be seeded - a rise of 3.2 per cent. Rye acreage is projected

to total 552,000 acres.

• Mr Kevin Marcus, an agri-

cultural meteorologist and director of Cropcast Inc. yesterday told members of the

US National Grain and Feed Association that he estimated

a 40 per cent chance of a drought in the US plains this

year, reports Reuter from San Diego.

to sow

# Oil prices reach 15-month Canadian highs on US stocks fall

OIL PRICES yesterday continued to rise strongly in response to a larger-than pected drop in reported oil stocks in the US. North Sea Brent oil prices rose 47% cents to \$18.50 for April delivery. At the New York Mercantile Exchange, the

xxxx futuree contracts for

West Texas Intermediate Crude was up 52% cents at \$19.70 in

midday trading. These are the bighest prices seen since December 1987. US crude oil stocks fell by 2.29m barrels to 333.36m bar-rels in the week ended March 10, according to a weekly American Petroleum Institute statistical report. Gasoline stocks held in primary storage fell by 4.74m barrels, and other petroleum products fell as well. The fall in stock levels appears to have convinced traders that a surge in produc-

tion by members of the Organisation of Petroleum Exporting

Countries in the fourth quarter

of 1988 would not show up in stocks. Instead fourth quarter

consumption is believed to

have been bolstered by a number of one-off factors. These include: colder weather compared to 1987, a shutdown of nuclear reactors in Japan that led to increased residual fuel oil consumption, strikes at nuclear facilities in France, problems with hydro-electric facilities in Spain and Italy, and fuel oil stocking by consumers in Germany ahead of tax changes. These factors combined to reduce primary stock levels coming into the new year, allowing the surge in Opec production to be easily absorbed.

Oil prices have risen by over a dollar barrel this week alone. partly in response to reports that Saudi Arabia was making sharp cuts in deliveries of oil to Japanese customers in April. The cuts were expected to be imposed on European and North American customers as

The cuts have give further weight to the view that Opec has succeeded in sharply reducing output from earlier levels, although most analysts

believe that Opec wellhead production is over 19m barrels a day, compared with an agreed ceiling of 18.5m b/d. However the Opec quotas are defined as sales to the market and some of this production may be

entering producer stocks.
Other bullish factors include promised second quarter out-put cuts of about 300,000 b/d by non-Opec producers and the spate of equipment failures in the North Sea that has reduced output. The Ekofisk field in Norway, which produces 245,000 b/d, came back on stream yesterday following a small fire on Monday which

smail life of modulay which shut down production.

Although the stoppage was relatively brief, it follows a series of other problems at North Sea fields that collec-tively has had a large impact. The relative shortage of North Sea crudes, which are low in sulphur and contain good yields of high-margin light petrolenm products, has caused a rise in price relative to heavier, sour, or high sul-

# EC may 'lose out' on biotechnology By Bridget Bloom, Agriculture Correspondent

EUROPEAN FARMERS and agribusiness companies are in danger of losing out to the US and Japan in the new blotech-nological revolution which holds out the prospect of increasing agricultural yields by 15 to 20 per cent over the next two decades, Mr Earle J. Harbison, President of Mon-santo, the US chemical corpo-ration, has warned.

Mr Harbisoo, whose com-pany has already spent more than \$1bn on biotechnology research said he believed political controversy over biotechnology in Europe could result "in the technology wind-ing np in the hands of the Japanese - just like semi-conduc-tors did."

The European Community was currently holding its own in the biotechnology race. However, unless EC political leaders could agree to provide a proper framework for the development of its products it would fall behind hadly, he said in an interview in London. Monsanto is one of two US companies — the other is Eli Lilly — which have applied for approval of bovine somatotro-pin, a hormone naturally occuring in cows which can now be replicated using the gene-splicing techniques of biotechnology. Monsanto says BST, as it is known, can increase milk yields immediately by 15 to 25 per cent



Earle J. Rarbison: "What farmer would turn down the chance to produce more chesply?

depending on the dairy farmers' efficiency.

The company expects to get approval from the US Food and Drug Administration by the Drug Administration by the end of the year but faces much greater problems in the EC, where the application for approval is making its slow way through expert committees of the European Commission. It is doing so against the background of considerable political opposition in some member states to BST and a number of other products, like steroid-based growth hormones

steroid-based growth hormones

for beef cattle, which, though

are generating similar con-Manufacture of BST could begin immediately approval is given, making it the first agriltural mass market blo nology product, though e num-ber of products such as insulin

are already available for human use from genetic engi-neering techniques. Other farm products in the Monsanto pipeline include tomatoes, cotton, soya, rape-seed and ultimately wheat, which are all being bred to be disease and posticide resistant. In field trials, Monsanto have engineered tomatoes which are resistant to Roundup, one of its major non-selective herbicides. As a result, when this becomes commercially available, per-haps in four or five years time,

costs of protecting crops could fall from \$130 an acre to only the \$30, Mr Harbison said. Monsauto estimates that the worldwide market for hiotechnology products will reach an annual \$100bn within the next decade. However, while than new US Administration of President Bush seemed politi-cally committed to biotechnology and was now operating a sensible regulatory framework for approving individual prodncts, the same could not yet be said of the EC, Mr Harbison

Monsanto was concerned

not necessarity related to BST, that political and ethical arguments on, among other issues, the advisability of increasing yields at a time of big farm surpluses, were in danger of undermining public confidence in hiotechnology.
Political leeders, and

. .

443 24 4

34 ÷

Carrier 1 ..

72 . - 71

-

MA

Political leeders, and through them the public, had a unique opportunity to make sure that the science was safely developed, Mr Harbison said. What they should realise however was that biotechnology could not be stopped.

Mr Harbison denied that his warnings stemmed from fears that Monsanto had committed itself too heavily to biotechnolitself too heavily to biotechnology and was now afreid that promised markets would not materialise. There was obviously some risk in committing roughly a third of the company's owners! yearly research.

roughly a third of the com-pany's overall yearly research budget of \$650m to biotechnol-ogy, but there was no question of the company — or the US — pulling out.

Neither could he accept the arguments that present sur-pluses made higher yielding products redundant. Oulte products redundant. Quite apart from not being able to put the clock back on biotech-nology, higher yields did not need to mean higher produc-tion. "What farmer would turn down the chance to produce more cheaply the same milk from 10 cows that he produced from 12 cows before?" he

# Fish row debate postponed

By Tim Dickson in Brussels

THE KEEN sensitivities aroused by the current fishing row over "quota hopping" were demonstrated yesterday when the European Commission postponed a debate on the

The problem has come to the surface in Brussels over the last few weeks because of Britain'e decision in the new Merchant Shipping Act to out-law foreign ownership of British registered fishing vessels. The move - designed to stop boats from other Community countries, notably Spain, from taking advantage of UK national fishing quota allocations - has not only run foul of the Brussels authorities but for much of the British case, has been so far successfully challenged by a group of Span-steer would be to wait for a of the Brussels authorities but

ish-owned fishing companies in the British High Court. Commission officiale acknowledge that the growing practice of quota hopping has put the Community on the spot. The Common Fisheries Policy agreed in 1983 is based on national quotas, yet as seen from Brussels the nationality requirements of the new British legislation arguably run counter to EC rules on freedom

The Commission's response so far is e draft paper prepared by the civil servants in the Fisheries Division which simply points out that preliminary legal opinion provides support final verdict from the European Court of Justice. ever, feel that they should adopt a more positive approach at this stage in an effort to secure an early political com-promise among the member

states. The matter had been expected to figure on the agenda of the European Commission's weekly meeting in Strasbourg yesterday but in view of the complexities of the recommendations. of the arguments and the need for more preparation discussion was put off until next

An appeal by the British Government against the High Court decision, meanwhile, was still being heard yester-day.

# Peruvians fine foreign trawlermen

By Veronica Baruffati in Lima

NINE FOREIGN fishing Soviets was counter-producvessels, including three Soviet trawlers mentioned in the have been fined by the Peru-vian authorities for infringing Peruvian maritime regulations. They were all fishing in Peru's waters without anthorisation. One Ecuadorian vessel had entered to fish illegally.

tive. The agreement allows Soviet trawlers to fish in certain sections of Peruvian waters in return for 17.5 per cent of their catch for the Peruvian market. When asked asked about the

possible embargo of the Soviet trawlers, Mr Leon replied: "We will only apply the embargo if wessels were also caught.

Mr Romulo Leon Alegria, the
Peruvian Minister of Fisheries,
denied thet the controversial
fishing agreement with the

Mr Romulo Leon Alegria, the
they promise. But before this
incident occurred, the Soviets
had already delivered 3,000
tonnes of fish. Peru
respects the fishing agreement

and trusts that the Soviets will do likewise."
Mr Manuel Sotomayor, presi

dent of the National Fishing Society, made a public plea on Tuesday for the same benefits enjoyed by the Soviets in Peruvian waters. There are pro-nounced differences in the terms applied to private fishing companies and those applied to the Soviets," he complained. Under existing legislation, private Peruvian fishing com-panies are not allowed to export more than 50 per cent of

LONDON METAL EXCHANGE

#### Saskatchewan cultivates potash profits David Owen reports on a distinct improvement in the industry's fortunes WO-THIRDS of a mile of the difficulties involved in widely expected to report 1988

below the frigid Sas-katchewan Prairie, the temperature is a halmy 80

degrees.
Mr Mo Molavi, chief engineer at the Allan potash mine, is explaining the workings of a redoubtable two-rotor continuous boring machine. "It can cut 550 tonnes of ore per hour," he says. In the glare of his spotlight, the pinkish sylvinite ore hears a startling resem-blance to salami.

After the Soviet Union, Saskatchewan is the world's largest producer of potash. In 1987, the province's nine mines cranked ont short 10.6m tonnes of the mineral, for sale primarily to the fertiliser sec-The province boasts an 80

per cent share of the thirsty US market and 40 per cent of over-all, world trade. Proven reserves would be sufficient to satisfy global demand at current levels for several hundred This lofty position has been attained with some dispatch: though potash was found in the province when drilling for oil in 1942, production did

not begin in earnest for 20 That was principally because

WORLD COMMODITIES PRICES

sinking a mine shaft through the so-called Blairmore formation — a layer of sand and water lying at extremely high pressure 1,200 to 1,400 feet below the surface. The problem was eventually overcome with the aid of steel and concrete

Even today, however, the Blairmore poses e threat. In February 1987, an underground flood forced the closure of a mine owned by Potash Company of America, a sub-sidiary of Rio Algom. The mine has yet to resume produc-

After a string of poor years, 1988 was a distinct improvement for Saskatchewan-based producers. Prices and offshore export volumes — particularly to China — soared. The overall value of Canadian potash production (including comparatively small quantities from New Brunswick) was (\$1.06ba (2500m). Canpoter, the producer-owned consortium that sells nearly all Canadian potash exported offshore, shipped a record 4.7m tonnes of product.

Meanwhile, Potash Corporation of Saskatchewan, the soon-to-be-privatised company which controls about half of the province's total output, is

profits in excess of C\$100m. This is despite operating et barely 60 per cent of the com-pany's 8.6m tonnes a year rated capacity, and follows accumulated losses since 1965 of C\$173.7m.

We bave 4m tonnes of excess capacity already paid for and we are making money now," says Mr Charles Childers, the corporation's president, flashing a toothy

The run of price hikes that has so improved the health of the industry dates back to September 1987, when the US Con merce Department levied dumping duties of between 9.14 and 85 per cent on Saskatche and 85 per cent on Saskatche-wanian producers. The depart-ment claimed that they were selling at below the cost of pro-duction. The original com-plaint was launched by com-paratively high-cost New Mexico-based companies who were being threatened with extinction by the low prices extinction by the low prices that then prevailed.

Partly motivated by the pect of competing against local producers faced with duties much lower than the 51 per cent levied against itself, PCS responded by hiking its list price for US sales by a swingeing 60 per cent, or US\$35 a tonne, while lobbying persistently for the penalties to be removed. Other producers fol-

lowed suit.

The strategy, helped by support from powerful US farmers' groups, worked. In January 1988, the Commerce Department agreed to euspend its anti-dumping action. Shortly afterwards, PCS and the other Seskatchewan producera refunded to customers the ini-tial \$35 increment, while establishing a new list price of \$84 a tonne — 45 per cent higher than pre-September levels.

While the new US rates have since attracted increased levels of foreign competition, offshore prices have risen sharply in response. The price of material shipped to China, for example, has gone from US\$61 to US\$91 a tonne over the past two

According to Campotex, 1988 prices averaged "about C315 per tonno higher" than year-earlier rates. Producer returns from offshore sales typically the US, however, after freight costs are taken into account. Industry attention has now switched to the privatisation of PCS, which Mr Grant Devine, the Saskatchewan premier,

higher prices are only part of the reason behind the company's recent turnround. Lower costs, he says, have also played an important role. Since his appointment in 1967, the corporation has scythed its workforce, shortened buyers' credit terms and markedly improved inventory turnover. "We are already lean and mean," Mr Childers declares. The company's current owner – the Provincial Goverrment - has made a sub-stantial contribution too by injecting equity which enabled the corporation to retire its burdensome C\$662m debt. At a stroke, this released it from substantial interest payment obligations (totalling C\$31.6m

recently described as an "alba-

tross" - notwithstanding its much-improved financial state.

According to Mr Childers,

crs. Consumers in China and India are thought to be interequity stake. Mr Childers. meanwhile, has expressed ambitions to diversify - per-haps into other fertiliser ingredients - when the process is

on long-term debt in 1987) and

improved the company's attractiveness to potential buy

# **LONDON MARKETS**

COPPER prices recovered most of Tuesday's losses on the LME yesterday, with the market keeping a close eye on Comex in the absence of nental news. Some analysts guil believe the market will establish fresh highs over the short term, although others feel a major downturn is probably not far away as improved technology is expected to cost metal in the US later in the year. A further build-up of LME warehouse stocko, particularly in Singapore, is also likely to dampen bullish sentiment. Nickel prices also recovered on short-covering after the

recent decline had left the market oversold. Zinc prices, however, eased again. Meanwhile coffee prices were dragged down by New York, although dealers said trading was routine in the continuing absence of fresh physical SPOT MARKETS Crude all (per burrel FOB)

\$15.60-6.70g \$18.45-8.55q + .476 \$18.05-9.75q + .525 Dubai Drent Blend WTI (1 pm est) Premium Canoli Gas Ott Heavy Fuel Oil Namble \$201-203 \$150-151 \$86-86 \$174-176 +3 +2 +3 +6 -2.5 -5 -3.25 -0.75 Gold (per troy or) \$\P\$
Silver (per troy or) \$\P\$
Platrum (per troy or)
Palladrum (per troy or) | Aluminaum pre voy usi | 304.23 | 40.75 |
Aluminaum (tree merket)	5005	405
Capper (US Producer)	16% 5-00 to -4%	
Capper (US Producer)	775c	425
Tim (European free merket)	25.90	-30
Tim (New York)	411.5c	+1.5
Zinc (US Prime Western)	55%	55%

Bartoy (English food) C117q Maize (US No. 3 yellow) E131 Wheat (US Dark Northern) E129.75v

Rubber (spot) # 66.5p Rubber (Apr) # 68.5p Rubber (Mey) # 69p Rubber (KL RSS No 1 Apr) 300.5m

Coconut oil [Philippines)5

\$550x \$405w Paim Oil (Malaysian) -2 + 0.15 c-cantalib. r-ringgit/kg. v-Apr/May, u-Mar/Apr. q-Apr. x-Mar-May, w-Apr/Jun, z-May, 1Mest from a week ego. YLondon physical market

GOCCIA ERIONNE Close Previous High/Low 838 831 854 848 868 853 862 859 862 860 872 870 872 837 857 862 862 893 873 973 838 851 857 862 863 872 872 Turnover:1885 (2588) fots of 10 toomes IGCO Indicator prices (SDRs per torne). Daily price for Mar 15:1986.83 (1970,11):19 day aver-age for Mar 15:1986.98 [1980,32]. Close Previous High/Low 1165 1165 1165 1145 1135 1106 SUGDAY (E per tonne)

Close Previous 270.80 273.00 271.80 273.00 289.00 288.80 288.00 287.00 280.00 280.00 320.50 327.50 317.00 Turnover: Raw 6015 (5636) lots of 50 torsees. White 1061 (542). Parie-White (FFr per tortee): May 2040, Aug 2065, Oct 2010, Dec 1860, May 1825, May 1810. LONDON METAL EXCHANGE TRACED OPTION minium (99.7%) Cells 130 119 54 73 74 73 36 44 136 280 225 45 146 154 137 117 252 74 78 233 386 2900 3100

Prices internationally remain strm and in Australia particularly wood oftered for sale is bought by the trade. Heavy offerings there of over 150,000 bales in the final selling week before the Easter recess have been fully cleared. European Suyers are however very price conscious and refuctant pay more. The same does not seen to apply to Acian operators whose importance in wool maniests has been the seals trend for some years. The UK situation is made particularly difficult by relatively high sterling rates and high interest rates. These tend to attract compositive imports and

**US MARKETS** (Prices supplied by Amelgameted Metal Tracking) AM Official Kerb close Open Interes IN THE METALS, a strong dollar prompted fund and dealer selling in the gold, as prices fell to 393.8 basis Cannor, Grade & C ner trope Ring turnover 41,450 tonne 1910-5 1793-6 1960-1 1756-7 1920/1915 1920-1 65,532 lots Silver (US cents/line ounce) Pling turnover & 628 Cash 606-9 3 months 622-6 010-3 624-7 670-3 345 fots Lead (C per tonne) Filing aurnover 12,425 toring Cash 335-40 3 months 345-9 349.40 360/345 347-8 8,934 fets Ring turnover 1,345 torne 18500-000 8,735 fees Zinc, Special High Grade (5 per tonne) Fling turnover 9,000 tonne Cosh 1990-2000 3 months 1940-5 2020/2005 1965/1920 2003-5 1915-25 6,513 lots Zine (\$ per tonne) filing turnover 11,250 torne

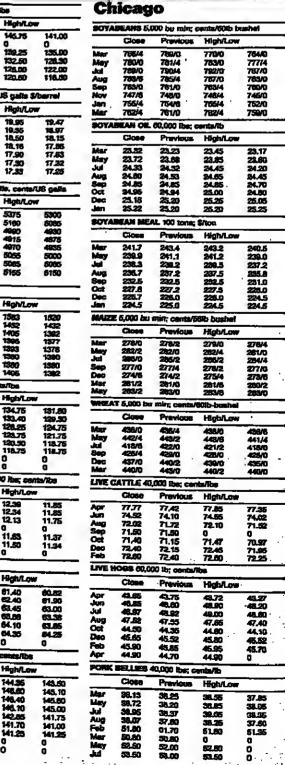
OZATI	DES C/ton			LONGO	-	шк	H MARK	
	Close	Previous	High/Low	Gold (fin		_		£ equivalent
Apr	60.9	60.0	71.1 69.0	Close		_	4-393 k	228-228 12
May	90.5	80.0	92.0 85.5	Opening			2-365	225 7-225
Nov	89.5	90.0		Morning	fix	394	45	228.501
Feb	100.0	700.0		Atternoo	n Tax	302	90	224.033
Apr	129.4	129.0	129.5 129.0	Day's his			L-3854	
Turnovi	A 360 (S	(5) lots of 4	Q tonnes.	- Day's lo	~	863	2-305	
POYAL	EAN NEW	L Chonne		Coine		\$ pr	low	C equivalent
	Close	Previous	High/Low	Maplelee		406-		235-1, -238-4,
Apr	167.00	188.00	186.60	Britannia		400-		285 4 -238 4
Jun	157.30	157.00	157.00 156.50	US Eagle Angel	•	406-		2354-2384
Aug	152.50	152.00	182,60 151,60	Krugerra	and I	406- 382-	305	227 7-229 2
Oct	153.00	152.00	152.50	_ New Stre		22 0		33 7-64
Turnovi	r 110 (97	7 lots of 20	tonnes.	Old Sov.		924	4	5312-54
THE CO.	T FUTUR	ER StOfinde	ex point	_ Noble Pl		54	95-558.1	317.95-323.3
	Close	Previous	High/Low	30mm to		priin	e 02	US of equi
No.	1050	1644	1663 1648	Spot		355.		013.25
Apr	1670	1064	1679 1669	3 months		367.		629,40 645,46
	1420	1414	1426 1419	6 months 12 month		378. 400		678.25
Oct Jan	1525 1555	1520	1538 1525 1558 1550	E HOLE	•			01025
Apr	1500	1540 1880	1598 1590					
eFi	1640	1632	1540	CHUDE (	XL S	DET	<b>*</b>	
Turnova	r 443 (41	NE)			C	iqse	Previo	
-	£/tonne			May		7.86	17.25	17.80 17.4E
				_ Jun		7.18	18.78	17.18 16.90
Wheel	Close	Previous	High/Low	- IPE Inde		7.23	16.32	15.80 15.80
Har	115.65	115.05	115.65 115.25		_			
May	118.20	117.90	118.30 118.00	Turnove	724	5 (40	100)	
, and	120.13	119.75	120.25 119.90					
Sep	103.40	103,45	103.40 103.20	GAS OIL	\$ ton	ne		
Nov	105.75	105.75	105.80 105.80		Clos		Previous	NightLow
Jan Mer	108.70	104.70 111.70	198.70 108.45 111.70 111.50			_		
	11124	IIIIV	111.70 111.00	Apr	140.0		147.00	150.00 140.50
Parky	Close	Previous	High/Low	Jun	145.7		145.76 144.25	147.00 145.50
Mer	110.85	111.10	110.85	Jul	145.7		144.00	148.50 145.50
May	172.00	112.10	112.35 112.00	Aug	147.7		146.25	148.50
Sec	100.00	190.80	100.60	Sep	140.0		147.00	
Nov	103.50	103.70	105.50	Oct	131.0		148.50	150.50 149.00
	108.45	106.70	106.45	Nov	151.5		150.50	151,25 151,00
				Dec	154.0		150.00	152.75 152.00

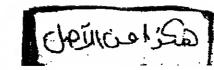
# **New York** 383.8 396.2 396.5 404.0 408.9 415.9 421.7 427.6 FLATINGE 50 troy oz. S/troy oz. Apr Jul Oct Jun Apr 536.3 538.1 537.8 539.3 540.8 629.1 617.0 629.0 640.9 657.9 663.4 674.8 696.3

#### 141.50 137.70 135.50 128.70 122.50 177.00 0 129.25 132.50 126.00 120.50 April, reports Drexel Burnham Lambert. Some scattered profit taking weakened the oliver market while sell stops and trade activity was enough to CRUDE OIL (Light) 42,000 US galls S/berrel eink the platinum. Copper was also lower as the sideways trading continued. In the softs, coffee future had the busiest day with prices 19.88 19.28 18.38 18.10 17.82 17.48 17.53 19.29 18.80 18.01 17.73 17.51 17.18 17.07 19.35 18.50 18.16 17.90 17.30 17.33 18.97 18.15 17.85 17.83 17.22 17.25 advancing on strong trade buying. Sugar closed nearly unchanged after a choppy day. Cocoa trading was slow. The grain markets all featured mostly local players keeping prices around the unchanged level for most of the day. In the livestock futures, cattle HEATING OIL 42,000 US gatts, cents/US galls 5370 5150 4966 4915 4670 5055 5060 5165 5340 5055 4685 4854 4914 4979 5044 5109 5375 5160 4960 4915 4970 5055 5065 5165 5300 6065 4930 4875 4935 5000 5065 5150 remain in short supply. Evening up ahead of Thursdays cattle on feed report was also seen. Bargain hunting and carryover support from cattle helped firm the ballies. Live hogs edged higher in mixed trading. In heavy volume, prices sourced higher all of the energy markets. The API reported declines in crude and 1620 1432 1392 1377 1376 1390 1380 1382 Giose Previous High/Low Close Previous High/Low 0 402.1 407.4 410.7 420.0 132.48 130.85 125.59 122.10 119.17 118.36 117.75 117.60 134.75 132.38 127.50 123.55 119.86 119.01 307.5 400.7 410.7 415.5 0 134,75 133,40 126,25 128,75 120,50 118,75 129.30 124.75 121.75 118.75 118.75 118.50 179.50 SUGAR WORLD "11" 112,000 ibs; cents/ibs 549.3 548.6 550.3 651.8 548.5 548.0 547.0 647.5 651.0 12.08 12.07 11.98 10.99 11,55 11.53 11.43 12.13 12.10 11.95 10.96 11.55 11.48 11.35 12,39 12,34 12,13 0 11,63 11,50 619.7 625.5 957.7 648.8 687.1 672.8 684.2 695.5 707.1 624.5 636.5 649.0 666.0 Pres 61,17 62,29 63,27 63,65 64,15 64,25 64,70 61,40 62,40 63,45 68,66 64,10 64,35 60.82 61.90 63.00 63.38 63.86 84.25 0 681.0 694.0 707.0 ORANGE JUICE 15,000 the center/th REUTERS (Sess: September 15 1931 × 100) Mar 14 Mar 13 motts ago yr ago 2002.0 2001.8 1932.5 1718.9 DOW JOSES (Base: Dec. 31 1974 = 100) Spot 136.80 136.48 134.75 Futures 141.88 141.67 137.55

COPPER 25,000 lbs; cents/lbs

144.60 140.50





### **LONDON STOCK EXCHANGE**

# Equities sluggish as Budget assessed

A UK Budget widely respected for its "caution and prudence" sounded the note for a similarly restrained performance from the UK stock market yes-

Share prices fell back as equity market analysts sounded out the prospects for UK economic growth, inflation and interest rates in the wake of the Budget measures anounced on Tuesday by Mr Nigal Lawson, the UK Chancel-lor of the Exchequer. However, selling was never

on any great scale, and London rallied as a firm opening on Wall Street reflected some small improvement in the US trade figures for January

Mar St Apr 12 Apr 10 Apr 24 lago way tako piaco basa alisang daya antilar

Yesterday's firm performence from the pound underscored comments in London that overseas investors had been favourably impressed by the Budget emphasis on sub-duing inflation.

The equity market opened steadily, but quickly fell by a net 16 FT-SE points as the pre-

mium on the Footsie futures contract suddenly narrowed. London steadied on the announcement of the US trade figures, but the rally did not set in until New York equities advanced. Insurance stocks continued

to respond favourably to the Budget changes in life assur-ance taxation. However, brew-ery, tobacco and other coner issues were uninspired. By the close, the fall in the FT-SE Index had been reduced to only 4.2 for a final reading of 2121.2. Chart analysts predict that the Index may trade in the 2,100 - 2,200 range for a time, although "our longer term target remains 2,250", said the

Turnover of 619.5m shares through the Seag system, against Tuesday's 587.1m, was at the high end of recent averages, but took in a significant proportion of inter-market

"The equity market wanted a tight Budget and that is what the Chancellor gave it," summarised the economists at Kleinwort Benson, adding that growth in the equity market should continue Some analysts, however, commented that the Chancel-

lor's forecast of slower growth could mean a check in corporate earnings this year; the Budget's anti-inflation stance

stay high for the present, they aided, while consumer spending remains under pressure.
Nomura Securities said equities will be "cheered" by the minimal risk of interest rate hikes and the prospect of tax cuts in the long term; W.L. Carr commented that the assurance of the overriding priority of resisting inflation was what the market wanted most. Less convinced were UBS Phillips & Drew, believing that any sign of inflation embedded above 6 per cent means trouble, and James Capel, the leading UK

brokerage house, which sees little in the Budget to keep

shares changed hands.

The budget turned out to be largely irrelevant for the retailers but the mood in the stores sector was subdued by the Chancellor's reluctance to lower interest rates. Dixons were a shade easier at 170p in turnover of 1.9m fuelled largely by bid speculation while Marks and Spencer lost a penny at

175p.
Cable & Wireless continued to suffer from the County Nat-West and BZW downgradings, and fell 11 more to 471p; turnover of 6.1m was said by tradover of 5.1m was said by trat-ers to have been overstated by 5m following incorrect trade reporting. Ferranti, unsettled by a downgrading undertaken by a leading Japanese house, slipped 2 to 108p. Plessey were in demand, edging ahead 2 to 267p with buying said to have been fuelled by the forthcom-ing analysts trip to the company's US operations.

Kode dropped 13 to 197p after disappointing figures. Rolls Royce (steady at 178p) said it had withdrawn its request to the Government for aid on the RB211-524L engine. The quid pro quo is a cut in levies payable to the Government on engine sales.

Ricardo plummeted 19 to 128p as the takeover offer from First Technology failed to go

On the USM. Antier lifted 7 to 227p ahead of finals today and CCA Publications added 19 to 134p, a penny short of the agreed takeover price from HTV (9 lower at 116p).

Hillsdown, seen as the most exposed of the UK poultry businesses to the downturn in the industry, announced pre-tax profits for the year of £150.9m

High 127.4 99.30 99.35 1787.1 1949.0 1926.2 49.4 (14/3/89) (8/2/88) (16/7/87) (26/6/40) Gold Mines 312.5 154.7 734.7 43.5 (7/1/88) (17/2/89) (15/2/83) (26/10/71) Ord. Di. Yield Earning Yid % (full) P/E Ratio(Net)(4) SEAQ Bargains(5pm) Equity Turnovar(2m)1

FINANCIAL TIMES STOCK INDICES

Othering 010 am 011 am 012 hm 01 pm 02 pm 03 pm 04 pm 1759.1 1748.6 1748.2 1747.1 1747.6 1747.8 1751.1 1751.7 1748.6 1748.2 1747.1

DAY'S HIGH 1759.2 DAY'S LOW 1754.9

Gilt Edged Bargains Equity Bargains Equity Value 5—Day average Gilt Edged Barga Equity Bargains Equity Yatuo

#### London Report and latest

# **Divided** views on BAe

Profit taking took the shine off British Aerospace's generally well-received full year profits of £236m against a previous loss of £159m. The shares slipped 11 to 558p in moderate

Analyst were far from unanimous their responses to the fig-ures. Forecasts for the current year as low as £250m were heard, but Hoare Govett, the group's broker lifted its prediction from £285m to £300m and reinstated its buy recommendation for the stock.

Mr Piers Whitehead, analyst at Poert Fleming was a little more cautions. "Over £300m is now looking ambitious," he said, and pointed to the unforeseen Mim loss in Airbus. "It suggests the company can't sort out what its costs there are likely to be. There is a need for a revised accounting struc-ture but it is likely to be some way off. The stock is fully valned and trading in a range between 510p and 600p." His forecast is £290m.

**医眼点性** 12.00

and comments

का की कि

See that is a

*ार स*माध्यक्ष

200 

The same of the

का अग्री हरू

arteston miss

dia en sag

The Contraction

AND DESCRIPTION

A 5 4 2

20 3 3 4 3 K 5

v. :" "Abror<u>e</u>"

- 1 2 . T. 22 .

e to belong Co

on the second

wise in policie.

- 3 o rapis

\$4.00 (10.7%)

1000 200

Continued S

On the other hand, Mr John Goldschmidt at Charterhouse Tilney was more optimistic.He raised his forecast from 2305m to £825m. "Military aircraft produced £195m of trading profits, a £40m advance, despite a £200m lower turnover," he said. "And the flotstion of DAF, of which BAe owns 40%, should cover the £150m BAe paid for Royer

BP heavily bought :-

Both classes of RP stock moved. into top gear with heavy: straight buying and the resi-due of recent "switching" operations lifting the "old" 8.to 287p and the "new" 7% to 182p. Turnover was sharply higher, reaching 11m and 15m respectively, well ahead of recent lev-

Dealers said the fundamentals in the oil and gas sector were looking good with crude oil prices up a further 30 cents a barrel towards the close yesterday after news of export cutbacks by the Sandis and good. news on American oil stocks.

Smith New Court were strong buyers of BP yesterday and acknowledged they had been "switching" from Shell to BP during recent sessions. Mr Steve Turner, oil company analyst at Smith, explaining the reasons for the switching, said: "We took a simple look at ratios between the two groups. The differential between the two was at its highest level for two years. BP's price relative has been at the same level as it was back in October when the oil price was some \$12 a barrel. BP were obviously cheap."
But Shell rallied strongly after an initial decime, closing a fraction up on the session at 390%p, after 283p, on turnover

Protective glass

Dealers were galvanised by Pilkington's announcement that it had sold a 20 per cent stake in its US subsidiary Libbey-Owens-Ford (LOF) to Nip-pon Sheet Glass for \$235m (£137m). Soms 13m shares changed hands as the price

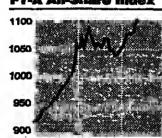
climbed 10 to 270p in a generally lacklustre market.

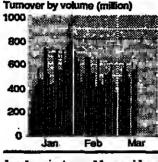
"An absolutely fantastic deal," said one marketmaker, a sentiment echoed by dealers and analysts alike. The price was also supported by some talk of Nippon being a potential white knight in the event of a hostile bid from the likes of BTR, which has a roughly 3 per cent stalk in Billington. per cent stake in Pilkington The price tag puts an exit p/e for LOF well into the 20s. Mr Angus Ford, building analyst at County NatWest WoodMac, pointed out that the tie up would improve the chances for automotive glass sales in the UK to Japanese manufaturers such as Nissan and Toyota. He also raised the possibility of a breakthrough into Japan, especially in medical fibre optics But he cautioned that the deal would "not make much difference to profits until 1990-91."

Trusts alert

The Chancellor's acknowledgement that investment trusts are excellent introductions to share investment and his proposed changes, including the enhanced limits on Personal Equity Plans (PEPs), will help raise the sector's profile, say specialist analysts Mr. Hamish Buchan and Mr Robbie Robertson at County NatWest WoodMac.

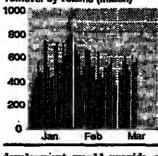
The news comes at a time groups themselves are creating initiatives to attract the pri-vate investor. But the County the, bearing in mind the post-Budget experience of 1986 when the sector overreacted to the introduction of PEP echemes, warn that a similar





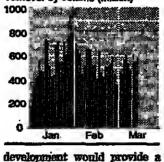
London awaited yesterday's decision by the US Food and Drug Administration's on the future of Losec, Merck's potential competitor to Zantac, Glaxo's moneyspinning anti-ulcer drug. The UK market was agog at reports that the FDA meeting had attracted a heavy turnout of Wall Street pharma-ceutical analysts for what will undoubtedly prove an impor-tant milestone in the sales history for two of the world's larg-

Turnover by volume (million)



BIR turned over a busy 7.1m shares after posting full year pre-tax profits of £819m, against, £590m. The shares edged 2 shead to 371p but the warrants fell 3 to 129p after a recent good ran. BTR pro-duced figures near the top of another year of good growth," said Mr Bruce Jones, analyst at

FT-A All-Share Index



**Equity Shares Traded** 

short-term selling opportunity. The sector does look technically expensive in discount terms (the average discount is

est drug companies.

Kitcat and Aitken.

Rapid trading in Hanson followed the announcment of moves towards a management buyout at stores subsidiary Allders. The shares closed

14.9 per cent), they say. Glaxo slipped 22 to 1301p as

HERW SECRED (1937).

BRYTISH FUNKOS (2) AMERICANOS (1) BANECOS (3) Anglo Iride, Burk Iroland, Burk Goot.

Pupe Iride, P.L. BURKERSO (1) Morritory
Thompson, BURLDWIGS (18) GPH, Douglass (FLAL), Mandons, Newpost-tonics, SWF.
Storroo (Grp., Sheetley, Venture Plant Cirp.,
Ward Grp., Wilson Bouston, CHEBECALS (3) Caled Grp., Historicand, Plant Grp., Secretain (4) Secretain (10) Indonecessis (6) Booth scals (14) Emphatemen (14) Bood manus, Endis, Mortis Anthy, Helli ram-serco, Thyssen, Tyzack, Flycki in Bros., Cilitord "A" MY, ROTELS

**NEW HIGHS AND LOWS FOR 1988/89** Meterse, PCT Grp., Pifforgton, Securipanas Grp., Cy Wartele, Worthington A.L.I., 2002BAMCE CP, Amers, 141. Grp., Britansko Legat & General, LEBURE (6) Avesco, Orte Er. Hotels, Sega Grp., TV-an, MOTONS (1) Arifore Stramphon, DEWERPAPERS (7) Ballon (P.), Graycose, HK Lind, Marier Etta, Power Corp., 948PFENS (1) Bea Cooks, TREETS 149 GILS CG BP. (PP.) Premier Corts., CHETERS TRADERS (2) GN Greet Nor., Since Derby, MRICE (1) Bond Int'l. Cicid, THERD MARKET (1) Takers.

STORES (1) Sook Shop Infl., ELECTRICALS (2) Apricot Computer, Kade Infl., INDUSTRIALS (1) Medical Reach, INSURANCE (2) Allied Inc. Scokers, PWS INGR., PAPERS (1) Kleerioti Inc., TRUSTS (1) L.Y. Medica. MRRS (1) Parcon Res.

unchanged at 187p on turnover another inspired day with a Life assurance issues took rise of 4 to 217p as some 4.5m

the accolade as being the mar-ket's best performing sector after the absence of any hard-line measures in the Budget. A virtually unanimous view from analysts that the sector is undervalued took share prices strongly ahead from the outset. Although well below the day's best levels at the close there were big gains across the

Legal & General closed 10% higher at 348p on turnover of 5.8m ahead of the preliminary results expected today; Kleinwort Benson is forecasting wort Benson is forecasting pre-tax profits of £81.1m, a projected rise of 58 per cent and a 20 per cent increase in the dividend. Refuge, also reporting today, put on a like amount to 487p. Prudential rose 5% to 185%p, turnover expanded rapidly to 10m. Sun Life climber 10m. Sun Life climber 10m. 20 to 985p. Commercial Union, put on 5 more to 381p on 1.8m; Adelaide Steamship's latest manoeuvre was to reduce its holding by 400,000, only days after it had increased the stake to 11 per cent.

Hogg Robinson Gardner Mountain, the insurance bro-ker, attracted plenty of speculative buying and put on 12 to 172p; the group's preliminary results are due on March 29 with BZW forecasting pre-tax profits of £10m against £12m and Hoare going for £10.5m. Brewing and distillery issues

were disinclined to further the previous session's late response to yet another escape from increased excise duties. Marketmakers described trade as slightly disappointing and most of the the majors stocks eased. Guinness attracted Far Eastern interest but slipped back to 441p, down 2, although traders believed there could eventually be further

with French group LVMH.
Regionals had Greenall Whitley, perceived to be less of a bid target since Monday's acquisition of more (5m) shares more at 302p.

Dealers noted increased activity in building materials group Marley, one of the mar-ket's favourite bid targets. Shares picked up late and closed a shade harder at 190p. There was talk of the Aisher family's 20 per cent stake being offered to prospective buyers, and that French group Saint Gobain was running the slide rule over the company. Ward White rose 7 to 272p

with a bullish Morgan Stanley circular due for publication next week. Morgan, which has long argued that the company's parts, such as Halfords, were better than the whole recommends the stock for its strategic value. Woolworth moved ahead 5 to

275p in turnover of 3m with stockbrokers Panmure Gordon buying more than half a mil-

# TRADING VOLUME IN MAJOR STOCKS



(£110.3) - at the top of the The two leading exploration and production stocks, Enter-

prise Oil and Lasmo moved in opposite directions. The former rose strongly to close 15 higher at 589p with the market confidently expecting Elf Aquitaine, the French oil company, to dis-close that it is taking up its rights to Enterprise's cash call. Lasmo, on the other hand, were friendless, retreating 9 to 2p on turnover of 1.5m; the nil paid stock dropped 10 to 77p

Saatchi & Saatchi suffered from another rerating and lost 12 to 398p. Following profits downgrading recently by two security houses, Panmure Gordon, the brokers, yesterday published its Budget commentary and included the stock in the list of sells.

International Thomson were the close the shares were a furtemporarily suspended following a trading halt on the Toronto stock exchange.

Property leaders were knocked by the Budget's gloomy outlook for interest rates. British Land eased 3 to 362p, MEPC lost 4 to 585p while Land Securities fell 7 to 584p in turnover of 2.2m. Rosehaugh continued to ride

the waves of bld speculation. with a jump of 25 to 684p. Dealers were left scratching their heads about the company's two-day rise of 65p although one dealer believed there was no substance to any of the sugstions.

Hambros Investment Trust soon extended Tuesday's late surge on the announcement early yesterday of an approach which may lead to proposals being put to shareholders. At

ther 21 up at 291p while the warrants were 18 higher at 118p. Hambros Advanced Technology rose 11 to 170p.

BP took most of the plaudits in traded options dealings, in the waks of the Budget, attracting 3,444 call contracts and 634 put, though this is not out of the way for a stock of its size, FT-SE 100 Index trading showed a certain volume of trading, without recovering its recent share of overall market trading, on 6,371 contracts, consisting of 4,211 calls and 2,160 puts. Overall business amounted to 46,766 contracts, comprised of 36,632 calls and 10,134 puts.

■ Other market statistics, including FT-Actuaries Share index and London Traded Options, Page 28

# **APPOINTMENTS**

# **NatWest** makes changes

Mr Brian Carte has been appointed chief executive of LOMBARD NORTH subsidiary of National Westminster Bank, from August 1. He succeeds Mr len who is Byron Crittenden who i retiring. Mr Carte is ma director of NatWest Insurance Services, and will be succeeded by Mr Stuart Frost, NatWest's south-east Midlands regional executive director.

m Mr David Boden has been appointed operations director of Mecca Social Clubs, bingo arm of MECGA LEISURE GROUP. He was director of MSC's Scottish clubs.

Mr Inn Latiner has been appointed sales director of INTERCOL LONDON. Islington, a specialist playing card company. He was area sales manager for Altenberg Crimand UK.

DILLONS, a member of Next, has made the following

promotions, Joining the main

McKnight, who remains head of the Thames Valley division;

Mr David Turner becomes group development director; and Mr William Curtis

board as directors are: Mr Jack



REVION INTERNATIONAL CORPORATION has appointed Ms Ailson Taylor (above) as managing director Revion UK. She was managing director of Guerlain (U.K.).

marketing director, he was Midlands division director. becomes sub post office divisional director from general manager; Mr David Quilty moves from general James Jordan, a general divisional director.

m Mr Colin H. Bridger and Mr Richard H. Cortis have petroleum and chemical



becomes group buying and There are three new divisional directors: Ms Cynthia Bonnett manager to convenience stores divisional director; and Mr

been appointed to the board OF DAVY MCKEE (LONDON), engineering arm of Davy Corporation. Mr Bridger

rejoins the company as deputy managing director. Mr Curtis becomes engineering director he held senior Davy positions in Australia, the US and the

■ INDEX TECHNOLOGY CORPORATION, US parent of Excelerator Software Products, has appointed Mr Michael Vine as vice pres European operations, a new post. He will continue as managing director of Excelerator, a wholly-owned UK subsidiary.

BRITISH STEEL (INDUSTRY), northern region, has appointed Mr Jeff Blood as regional executive with special responsibility for Cleveland. From 1983 to 1986 he was managing director of Radio Tees.

Three brothers have been

appointed to the board of F. COPSON: Mr Satish Chatwani

becomes chairman and chief

executive; Mr Jawahar Chatwani becomes managing director - hotels; and Mr Rashmi Chatwani becomes commercial director. WYEVALE GARDEN CENTRES has appointed Mr Christopher Powell as chairman. He succeeds Mr Rill

Wyman who retires at the

annual meeting on April 12.

Mrs Christine Ridgeon has been appointed chairman of WILLIAM SINDALL Mr H.D.R. Ridgeon, chairman since the company's formation, becomes life president and a

non-executive director. Mr F.A. lidgeon is also a non-executive director. Mr J.C.S. Mott, chairman of May Gurney Holdings, and formerly chairman and chief executive of French Kier Holdings, has been appointed a non-executive director.

appointed chief executive of FABER PREST. Mr Richard Prest, who has reduced his operational responsibilities, continues as chairman. R.P. CARTER (SHOPFITTERS) has appointed Mr Nell Carter as managing director and Mr Trevor

Mr Ian Mackenzie has been



HOLGRAN, part of the cereals division of Ranks Hovis, has appointed Mr Alan Marson (above) as commercial director. He was general manager (operations and sales) for maltings and cereal processing



No foreign market can be tapped from afar.

Without actually being on the scene, not even the astute observer of distant markets can always differentiate between cause and effect. In-dapth insights into market dynamics evolve only from an active

on-site presence. That is why DG BANK maintains its own branches in the world's key business centres. The benefit for our partners: timely

intelligence on new developments, enabling you to judiciously avert risks and capitalise on opportunities.

Let's start at the heart.

Together you and we explore trade prospects, analyse your product's sales potential. We establish the vital contacts for you, and provide access to attractive new sources of capital. Head Office: DG BANK, P.O. Box 100651.

am Main 1, Federal Republic of Germany, Telephone: (69) 7447-01, Telex: 412291, lefax: (69) 7447-1685/1688. Offices in: New York, Los Angeles, Atlanta, Rio de Janeiro, Hongkong, Singa-

Am Platz der Republik, D-6000 Frankfurt

pore, Tokyo, Kuala Lumpur, London, Luxem-

ソン・ウ

bourg, Zurich, Geneva, Budapest.

The broadly based Bank.

DG BANK

シベス

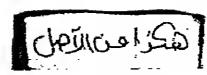
N 25

# FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-925-2128

<del></del>			NFORMATION SERVICE	Unit Trust Code Booklet ring the FT Cityline help dosk on U1-925-2128
	Lind Core. Bid Stife + or Vigit Corps Pides Arica Prim - GA Buckmaster Mangant Co Ltd (1200)H The Stack Exchange, Loaden ECEP 217 81-588 2668 Emerging Gerth 3166 29 00.46 72.6440 2011.43 Für Executively	Init Case. Bid Offer + or Yield   Init Case. Bid Offer Case Price Pric	Clare Price	Tight   Care   Tries   Price
Child Care and Ottor to Aird Control Lines Care and Care and Care and Care and Aird Control Care and C	Fritamini 19		Design   Chief   Chi	10.00 Hollom English
82 Noticeberst Rd, Bournemouth 0345 717373 High Issuere American Income 6   47   14   47   14   150   42   -0 M   5   43   5 Gitts & Floretter 6   12   20   12   20   13   10   10   4   16   35   5	Access   Botts     5   302,7   312,3   311,3   40   41,66   Central Control Cont	big Units Admin Ltd (1400)F Bi. Ayesbery, Bucks, KP21 POK. 0209-331480 G. Grint Cot. 55, 4371, 4371, 4474 K. Ayesbery, Bucks, KP21 POK. 0209-331480 G. Grint Cot. 55, 4371, 4371, 4474 K. Ayesbery, Bucks, KP21 POK. 0209-331480 K. Ayesbery, Bucks, Bu	10 All All Extra version Skills of All All All All All All All All All Al	Holloon led Ser Co. 6 47.89 47.89 51.221-0110 05 Confu Privates
American Growth 5 Let 10 143 00 173 40 -0 6 1.26 a	Accom Units: 3 25 55 40 57 01 56,777	prog	10)F D. Licenstol	17.5 Hohors Sec. 54.0.0 2 1015 107. 10.10 10.25 10.15
Corotto & Lineray 6 95.9 95 94.03 40 -1 20 00 0 1992 Interprise 5 500 3510 5940 -2215 92 7 Leogram Capital 6 77 47 77 47 82 00 40 90 91 Greeni Aliza 50 171 800 105 90 -1 0 2 97 6 4801 76 105 40 1.12 101 40 20 00	CCL. Unit Trusts Ltd (1.400)F 74 Sheibents Bond Gren, W12 8SD 01-740 7070 UK General Tx51/54.56 55.48 99.341-8352.70 Elebel 1st 51/40.48 40 00 41.881-9042.30 Enoty & Recovery 1st51/35-79 57 State 61.51-0326.41	Figs 6010 and 111.77 127 to the first 6010 and 111.77 127 127 127 127 127 127 127 127 127 1	13-212000 DO Groom	USSET Charlest Sec. Str. 52 370.2 370.2 371.71+6.212.53 SK Lang Cur Acc., 7/2/247.4 249.4 270.6142.312.50
114 Growth Acc 6701 10 209 40 722 701 40 611 53 6 UK Growth Olst 6135 00 140 60 149 35140 4 1228 0 US 1 wryping Cos 6 140 Do 48 14 51 26 14 310 00 6 Income & Grawth 6 292 50 299 00 318 001 1 112 Do	Entises Cir. Cottons Line. Life. SEL 201. 61: 234 A000 Higher in Fronth Frid Act. 61207.6 100 4 114 41-0 113.40 Ciltaff of CF. Special Managers I healtest (1000M) Ciltaff of Ciltaff of Ciltaff of Ci	EAC. 64 3229 2841 305 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	2.516.72 Small Cox & Recy 5509 11 309 11 308 04-0 16 1.61 III Small Cox	6 44 Britis Growth 34 55.29 55.71 59.27 6 14 255 For East April 19 25 25 25 25 25 25 25 25 25 25 25 25 25
1 imperan 5 ki   52 96 52 96 56.34   -0 15   0 00 C	Sincernational 5 23.26 33.26 36.00 4 20 30 6 6 6 6 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7	"3] 250 a 250 ha 100 a 10 20 5 7 Green American - 9 80 18 50 12 90.67 11 - 54, 54, 74 60 7 6.91 - 42, 55, 66 Green American - 5 10 10 6 6 12 20 6 7 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6	105.5753 De Germani	2.12 Reliance (Ind. 6.) 169,9 144,9 195,240,122,85 Austrian 9 5 221,8 221,8 24,0 100,0
Find try 14. 5 L20 2 170 2 128 J 4 991 49 5 5 6 6 6 6 9 9 5 6 6 6 6 9 9 5 6 6 6 6	To Gen Accum 5 231.8 240 0 257.6 0.8013 Do 23 Cather Do Income Dett 5 95 95 94 74 105.0 0 00 5 77 Fd of Inv	westbaset Magnet Ltd (0905)F	1200     1	2-6 Rack Asset Nigent (Unit Trust) Lid (0905)   British   \$1,000
Serent Saturteurs 54 72 16 73 16 77 01 0 57 0.90 1 UK Growth 5 37 42 37 42 39 72 48 19 2 47 0 Vyerid Garth 5 40 Do 46 Do 48 73 40 60 60 46	FS Invests	westringert Mingart Ltd (9965)F  rect Leader CC 1200  rect Leader CC 120		614 RC UK Cunty Inc 5 271 60 127 60 130 62 -0 554 60 Sum Alliance Unit Tat Magnet Ltd (1200)F 60.11 RC Laple 100 Co 5 270 56 270 56 270 61 170 00 Sun Alliance Heose, Herstein 752 6 160 62 60 60 73000 7002 50 7002 50 80 Alliance Heose, Herstein 752 6 754 61 752 60 750 750 750 750 750 750 750 750 750 75
European Sort Sits, 54, 21, 44, 21, 44, 22, 201, -0, 610, 00, 7 1 seropt 1, 816, 5, 816, 5, 902, 1, 1, 1613, 47, 17 Feast Lucre Som, 54, 16, 96, 36, 96, 39, 501, -0, 1510, 00, 17	Tagum 4	Geft	225 5465 (Geome Units) 6274.4 2795 545,5 -3,30 be of the second Units 546 65 46 70 5150 40 50.0 World Technology 53-40,44, 40,41 42.93 42.00 62 (Accum Units) 546 56 47 60 52.50 -0.50,00 World Technology 53-40,44, 40,41 42.93 42.00 62 (Accum Units) 5500,00 (Mo. 660 11),0 -2 11 [7 8 Acceptate Sente III - 34 31, 14 31, 19 33, 32 40.00 Units 5500,00 (Mo. 660 11),0 -2 11 [7 8 Acceptate Sente III - 34 31, 14 31, 19 33, 32 40.00 Units 5500,00 (Mo. 660 11),0 -2 11 [7 8 Acceptate Sente III - 34 31, 14 31, 19 33, 32 40.00 Units 5500,00 (Mo. 660 11),0 -2 11 [7 8 Acceptate Sente III - 34 31, 14 31, 19 33, 32 40.00 Units 5500,00 (Mo. 660 11),0 -2 11 [7 8 40 40 40 40 40 40 40 40 40 40 40 40 40	7.5 MC Serit Austries 61 (47.35 49.35 74.31 1.382.25 Horis America 55.51 45.55 66.17 1-0.927.56 11.79 MC Serit Code Co. 61.55.67 92.79 59.79 61.01 29 Horis America 55.11 45 15.51 10.71 0.727.50 11.79 MC Serit W. Cos 627.63 27.438.279.55 4.112.15 Far East 55.77 77.77 50.79 6.146.27 MC Serit W. Cos 647.63 27.438.279.55 4.112.15 Far East 55.77 77.77 50.79 6.146.27 MC Serit W. Cos 647.63 27.43 17.43 18.79 6.10 150.45 MC Series 55.77 77.77 50.79 6.146.27 MC Series 55.77 6.12 MC Ser
Jap Free & Gert   54   1298   1398   149   3-9   130   15   120	Cagnibility Traist Wingers Lab (1200)F	10)	Commodity 5298.35 236 4a 252 1] [1.60 Europe Per 54 78.64 78.44 86.41]	2.79 UK houses 54, \$1.55 52.23 55.07 - 0.150.00 Emits incomine 3077.05 57.06 57.06 18.06 51.07 18.06 57.06 18.06 51.07 18.06 57.06 18.06 57.06 18.06 51.07 18.06 57.06 18.06 57.06 18.06 51.07 18.06 57.06 18.06 51.07 18.06 5
1 White Hart Vd Longly Sciage SET 1800 81-407,5966 U	THE 201 & Gen 5 61 37 61 70 65 64 14 18 0.00 Plant 18-	m)	0.00 cm obstance	0.5 Departs 54 55.03 55.03 55.03 50.00 Wortherite Geneti 54 122 56 22 36 10.00 0 Wortherite Geneti 54 122 56 22 36 10.00 0 Wortherite Geneti 54 122 56 22 36 10.00 0 Sam Life Treats Magnet Ltd (1200)H
90 Whitchigher Ref Bristol BSB 10X 0272 237593 W	Accum Units	ing 5 1 25.61 20.01 27.73   27.18 27 PA RECORD 12.25 10 485.10 48	4.30 2.41	America 51 51.55 51.54 Month
13 Notation St Clin Acc 5 146 82 44 35 53 00 1-0 12 4 58 45 80 14 15 15 15 16 16 17 17 18 18 18 18 18 18 18 18 18 18 18 18 18	Trible   T		100034    1000	49 1.3 (see Windsor Trest Managers Ltd)
AE(us Hope 2 12 Personville Rand, London R1 905 C Freierr Grong 500 010 949 Pathet Gring Geo 181706 E European Growth 5118 1 181 1 126 8 40 00 95 F Evenor 2477 457 74 400 5 -0 18 95 G (Accam Units) 1 135 1 135 1 135 1 1	imerican frider 34, 111.0 z 111.7 w 118 1.7 0 21.69 fished (car. 1,2444) 34, 42.3 473.1 40 92.72 fished (car. 1,2444) 34, 45, 45, 45, 45, 45, 46, 46, 47, 47, 48, 48, 48, 48, 48, 48, 48, 48, 48, 48	los	Manufacture 5144 24 A440 48 001 5 00 February 34 1222 1222 120 1	2.94 Royal Life Fel Myort Lid CL000H   OK Section Act \$5, 154.7 \$5,12 \$67.3 \$4.2 \$10.0 \$1.0 \$1.0 \$1.0 \$1.0 \$1.0 \$1.0 \$1.
Fin & Primerty . 5 85 29 88 78 94 85 -0.3 2 23 6	HI Sec Sits	54 32.85 39.11 36.51-0111.78 Equity became 4 116.7 116.7 124.1	3 10 - 25	
Name & Grands 5 349 7 335 34176 4 - 1.513 74 0 1 140 1215 1287 - 0.01 70 1 140 1215 1287 - 0.01 70 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	33-223-4477	5 SNs 5 - 100 I 105 Sel 110 4 - 200 0.00 Sharp Age 20 10 10 10 10 10 10 10 10 10 10 10 10 10	2-91 30 Security of the Control of t	United Services   1   1   1   1   1   1   1   1   1
Rin Amer Gerth 5 123 7 123 7 132 8140 12 40 14 Litter of Units 2 5 1048 1448 157 640 12 40 Preference 5 1240 1314 139 2 40 192 3 G Arram Units 5 1040 1 4104 439 8140 192 3 G Smaller Co 5 125 3 138 34 348 5140 3124 4	mabler Con	51, 97.36 98 40 104.8 10 66 10 0 Admin, 5 Rayleigh Road, Hatton, Brentwood, 54, 109.5 110 84 118.1 — 10 to Experies 0277 227300 Dealing 02 0 4 109.1 10 by 118.1 201.80 February 34, 153.18 53.78 100 by 118.1 201.80 February 34, 153.18 53.78 100 by 118.1 201.80 February 34, 153.18 53.78 100 by 118.1 201.80 by 118.1 201	900H Esser MGS Usit Managers Lidt2 (1000)H IS fall at Trackrice - 5/1704 111.0 117.5 = 1.6 Esser MGS Usit Managers Lidt2 (1000)H Managed Inc	European
German Urosa 5 131.6 135 9 144 0 40 1 13.66 33 Social Sits 5 139 0 143 3=151 8 ±0 4 1 137 € 144 0 451 137 € 144 0 451 137 € 145 0 451 0 4	These for Mar 6 2 164 0 164 0at 770 2 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	\$	0.351.87 UK Crootb	//56 Citic Course 5 1 25 78 55 78 (2.03 ) 60.18 25 78 25 25 25 25 25 25 25 25 25 25 25 25 25
Alleimethes Inv Migent Servs Ltd (1200H) 1971 Billier Street Landon EC3M 2RY 81-528/7364 Antis income 2509 12 Do Dania 270-001 23-4 Antis income 2509 47 61 61 65 64-6 662 24 6	hase Mashattan Fund Mgrs Ltd (1600)   Not the lattream of the	rs	6 00 2 39  MILA Unit Trust Mazagement (1200)  Marray Jehnstone UT Bigent (1600)  7 Wet Nile St, Glasgor C2 27  03450  034	0 933 Reyel Trust Fund Mannt Ltd (1700)F  134 Poetfic 6 192.3 156.4 272.6 14.2 1  135 Poetfic 6 192.3 156.4 272.6 14.2 1  136 Poetfic 6 192.3 156.4 272.6 14.2 1  137 Poetfic 6 192.3 156.4 272.6 14.2 1  138 Poetfic 6 192.3 156.4 272.6 14.2 1  139 Poetfic 7 16.4 12.3 156.4 12.3 156.4 12.3 1  139 Poetfic 7 16.4 12.3 156.4 12.3 156.4 12.3 1  139 Poetfic 7 16.4 12.3 1  130 Poetfic 7 16.4 12.3 1  139 Poetfic 7 16.4 12.3 1  130 Poet
Allied Dunkar Unit Tats PLC (2600)F	92 Euro Spr. Got 4 5 44 86 44.86 48.00 40 14 1.71 57 Victori regressional Inc 5 50.14 35 14 53.38 -0.00 3 67 Managed	er Ers	0.00 [2-0] Entry Income	2-15 Capital Grawth 25 - 5179-77 79-77 79-77 400-2.65 ISS Soid Opes
Growth & Income\$171.9 171.9 183.0-0.213.29 P. 203.2 233.2 301.0-0.42.25 U. Salakere 5.42.4 474.3 505.1-1.2 12.66 E. Salakere 5.42.4 474.3 505.1-1.2 12.66 E. Salakere 1.517.9.1 779.1 776.1-1.3 12.70 U. Sarawe Trasts.	K Growth Acc	Wall Blogs, ECAM 580 is Cost	0.001-0.77 Majdoor Unit Trust Mantagers Ltd (1.200)F 0.001-1.81 ISE of Seret, London ECPA IAI. 01-6365757 0.770-36 Majdoo Gooral5110.4 110.4 112.71 WH.43 Majdoo Gooral5110.4 110.4 112.71 WH.43 Majdoo Gooral5110.4 110.4 112.71 WH.43 Majdoo Gooral5110.4 110.	Martin   M
Egent brome 5 190.1 190 1 202 4 4 34 th Next Feld 5 198.7 390.7 211 6 90 14 36 th Gort Secondary 5 30 86 30 86 32 40 902 7 64 to	doller 5 Raylelijk Rd. Hietzon, Berestverod, Essen Capital 19 pourlies 0277 22700 Dearlies 0277 251010 Caccoro Merige Am Ger Inc., 3 63.65 63.65.46 45 77 2515.37 Convertible o Accord III. 184.06 64 00045 736 2215.37 Caccord Memoratorid III. 184.06 64 6544 51 794 658 631 European K Capital III. 185.06 64 654 651 794 658 631 European K Capital III. 185.06 65 65 65 65 66 64 6215 93 European K Capital III. 185.06 65 65 65 65 66 64 6215 93 European K Capital III. 185.06 65 65 65 65 66 64 6215 93 European K Capital III. 185.06 65 65 65 65 66 64 6215 93 European K Capital III. 185.06 65 65 65 65 65 65 65 65 65 65 65 65 65	107. 107. 107. 107. 107. 107. 107. 107.	150B.33 St. George's Way, Streetsee  150B.34 St. 6 End for St. 6 End for St. 6	Do Accom 107
Jepton 5125 6 155 6 165 2 +1.60.01 80 52 52 52 52 52 52 52 52 52 52 52 52 52	K Dividend 1,,,,,,,,	nts)	10012-77 UK Smuller Dr., 136.4 364 4 176 8160 211.43 Conscience	1.95   Accord Balts
Sectioble Tends Asset Value 5 373 9 375 4 399 8 40 4 3.15 1 Cov & Gut - 5 573 9 370 39 014 42 391-001 6 28 5 Security foot 5 100 0 189 0 1948 1-9 32 97 Chairman Security foot 5 189 6 189 6 487 0 1948 5 28 6 Recovery 5 187 6 188 8 189 19 2 3 2 3 6 Recovery 5 187 6 188 8 189 19 2 3 3 6	White Hart Yard, London Stridge SEI 01-4075966 (Accounts celebrate int Cap 4, 21 207.0 2017 0 212.7 40.3   72.0 2017 0 19.0 2017 0 21.2   1.2004 80 19.0 2017 0 201	atts . 5   144.2   146.34   154.8   40.50.00   Anter Recovery 54   105.0   105.0   113.9   Record 5   137.8   141.7   169.9   0.0   41.70   Example Points   21.7   109.5   104.5   193.6     103.6	10477 as at A 4 to 14 to	0.19 dapan CO
0 tem 5 Crisp 5 1119 il 1198 127 3 1-0 5 11 d A 6 16 25 Crisp 5 1-0 2 1 d 2 1	merican Greith	04	1.00 2-25 48 Medelilo Strast, Editharcyb EU3-7HF	Gold Co
Po Actom 5 161 1 164 8 175 3 1 40 GI	It & Frid Int G01 . 5 J 39:00 39:00 35:81   0 J 1 / 92 29 Athensi It & Frid Int G01 . 5 J 39:00 39:00 36:24 9128 83 Growth Tax 4 J 25 37 23 17 24 86 90:01 5 22 Frid International Res 4 J 51 C2 52:04 55 38 - 05:00 10 5 Frid International Res 4 J 51 C2 52:04 55 38 - 05:00 10 5 Frid International Res 4 J 51 C2 52:04 55 38 35 7 9 11 12 09 Castle Store	Frasser Tot Mangt Ltd (1.640)F aries Ltd (0905)F aries L. London wt 01.499 3211 Hexagous Services Ltd (0905)F aries 01983 388 3 tot 448.001.19 28 Western Rd, Routing Ball 31.8 Coption Foundation Control of Transis (1000)F aries (1000)F arie	Gwth & Recovery 5157.33 58.12 61.69140.1211.99  (Access Date) 5157.30 58.12 61.69140.1211.99  (Access Date) 5157.30 58.12 61.69140.1211.99  (Access Date) 5157.30 58.31.56 31.914.001  (Access Date) 5157.30 58.31.56 31.914.001  (Access Date) 5157.30 58.31.56 31.914.001  (Access Date) 5157.30 78.74.00 79.577.4610  (Access Date) 5157.30 78.31.601  (Access Date) 5157.301  (Access Date) 5157.3	1.69 American 9
1 King S. Manchester Mod JAM 601-832-00-22 Polymer May 14 51114 1146 1219 1220 52 15 15 16 16 16 17 17 17 17 17 17 17 17 17 17 17 17 17	O Access - a.m. 6129 92 93 37 25 93 - 40 16 90 FP Equity Proceeds 15th - m. 6139 99 41,23 43 80 - 9 19 12,77 Do Access FP Equity Process 15th - m. 6139 99 41,23 43 80 - 9 19 12,77 Do Access FP Excellent Access 15th - m. 6139 99 41,23 43 80 - 9 19 12,77 Do Access 15th - m. 6139 99 41,23 43 80 - 19 12,77 Do Access 15th - m. 6139 90 - 19 12,77 Do Access 15th - m. 6139 90 - 19 12,77 Do Access 15th - m. 6139 90 - 19 12,77 Do Access 15th - m. 6139 90 - 19 12,77 Do Access 15th - m. 6139 90 - 19 12,77 Do Access 15th - m. 6139 90 - 19 12,77 Do Access 15th - m. 6139 90 - 19 12,77 Do Access 15th - m. 6139 90 - 19 12,77 Do Access 15th - m. 6139 90 - 19 12,77 Do Access 15th - m. 6139 90 - 19 12,77 Do Access 15th - m. 6139 90 - 19 12,77 Do Access 15th - m. 6139 90 - 19 12,77 Do Access 15th - m. 6139 90 - 19 12,77 Do Access 15th - m. 6139 90 - 19 12,77 Do Access 15th - m. 6139 90 - 19 12,77 Do Access 15th - m. 6139 90 - 19 12,77 Do Access 15th - m. 6139 90 - 19 12,77 Do Acces	722-411622 Higheriffle Unit Tat Mingret Ltd (1.2) Date	18   Secretary   18   18   18   18   18   18   18   1	3.43. decom United 3
4 Battle Bistre Lane Lane Lane Lane Lane Lane Lane Lan	0 Access	me Dist. 5 127 5 1	586.4955 May/fisewer Management Co Ltd (1.600)H Firewers State 1.501.3 54.1 54.1 54.1 56.1 56.1 56.1 56.1 56.1 56.1 56.1 56	1.07 (Access United
Bailtie Gifford & Co Lbd (1490)H 36 and man 14 (districted described for the 1547 4 1477 1478 2014 Uniqued Marie 1 1896 4017 40 714 1890 5	o Accom  10 Feb 20 Hz 15	10 Dist	RPI (**)   Section   Section   Section   RPI (**)   Section   Section   RPI (**)   Section   Section   RPI (**)   Section   Section   Section   RPI (**)   Section	256
PEC Jayre 6 1 200 4 200 6 00 2 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 Prinsarian Port 34   60 65 50 65 50 88   0 044 86 4 Meintle 0 Account 54   51 65 51 65 5 95 10 144 86 6 4 8 0 Account 54   54 67 44 27 57 77 1 0 002 94 6 6 4 8 10 Account 54   54 67 44 27 57 71 0 002 94 6 T Unit	Triest Magrs Ltd (1000)F Cresce, Edinburgh 031 23946 Security 5170 2 170 2 180.4 -0.613.16  i Managers Ltd (1200)H  i Managers Ltd (1200)H	1.57   Mercary Fund Managers Ltd (1900)#   Rotwich Union Ttt Managers (1200)H   1.57   33 King William 9, EPAR 945   01,290 2069   07,71 - 0981 00   UK Ewity   514024 1544 37a17W 871-447   0.74   (Accum Unity)   5107 3 197.6   114.8 - 1.100 00   UK Ewity   514024 1544 37a17W 871-447   0.85   0	Save & Prosper Group 10905381  2224 20 Western Rt, Rombord RM 3, 31  4.77 Capital Res. 2 Festian Sc. Edinburgh EH3 953 (Access United
FL Compages 1 (2014)	### Priors  a Accom  . \$4   33   43   33   43   35   44   30   30    austroderazium Prante Hingt Life (1,090)F  Cantal III  contri Food # 6   37   48   38   39   40   40   41    pin forome # 6   37   48   38   39   40   40   41    accompany ###   13   13   44   28   39   40   40    Bernard   13   14   28   38   38   40    Bernard   14   15   45   28   38   38    Bernard   15   45   28    Bernard   15   45   28    Bernard   15   45    Bernard   15   45    Bernard   15   45    Bernard   15	12 54 h54 35 155 40m104 501-0 1012 80 107 Protestarbulan Laurian SW7 108 01	American Sea Cas 5 139 98 40,79 42,87 4-46,000 mts American Cas 5 40,52 40,75 41,74 46,000 PK English Treats (Iner Man) Ltd (1908) Amer Sin Cas Emailet. 2 41,15 41,72 42,79 4-60,007 4, Fore Sirrer, London, ECZY 559 (1918) 10,10 49 40,000 10,10 42,000 10,10	Mermatel Hos 2 Partie Dock FCA 01-248 1250
en in 4.1 man . • \$1.140 0 1.54 2 1.53 21.150 13 for 3.1 territor that . 5 14 3.6 ft 3.5 50 7.6 10.0 13 57 75 territor that . 5 14 3.6 ft 3.5 50 7.6 10.0 13 57 55 territor that . 5 16 17 50 0 13 7.5 16 17 50 0	agan 4 (1) (2) (3) (4) (4) (4) (4) (4) (4) (4) (5) (5) (6) (6) (7) (6) (7) (7) (7) (7) (7) (7) (7) (7) (7) (7	54 D78 50 278 504297 921-07310 68 Equity & Get 5147 68 62 68 65 901-1	22/13.22 European Crieffs   123.1 122.1 111.3 d 180 db   46 months   48 mo	2.5 Long Factors 3.5 (3.57) 1.7.7 (1.10.10.10.10.10.10.10.10.10.10.10.10.10
Transmission 252 Remind Rd 17 01-534-954 C. Commission Reminds - No. 682-61 Rd 80 Cd 33 31 40-52 25 11 75 4 194 4 194 6 - 5 192 31 194 4 194 6 - 5 192 35 Cd 195 April Rd 195 6 195 1 195 6 195 0 - 5 195 35 Cd 195 April Rd 195 6 1	Standard 344 ii 45 lis 46 501 031 36 til income to consistent Unit Tat Mingt Ce Lbi (1200) white hart Yard, Loydo Bings St 1970, 407 996 Cent Peri Sentiere UT 32.50 4 23 126 25 16 26 3 2 Chan Peri Cent Peri	ESER . 54, 65, 96, 66, 86, 71, 511, 4275, 67. Higher lectores		767 incines — 55   72.6   72.1   72.1   72.2
(C. ) CARLOL . SQ 2141 7041 7511 295 G	mory bird Feb 28 01992 1 992 1 695 31 15 64 April 100 1 15 64 April 1160 1 1190 01 15 64 April 1160 1 1190 01 15 64 April 1160 1 1160 01 15 64 April 1160 01 15 64 Apr	House 14-10 Manuscust Street 01-623 1212   10 Feathurch Street Limiton ECS 378 BAJ   01-623 1212   10 Feathurch Street Limiton ECS 378 BAJ   01-623 1212   10 Feathurch Street Limiton ECS 378 BAJ   1	(accomm threst)	Scorpets
100 (47 m) 40 5 21 6 221 3 234 0 40 5 2 04 16	Servational list: 5 34 13 59 64 63 43 40 40 16 Capital Certain Servational Act: 6 61 14 61 64 65 61 40 41 6 Practical Servational Act: 6 67 8 36 78 36 78 41 78 4 74 22 Do Union Servation	menth 4 20 48 23 48ha 55 20 4 0042 23 more market 52 20 227 0 227 0 307 4 - 6 300 100 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	10   25   Genom Units   120   6   205   6   214   6   4   20   00   Perpetual Unit Tat Magant (1.200)F   10   10   10   10   10   10   10   1	St Auto
70 September 10 4 46 44 40 70 40 Bill 6 16 1 37 C	m 6 Fued to Acc. 3 40 314 As 564 49 51 VI Beatra Trail by Decome Acc. 3 512 51 53 12 56 52 42 58 East's free fugl lacenes Acc. 352 51 53 12 56 52 42 58 Fued large represent Utal Tat Services Left (1200)H Common Hores, Walsing GU21 15W Common Hores, Walsing GU21 15W Common Hores, Walsing GU21 15W	min	40 00 Micros Units	270 Scirnitar Unit Tst Mayer Ltd (1200)F Trades Union Unit Tst Mayer (1200)H RLA Tower, difference (278, 286 01, 700, 270, 541, 700, 270, 270, 270, 270, 270, 270, 270
To their least to be seen and the seen and t	removating 6   115-3   116-8   124-9   0   0   0   0   58   Information Graph   0   27   4   27   4   27   9   0   10   0   10   0   0   0   0   0	Larbert, 91/28 78 28 78 35-67 - 4.20(0.39)  Larbert, 91/28 78 28 78 35-67 - 4.20(0.39)  Constant Larbert, 91/28 78 28 78 35-67 - 4.20(0.39)  Constant Larbert, 91/28 78 28 78 35-67 - 4.20(0.39)  Constant Larbert, 91/28 78 28 78 35-67 - 4.20(0.39)  Constant Larbert, 91/28 78 28 78 35-67 - 4.20(0.39)  Constant Larbert, 91/28 78 28 78 35-67 - 4.20(0.39)	221.46	De Notanne
### Barring Fund Wamagers 5.56 (3.2058) ####################################	marries to Compare Unit Tal Mart Ltd (1200)F	6) 70 40 70 46 75 54]-034 1 07 THE THE TAIL	52 3 Global Growth 54 40 40 40 40 42 96 40 10 42 96 40 10 46 10 46 10 10 10 10 10 10 10 10 10 10 10 10 10	Managed Emmett
Lineary 164 NO 63 61 64 NO 63 1 7 B D	The Concient, Plantacis PL J SAS 0732-073073 featuralism in the Performer 51 / 4 / 17 / 76 / 69 016 / 71 J J J European Harmonia Tax Managemb Ltd (0905)F F East Old Will Sale Tempera Constitution (1905) F East Old Will Sale Tempera Constitution (1905) F 1900   1900	551 05 51 05 65 62 24 06 10 62 000 m 10 10 15 15 15 15 15 15 15 15 15 15 15 15 15	10125 30 41 Midland Unit Treats Ltd (1200)F 30 41 192 Erre Street, Striffer, 51 380 0/42 529888 20 30 Kehrfele Road, London W12 876 0/7-769-7613 77 1816 78 18	Septists Equitable Fd Mgrs Ltd (1000)8    Septists Equitable Fd Mgrs Ltd (1000)8    Septists Equitable Fd Mgrs Ltd (1000)8    Septist Fd Mgrs Ltd (1000)8  Septist Fd Mgrs Ltd (1000)8    Septist Fd Mgrs Ltd (1000)8
12 Sept 507; 1 12 19 45 26 47 11 465 11 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Scretionary Unil Fund Mongrs   1000M   Index Fund 0 Green Matheten, 66 Wilgan St. ECZ   01-377-8819   International International Conference of the Part of the Conference o	Side 04 64 66 66 111-1210 55   Accomm Units	121-57   Gecom Units    5-1   5-5   94   5-2   5-2   5-3   0.08   2-49   Wordenide Acc	16 America: 5312 313 5147 6557 13 February America (1975) 52.6 50.74 52.00 -12.79 65.00 50.74 52.00 -12.79 65.00 50.74 52.00 50.74 52.00 50.74 52.00 50.74 52.00 50.74 52.00 50.74 5
First Sometime Com. 4704 75 99 87 154 9(4) \$1 1K Source Managers 6 951 DD 51 BD 54 951-015 28 15 For County to Practice Memory Barragion Ltd 54 Ball Count Found Memor Pt.C (1500)5	White Earl Vo. Looch Brogs St. 1 NV C1-97-906 Med Term No. Cuty Foliate . 5 No. 5 No. 7 No. 1 N	824 0 6120 1270 1220 0 22 21 Fer Cart 66 2217 22 43 25 65 6 824 0 10 112 2 1131 1137 -0 1157 1 6000 4 6 5000 5 5 0 0 9 6 5 9 40 70 15 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	20 1 25 George (1982) 1 192 3 192 3 193 6 10 4 1 75 Japan Ac	De Samo 200 Lei har . St.   20.60 - 40.74   20.60 - 40.74   20.60 - 40.74   20.60 - 40.74   20.60 - 40.74   20.60 - 40.74   20.60 - 40.74   20.60 - 40.74   20.60 - 40.74   20.60 - 40.74   20.60 - 40.74   20.60 - 40.74   20.60 - 40.74   20.60 - 40.74   20
St 4.1 property by 18 147 0 167 0 1881 Bu	unneal) Treat Magnet Ltd (1400)F  Jana & Se  St.Lames (St.Lames (S	MGGHQ 01122 125 1125 -0.7329 L. & C Unit Tet Magent Ltd (0905)F	(Accom UnitS) 54, 95 27 55 27 58 621 (102) 28 3 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	51 Retain (1310 - 52 24), 6 262 1 254 9 - 0 77 255
Car & French Res   104 219 4 211 5 -180 44 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	Section 54,45 to 55 at 40,76 c 174 28 to 176 c 176 28 to 176 c 176 28 to	County   0   13 70 34 53 403 4032   A33   Languaritan Unit Tat Mangarit Lid (12 dams)   1   1   1   1   1   1   1   1   1	The state of the s	Section resident INV States 1.11 (1000) F Section 4 - 5.1 (10.7 13.1 (40.3-13.8 47) 17.3 (10.9 Visions 2), Glapper 62 248 6 (61.2-48.6 (10) Jupie Growth 5 1.5 (20.7 13.1 (40.3-13.8 47) 17.4 (10.3-13.8 47) 1
Sprinits (v. Acr. ) 5/14/3/2 14/3/2 2009 91 14/45 Am Reports Dolphia Unit Tat Myrs Let (1992) 97 00 5/14/3/2 1/14/3/2 1/14/3/2 01/2/2 02/11/2/2/2 01/2/2/2/2 01/2/2/2/2 01/2/2/2/2 01/2/2/2/2 01/2/2/2/2 01/2/2/2/2 01/2/2/2/2 01/2/2/2/2 01/2/2/2/2 01/2/2/2 01/2/2/2/2 01/2/2/2/2 01/2/2 01/2/2	ment halfardin 94, 17 TO 77 70 22 70 d 111 18 18 Antervation 9 ment halfardin 5 19 96 8 90 8 10 o g 1 - 10 1 20 Empart 6 6 ments link Strong 4 104 3 104 7 110.2 0 75 ments link Strong 4 104 3 104 7 110.2 0 75 ments link link Strong 4 104 104 104 104 104 104 104 104 104 1		GUIDE TO UNIT TRUST PRICING	50 European
Brewn States 511220 0 200 25 11200 6 25 1120	High Conh. 5 107 1 1926 204 9 40 92 44 00 pp. 156 0 40 44 Clear Fin	a weeks, units all be loaved at 6d prior To Unit Tat Mingers List (1995)#  15 List Lack Lack W 3 List (1995)#  15 List Lack Lack W 3 List (1995)#  15 List Lack Lack W 3 List (1995)#  16 List Lack W 3 List (1995)#  16 List Lack W 3 List (1995)#  17 List Lack W 3 List (1995)#  17 List Lack W 3 List (1995)#  18	4 of 27 These represent the statesting, attends receiving and other cross-step action to entit by near purchasers. These clarges are included in the price when the extension tops settle.  1 of 1 of 1 by price at which evils may be image.  The price at which evils may be image.  The price at which evils may be image.	Scottish Prevident her Nigt Ltd (1000)F 651 Anter St. Relaters b 122 274. (2015)F 11 Christic St. Edithersh 122 274. (2015)F 12 Serry Growth Acc. 5 (12.99 19.1) 20.477-625 (12.20 19.1) 12 Anter St. Edithersh 12.00 18.50 12.56 12.56 (10.00 19.1) 12 Anter St. Edithersh 12.00 18.50 18.56 18
Property	FM Unit Tst Mages Ltd (1400)H Global A	isset Management (1200)F  Sey Management Id  G  17 Place London S /II  G  18 Place London S /II	The unadoment would between the offer and bid prices is described by a forested laid down by the gregoriest- in- in- in- in- in- in- in- in- in- in	Market Lexiner for 6 10 42 18.33 74.83 0.007.58 Wellington Fund Mages Ltd (1200)F Market Lexiner inc. 8 17 63 17.73 18.78 - 0.0013.46 2 London Bridge, 321 01.407.4404
1 1075 11 1077 11 11 11 11 11 11 11 11 11 11 11 11 1	September 54, 124 September 54, 125 September 54	ad Acc 5 (12.2) 12.20 131.44 - 8 67 Capity Dist . 5 (39.5 3.39 Del 376 Birls proper to 5,12.20 13.40 Del 376 Birls Account . 5 (59.5 3.39 Del 376 Birls Account . 5 (59.5 3.31 10.7 To 11.45 Del 376 Birls Account . 6 (59.5 3.39 Del 376	2-13 VI TIME.  1-15 VI TIME and the state of	Per Equity Acc. 5 1751. 374.8 400.9-3.4 10.5 Wesser Asset Management (1330)F Per Entity br. 5 1758. 307.1 325.8 42.8 13.5 1 Reduced Hill, Revressooth BV2 MVW Breez 299432 Per Krist Acc. 5 1758. 307.1 325.8 42.8 13.5 1 Reduced Hill, Revressooth BV2 MVW Breez 299432 Per Krist Acc. 5 1758. 307.1 325.8 42.8 13.5 1 Reduced Hill, Revressooth BV2 MVW Breez 299432 Per Krist Acc. 5 1758. 307.1 325.8 42.8 13.5 1 Reduced Hill, Revressooth BV2 MVW Breez 299432
2: 441 5(180 / 108 / 116 3(4) 3(4) 3(5 Sec. 1) 3(5 (1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1	#3 Jap Cos 3 43 64 43 64 47 4 (3) CAN NOTA had 52 22 7 14 19 CAN NOTA had 52 22 7 14 19 CAN NOTA had 53 22 7 14 19 CAN NOTA had 53 24 24 24 24 24 24 24 24 24 24 24 24 24	The first state of the state of	The letter of almosters that the presentation and higheric prior bases. This are the time of feeting the present dealing from the state of the time of feeting the present dealing from the state of the time of feeting the present dealing from the state of the present dealing from the state of the present dealing from the state of the present dealing from the state of	Proj. Entruse for
Private Size Portman So. With OJF 01-035-0392 US become Great 11189-2 189-2 199-61 UN	- mismus and 19172 VS 00 101 71-0 502 30 GAM Proce Growth Acc61346 1346 143 21-0 601289 GAM Proce	UK Record	Other explanatory traces contained in last caterier of the FT Unit Types, information pages.	Sentinel Funds Managent Ltd (1800)#  Sentinel Funds Managent Ltd (1800)#  Sen Aborat Managent Ltd (1800)#  Sen Aborat Managent Ltd (1800)#  Sen Aborat Managent Ltd (1800)#
	1	•	√s	$r_e$

الأمراليمل



FINANCIAL TIMES THURSDAY MARCH 16 1989	41
	Unit Trust Code Booklet ring the FT Cityline help desk on 01-925-2128

# FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your fre

	FI UNII	IKUSI INFUI	IMAIION 3E	NVICE	Unit Trust Code Booklet ring the FT C	The Office + or Visit
Bid Offer + or Yield Bid Offer + or Yield Bid Price Price — Grant Price Price — Grant	Offer + or Yeld IX Price - Grass Strandis	Sid Offer + or Yield Price Price - Greek a Life Assurance Co Ltd - Coetal	Std Offer + or Yield Prior Price - Gress	me Offer + or Yield Price Price - Grow textorrough Flusquetal Management Ltd	Capital House Ford Mgrs — Contd.	Price - Price - Gram  D Sacracel Fil. Misses. (Castroney) List  12.40  74.60  74.65
16 Crosby Rt. 6 Waterloo Liverpool 051-928 6655 30 Old Startington St, London W1X 11.8 01-439 3134 150 St Vincon St, Glospow Managed Food. 297 1 312.8 655	041-2482727 Should	Kishrout Berington Fands 1	Stechards Rd, B" Worth SH1 31W 0202 291111	23-125 Cortain Read, London FC2A 38X 01-799 7117 Faraged Fd USD	Starting Band	e Japain Ferri vill Lynck hell Capital Magnet West Lief November 170 (The State Internation cale)
Pers Mond Fd (Act)   1235   130 0   +26   - Property			E-1911 V	bottlean Plan Middle 101.0 14.4 - hbtfind Fel Stotz 84.9 93.5 +0.3 - etrus Pea F4	Commission   Com	Norwest Bensus (Gameracy) Fo Numer Ltd 1984 9 5555 1 1984 9 1984 1 1984
Perus FT307 of Jehrol 1675 155.3 1 4 9 Cash. 151.8 159.8 +0.1 bates University 1. 159.8 15	12 1314 -03 - clit visit 15 -	Sectal	Coert, Timbridge Welk 0892 515363 M occs 4 & Income	tetland Insurance Broking & Inv Grp Life		Inche 1907 - 100 -
Problem Life Assertance CO LOS South Comunics 1208 3 1246 +0.51 - 00.800 m	5.6 623.3 +1.4 — Jamesey.  3.7 192.3 +0.2 — Restrict Am.  7.5 270.1 +0.2 — Parity Am.  7.5 270.1 +0.2 — Parity Company.  7.5 270.1 +0.2 — March Am.  7.6 270.1 +0.2 — March Am.  7.7 270.1 +0.4 — March B.  7.8 270.1 +0.4 — Security Company.	1006 1958 +0.51 - Pries	308.00 334.00 -0.7 -0.7 -0.5 -	1. Lundon Rd. Paterinament, PC2 988 G733 42200 Lond. Sont Mart. 109,5 115.2 40.4 - et Seat. Mart. 108.0 115.4 40.4 - et Seat. Mart. 108.0 115.8 - et Mars. Schroder. 109,2 113.8 - et Mars. Schroder. 112.1 118.0 - et Mars. Schroder. 12.1 118.0 - et Mars. Schroder. 109,2 113.8 - et Mars. Schroder. 112.1 118.0 - et Mars. Schroder. 109,2 113.1 112.1 118.0 - et Mars. Schroder. 109,2 113.1 112.1 118.0 - et Mars. Schroder. 112.1 118.	Managed Carrency _ 561.726 1.736 1.628 4864 - 100 John Govett Change   Islands   Ltd	Correscy Fd
77-39, Perrymount float Mercuris North 4444 459721 interestinas Souli Co 116.9 129.1 +0 41 - Exempt Cash left 126 Annex An	5.5 192.2 Growth G 2.6 202.4		- Growth Exempt 87.10 a	Lar Schroder	PO Box 443, St. Hellor, Jersey 0534 75141 Su- Gereit Freehand List 92 20 9.28 9.345 Jenst 9 4 Global Early	Franks Fd. SF2 1912 - 0.0001 - 10.000 Fd. SF2 1912 - 0.0001 - 10.000 Fd. SF2 1911 - 0.0001 - 10.000 Fd. SF2 1911 - 10.000 Fd. SF2 19
Deposit	Ife Assec. Sec.	nd Growth 214.5 225.7 +1.7 - Saving	Wide 5517 5733 = - 8	Inn Scot Graph 92.9 97.0 40.3		ward Affichance Stands
German   105 0   131.0	08 169.3 -0.1 — Comment 4.1 162.3 +0.5 — Financial 9.0 177.9 +0.7 — Gold 50 136.9 +0.5 — intl. Lens 80 166.4 — Global Inc	Securities   128.7   135.4   42.5   - 120.0	ed initial 94.3 88.7 41.3 - 8 Gary 95.7 100.7 - 10 - 8 Heaty 90.70 104.90 40.5 - A Gary 113.2 114.2 41.1 - 2		Lines Sant (CT) 11/T Mars.	Accept Ford Manager (1-) Lbd and Cap Gevit Brand, SCREET 200, 250, 250 and Cap Acc Pel E SCREET 200, 250 and Cap Acc Pel E SCREET 200 and Cap Acc Pel E SCREET 200 and Cap Acc Pel E SCREET 200 a
Paternational Equaty   181.0   191.0		corre	ife Assurance Co Lid ing Rt., Herstern, RH12 1SL 6403,40033 5	E1. Brit. Marco Polo 125.3 125.3 = E3. Brit. Marchily Inc 121.3 127.7 = ES Schrott Marchile 126.9 135.6 =	PO Box 195, St Heller, Jeney 10.34 27361 (at Liberts 7st Cik	and Car Act Fd V V 2004 40.00 1.50 and Car Act Fd V V 2004 40.00 1.50 and Car Act Fd V V 2004 40.00 1.50 and Car Act Fd V V 2004 40.00 1.50 and Car Act Fd V V 2004 10.00 1.50 and Car Act Fd V V 2004 10.00
Post UR For Mar 15 1297 5 513.2 46.6 - Street Beat Corners 114	137.5 +0.4 — America 7.8 1135 — 0.4 — U.S. beco 9.3 150.9 — 0.4 — U.S. beco 9.3 157.76 +0.027 — America 9.5 127.76 +0.027 — America		1310 1248 5	Marp (Alhert E.) & Co 2 Newtoll Street, Birminshop E3 9ER , 021-280 2244	######################################	ord Carlo Ca
194   195	33 150.9 - 0.6 - 0.5 Seal 68 125.776 40.927 - Asstraliar 1.9 451.5 + 0.9 - Europe Pa 1.1 494.9 - 1.8 - European 1.1 505.4 42.4 - Far East 1.3 125.7 - 0.4 - French F. 7.5 125.7 + 0.2 - Hong Koo 1.0 273.7 + 0.9 - Hong Koo 1.0 273.7 + 0.9 - Hong Koo	of	L. III.A 117.5 - Le mor A Pies. III.A 117.5 - Le mor A Pies. III.S.O. 127.5 - Mor A Pies. III.A 127.5 - Mor A Pies. III.A 127.5 - Mor A Pies. III.A 127.5 - Mor A Contral. 153.9 153	ilitala Fuiid Mananers Lionitad	Reyal Trest Jey Fd Magt Ltd 9534 76077 Las PD Ber 428, St Heier, Jesty 63,49a664, St He361330 Las Cort Ses Fd	
Gitt. 147 0 195 0 Regency Life Assurance Co Ltd 131 0 140 0 Regency Life Assurance Co Ltd 131 0 140 0 Regency Re. Lazart S. London E14 975 01-33 8000 Ret. Fixed Reserving Co. 131 0 27 0 Regency Re. Lazart S. London E14 975 01-33 8000 Ret. Fixed Reserving Co. 131 0 27 0 Reserving Co. 131 0 Reserving C	10 205.3 +2.2 - Japan Per 12 237.1 +0.5 - Japan Sm 10 1356 -0.6 - Slessper /	rformann	es Capital 93.5 98.2 98 98 98 98 98 98 98 98 98 98 98 98 98		TSB Trest Funds 020 P0 Box 536, St Heller, Jersey 0554 73494 Las TSB 0554ers Direction of Paul Ltd Biss Ody & Glik Lippd (4), 42 52,78 -0.17 9.20 Las	and in the COLD COLD 65 11.02
Property   21.5 0   225 0	10 197.9 - Rismand P 10 122.2 -0.1 - Shanda P 1.0 234.7 +0.6 - American 1.4 195.2 +1.7 - European	Separated Funds (Growth	Capital   100.5   105.8   - Richard   100.5   105.8   - Richard   100.5   105.8   - Richard   100.5	Milata Fand Managers Liented		
Managed   Funt to P Balanced Growth Managed Fant   Fund Interest Fund   255.1   254.6   40.1	Far East G	1229 1293 +18 - 126	re Circus, Striniaghara, 84 6AR 021-200 3003 Telef Fd	attersall Investment Magt. Life		nden Interstate Fund Macagers Lid messar in Gi 107/24/3 127 2 40.20 - lestate in Gi i 102/16/4 1133 -0.30 - & G Island Fund
Fig. 191 Land 1957 511.6 Sudm Select Laws. 1039 9 109.4 0.4 - Parific. 521 1017 9 109.4 0.4 - Parific. 521	A 2376 -L1 - PEC-	purg C'oz. 91.7 96.5 40.2 Pert M 10. 107.6 113.2 40.7 Wind 10. 40.1 94.6 40.6 Winds 10. 40.1 107.5 40.4 Accoun- 114.9 120.9 40.6 Accoun- 114.9 120.9 Accoun- 1	Pes. Units 991.6 622.7 T	SWIY LAW & Co	activity to the Value of Charles there are	mm United 1337 3 7616 +419 263
High Income   402.5   513.3	7 153.5 +0.5 - Pacific Bi	rowth	22.4 25.6 - 5.4 -	Serie 18	ADI 1916 AMERICAN	Souther 5111 08 112-42 -0.40
Section Stat.   509-0   533.0   Statement Ground Fig.   Index Lichted   127   Degenst.	1 1009 40 - Bigh Yield 7 2714 -15 - Preferance	219 235 47 - 121	Rest 6 Cit Fet 200.1 210.6 - H K. Essity 314.2 330.7 - H K. Fluel Int 125.4 132.0 - H Found 348.5 346.6 - H	6 G Ass (Parel 136.5 145.4 40.3 - 1.4 145.4 40.3 - 1.4 145.4 40.3 - 1.4 145.4	ADI LIK Cap Gets (2 . 8 m.21st 0.2108st0.2205)	Pertiatio Saleston Front Line 1.072 +0.001 1.28 51.007 1.177 +0.017 0.10
City and 20 1 300 4 1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	A 215.9 +0.9 - Shands T	k Alaka 110.2 116.0 +0.5 - initial	Front	6 & Fast Christ. 128.7 128.7 92.3 128.7 12	Abucus Hise, Mosta St. Despis, told 0624 20097 See	151.072 1.140 +0.001 0.68
Accordance big of war Acc.   13.8   13.9	TSB Provi			ox Manual Verter FL   114.2   120.3   40.4   - redemia highers	### ### ##############################	South \$0.917 (1.775) 40.800 1.14 order 9 order 9 total \$16.72 (1.776) 40.900 1.34 order 9 order 9 total \$16.72 (1.776) 40.900 1.39 order 9
High Inc. Pets Acc 497 8 524 0	.041-248 6321 TSS Nat R	Amourus 118.2 124.4 40.1 - Betali	6 Res 79 Life 191.0 191.0 78 18 19 19 19 19 19 19 19 19 19 19 19 19 19	D. Ward Financial Services Life Kinggray, Lordon, W/2 863F. 01-836 4921	Cabel beam-last 54 (20 0.4840 pt.5149 4.00 4.0 (4.0 (4.0 (4.0 (4.0 (4.0 (4.0	F 254 + 183 10 002 6 17
Constitut & Gall For 11th 4 175.2 - Meason Acc 265.0 276.9 - 199 S. Vincon S. Glamore	Figures 1 158 Small 158 Mars	Continue Character Front 11 Gui	th Life Assertance Ce Ltd ideall Walk, Portsmooth PO3 21R 0705 022200 A	thany Life Acc. 168.6 177.4 -0.1 - 17.4 - 0.1 - 17.4 -	Capital Importance of Section 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1	ter Flored Interest 30.973 1.035 -10.001 7.40
European Pens. 196.4 101.9 - Reyal Heritage Life Assurance Ltd Opportunity Fund. 162. 162. 163.0 165. 163.0 165. 163.0 165. 163.0 165. 163.0 165. 163.0 165. 163.0 165. 163.0 165.0	Barlony B.  171.5 e	Apright 133.5 140.8 40.6 - Sais	100.9 1125 02 - Y 100.1 104.6 012 - Y 100.1 104.6 012 - Y 100.2 116.0 0.2 - H 100.2 116.0 0.2 - H 100.2 116.0 0.2 - H	gritton House, Citherpe, BB7 2.IX G200 28066	Austin Mai Lace . 5 4 1 2 0.5483 0.6977 20 40 Austin Mai Lace . 5 4 1 2 0.5483 0.6977 20 40 40 40 40 40 40 40 40 40 40 40 40 40	September 200 Marie 200 Ma
Particip 2000 1276 6 164-77 Dp Pros 416.3 438.3 European Foot 167 2 112-9 Dp Pros 416.3 438.3 40.6 Far Estimat 7 od 163 Ppss Wm Gerb 6 let 112-5 118-0 Dp Sign Fig. 335.3 476.3 476.3 Japanese Fee. 125	1732   602   Flority   1732   603   60	B'ten binged		Accord Child Schr?	Austin Mai Chart - 54 preser 0.4867   1.000   2.0 Period   1.000   1.0	cho Capital Ainst (Europe) 146 as loier Find 174,695 3,735 Committee F4. S. 317,07 1725 mi hedet Alpin. 710,875 11,041
For Capital Unit and Other Prices ring 0539-33733 On Oce 209.6 2016 Oct 10 10 10 10 10 10 10 10 10 10 10 10 10	16 178.6 +0.5 — TSB Mans 12 151.8 +0.5 — Gravantes 12 129.3 -0.4 — All funds	664 1903 46.0 704 -0.1 857 David	NAGEMENT SERVICES  M. Aaren (Personal Fin. Pins.) Ltd — Troon Hall, Toddington, Beds	PERCHANE AND	INK Egoty (Acc 5% 17 1.117 1.200 FM 1.6 Cm UK Egoty (Acc 5% 17 1.117 1.200 FM 1.6 Cm UK Egoty (Acc 5% 17 1.917 2.040 1.10 FM UK Egoty (Acc 5% 100 1.050 1.127 1.10 FM	meerical last Financian Service 100 metrical last Financian Service 100 metrical last Financian Service 100 metrical last Financian Service 100 metrical last
to Man Proplem Fd. 133.2 140.2 00 USS 60.2 84.5 40.5 Peri Sarting Fd. 150 bit Man Group De Fd. 123.3 00 De Emperior Cris. 207.0 300.2 4.7 Peri Sarting Fd. 160 bit Man Group McFd. 122.7	10 1253 +0.0 - Standar 11 1728 -0.1 - Standar 12 175.0 +0.2 - 3George	I. Life Assurance Company  R. Edmarch Fili 2002  And Company  R. Edmarch Fili 2002  And Silver Company  Open Company	# Hall CM PME. 139.9 91.57 - 41.01 -	OFFSHORE AND OVERSEAS	Pacific Eq Uses _54 11155 7.227 7.689 0.0 Ro	Hischild Asset Management Fig. 610.45 Fig. 650.45 Fig. 650.50 Fig.
Property   1678   709.3   40.1   Property   1673 8 709.3   40.1   Property   1673 8 709.3   40.1   Property   1673 8 709.3   41.1	0 1327 +0.1 = Equity 1 180.5 +0.1 = Fixed inter 1 173.9 +0.5 = Index-List	756.5 2700 +L6 - The / T	Analysis Group PLC	TERSEAS	Gertmore Fund Managers (IoND) PO Box 32, Doogles, IoN Del Grib Mar 15 51 466.1 468.1 497.91 600	FL CS: C\$20.732 +0.017 9.9 FL DIT: DITES: 00.034 9.13 FL DIM: DIK-153.46 +0.03 4.3 FL DIM: 00.663 +0.018 9.15
Property Find (A) 410 8 Gartmore Pacific	.9 193.6 +1.2 Far East. .1 192.8 -0.4 European. .4 177.5 +0.6 Property.		manger President   166.0   174.7   41.0   - 174.7   41.0		LUXEMBOURG (SIB RECOGNISED)	FL ECO. BEF-BRJ #0.5 4.87 FL FF FF-102.83 40.06 7.20 FL HICS. HICS. 27 40.08 8.99
Abbry Nat. Food 315.5 401 Fracellington Mary 171.7 190 8 41.1 Pers laster-linked Fed. 123 Abbry Nat. F4 UA 341.1 401 Fracellington Mary 171.7 190 8 41.1 Pers laster-linked Fed. 123 Contractor Pes Midd. 181.5 190.2 42.5 Pest Property Fed. 123	4 140.5 +0.8 - Pendod Sto	1978   1978	Section 1	GUERNSEY (SIB RECOGNISED)	PO Box 101, Douglas, lold	FL M72
Edward Famel (A)	Stitution Persion in	poly		and to the second state of the	Starling Bond 50.95 1.01 = 001	F. Pet. 92607 34 44.54 6.74 6.75 6.75 6.75 6.75 6.75 6.75 6.75 6.75
Citi-Loged Fuel. 270 7 40.5 Equity 128.3 128.3 40.3 Equity 191 Gith Loged F4 Li0 270 7 40.5 Front interest. 155.2 155.2 40.2 foternational 160 Report According 191 191 191 191 191 191 191 191 191 19		Acceptant 97.90 1031 -0.6 Black of East 107.0 112.7 +0.2 - 26-34 or Control 105.5 1111 -0.1 - 26-34		0 Box 86, Geresby C 0481 25221 of the the milest 052 522 2 522 2 775 487 252 of the the milest 052 522 2 522 2 775 487 255 beloness Flight Fd Mayes (Guarasay) Ltd	Deitschmark Bond	pulse Remanus (Gasensey) Limited Particle Selection Functionals 1,004  -0.003   -
International for   100   10	3 137.3 40.0 = Sgr Allian 1 179.1 40.8 = Life Funds 2 211.9 41.1 = Manager 6	CI LORDS' COLUMNIA DATO GATAT BANDO	Walle & Durlanes I tel	O Box 250, St. Peter Port, Gerney 0481,712176		Per Priorite Mass Prince (200)
bits Fd Uts   516.6   Perstead Mod   126.1   124.1   1.0   Pers Equity Init   126.2   136.2	19 193.7 +0.5 = Equity Fut 13 230.1 +0.5 = Fland father 13 177 2 -0.6 = Index Links	nd. 989.0 630.0 e0.6 - Schrod seel Fund. 294.6 30.0 e0.6 - Schrod eel Fund. 210.6 221.7 e1.2 - Target sund. 387.6 488.0 - To Canne sund Fd. 387.2 485.5 - To Canne solica Fund. 115.6 122.7 - 0.8 - 1487.4 bud. 289.5 249.5 e0.9 - 1487.4	DOMO 1/4	The Money	41 Avenue de la Gare 1,-1611, Lummphone 332 489 061 Tyr Espaity Francis Alpha U.S., 51.12 +0.02 250 lets	ting the past (4 180.03) and a control to the c
Man. Pres. Cap Ut. 441.5 -0.1 For President Capital Units plants ring and 41.7 Pers. Fixed int. (aid., 137	10 210.4 -0.7 — Property F 17 219.0 +0.8 — Internation 18 259.9 +0.0 — Royth Ame 18 144.7 +0.4 — Far East F 11 171.8 +0.5 — Deposit Fu	nal Fd	99 St Charles St, Birmington B3 387	Ingd Currency Olat 5- 30.73 37.37/H1.06.27 et Prime Bond 5- 22.43 23.65/40.04 = 6/H1gh Y1d Bond 5- 21.88 22.88/H0.04 = 6/H1gh Y1d Bond 6- 10.74 11.26	Alpha Pacific Riss	S. Treasury Securities Fixed Ltd. rt Term Staret
Prop Peris Lag Urs 346.1 40.2 Asstralls	3 139.3 40.0 - Worldwide 7 166.1 +0.0 - European	92.70 97.60 49.10 = Nich Y	maker Minds 1994b 1661 -0.3 - 61 starter S	48 Salect Garth	Band Funds   Strings Boad   String	dlingten Fd Moger (Guernsur) Ltd d Growth Fd
Edwity Peris Fd. Cop. 433 6 -0.5 - Japan Special	Equity less intl Bond . 6 580 931-655 6000 Pennies Fe Ramped.		of inti 196.7 206.21 -4.31 = St. Compheli & See Financial Services	SS Monty Fand	State   Stat	eraichi Caprital Manuent (Generacy) Ltd  straichi Caprital St. 50 + 0.16 - St. 50 + 0.16 - St. 50 + 0.15 - St. 1.19 + 0.15 - statich St. Fuct. 59.54 + 0.00 - St. 59.54 + 0.00 -
UK Constr Acc	8 569.4	Management 243 1 255.9 -1.31 - Phone	mr Particle 132.2 139.21 +0.41 = GL	that High for Bd Fri 5- 21.27 22.27 +6.09 11.45		RSEY (**)
Mail Tephics Acc.   137.5   186.7   +1.3	7 144 0 30 T Equity Inco	2031 2138 401 Safety - 1186 1247 401 United - 800d 1031 1086 -0.3 World - 1186 1233 -0.0 Cliffo	oby's but Flebts, Candon WC2A 33X 01-404 3766 Gill and Fd	6 Bood Fund	All S.L.A. Gend Investments AG 217780 Mg 10 Barrostrase CHAN1 Jos. Switzertad 217780 Mg 10 Barrostrase CHAN1 Jos. Switzertad 217780 Mg 10 Barros Series B   SFP 10220 10,000   005 Euro Series B   SFP 1022 1008   005 Euro Series B   005	led Irisb Fund Managers 020 Ltd Hog Carrency Fd. 622.6623
1937   184   194   195   184   194   194   195   184   194   195   184   195   184   195   184   195   184   195   184   195   184   195   184   195   184	9 409.4 -0.5 Fram Ameri 5 510.1 -1.9 Fram Japan	ku Snik Go.   80.50   84.00   -0.60   - 27.801 tat Tst	MG Gth Fd	5- 72.03 76.57 +0.79.0.59	DM DM	Erritag Espiratora 517.7064 9.45 Ecall 6046 6.05 ERF Fd. 15189.2061 123.87 P Inv Mgement (Jersey) Ltd
Hat Resources Acc. 65.5 69.1 60.3 = Inc Growth	2 307.7 +0.5 Fram Reco	at Managed 122.2 128.7 -0.1   INC. 7th	no Street, London WIR ODE 01-439 1061. Git Fiddingel Pen. 1822 86.6 -0.3 - Git Fiddingel Pen. 1822 173.8 -1.1 - Git Financial PLC	hal technology fund 5= 21.11 22.401+0.0711.42 All offer prices quoted lockushe of 4% initial charge	PARTICULAR USA	Independent
Series Content Acc   33.2   33.0	9 11194 4031	Ht. 156.6 164.9 -01 - The F	Andley St. Louiso, W1Y 1WF 01-4937220 Fred Accord (2)	to offer less 4%.  arishnes Fd Bigrs (CI) Ltd	Enn	28219 9.57 =
14   194	OI Special	Mingd 106,4 114.21 Praden	Fund (\$060192.0 96.81 +0.31 - Ell	MANAGED 35 55 009 5 009 5 267 400 6 43	London Agents for: Nort	950 9.65 96.30 7.65 96.30 77.65 96.25 11.25 9 American 11.79 12.27
Program from 184.5 89.01 -0.01 Sector Community From 184.5 89.01 -0.01 Sector Community 1946 - Community From 184.5 89.01 -0.01 Sector Community From 184.5 89.01 Sector Community From 184.5 89.01 Sector Community From 184.5 89.01 Sector Community	9 116.9 40.5 — Basing Vic 4 122.8 40.5 — Basing Vic 4 122.8 40.2 — Granel Acc 2 107.5 — Rangerd Acc 2 107.4 — Leaky Acc 7 114.6 — 0.4 — Basager F. 3 117.4 — 0.4 — Egsty F.	Account	mi Fundament 122.6 24.61 40.51 - En	MMA CS Bond515 CS23IF 23.85 24.85 HQ.03 P.55	Projectial Lett Financial Services Let USG	10   10   10   10   10   10   10   10
2014   2015   2016	Property Fr	6. Accepts	record, Leitherward, KT22 80R 0372 377811 50 ancel Gerth	MARK E Manny 33- E10.27 10.27 10.635 -12.99 BIRA S Money 35- E15.33 15.35 15.86 -9.45 BIRA AS Money 35- E87.92 24.92 25.79 (6.61) 15.22 BIRA ES Money 35- E87.92 24.92 25.79 (6.61) 15.22 BIRA ES Money 35- E87.93 24.56 25.52 (4.01) 12.15 BIRA ES Money 35- E87.93 24.56 25.52 (4.01) 12.15	Commany First   13.13   13.17   -0.4   4.08   Visit   13.13   -0.4   4.08   Visit   13.13   -0.4   4.08   Visit   13.13   -0.4   4.08   Visit   13.13   -0.4   4.08   Visit	Substitute
Sente   quelop limited   106   - Global String     275 8 311 4 40.9   Maraged F4   226   Maraged F4	7 270 21 41 61 - Monty Fd.	Accom 150.4 150.3 - Hersh Felacus 145.6 153.3 - HFS HE	minster Fluencial Services (CY) Ltd			millione
12   12   13   14   15   14   15   15   15   15   15	2 25L4 +0.8 - Post Med A	C2-FLACIBL 506.0 532.6 HF3.5cg	C MOOF PL ACCS 127.3 10.7 Co (Life May Fil. 125.5 132.2 40.6 G A Allinop Mood. 107.5 113.2 41.0 G A All May Mood. 107.5 1284	Proxy DMC	holiter International Management Ltd Past posts, lett. Road	restored
Series Frank   121   122   1	7 213.3 +0.9 - Pers. Mont 2 1749 +0.0 - Pers. Mont 2 291.2 +0.7 - Pers. Mont 644	MF F4 Acc. 140.7 149.1 HFS MI MSmeAcc. 129.6 136.4 HFS Co. F4 Acc. 124.6 140.5 HFS Co.	erati Marai Fit 121.7 128.3 PO	opold Joseph Fund Magant (Guernsey) Ltd Box 244, St Peter Port, Guernsey 0481 712771	GUERNSEY (**)	wa Shipley Fund Nignth (CI) Ltd log \$600(losty) [CIGLT 16.464.45].49.49.97 log Ca (Casty) 527.10 27.11 49.07 Boot (Daty) 515-56 16.478 49.06 ramp (Field \$1.55 16.478 49.06 7.65 ramp (Field \$1.55 1.4604 5.47
Lucismi of mark Fig.   111 6   -1 0	104.5 +0.4 - We Prov. Lio 102.2 +0.5 - We Prov. Lio 103.4 +0.3 - Be Prov. Pro 103.9 +0.7 - Be Prov. Prov.	Accidate 113.9 1199 HFS Ru http://doi.org/10.109/10.10	y int MgC	1	Interior & Herrite Franch Minut (Generator) List Carlo Interior Research Carlo Interior	in house (1913) 14.05 17.60 in house (1913) 17.60 in house (1913) 17.60 in house (1914)
PT P Activation   108.4   40.5   - Japan Select Uspp.   101.5   40.3   - Growth & Increase   40.6   40.3   - Japan Select Uspp.   101.5   40.3   - Japan Select Usp.   40.5   40	101 6 +0 6 Gu Pan Mar 201 6 +0 9 - Uni Fran Mar 90 9 +0.6 - Uni Pan Mar 102 9 +0.6 - Uni Pan G	Trife Acc. 100 8 1124 - F5 Scot Scale Acc. 1215 130 01 - F5 Good F6 Acc. 109.1 114.5 - F5 Mar.		AS Franc 52.893 52.894 52.894 52.894 52.893 52.894	Verteinnest Euro Cox	hank CD Lid Citifunds
UR Lant Interved & 104 7 179 1 - International Growth . 106 4 112.1 -0.5 - Front Soft Companies . 199 1 No. 1 179 1 0.5 - Incare . 113 5 12.6 0.1 - Front Soft Companies . 199 1 114 115 5 12.6 0.1 - Front Soft Companies . 199 1 114 115 5 12.6 0.1 - Interved Receivery 108 5 114 4 -0.1 - Managed . 199 1 114 1 119 1 1 119 1	103 1 40.5 - Sex Life 104 6 40.5 - St James 8	larton, Bristol 8579 75L 0272 426911 Specials	ne Gth Fed. 913 902 405 - P0 te to Acc Part. 148.4 156.3 -0.4 - KN en Fry Financiel Services Life KN	Box 44, Georgery, Cl. For Earth Temps3K18.89 18.89 19.961.93 5.681-27111 0 68h*2 12.613.65 13.66 14.951-60119.62 1 68h*3K18.89 3.450-3.7648.06 5	bernedity (S)	Reg 16. Y2340,936 +1.051 - leg Mar 16. GR 652 +0.006 - 1 fram: Mer 16. SF722,235 +0.016 - STA 957 +0.009 -
Marrier Au   170 til	96.1 +07 — Equity Acc. 4 107.9 +07 — Fixed letter 790 -09 — Index-Links 5 1100 +04 — Carls Acc.	SI ACT 247.2 260.3 +1.41	H3 20 Regent St. Lon SW1 V 4P2 01-439 0924 **( an MAE Fel Lu   152 1 139 B +5.3 - a fru Rober Fel   56.3   48.6 +0.3 - a Fru Rober Fel   56.3   91.4 +0.9   - 1.8  Fru Rober Fel   56.3   91.4 +0.9   - 1.8  Fru Rober Fel   56.3   91.4 +0.9   - 1.8	course price are decisive or nazimum preliminary of charge (Channel Islands) Lini (Res 27% St. Peter But Garman Ct. (48) 710443	Manual   M	10   10   10   10   10   10   10   10
** In the Copy Act 144 / 152 / -5 - American 779 5 62 7 -0 5 - Secreption Income 120 April 120 Apr	9 1796 +05 - American E 4 1077 +0.7 - U.S. Bonds 5 84.9 +07 - Jaon Acc. 1 130.9 +0.7 - Pacific Acc. 1 110.6 -0.2 - Far Easter	162.2 170.8 +07 - Knight	### M Secure   167.3   100   1	teri Servet Investment Treet Ltd stat Active	Lecrosite Surfry (S) SS. 165 8.595	Mar 1
2	7 1335 +0 8 - U 5 Dellar 7 1335 +0 8 - U 5 Dellar 9 1441 -0 7 - Yes Acc. 5 108.9 -0 2 - European Ge	ul Acc	7 1143 1202 +0.9 - 13 1058 1114 40.9 - Ear	Index	1974 1954	man Eguity May 13   \$10.997   +0.094
In Managerial   10 8   55 5   -0 5   - Matter Reducter   127 6   - Matter Managerial   127 6   -	1343 +00 - Orarrbutio 3 1739 +1.5 - Currocas 1000 +1.1 - Assistman 7 1312 +09 - Sec Life Pe		tai Fighty 6 1228 1293 +0.5 - Life 1206 120 120 120 120 120 120 120 120 120 120	oyds Inti Money Market Fund Ltd mia Hee, in Trachet, St. Peter Part, Gogy 0481 24903 U gels Book Fund Manager (Samurupi Ltd. straffice Dollar   AS- 47-127   418-12520 U	K Eastly (G	The state of the s
Provident Life Asset Life   See   Se	0 172.6 +0.9 - Pers. Mana 5 135.2 +0.6 - Pers. Franc 94.21 +0.51 - Pers. E-104	Appel Acc	6. 1231 1314 +34 - Dec 6. 1231 1314 +34 - Dec 6. 1231 1314 +34 - EC 6. 1231 1314 - E	RESIDENCE DOLLY AS-47_175 413-153.7 V ASSESSMENT AS-17-175 40-15-15-15-15-15-15-15-15-15-15-15-15-15-		(A) Mar 13
1901   Fart     217 0   249 A) of 6   Hardwink life Allege   102 0   107 4   Anne can Parsume   107   107 107   10	0 1:20 +06 - Pen led L 5 23:0 +11 - Pen Cash, 7 1928 -00 - Pen Cash, 2 12:0 +11 - Pen US	Just Acc. 146.1 153.8 -17 - KW Pro Acc. 246.0 299.0 +0.1 - KW Ris Egyly Acc. 200.7 212.4 -2.9 - KW Ris Bounds Acc. 154.9 142.1 -0.4 - KW Sch	All Green   101.0   12.7   - Res (Tik Leta)*   104.0   109.6   - See Schreider   116.6   122.7   - See Schreider   115.0   117.0   - US rejer (cap)   109.4   115.1   - Res	riting Class	be Bangkok Fond	90 S14.07 14.512 +0.010 4.44 al 19.99+ 40.020 **Other prior becades 3% profits, charge fears Currency Income Fears**    Control   Contro
Deposit Aprel   194   1   140   0   -	47.2 +0.5 - Pent Pent I 1 247.4 +0.7 - Pent Pent I 1 247.4 +0.5 - Pent Inter I 2 70.4 +0.5 - Pent Inter	# Acc 350.2 347.6 -0.5 - Caddeo Re Acc 396.0 206.4 -0.7 - RW Alb Subern Acc 407.5 429.0 -0.9 - RW Go nat. Acc 407.5 429.0 -0.9 - RW Go Note Acc 407.5 429.0 -0.9 - RW Go	Project   110.9   114.9   40.7   - 100.0   112.1   114.5   40.5   - 10.0   127.2   40.2   - 10.0   127.2   40.2   - 10.0   127.2   40.2   - 10.0   127.2   40.2   - 10.0   127.2   40.2   - 10.0   127.2   40.2   - 10.0   127.2   40.2   - 10.0   127.2   40.2   - 10.0   127.2   40.2   - 10.0   127.2   40.2   - 10.0   127.2   40.2   - 10.0   127.2   40.2   - 10.0   127.2   40.2   - 10.0   40.0	Position of the Contract of th		"Offer price includes 5 % profiles, charge and female from \$1.1804 -0.0004 0.24
Ing-of-1 and   In 5   40 4   - BLA(piler Wile Eg F of 110 5   128   42.1   - Security   128	1 1273 40.4 - Para Luro. 2 146.5 +0.8 - Para Euro. 2 146.5 +0.8 - Para Euro. Para Euro.	Corr. Acc. 1284.2 130.6 -0.7 - KW Pro Acc. 1284.2 130.6 -0.7 - KW Pro 112.1 116.0 +0.7 - KW Pro Sec. 104.4 204.9 - KW Pro	Circl Unite 2 . 137.0 123 1 +0.2 — Glo Afte 2 toldo 116 7 122 9 UK Ilfie 2 torer 2 . 106.2 111.8 UK	bed Growth 5 10.00 5 Grant 1 5 10.00 0 Cour & Boed 6 10.00 1 Equity Income 6 10.00 1	estationaria OMS4 23 Enro	Ger Str't term 8 \$1.4658 +0.0023 -0.0024 0.81 Ma. Ling Term
Open of Front   1071   601   - 11 Courtes throat 186 7   592   -0.5   - Approximation   1071   601   - 11 Courtes Stanley   573.1   392.6   - 113.6   - 11	8 143 9 +10 - 99-101 Les 8 163 9 +10 - 99-101 Les 4 109 8 +25 - Conty	fo Pensions Life RW Carles NO Carles No. Senseous 1732 450341 RW GRI	Total Fidelity 3   101.5   106.7   +0.1   - R0   - R0   - R0       - R0     - R0     - R0     - R0     - R0     - R0     - R0	thischild Asset Management Lini Box 242, St. Peter Commey Oct. 713713 ID. 12 24 St. 450 1206 IRL AS 24 St. 450 1206 IRL AS 24 St. 450 1206	Part of Manager of Man	rst Aust Prince loc lor Co Ltd NAV Mar 10 CS19 16 d Aust Prince loc lor Co Ltd NAV Mar 10 CSS19 16 Dileted to reflect conscise of all Writs CS12 57
Prevelent Mutual Life Assc. Assa.  Reyal Life Insurance Life  Reyal Life In	0 1852 +12 - Cal	# 04.9 19.50 - Lame # 04.7 54.11 - Qhen # 07.54 7 54.11 - Qhen # 127.92 26.34 - Photo	at & Partners Pic, Ford Street, W1Y 77F 01-429 4509 003 Sangt Access 155.2 163.4 -0.1 - 90	RL C5	Langue Carreno Fd. 151.0396 - 40.002 - Ern namel Enterprise Food Ltd. 15032 1.0002 +0.0044 - CSo. 1764 Continue Carreno Fd. 151.0532 1.0002 +0.0044 - CSo.	Attage Group  specified S28.09
1 parti Det	5 1173 +0.4 - Marchilos 8 158.7 +1.8 - 9 121.9 +0.8 - 77.2 +0.8 - 738 Life	M & .	Seculator	R. 667 200 1201 -0.817.00 0 R. FFF 262.35 405.7.85 0 R. 845 201 120.75 407.87 5	Cast Lawrie Inv. Mgt. 15d P.S. CAST L. Sterling 133.4 138.0 4.8 CAST L. Sterling 151.50 1.69 2.3 Ermi	Fund
278   278	0 250.5 +5.8 - Charitos Pl. 1 157.9 +0.9 - Massaged Fi 5 289.2 +1.0 - Procerty Fe 5 120.5 -0.3 - Fixed high Fi	Andorer, Reets. SP10 1RE   0264 56789   M&E RI   1803   1911   -0.4     M&E RI   1804   -1804   E RI   1804   -1804   E RI   1804   -1804   E RI   1804   -1804   E RI   1804   E RI	H Man Fd 137.7 145.0 40.5 - 02 Man Fd2: 130.6 137.5 40.7 - 02 Live Man Fd2: 123.7 130.2 41.1 - 02 mm Man Fd2: 124.1 120.1 - 02	R. NZS 26.136 42.11.10 E R. ST 2778.34 - 1.56.73 U R. SF 4621 462.463 E	insumbiliare Ed Mingt (Goernsay) 1.64 Fide promobiliare 64 Fd   \$30.64   10.66   40.02     10.6   10.02     10.5   10	Hity International ity Performance Posteriors Link can Perform (c) 50.42 0.47 — — — — — — — — — — — — — — — — — — —
F Trig Deposit [81]   101 ft   121 3   40 4   Communities C. 201 7   307 0   408   408 1   121 3   40 4   Communities C. 201 7   201 0	# 181.4 +0.3 - Moory Ford # 181.4 +0.3 - Huntedayer # 127.3 +0.4 - Maraged to 9 127.0 +0.4 - Maraged to	Find 1004 1042 -02 - 845	nder Pri 1642 128 4 139.0 002 get Pri 1642 72.2 76.0 40.5 - 002 w Cap Mar Fd. 79.1 76.8 40.1 - 002	R. U.S.S	Obschild Acet Management (C)  AV our starre S11.18   +0.001   -0.5  Vestal logitus Oversess Fund Most Ltd   0.5	mer Pertitolis (d
2014   2015   2016	1073 +1.2 - Managed Po 5 1613 +0.3 - Deposit Po 9 2419 +1.7 - Deposit Po 118.8 +0.3 - Termet 1	1627.0 660 1 -0.5 - 244 Value of the Assertance Co Ltd Marsh (Marsh (Mar	Financias Rapageness Ltd (0076) oc. Aes, Tushridge Wels, 781 103, 0992 515616 oc. AEGJ Feet 92.5 183.5 40.4 — oc. AEGJ Feet 120.0 126.1 40.2 — Ro Loyel Feet 1, 193.2 108.7	100, 2160, 2165, 400 110 5 10 110 110 110 110 110 110 110	M East Fund(West) (1.780) 1 3227 40007 - 0a.5 come & Sewish (Ther) 10 77,74 0 78,52 - 1.92 UK Panged Perforie 10.7865 8,7647 40,000 - 0a.5 college/articles 10.7865 8,7647 40,000 - 0a.5 college/articles 10.7865	terflag Easts (A. 51,44 54,67 cortolle (A. 51,13 1.19 - 1.19 cortolle (A. 51,13 1.19 - 1.19 cortolle (A. 51,00 64,53 cort
Per and Let Gut from 1371 1317 1 137 1 1 137 1 1 1317 1 1 1317 1 1 1317 1 1 1317 1 1 1317 1 1 1 1	9 201 9 +1.5 - Managert 1 113.8 +1.5 - Propert	se, Gatabotte Rood, Arlesbury, Backs Starbit Arlesbury (1296) 394000 Martis S 426.5 449 0 40 2 - Mobile	100   100	C Offichers Fund Managers Ltd Best 246, St Peter Port, Generalay Copital Fd	orting Managed Fd	ter Ting Egoty (z. 42.26 66.57) party list, Part (y) 11.02 1.09 party list, Part (y) 11.02 1.09 party list, Part (y) 12.03, 99 62.257 Can Perty list, Party list,
Fixed interest tind. 266 9 217 8 40.7 - Fixed interest. 50.8 53.5 40.1 - Capital Growth 166.7 Fixed interest tind 167.8 176.6 40.5 - Money 52.8 53.6 40.1 - Interest and Angels. 197. 39-post ford 189.0 197.8 40.1 - Manageri 52.3 55.0 40.4 - Mind lectures and Growth 277. 40.1 - Manageri 52.3 55.0 40.4 - Mind lectures 279.	171 4 + 3 - Phiri Int 1 207 4 + 25 - UK Equity 219 5 + 18 - Int. Cashy 3 207 6 + 1.2 - Deposit	221.9 +1.0 - PU der 6.97 6 677.3 +0.6 - Lovelle 29.7 283.9 - Lovelle 277.3 186.8 +0.1 - Lovelle	144, Coydan (M: MeRty) 133.0 140.0 -0.3 - Cas 6 Cla MeRty 118.6 120.0 -0.2 - hal Stor. Equit 119.0 126.1 +0.9 - Ex-	nadam Fei 351341 1341 1444 (2) - 6 nadam Fei 86(3)42 1342 1446 (2) - 6 Bond Fe 581146 1340 12403-031332 6 neces Feet 5800 57 10.57 11.36+60 - 6	Process Net 7 Mings	med Perticile 64. 50.94 0.99 6.60 for itself and itself
Predestal Assessment Co   Vik County	231.5 +0.7 - American E 4 160.4 - Wortenfel 9 127.2 +0.4 - Racific -	1075 1152 +03 - Number 1075 1152 +03 - Number 1064 1752 +03 - 0** 1082 1082 -0 1 - 7 Confi	ter George See Retitant James See See See See See See See See See S	2012 Cornecto PULM 5- 5.27 (2) - 6.27 (2) -	charilars Capel-Cure Inti Mgt. Co Ltd God fullag Capel-Cure Lift Fund American Life Fund American Life Fund American Life Fund American Life Fund Fundament Life Fundament	Or Light Fort (D. 1 58.86 -0.01 2.76 7 mm).
Managed Mar 8   231 2 200 91   Final Interest	4 196.2 +0.5 - Jassi	778 277 788 777 768ee	and Management Ltd Series 198	Mart 04 62.46 400 - 100	arting Denters Gert	### Pri Creb 280   \$107 (0)   \$400   \$400   \$400   \$14.74   \$15.48   \$40.01   \$14.74   \$11.75   \$11.72   \$40.00   \$1.88   \$11.72   \$10.00   \$1.88   \$11.72   \$10.00   \$10.48
Managed   105 7   5.12.4   45 7     Save E. Presper Group (2)   Sect of the World Fd.   100.1   100.	96.8 +0.8 - become. 1 111.6 +0.9 - Septial Site 1 165.4 +1.2 - Casepartible 4 111.9 -0.9 - Professoria		mel. 139.4 146.5 40.5 40.6 mpon Bond 115.9 40.6 mpon Bond 115.9 40.4 mpon Bond 115.9 40.4 mpon 1120.6 40.4 mpon 120.6 40.4 mpo	mond First	ambres Fd Mgrs (CD L14)  repair Ste	sey (d. \$16.52 17.35 -0.05) 0.42 sex (d. \$16.53 14.71 +0.51 4.11 sex (d. \$51.63 14.71 +0.51 4.11 sex (d. \$51.60 21.60 -0.14 0.50 listorius (d. \$12.42 15.06 -0.45 0.50 listorius (d. \$12.42 15.06 -0.45 0.50
Card 74 6 2680 - Deposit Fd . 274 2 267 0 40.4 - Secretarian	5 105.8 •0.4 — Internation 1 189.5 •1.4 — Caracter 5 167.8 •1.1 — Sterlard 7 110.2 •0.4 — Residential	11004. 94 6 80 1 -02 - 11 Min pc. Sts. 149 1 157 0 -02 - 91 Win Preparty 91.2 94.0 - Parties	protester Group pole Street, London W156 7DA 01-493 9090 Com Thomas Found	ERSEY (SIB RECOGNISED)  WHITE House Found Might (CT) Ltd (0905)H  Box 180 Capital Mg. Both St., St. Heller, Jersy  Box 180 Capital Mg. Both St., St. Heller, Jersy  Box 180 Capital Mg. Both St., St. Heller, Jersy  Box 180 Capital Mg. Both St., St. Heller, Jersy  Box 180 Capital Mg. Both St., St. Heller, Jersy  Box 180 Capital Mg. Both St., St. Heller, Jersy  Box 180 Capital Mg. Both St., St. Heller, Jersy  Box 180 Capital Mg. Both St., St. Heller, Jersy  Box 180 Capital Mg. Box 180	U DONG   \$109.30 114.70 8.08 Heber	untional (c) (S12 98 13 63 12 0 99
Equal 10.00 1074 J 415 9 — EquityPres F4 150.0 158.8 40.8 — Expan Frest	ZZB Z +0.8 — Pusitor Fat 210.5 +0.8 — Managed Fat 2 1917 +1.2 — Gill Plan. 40 1 +0.6 — Property Pe	1400 0 1473 7 - Carriell - Carriell - India Life - Carriell - India Life - India Life - Carriell - India Life	(M)	Box 189 Capital Nas, Suite S., St. Heller, Justey 0534 7:569 (Descling) 0534 7:5439 (Detailland) startle: 0534 7:9040 Teles: 41:92136 that Hence International Growth Proofs Ltv 4 files	aller become Ford	1 (d
CDF 200 7 201 8 401 - Man Pros Fq. 122 401 - Servi of the East 122 7 403 - Servi of the East 122 7 403 - Servi of the East 120 7 40 1 120 7 40 7 40 7 40 7 40 7 40 7 40 7 40 7	9 100 2 +12   min-t-Pin 9 100 2 +12   min-t-Pin 100 2 +12   min-t-	157.5 165.6   Trainet   157.5 165.6   Trainet   157.5 165.6   Trainet   157.5   157.	Haragad Farshar Farsh 1121.0 127.41 40.21 - UK 127.41 40.21 - UK 127.41 40.21 - UK 127.41 103.3 108.71 - 128.71	Equity 50.099 1.111 1.179 eas — P. S. American — 551.466 1.466 1.552 4.467 — B. Sance — 551.467 1.467 1.693 4.467 — B. Sance — 551.467 1.467 1.693 4.461 — S.	PM TEL Props. 51.450 1346 1 Della states Gent S Profs. 51.793 1 1920 - Git. 1 Sec. Mitter S Profs. 51.793 1 Sec. Mitter S Profs. 51.896 1 Gert S Profs. 51.896 1	r Sarings Fet da. 25.10 27.20 40.04 6.41 40.
Proper Season Season 1112 117 91 49 71 - majorina revenue 176 2 72-91 49.21 - Proper Residence 1. 177 0 117 91 49 71 - 1974 117 91 49 71 91 49 71 91 91 91 91 91 91 91 91 91 91 91 91 91	1732 and - 175	cas quotad my for Accumulation units Stranda	1136 196 24 - 2		ph lecone 5 Prific	Tel lac Tel (2) 118 20 125 0 +0.60 100 est int Tel (2) 52.60 54.60 +0.10 9.10
						• •

Committee of the Commit

And the second s

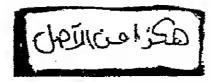
CALL STATE OF THE STATE OF THE

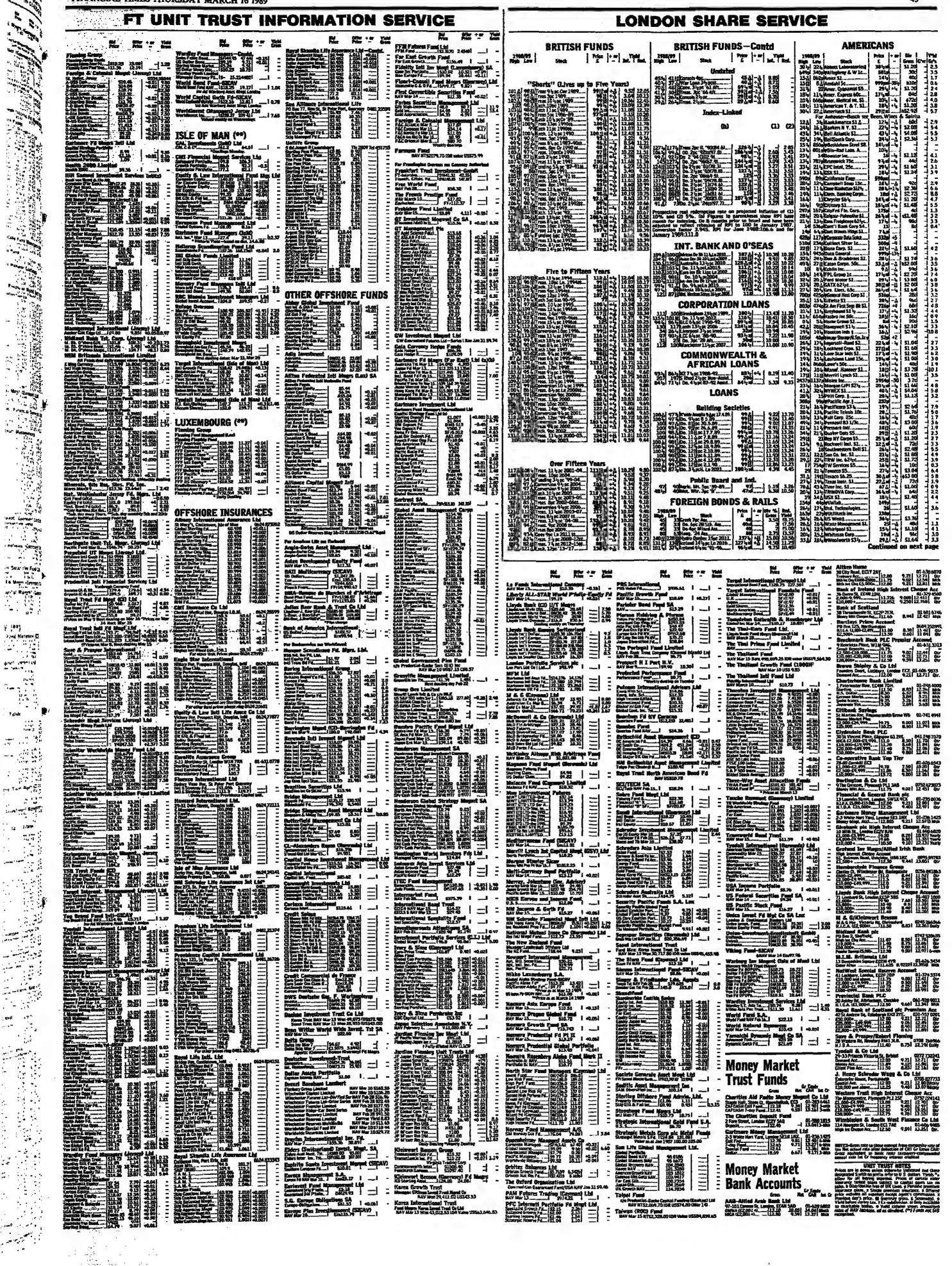
AND MAKE THE PARTY OF THE PARTY

in the least

Mary Control

Free Mastern €





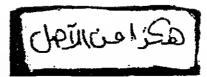
シベン

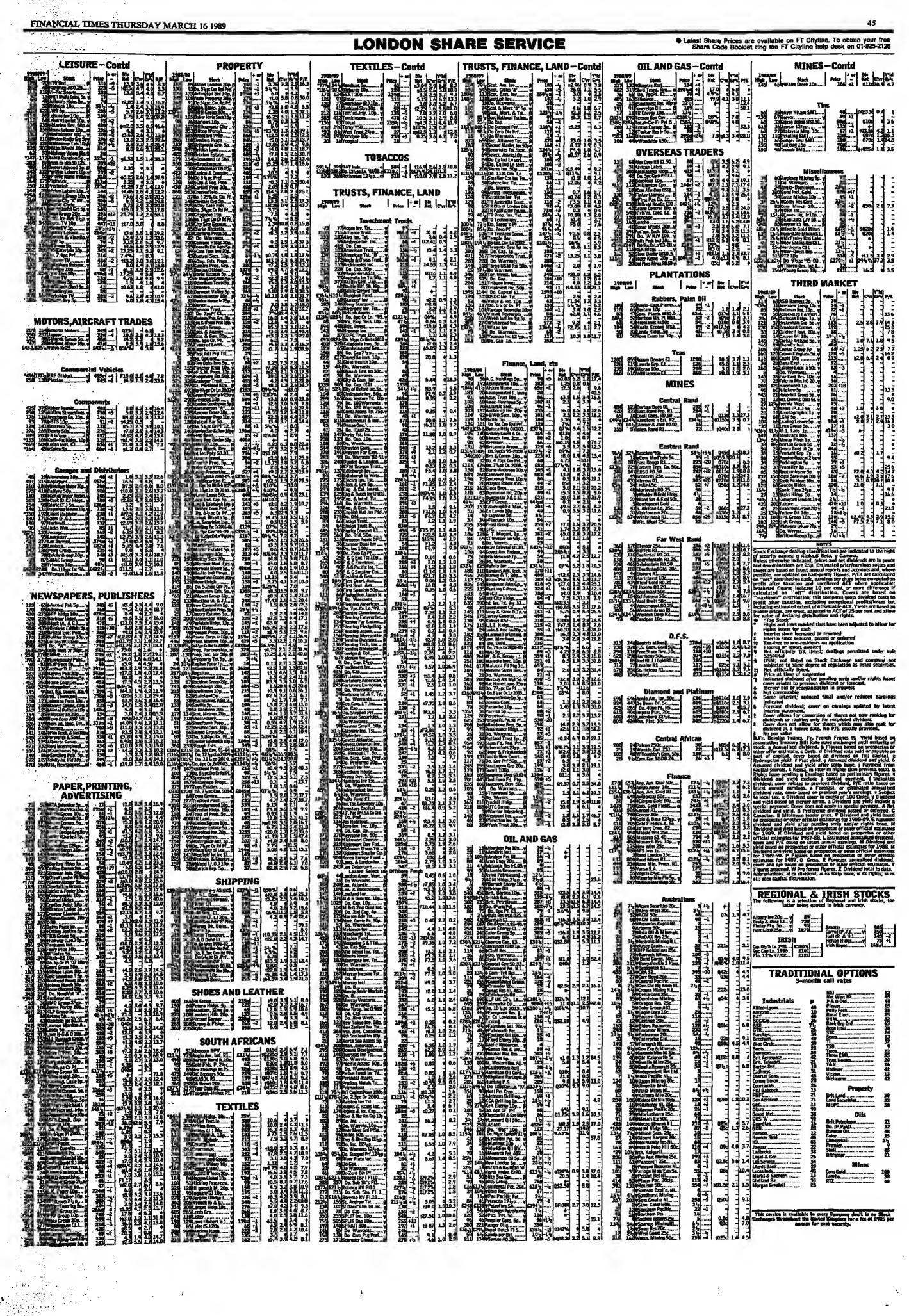
 $M = \lambda^* \Lambda$ 

	LONDON SHARE SERVICE	Share Code Booklet ring the FT Cityline help desk on 01-925-2128
18th   13th   18th   13th   18th   13th   18th   13th   18th   13th   18th	908/celeg 200 90 6 189 120	
Seath   Proceedings   Seath   Proceedings   Seath   Proceedings   Seath   Proceedings   Seath   Proceedings   Seath	3-6-Electronic Machina	100Clayshibe
Nire Parchase,   Leasing, etc.   155 Junit Leasing, etc.   155 Junit Leasing   156 Junit Leasing   156 Junit Leasing   157 J	129   129	232 13 13 per system (1 N. 1. 9 p. 13 p. 14 p. 14 p. 15 p. 1
## 40   11.5   1	10   10   10   10   10   10   10   10	22 11 2 19 17 2 1 2 1 2 1 2 1 3 1 3 2 1 3 1 5 1 2 1 3 2 1 3 1 3 2 1 3 1 5 2 1 3 2 1 3 1 3 2 1 3 1 5 2 1 3 1 3 2 1 3 1 5 2 1 3 1 3 2 1 3 1 5 2 1 3 1 3 2 1 3 1 5 2 1 3 1 3 2 1 3 1 5 2 1 3 1 3 2 1 3 1 5 2 1 3 1 3 2 1 3 1 5 2 1 3 1 3 2 1 3 1 3 1 3 2 1 3 1 3 1 3 2 1 3 1 3
## 2 2000 chs. & Dood 100 gr y	Obsentable 16p. v 235 -1 7.8 2.5 1.5 1.5 1.8 371, 5515.6 it. 16p. p 6 82 (2.0 3.0 3.2 12.3 2.5 1.5 1.0 1.7 3.0 2.2 1 4.5 3.0 3.0 3.5 55 55 56 50 2.5 0 v 2.5 1.2 1.2 1.3 3.5 11.7 4.3 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5	0 780-stor-888 10s v 134 25 6 30c 1500-storing 1500-storing 6 Land 10s v 134 25 21 1 90 140 738-storin 6 Land 10s v 134 25 21 1 90 140 738-storin 6 Land 10s v 134 25 21 1 90 140 738-storin 6 Land 10s v 134 25 21 1 90 140 738-storin 6 Land 10s v 134 25 21 1 90 140 738-storin 6 Land 10s v 134 25 21 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1

المروال والمراد

Market State





シバイ

CROSSWORD

No.6,886 Set by PROTEUS

# CURRENCIES, MONEY AND CAPITAL MARKETS

#### **FOREIGN EXCHANGES**

# Fed sells strong dollar

THE DOLLAR traded erratically on publication of the US trade figures, but even tually met with Federal Reserve intervention to stem the currency's advance. The trade news was ambiguous, causing confusion on the for-

eign exchanges, and initially a little disappointment. In early European trading the dollar was strong. It remained supported by last Friday's US employment data, suggesting the economy is strong, and by rumours that the January trade deficit would be better than recent forecasts.

The market was looking for an improvement on the previ-ously published December trade abortfall of \$10.2bn, but the deficit of \$9.49bn in January did not meet with the mar-ket's mood of optimism, even though it was better than the general level of forecasts of around \$10bu. The picture was further confused by an upward revision to the December trade deficit to \$10.99bn, and by a

sharp drop on the level of imports in January.

January imports fell by 6.9 per cent, indicating that domestic consumption is easing. This partly accounted for themarket's disappointment at the trade figures since it is at the trade figures, since it is at variance with the employment trend, and does nothing to sup-port the view that the Fed will

#### **C IN NEW YORK**

1.7230 · 1.7240 0 48 · 0.47pm 1.39 · 1.36pm 3 72 · 3 65pm	1.7290 · 1.7285 0 44 · 0.4 Lpst 1 16 · 1 1 Lpst 3.15 · 3 05pm
	ply to the US dolla
	0 48 - 0.47pm 1.39 - 1.36pm 3 72 - 3 65pm

.00	(DEE)		96.5	95.9
00	907		964	95.
00	port	-	96.4	96.

CURRENCY RATES						
M#.15	Bank	Special* Drawlog Rights	European Currency Unit			
Sterling U.S. Dollar	7 11.54 775 775 775 8 500 957 1317 26	0.762056 1.30563 1.55918 17,1390 51.0012 9.49911 2.43644 2.74835 8.25615 1787.81 169.797 8.87176	0.647969 1.11690 1.33492 14.6504 43.5900 81.2045 2.08247 2.34941 7.05660 1528.26 145.399 7.58322 129.706			

Mar.15	Back of England Index	Morgan <sup>a</sup> Gearagty (hadges **
Sterling	96.4	-155
U.S Dollar	67.8	-10.7
Caracian Contar	102.1	19.7
Austrian Schilling Beigian Franc	105.8	772
Danish Krone	1028	1 7.5
Deutsche Mark	112.5	+30.4
Switzs France	107.2	+17.1
Garider	109.9	+12.9
French Franc	99.2	157
Ura	973	20.3
Yen	1488	+62.0

# 1965 - 100" Rates are forMar.14 .

War 15	1	\$
Argrelian .	70 ,945 - 70 4935	40 B000 - 40 9000
August 18	21375 - 21400	1.2400 - 1.3410
EJarb	1 7:45 1 7235	0 995A - 1 0000
Factor	41/05 7.5043	4 3480 - 4_2500
Greece .	34A 0 772.55	155 40 - 157 90
Hang I good	1134335-134465	7 7490 - 7 8000
1120	121 25	69 75"
Karra:Ethi	1.110 10 1167 60	670.40-675 70
Aureau .	3 49 45 · 0 4 X45	0.38910 - 0.39960
Lane Store	67 45 67 25	39 05 - 39 15
Maioria	4 401-4 515	2.7523 - 2.7550
Merco	4361 15 4015 30	2369 00 - 2376 00
A PRINT	E175 1175	16.10 - 143.35
Same Ar	049:3 - 64640	37515-17525
SUPPLIENTE	3 3113 - 1 3 701	1.4350 - 1.4378
S A	4 36 70 4 30 70	2 5430 - 1430
5 Af : F C3	DINAT- LAMO	4 00001 - 4 0015
"armin"	4: 25 47 51	27 40 - 27 50
St A b	6 1235 . 6 3365	30775. 16775

**MONEY MARKETS** 

UK INTEREST rates were

slightly firmer where changed in London yesterday. Rates were marked up at the start as

traders viewed the initial softer trend after the Budget as

being slightly overdone. The pound's continued strength

saw some of the period rates finish below their highs but

the general undertone remined a firmer feel. While UK base rates are not

expected to move in the short term on domestic consider-

The key three-month inter-

from 12%-12% per cent.
The Bank of England fore-

market included bills maturing

in official hands and a take up

of Treasury bills, together with

repayment of late assistance

draining £300m. Exchequer

transactions drained a further

£1,070m, and there was a rise

**UK** rates firmer

### the economy at a moderate pace, renewed speculation about higher interest rates however, and finally tipped the scales in favour of the dollar. This led to intervention by

tighten its monetary stance.

Publication of the Fed's 'Tan

Book', pointing to growth in

the US central bank, selling the dollar at around DM1.8680, but it had little impact, since it was not co-ordinated with other central banks. There was further selling of dollars by the Fed soon after, at DM1.8715, but this also had very limited success in slowing the advance.

The dollar closed in London at DM1.8725, compared with DM1.8580 on Tuesday. In New York about one hour after the London close the dollar remained around the DM1.8725

At the London close the dolar also rose to Y130.60 from Y129.65; to SFr1.6085 from SFr1.5900; and to FFr6.3375

from FFr6.3000. On Bank of	!
Engiand figures the dollar's exchange rate index rose to	
67.8 from 67.7.	1

Sterling fell nearly one cent against a strong dollar, but was otherwise strong, sup-ported by Tuesday's UK Bud-

The Government's commitment to stable exchange rates is taken by the market to mean that the pound will be kept firm to combat inflationary

pressure in the economy.

Mr Robin Marshall, chief economist at Chase Investment Bank in London, said: "Ster-ling remains the anchor of

ing remains the anchor of monetary policy and we can expect short term interest rate decisions to be pegged to the movements of sterling rather than M0 or nominal GDP."

The pound fell 95 points to \$1.7185, but rose to DM3.2175 from DM3.2100; to Y224.50 from Y224.00; to SFr2.7650 from SFr2.7475; and to FFr10.8900 SFr2.7475; and to FFr10.8900 from FFr10.8650.

ems i	FUROPE	an curi	RENCY I	UNIT RA	TES
	Ecu contral rates	Currenty amounts against Ecu Mar.15	% change from central rate	% change adjusted for Givergence	Divergence Healt %
elytas Franc	42.4582 7.85212 2.05653 6.90403 2.31943 0.768411 1,483.58	43,5900 81,12045 2,03247 7 (5660 2,34941 0,779952 1528,26	+2.67 +3.42 +1.16 +2.21 +1.29 +1.49 +3.01	+0.55 +0.55 +0.54 +0.56 +0.56 +1.67	±1.5444 ±1.5404 ±1.0981 ±1.3674 ±1.5012 ±1.6684 ±4.0752

anges are tor Instruent calc	Ecu, therefor	e positive change des ancial Times.	ntis 4 week cur

Mar 15	Day's spread	Con	One month	92	Three months	% p2
US Canada Netherlands Belgium Bengham Bengham Wasermany Pertugal Spain Italy Noway France Sweden Laban Austria Suitzerland Suitzerland Suitzerland Suitzerland Suitzerland Suitzerland Suitzerland Suitzerland Suitzerland	12.52 - 12.56½ 1.2020 - 1.2020 3.21 - 3.22½ 262,10 - 265.05 199.60 - 200.50 2566½ - 2361½ 11.67½ - 11.71½ 10.87½ - 10.90½ 10.97½ - 11.01½ 224 - 225 22.56 - 22.63	17180 - 17190 20555 - 20565 3.62\(^1\) 3.63\(^1\) 67.15 - 67.25 12.5\(^1\) 12.56 1.2055 - 1.2055 3.21\(^1\) 3.22 261.5\(^1\) 264.5\(^1\) 129.6 261.5\(^1\) 129.9 129.9 - 29.9 11.67\(^1\) 11.69\(^1\) 10.88\(^1\) 10.89\(^1\) 10.89\(^1\) 10.89\(^1\) 22.5 22.5 22.5 22.5 22.5 22.6	0.42-0.39cps 0.27-0.15cps 2-1.3cps 2-1.3cps 5-4.4cps 0.58-0.53cps 1-1.4cps 2-partings 1-4.3cps 1-4.3cps 1-4.3cps 1-1.4cps 1-1.4cps 1-1.4cps 1-1.4cps	2014528874885173888772	1.17-1.12mm 0.51-0.34mm 0.51-0.54mm 0.1-715mm 0.1-715mm 1.43-1.43mm 1.43-1.43mm 5.4-45mm 5.4-45mm 1.14-1.04mm 4.4-45mm 3.1-4-1.54mm 3.1-4-4-5.54mm 3.1-4-4-5.54	0.68 1.01 0.34 1.65 4.02 1.70
Switzerland.	s connertible francs. F	2.75 · 2.77 Francial franc 67.30 ·				_

				_		
OLL	AR SPOT-	FORWAR	D AGAI	IST '	THE DOL	LAR
br.15	Day's Spread	Close	One month	P.A.	Three mouths	% p.a.
ndt	1.7180 - 1.7280 1.4275 - 1.4350	1.7180 - 1.7190 1.4275 - 1.4285	0.42-0.39cpm 0.32-0.37cdis	2.83 -2.89	1.17-1.22pm 0.86-0.96dls	2.67 -2.54 -1.84
triandi . triandi .	11925 · 11960 2.0980 · 2.1120 38.90 · 39.15	1.1948 · 1.1950 2.1110 · 2.1120 39.05 · 39.15	0 14-0.18cds 0.64-0.61cpm 7.50-6.50cpm	-116	0.52-0.586s 1.81-1.77pm 21.00-19.00pm	3.41 2.05
CIPANY	7.24½ • 7,30¼ 1.8563 • 1.8730	7.293 7.304 1.8720 1.8730	0.66-0 62ptpm	2.02	3.55-3.25pm 1.80-1.75pm	1.87 3.81 -2.61
1	15315 - 15414 115 70 - 116-36 136415 - 137314	1531 154 116.25 116.35 13721 13731	22-42cds 8-11cds 2:00-2 50liceds	-2.50 -0.98 -1.98	75-125ds 46-51ds 7.20-7.70ds	-261 -167 -218
	6.765 6.80 6.30 6.34	6.7912 - 6.80	0.50-0.70aredis 0.90-0.85cpst	1.66	1.55-1.85ds 2.20-2.10pm	-1.00 1.36
	6.361, 6.401, 129.80 130.65 13.074 13.141,	130.55 130.65 13.14 13.1412	0.40-0.60credls 0.61-0.59ypm 4.10-3.70cream	-0.94 5.53 3.57	1.35-1.60db 1.85-1.82pm 12.20-11.00cm	-0.92 5.64 3.54
	2014	7274. 13 143	4.10-3.70µ0µm	337	12.20-11.000	3.50

EURO-CURRENCY INTEREST RATES							
Nar.15	Short terer	7 Days notice	Coe Month	Three Months	Six Months	One Year	
Sterling US Obelar Can, Dollar G. Guilder Sw. Fracc Destructural Fr. Fracc B. Fr (Find) R. Fr (Find) Yes D. Rottes R. Fr (Son.) R. Swall Sking	13-124 13-19-1 11-10-4 04-4-1 54-51-3 11-8 11-8 11-8 11-8 11-8 11-8 11-8 1	125-1211 97-94 114-11 65-64 54-64 84-64 84-64 84-64 84-64 84-64 84-8 91-91	13-12-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-	13-12-12-12-12-12-12-12-12-12-12-12-12-12-	13-125 102-125 122-125 763-125 64-65 91-92 124-125 87-84 87-85 87-85 87-85 87-85 87-85 87-85 87-85 87-85 87-85 87-85 87-85 87-85 87-85 87-85 87-85 87-85 87-85 87-85	124-124 101-103 124-124 7-674 9-674 9-674 9-674 9-674 9-76	

UK and ireland are quoted in US currency, Forward prevalents and discounts apply to the US deliar and not to the official currency. Belgian rate is for convertible francs, Floancial frant 39,25-39,25,

Long term Emodellars: two years 10%-10½ per cent; three years 10½-10½ per cent; four years 10½-10½ per cent; four years 10½-10½ per cent routes. Short term rates are cell for US Disjurs and Januarce Year others two

		E	CHA	MGE	CR	OSS	RATE	3		
Mar 15	2	S	DM	Yes	F Fr.	S Fr.	H Fl.	Ura	CS	8 F
<u> </u>	0.582	1.719 1	5213 1.872	224.5 130.6	10 89 6.335	2.765 1.608	3628 2111	2360 1373	2.056 1 196	67.2 39.0
YEN	0311 4454	0 534 7657	14.33	69 76 1900.	3.384 48.51	0.559 12.32	1646	7334	9 639 9 158	20 8 299
F Fr. S Fr.	0915	1579 C622	2 955 1 164	206.2 81 19	10. 3 939	2539	1312	2167 853.5	1.888 9.744	61.7 24.3
R FI.	0 276 0 424	0.474 0.723	0.887 1.364	8277 9733	3 002 4 614	1172	1.537	650.5 1200.	8.567 0 671	185 29.4
E S B Fr.	0.4%	0.076 2.558	1袋	109 2 334.1	5 297 16-21	1345	1.65	1148 3312	1 5060	32.6 100.

# Latest High Law Pres. 17122 17162 17090 17168 17040 17050 17030 17030 17026 17038

1.7185

#### die 10 € offer 103

# in the note circulation of £110m. These were partly offset by banks' balances brought for ward £50m above target.

To help alleviate the short
age, the Bank offered an early
round of assistance, and thi
comprised outright purchase
of £1m of Treasury bills and
£277m of eligible bank bills in
band 1 and 22m of eligible
bank bille in band 2, all a
unchanged rates. It nis
arranged sale and repurchas
agreements on £193m of bills a
1212 per cent, unwinding of
March 28

ations, there are fears that higher rates elsewhere, possibly in West Germany or the The forecast was revised to a and the Bank gave additional assistance in the morning of £99m through purchases of £78m of eligible bank bills in band 1 and £1m in band 2. Further £48 and Further £48 and £58 and £ UK clearing bank bezo londing rate 13 per coat from Horospher 25 US, could exert upward pressure on UK rates. Without this pressure, most analysts are ther sale and repurchase agree-ments were made on 120m of looking for at least one reduc-tion in UK base rates before the end of the year.

bills on the same terms as ear-A further revision took the forecast to a sbortage of £1,300m, and assistance by the authorities in the afternoon The Key three-month inter-bank rate was quoted at 13-12% per cent, unchanged from Tuesday while the one year rate ended at 12%-12% per cent came to £512m through pur-chases of £444m of eligible bank bills in band 1 and £68m in band 2. Late help came to cast a shortage of around \$1,450m. Factors affecting the

£330m, making a total of £1,414m. In Frankfurt, the Bundesbank injected a net DM3.9bn of liquidity through its latest sale and repurchase agreement. replacing a maturing facility of DM11.6bn with fresh funds of DM15.5bn.

# FT LONDON INTERBANK FIXING GLOD & m. New 153 3 months (IS dollars The \* stop cates are the ar theretic means rounded to the nearest one-stressesh, of the bid and offered rates for \$10m cannet by the natives to flow reterrors basis at \$1.00 a.m. each working day. The basis are flational Westmissier Basis, Book of Todyo, Describe Basis, Basis of Paris and Managen Rationally Treat.

		ONE	KAI	E3		
NEW YORK			Treasury	bns all 8	Bonds	
(Lunchtime) Prime rate Bridge loan rate Fed funds at standarion	1:1. 7	be morth		9.10 Four 8.90 Four 8.90 Five: 9.23 Sees 9.47 10-70 9.58 30-70	44 64	9.53 9.49 9.41 9.35 9.29
Mar 15	Oversight.	Exce Moeth	Two Morphs	Three Months	Six Months	Lomberd Intervention
Frankfurt Parks Lorks Aresteedate Tokyo Millar Brass6s	5.50-5.90 47-51-5-6-5-81 37-33-1 124-135-8 8.50 71-77-	6.106.20 51.55 666.6 70 411.45 13.13 8-31 7-4-8	620-635 84-88 71-84	\$35.58 \$3	6.70-6.85 9-914  812-814	6.00 7.25

L	DNDO	N MQ	NEY	RATE	S		
Mar.15	Overnight	7 days notice	Coe Migath	Three Months	Six Months	One Year	-
sterbank Offer sterbank Bid sterling CON. occi Anthority Boes. occi Anthority occi Bibli (Bury) Occi Biblio Boes Offer CUI Linked Does Bid occi Linked Does Bid occi Linked Does Bid	13% 12% 13	13 1212	PARTY ANNUAL FOR	Service provided and services are services and services are services and services and services and services are services are services and services are services are services are services a	מאלהיי היה היהליה ליהלה ליהלה ליהלה ליהלה ליהלה ליהלה להיהלה להיהלה להיהלה להיהלה להיהלה להיהלה להיהלה להיהלה	12212 122 123 123 123 123 123 123 123 12	
T Cily (eall)		1212			e sente li ani	Dille teal	

Treasury Sills (sell): one-month 1213 per cent; three months 12½ per cent; Bank 8 lils (sell); one-month 12½ per cent; Treasury Sills: Average tender rate of cocumt 12.2506 p.c. ECG2 Fixed Ruts Sterling Export Finance. Make up day February 28 . 1989 Agreed rates for period March 26, 499 to Agril 25 . 1989, Scheme 1: 13 90 p.c., Schemes 18 & III. 24.29 E. Reference rate for period February 10 February 28 . 1989, Scheme 1: 13 90 p.c., Schemes 11.3 041 p.c., Local Authority and Finance Houses useen days' motion others seven days' finance Houses Base Rate 134; from March 1, 1989, Sank Deposit Rates for simps at seven days notice 4 per cent, Certificates of Tax Deposit Series 6: Seposit £100,000 and over held under one motion 9 per cent; one-three months 11 per cent; three-tis months 11 per cent; six-olms stombs 11 per cent; motion 4 per cent from December 1,1988, Deposits withdrown for cash 5 per cent.

#### FINANCIAL FUTURES

# Bullish tone continues

FINANCIAL FUTURES prices adopted a firmer tone in the adopted a firmer tone in the Liffe market yesterday. Starling based instruments continued to draw strength from a favourable reaction to the Budget, with investors encouraged by the firm stance against inflation being adopted by the authorities. Sterling's steady improvement also added to the bullish feel.

LIPPE LONG CELT FUTURES OPTIONS

Estimated Volume 15336 (7320) Previous day's open Int. 22727 (21545)

7-10 YEAR 9% NOTIONAL GR.1 \$30,000 32-th of 780%

Estimated Volume 418 (425) Previous day's open let. 642 6668

THREE MONTH EUROBOLLAR Elm points of 180%

US TREASURY BORDS 8% \$100,000 32mb of 199%

POUND-S (FURFIGN EXCHANGE)

BUN-STEPLING & per C

93.33 93.00

1-onts 3-onts 6-onts 12-onts 17145 1.7071 1.6994 1.6892

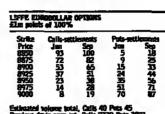
LIFFE LIS OPTIONS E25,000 (cents pm £1)

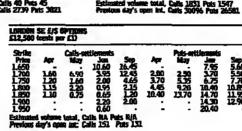
below their best levels. The June price touched a high of 87.25 before finishing at 87.21. np from 87.16 at the opening US Treasury bond futures rose in response to a firmer dollar and news of a contrac-tion in the US trade deficit in January. But values finished below their best levels after

# reports that the US economy 445 301 141 48 19 7

However, values finished

Estimated volume total, Calls 150 Pats 220 Presions day's open lot, Calls 1356 Pats 1670



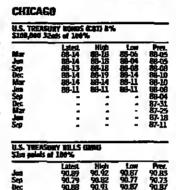


JAPANESE YEN CHING 712.5m \$ per Y100

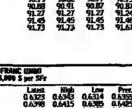
0.7806 0.7780 0.7818 0.7913 0.7895 0.7925 0.8110 0.8130

Latest High Low Pres. 0.541A 0.5427 0.5995 0.5427 0.5465 0.5471 0.5450 0.5475

May 1.71 2.76 4.30 6.14 8.72 10.47 12.81



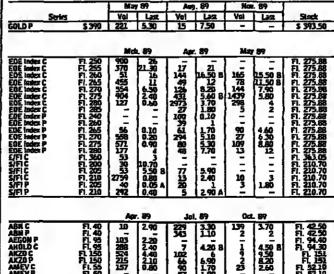
Hen 90.92 90.82 90.91 91.27 91.45 91.73

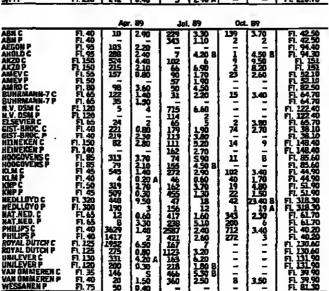


BASE LENDING RATES

	%	*	%
ABN Bank	·13 ·	· Chdesdale Bank	··· WatWestoinster 13
Adam & Company	13	Comm. Bk. W. East 13	Northern Bank Ltd. 13
AAB - AlBed Arab Bk	13	Co-operative Bank *13	Norwich Gest, Trust
Alfied Irish Bank	13	Courts & Co	PRIVATbanken Limited. 13
Henry Anstracher	13	Cymrus Popular Bk	Provincial Bank PLC 14
ANZ Banking Group		Donbar Bank PLC	R. Raphael & Sous 13
Associates Cap Corp	12	Dencas Lawrie 13	Roxburghe Grantee 1315
Authority Bank	13	Equatorial Bank plc 13	Royal Bk of Scotland 13
B & C Merchant Bank	13	Exeter Trest Ltd	Royal Trust Bank 13
Bank of Baroda	13	Financial & Gen. Bank _ 13	Smith & Willersa Secs 13
Banco Bilban Vizcaya	13	First National Bank Pic. 14	Standard Chartered
Bask Happalin	13	Robert Fleming & Co 13	TSB 13
Bank Credit & Course	13	Robert Fraser & Pinss 131/2	United Bk of Kowait 13
Bank of Cypros	13	Girohauk 13	United Mizrahi Bank 13
Bank of Ireland	13	Guispess Malron	Doity Trust Bank Pic 13
Bank of Judia		HFC Bank pic 13	Western Frast 13
Bank of Scotland		Rambros Rask	Westsac Bank Corp 13
Barque Beige Ltd	13	Heritable & Gen Inn Bark 13	Whiteway Laidlan 1312
Barclays Bank	13	Hiti Samuel 613	Yorkshire Bank
Benchmark Bank PLC	ī	C. Hoare & Co	
Berliner Bank AG	13	Hoedkoon & Shandi 13	
Brit Bir of Mid East	13	● Leopold Joseph & Sons 13	<ul> <li>Members of British Merchant</li> </ul>
Brown Skipley	13	Lioyds Bank 13	Banking & Securities Houses
Business Mage Tst	135	Megteraj Bank Ltd 13	Association, * Deposit now 5.22%
CL Bank Nederland	13	McDonnell Douglas Bok 13	Savewise B.47%. Too
Central Capital	13	Midland Bank	Tier-£10.000+ instant access
Charterbouse Bank	ī	Mortgage Express Ltd \$13.95	11.72% & Mortgage base rate. 5
Citibant #A	13	Marrit Being Corp 13	Demand deposit, 8%, Mortgage
City Merchants Back	13	Mat Bk of Romait 13	13.625% - 14.00%

**EUROPEAN OPTIONS EXCHANGE** 





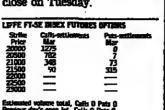
TOTAL VOLUME IN CONTRACTS : 68,861

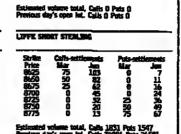
C-Call P=Put

A=Ack 8-0kg

continues to grow at a moderately strong rate. The US Federal Reserve added that there

are signs of upward pressure on material and product prices Against this background, the June Treasury bond price came back from a high of 88-21 to finish at 88-14, although this was still well up from 88-07 at the opening and 88-03 at the close on Tuesday.





(5) 10 Renegades go round coast perhaps (9) 11 Trick writer into being recklessly brave (9) Horticultural feature seen in

Chinese palaces (5) 13 Dunderhead found Chinese palaces (a)
13 Dunderhead found in Irishman's chair (5)
15 Fifty-one told off to be released (9)

system of government (7) Race official's jumper (7)

Good French queen's howles

released (9)

18 Day-porter described in paint or words (9)

19 Vegetables said to be popular with journalists? (5)

21 Where conflict may occur at particular point in locality

One more certain to put rate reform first (9) Show Mike had to direct

(3,5) Where film actors should be at start (5) 27 Is remedy to change gear? (7) 28 Makes attestations of French attitudes (7)

DOWN

1 Snubs soldier and regiment (7)
2 Grew pound (roughly) of dangerous commodity (9)
3 What soldier may have to do

for part of year (5)

as a matter of course (9) 5 Way man may leave the straight and narrow (5)
6 Like poetic voices foretalling armed conflict on "clean" star? (9)

7 Walk on to cargo boat (5) 8 Took stock and made little noise about it (7) 14 Story about island model I

Story about island have to abridge (9) 16 Inefficient supporter run-ning-up well behind leader

(3.6)
17 They speculate while others sit around (9)
18 Idle talk about plate or dish

(7)
20 Goblins troubling priests (7)
22 Someone men don't put

23 Return of fashionabla vehicles (5) 24 Way duck goes to work on incline (5) Solution to Puzzle No.6,886

REBATE AFTERALLE REBATE ALLO RELEASE REBATE AFTERALLE REBATE REBA

**JOTTER PAD** 

41149

and the second of the second o

.

FINANCIAL INTERMEDIARIES!

**Up-to-the-minute** unit trust news price and performance analysis

**KEY OPTION 52** AND SELECT



An easy-to-use guide to the best AND WORST FUNDS overall and by sector.

LATEST PRICE AND PERFORMANCE ANALYSIS over five years for all authorised unit trusts.

Each fund has several pages devoted to its current PRICE, YIELD and SIZE, information about its PERFORMANCE. GROWTH and RANKING within the investment sector. Details include fund charges and minimum investment levels.

Finview is an electronic newspaper specifically for the unit trust industry with up-to-the-minute NEWS. There are no minimum charges, or

subscription costs, and Finvlew can be received on any viewdata set or suitably adapted PC. Inview, the host service, is the UK's leading life insurance viewdata service.

GET INSTANT ACCESS TO FINANCIAL TIMES INFORMATION ON YOUR OWN COMPUTER OR PRESTEL SET FOR ONLY 35p PER MINUTE WITH ATTRACTIVE FULL COLOUR GRAPHICS

For more information, call Maxine Green or Chris Burnet on 01-925 2323 or send for a brochure from Finstat 126 Jermyn Street, London SW1Y 4UJ.

FINVIEW IS PROVIDED BY FINSTAT THE FINANCIAL TIMES STATISTICS SERVICE

فكذاصه الأعل

inute OWS

ormanee

CREMINI

SILE SILE STORMANCE

N

TOP MATERIAL

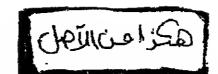
SPUTER OF E UNIL

115 A STANKE

 $\mathbb{P}_{\mathcal{A}(\mathbf{v})}$ The Ball

 $_{\mathbb{Q}_{2}^{n}}=\mathbb{Q}_{2}^{n}\mathbb{P}^{n}$ 

2 66 2



### **WORLD STOCK MARKETS**

AVSTREA					· ·					
March 76 Sch. August	PRANCE (continue)	GERMANY (continue)  Hards 15 Bes. + er -	Marth 15 Line + or -		——————————————————————————————————————					
	SSI	Bartisment   1984   1984   1985   1986   1		AGA B Greet 276 +5  Affa-Lasel B (Fred 556 -10)  Assa A Free 489 -4  Assa B (Freet 589 -4  Assa B (Freet 599 -4  Electricit B (Freet 599 -4  Electricit B (Freet 599 -4  Electricit B (Freet 599 -4  Freet 599 -4  Sandy B (Freet 599 -4	TORONTO  INCOMENTAL STATES AMAIN INC. 15 Consistence marked \$1.  2005 AMAIN INC. 15 STATES AM	### Section   Se				
GRT Melding 249.9 2 U.S.S. B Systems 722-9 2 Jyste Bank 459 -0.3 Monthit Kabal 995 Kose 116.1 -0.3	Sacen 1505 47	ITALY	March 15 Pts.% +or-	Abercom 415 AEC 1825 +0.25	NEW YORK DOW JONES					
100   100	Sahit Louis   1,215   1,15     Sahit Louis   1,215   1,15     Sahit Sahit   1,215   1,15     Sahit Sahit   1,215   1,15     Sahit Sahit   1,215   1,215     Sahit Sahit   1,150   -20     Sahit Sahit Sahit   1,150   -20     Sahit Sahi	Talexament    113, 900   13, 900	Barro Central   1,020   45     Barro Enterior   410     Barro Enterior   410     Barro Enterior   765     Barro Santandor   765     Barro Higosel   1,285   45     Corp. Majore   475     Ber	August Arm Gold   305   40.25	Mar   Mar   Mar   Mar   1983/89   Since compilation	Mar.   Mar.   Mar.   Mar.   198899				
Apropants All Report Brain America America 1,250 430 430 430 430 430 430 430 430 430 43	Explana 2290 50 1200 1200 1200 1200 1200 1200 1200	Rights Dusico	Telkoju (H	ksr. Asrs. Bask	New York	CBS Tel.Rtm.Seq.(End.1963) 227 8 226.0 229.7 229.4 227.8t (25/3/691) 268.3t (23/3/691) 182.2 180.8 179.7 178.7 182.2t (25/3/691) 166.7t (13/691) 160.7t (13/69				
Burnt Phirty 1,700 Burnt Phirty 1,400 Brity Phirty 1,400 Brity Hote 1,400 Brity Hote 1,400	Cameratisch Chea	1,600   1,710   1,500   1,600   1,710   1,500   1,710   1,500   1,710   1,500   1,60	Takter Constr.   1,320   -18   130   -18   130   -18   130   -18   130   -18   130   -18   130   -18   130   -18   130   -10   130   -10   130   -10   130   -10	D'500   4.45   -0.06   Partite Dualop   4.45   -0.06   Partite Dualop   1.77   -1.76   Petersville Sl.   2.60   +0.01   Pister Partite   2.36   +0.06   Pister Partite   2.41   +0.06   Peterskon Saldida   7.60   Resistan Saldida   7.60   40.2   +0.06   +0	14   13   10   9   High   Low	JSE Gold (2879/78)				
Daironic Corp	Kolto Mij 4,170 +60   1,00   1		Toring 123 Torint Elect 1220 +40	Section   1,62   -0.03   -0.03   -0.03   -0.02   -0.	Stocks Gordon Change Stocks Gloston Change price on day price of the p	SWITZERLAND Swiss Brank Led, C31/12/580 Led 647.4 646.6 648.0 652.1 (22/12/97) 466.6 C3/1/880 WORLD M.S. Capital Led, C1/1/701 Led 503.9 501.6 501.9 519.0 C3/1/89) 401.0 C21/1/880  © Subject to official reculculation. + 1989 Hight & Low. Base values of all indices are 100 except Brussel's SE and DAX - 1,000 JSE Gold - 255.7 JSE industrials - 264.3 and Australia. All Ordinary and Mining - 500; (c) Closed. (d) Unavailable.				
Paris   Pari	Committe   1.220   330   Committe   1.020   330   Committe   1.020   330   Committe   1.020   330   Committe   1.020   330   330   Committe   1.020   330		Totalko likachieny	March 15   B.K.5 + 87 -	TOKYO - Most Active Stocks Wednesday 15 March 1989 Stocks Closing Change Stocks Closing Change	Have your FT Hand delivered				
Date Hispoon Pitter 2, 23-0   4-10   1-10	1,960   1,96	Odelyn Ele: Riy 1570 (480 Oblogade Eam) 1,660 (480 Oblogade Emm 1,660 (480 Oblogade Electric 984 (484 Oblogade Electric 1,800 (480 O	UBE Inds   940   +20   +20   +22	Chies Metter   30.75   +1.105	Stocks   Closing Change   Tracked   Prices   ca day	Frankfurt (069) 7598-101 for details  FINANCIAL TIMES  FUNDA 1 INTERITAL OF PROPERTY.				
Person   1   1   1   1   1   1   1   1   1	Mardel Food 1.200	Clyonet	Yamaka Corp 1.650 +57 Yamaka Mater 1.400 +67 Yamaka Sater 1.400 +67 Yamaka Sater 1.450 +67 Yamaka Sater 1.460 +67 Yamaka Sater 1.460 +67	HK China 19.10 -0.2 HK Electric 7.50 +0.15 HK Land 11.40 +0.3 HK Reality & Tr A 5.55 +0.1						
2006   25.590   40	Statemblis Edot	Penin Count Com   1,400   +30   Penin Penin Count Com   1,400   +30   Penin Pe	Vanusha Corp   1.600	HK Skampine Hobels - 6.25 -0.05 HK Telectromen. 5.00 +0.05 HK Telectromen. 5.00 +0.05 HK TH-0 - 1.57 +0.15 Horstein Wys 10.60 +0.3 Hysian Dev - 1.53 +0.02 Indust Engisty P 11.50 +0.3 Jandian Hacht - 20.10 +0.7 Jandian Stride. 13.40 +0.3	Travelling on Business?  Enjoy reading your complimentary copy of the Financial Time Hotel Miguel Anget, Hotel Palace, Hotel Princesa Plaza. Hotel Hotel Los Galgos Sol in Barcelona at the Hotel Calderon.	s when you're staying in Madrid at the Holiday Inn.				
Splantes	M* high Este	Sanje Elect 991 Sanje Kolemaku 1,179 45 Sanjero 1,620 450 Scham 5,300 40 Scham 1,000 41 Scham 1,000 41	March 15	Hentry Dev A	FINANCIAL	TIMES				
1 7 00	W blain Stra Cott 955 + 55 H5 left Blain Cott 955 + 45 H5 left Blain Cott 1,310 + 430 H5 left Blain Cott 1,346 + 430 H5 left Blain Cott 1,346 + 430 H5 left Blain Cott 1,346 + 430 H5 left Blain Cott		Abertopis 1.00	Konston Notice   9.45   +0.1						
1	## State Regular	1.290   46   56   56   56   56   56   56   56	AIZ Group	Wissor Ind 10.10 +0.2 World Int Hidgs 4.95 +0.1 Zang Fa 10.1	Travelling on business					
Landy   Corp.   Landy   Corp.   Landy   Corp.   Landy   Land	Herical Co	Shohusan Jutaku 949 125 Shoma Alumbiant 920 1-2	Bell Crosp	SINGAPORE March 15 SS + br - Boostes Hidge		ial Times when staying at:				
Machi Metak	Mitted To 6 Big	Shous Elec Wire 1220 +18 Shous Sugro 620 -5 Shous Shell Sek 750 +20 Styles 1710 -10 Styles 171	Derrit	Brestand Hidgs	Ask for your complimentary copy of the Financ Hamburg - C.P. Plaza Hotel, Crest Hotel, Ramada Renaissance Hotel, Altea Hotel Baseler Hof, Crest Hotel,	ssance Hotel, Hotel Kempinski, Köln – Ramada Holiday Inn, Regent Hotel, Frankfurt – Holiday				
iming corp.  Service of the corp.  Service o	Aller	Sweltone Beat 3,790 +100	AMA Aberiagis 5.00  Albertagis 5.55  Bill 7.65  Bill 7.65  Bill 7.65  Bill 7.65  Bill 8.60  Bil	Secretar Hors	Inn, Arabella Hotel, Park Hotel, Hessischer Hof, Hotel Intercontinental Hotel, Crest Hotel, Steigenberger Hotel I Stuttgart - Airport Hotel Mövenpick. Berlin - Crest Hotel	Kempinski, Hotel Excelsior, Hotel Monopol, Frankfurter Hof. Friedrichsdorf – Queens Hotel. el, Savoy Hotel, Hotel Kempinski, Hotel				
## 1.200 +40  ### 1.2	Morf Self	Sendone Chin	Coles liber 8.18 -0.62 Contacto V 3.60 -0.02 Contacto V 3.60 -0.02 Consolidated Pet 0.12 Dule Group 0.09 Elders (M. 2.85 -0.01	Multi Perpose	Schweizer Hof, Hotel Bristol. Offenbach – Tourotel. Sinde München – Hotel Kempinski, Crest Hotel, Arabella Hotel Continental, Hotel Erzgießerei. Düsseldorf – Steigenberge	ifingen – Holiday Inn. Bonn – Schloßpark Hotel.  I., Arabella Hotel Westpark, Grand Hotel  r Park Hotel, Ramada Renaissance Hotel				
and d. On	11 Marie 1 1 Marie 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Surpitance Met, Mag 1,400 Surpitance Resity 1,960	Ciders (AC	State Darty	Nikko, Holiday Inn, Savoy Hotel, Übachs Hotel, Börsenh Fürstenhof/Zentralhotel, Hotel Breidenbacher Hof. Heide – City Hotel, Mannheim – Intercity Hotel.	- K Sid				
Indian Foots 1,220 420 total 1,220 420 total 2,220 420 total 2,220 420 total 2,220 470 total 2	Record Population 4, 2000 - 156   Regards Program 1, 2000 - 156   Regards Program 1, 2000 - 156   Regards Program 1, 2000 - 156   Regards Regards 1, 2000 - 156   Regards Program 1, 2000 - 15	Seniteme Vies	Gipet Net			11/42				
2,250   480   50	Micro Supple 1220 High Nazzt	TOK 4,150 +66 Titled flows 1,000 +10 Titled flows 1,300 +10 Titled flows 1,300 +10 Titled flows 1,300 +10 Titled flows 2,56 +10 Titled flows 2,56 +10 Titled flows 1,400 +10 Titled flo	ICI Ages   6.24   6.25   6.26	NOTES - Prices on this page are as quoted on the individual extranges and are last trained prices. (of suspensione) of Declines subjected, and Ex dividend, as Ex serio issue, as Ex rights, as Ex all.	FINANCIAL EUROPE'S BUSINESS I	A AIVAED NEWSPAPER				

# Travelling on business in Germany?

44 ARX 24 ARX 14 ARX 15 147 Amilto
124 Amilto
125 Amilto
125 Amilto
125 Ameston
126 Amilto
127 Ameston
127 Ameston
128 Amilto
128 Amilto
129 Amilto
120 Amilto
121 Amilto
122 Amilto
123 Amilto
124 Amilto
125 Amilto
125 Amilto
126 Amilto
127 Amilto
127 Amilto
127 Amilto
127 Amilto
127 Amilto
128 Amilto
127 Amilto
128 Amilto
128 Amilto
129 Amilto
120 Amilto
120 Amilto
121 Amilto
121 Amilto
122 Amilto
123 Amilto
125 Amilto
126 Amilto
127 Amilto
127 Amilto
128 Amilto
127 Amilto
128 Amilto
128 Amilto
129 Amilto
120 Amil | 174 Arrow | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 ## 13-12 Creater

27 Clearing

28 Clearing

34 Clearing

34 Clearing

35 Clearing

36 Clearing

36 Clearing

36 Clearing

37 Clearing

36 Clearing

37 Clearing

38 Clearing

38 Clearing

38 Clearing

38 Clearing

39 Clearing

30 Clearing

30 Clearing

30 Clearing

30 Clearing

31 Clearing

32 Clearing

33 Concert

35 Concert

35 Concert

35 Concert

35 Concert

35 Concert

35 Concert

36 Confert

37 Concert

37 Concert

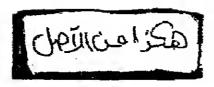
38 Concert

38

12 Month
High Law Sheek Div.
40 214 Galest 95
274 147 Gibano 95
274 127 Gibano 95
274 127 Gibano 16
244 104 Gibano 16
244 104 Gibano 12
244 104 Gibano 12
244 104 Gibano 12
245 104 Gibano 12
25 104 Cibano 13
25 104 Cibano 13
25 104 Cibano 13
25 104 Cibano 14
25 104 Cibano 1 25 | MAC | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1.984 | 1 32 15 2 - 1 15 4 - 1 2 1 8 2 - 1 1 2 - 1 1 2 - 1 5154 134 24 25 102 19

12/1019 | 615/36 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 | 14/4 

فكذاص اللعل



### NYSE COMPOSITE PRICES

**OVER-THE-COUNTER** | 10 | 102 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | Free hand delivery service service for all work in the MALMŌ, 1375 1175 1175 1476 1476 1476

And ask 

Free hand delivery subscribers who business centres of STOCKHOLM **GOTHENBURG** 

Stockholm (08) 235305

**AB Skandit** for details.

FINANCIAL TIMES

OVER-THE-COUNTER

| This country is a second of the country of the AMEX COMPOSITE PRICES Steek Div. E GrCPS GrCP pt1.52 CrC pt2.55 Cubic A2 Crot pt2.55 Cubic A2 Crot pt3.55 Cubic A2 Crot pt3.55 Cubic A2 Crot pt3.55 Crot pt3.5 The state of the s THE PROPERTY OF THE PROPERTY O .049 .80

# Free FT Hand Delivery Service in Germany

Subscribe and have your FT hand delivered every morning if you work in the business centres of Hamburg, Berlin, Düsseldorf, Neuss, Köln, Bonn, Frankfurt, Offenbach, Höchst Eschborn, Russelsheim, Mainz, Wiesbaden, Mannheim, Ludwigshafen, Stuttgart, München, Heidelberg, Nürnberg, or in the Taunus area.

Frankfurt 0130-5351 (Toll Free) And ask Karl Capp for details.

FINANCIAL TIMES

to \$30% after Sequa said that it had sold the 539,000 common shares in the company it had

bought earlier this year.

Mess L.P. dropped \$% to \$11%. The partnership said that it planned to cut its quar-

terly distribution by 25 per cent because of weak natural

Dynascan added \$1% to

\$10% after a buy recommenda-tion was given by a Wall Street

ENERGY issues advanced strongly in Toronto, reflecting

another sharp rise in oil prices, but most gold and mining stocks fell, leaving the market mixed at midsession in fairly

The composite index increased by 3.5 points to 3,628.3 on volume of 9m shares. Declining issues led gaining shares by 251 to 228.

The market continued to trade hesitantly amid concern about Canadian interest rates. In the oil sector, imperial oil mase 25% to 2584% and Amoro

rose C\$% to C\$54% and Amoco Canada gained C\$% to C\$100%,

while, in golds, Placer Dome lost C\$% to C\$16%.

376.13 to close at 82,100.48 after

moving between a high of \$2,102.62 and a low of 31,757.42.

It was the first time since March 3 that the Nikkei had

March 3 that the Nikkei nake closed above 32,000.

Advances led falls by 551 to 341, while 198 issues were unchanged. Volume, at 1.19hn shares, was much higher than the 819m traded on Tuesday.

The Topix index of all listed shares gained 25.25 to 2,432,77 and, in later trading in London, the ISE/Nikkel 50 index

market saw an inflow of new money, which spurred active buying. Between Y110bn and Y120bn in new investment trust funds was expected to

flow into the equities market yesterday and today.

external environment also helped improve market senti-

ment. The yen strengthened against the dollar and the bond market recovered somewhat.

Phillips and Drew. But for now, he said, "optimism is still in the market."

simple technical rebound, hav-ing fallen 900 points from its

peak this year of 32,452 on Feb-

ruary 23 to a low of 31,552 on Monday. Expectations

remained strong, however, that the market would see a sub-

stantial rally as more funds became available for invest-

tion issnes, supported by expectations that government

projects to improve the country'e infrastructure would

boost profits for several years

to come.

Among the leading construc-

tion groups, those that have expertise in special fields such as tunnel-building or bridge-

building have been most popu-

ment.

The Nikkei's rise could be a

The high price of oil could be the next worry for the market, said Mr Nicola Salatti at UBS

The return of stability in the

added 10.51 to 1,934.99. With some tokkin, or special trust, funds already closed, the

gas prices.

#### AMERICA

# Dow rises after trade deficit report

could provide evidence of a

weakening in consumer demand. Both these, they argued, pointed to less upward

However, it is rare that one month's trade release reveals

anything meaningful about longer term trends. The dollar rose quite sharply in an imme-diate reaction to the data but

then failed to make any further

progress.
Financial markets still have

Financial markets still have to absorb a lot of economic data this week, with today's February industrial production and capacity utilisation as well as tomorrow's producer prices index (PPI). It was the 1.1 per cent jump in the PPI in January which last prompted the US Federal Reserve to tighten monetary relief.

monetary policy.
While bond analysts have

been pointing to favourable

technical factors as a signifi-cant element in underpinning

bond prices, the technical posi-tion of the equity market does not appear to be as positive. Mr Newton Zinder, technical

equity analyst at Shearson

Lehman Hutton, pointed to the worrying sign that the Dow

has been performing poorly this week. It even dropped on

Monday, when the Dow Jones

s Transportation Average

ressure on interest rates

#### **Wall Street**

NEWS OF a narrower-than-expected US trade deficit in January prompted modest price ral-lies by both equity and bond markets and by the dollar, but there was still considerable caution before tomorrow's prodncer prices report, writes Janet Bush in New York. At 2 pm, the Dow Jones

Industrial Average was quoted 5.89 points higher at 2.312.14 on volume of 94m shares. The Commerce Department

said that the seasonally adjusted trade deficit had dropped to \$9.49bn in January from a revised \$10.99bn in December. The December shortfall had previously been reported as \$10.23bn.

Taking the January figures and the December upward revision together, the trade data do not appear to signal any signifcant improvement in trends. However, financial markets reacted positively both to a 4.3 per cent fall in exports and a 6.9 per cent fall in imports.

The decline in exports, they argued, indicated a slowdown the manufacturing sector. which would ease current pres-sure on capacity and, there-fore, prices. The fall in imports

# Vibrant corporate scene aids bright performance

A WELTER of corporate news and a further easing of interest rate tensions helped leading

The FAZ index edged up 1.65 to 560.41, taking it through a chart resistance level at 560, while the DAX index ended 5.25 better at 1.334.75. Volume reached DM4.03bn worth of German sbares. Prices remained stable in after hours trading once the US trade figures had come out largely in line with expectations, sending

Siemens rose DM6.50 to DM538 in the day's most active trading. A number of positive factors were said to be behind the rise, including a Wall Street Journal article on a change in management thinking at Siemens, and a DM25m switching system to the Chi-nese province of Shandong. Though small, this agreement could lead to bigger things,

favoured, with Thyssen rising DM1.70 to DM232 before tomorrow's shareholders' meeting at which it is expected to unveil good news on first quarter

order and profit prospects. Chemicals were firm after reporting higher US sales and profits. In the banking sector, Commerzbank shone with a

busy sessioo, with prices rising to a year's peak in volume of F1 763m. Initial indications that turnover was low on Tuesday turned out to be wrong, with the published figure coming in

showed little concern about, or reaction to, the US trade figures. Helped by further corporate news and speculative activity and a firm bond market, the CBS tendency index ture, up F1 8.50 at F1 242, with the rise variously attributed to merger with Postbank, to a

good earnings growth.

Ahrend, the office furnisbings group in which Bühr-mann-Tetterode has built a 30 per cent stake, rose Fl 4 to Fl 244. A London house acting for Bührmann was reported to have been offering Ahrend shareholders in the UK FI 245 per share, with a guarantee to make up the difference if a full bid was made, Bührmann was up 40 cents at Fl 64.70.

planes from Swiss Crossair.
Norit, which is involved in air
and water purification, jumped
Fl 48, or 6.8 per cent, to Fl 749
on the environmentalist theme. PARIS reversed tack after a weak opening as corporate results enticed buyers back into certain stocks, pulling the

market to a higher finish. Volumes were thought to be better than the sad FFreesm seen on Monday – the latest official figures available – but still on the low side. One anatomic official figures available of the same of the lyst said: "People are still not terribly keen to buy or sell but activity has improved." A bunch of company results

is expected next week but the possibility of several rights issues is keeping a lid on gains. The CAC 40 index rose 13.62 to 1,632.62 and the OMF 50 index added 1.91 to 461.50.

#### **SOUTH AFRICA**

picked up R2 to R340.

Industrial Average rose by more than 25 points. The breadth of market activity this week has been narrow

and volume low. This can partly be explained by caution in anticipation of the technical gyrations associated with the expiry of stock index futures vidual options tomorrow. It is not, however, a positive sign

for technicians.

The bond market does not The bond market does not seem to have been reacting much to steadily rising crude oil prices, but oil stocks have started to respond favourably. At midsession, Chevron stood 5% higher at \$53%. Mobil rose \$% to \$50% and Texaco climbed \$% to \$53%.

Among featured individual stocks SSMC immed \$1% to

stocks, SSMC jumped \$1½ to \$34% on news that the investor group led by Malaysian investor Mr Vincent Tan had raised its offer by \$4 a share to \$37, but was seeking to buy fewer

Farah, the jeans manufac-turer, rose \$1% to \$11% after the company said that it had received a takeover offer from Salant worth \$11 a share and a \$27m bid for its Generra Sportswear subsidiary from its

In over-the-counter trading

# Property tonic revives Singapore

The market has surged to post-crash peaks, writes Alison Maitland

HE SINGAPORE stock Far East salesman with James market has burst back to life in spectacular

After languishing below the 1,150 level since mid-February, the Straits Times industrial index has suddenly started to climb in the past seven days on a wave of property speculation, reaching a new post-crash high of 1,179.91 yesterday. Its powerful 12.94-point climb

during yesterday's session took the index past its previous post-crash peak of 1,177.87, reached just over seven months ago on August 8, 1988. To add to the bullish picture, volume has surged in the past two days to reach its own post-crash record yesterday of 118m shares worth \$\$212m (US\$109.4m). That compares with a daily range of 40m to 60m shares in the past month. The main stimulus has been the proposed tender sale of the Standard Chartered building in the central business district of Singapore. With the commersingapore. With the commercial property sector bnoyant, the market has been speculating that the building could go for \$\$1,500 per square foot or even higher. "That's blue sky compared to previous valuations," says Mr David Bates, Capel in London.

There have been no commercial property sales of this size for a long time which, together with the fact that Standard Chartered intends to lease back the building, makes it difficult for the property merket. ficult for the property market to get the valuation right, he says. That has not hindered specu-

lators from driving up property stocks on the assumption that net asset values will be rising rapidly. Singapore Land has been a star performer, jumping 11 per cent in the past five days to \$\$10.10, having started the year around the \$\$7.40 level. The group has benefited both from the Standard Char-tered sale plan and from its 32 tered sale plan and from its 32 per cent stake in Marina Cen-tre Holdings, which has a development of three hotels and Singapore's largest shopping complex.

The hotel sector has also

been attracting interest, as the growth in tourism pushes up the hotel occupancy rate to 83 per cent and raises expecta-tions that room prices will have to rise, possibly by as much as 30 per cent in the next year. Overseas Union Enterprises, which has large stakes

Arrival of new funds encourages sharp climb

Nippon Steel was third on the most actives list and

advanced Y16 to Y930. There

have been expectations that steel shares will return to the

limelight once they have fin-ished their capital-raising exer-

1150 1100 1050 1000 Turnover (million shares per day)

in two leading hotels in Singa-pore, has seen its share price rise from about \$\$4.65 at the start of the year to \$\$7.15.

Property stocks were given an added boost by the March 3 budget, when the Government announced that the 23 per cent tax on property income and trading profits would be lowered to 16 per cent from July next year and that the existing

would be extended until then.
Foreign investors have been playing a significant part in the current raily, with US interest rising sharply in the past six weeks. Some funds are also believed to have moved out of Japan because of nervousness about the Recruit vonsness about the Recruit Cosmos affair.

fort

4 102

15 mm

7.3. 1. 3

, 355cc

- 1

Part of

TO COME

The Singapore market keeps a close eye on Wall Street and, increasingly, on Japan. Bro-kers agree it remains vulnarahers agree it remains values to upsets oversess, as well as to any pull-out by foreign investors. There is a long way to go before the index breaches its all-time high of 1,505.40, reached in the heady days of August 1987.

For the moment, however, the 1,100 level appears to be a sound base, says Mr Peter Bristowe, a director at Hoare Govett. He feels the property sector is beginning to look over-bought short-term, but that an index peak of 1,300 looks attainable within the first half

of the year.
At James Capel, Mr Bates believes the index could reach 1,250 in the next month or so, rising to finish the year not too far off the 1,500 level, given the porate earnings growth.

bourses to post gains, writes Our Markets Staff.

FRANKFURT moved higher in active trading, buoyed by the Bundesbank's allocation of a larger than expected DM15.5bn in its latest securities repurchase pact tender, a further sign of stable interest

the dollar up a little.

said one analyst. Steel stocks were again

DM3.80 rise to DM244.80 on rumours of stakebuilding. AMSTERDAM had nnother

at a besty Fl 837m.
The market started well and

rose 1.50 to 170.6, a new high for the year. Philips was again the most active stock with 1.13m shares traded, rising Fl 1.20 to Fl

NMB bank was also a feaenthusiasm about its planned rumoured takeover bid or to its

Fokker, the aircraft maker, added F1 2.10 to F1 42.10 following its latest order for five F-50

FURTHER gains by gold shares led Johannesburg higher, as the bullion price remained steady. Trading was wary, however, as investors concentrated on yesterday's South African budget. In golds, Ofsil gained R2.50 to R86.50 and Vaal Reefs

Chargeurs was a feature, ris-ing to a high of FFr1,468 before settling at FFr1,455, a day'e gain of FFr44. Investors were betting that positive news would emerge along with annual results at the compa-ny'e analysts' meeting taking place after the market's close yesterday. Chargeurs' airline subsidiary UTA also reported

improved earnings yesterday. Esso jumped FFr18.60, or almost 6 per cent, to FFr344.20 as the oil price reached 15-month highs, and Club Med added FFr18 to FFr538 after its good US results this week.
MILAN improved amid

enthueiasm over cabinet approval of spending cuts esti-mated to be worth about L8,000hn. Although the cuts have to go through parliament, the fact that something concrete had emerged on the bud-get deficit question gave a boost to sentiment.

The Comit index rose 6.02 to 584.12 in volume estimated to be around or better than Tuesday's improved L154bn. Posi-tion-squaring on the last day of helped to lift prices, with par-ticularly strong gains in bank-ing, construction and utilities. ZURICH was held in check

by the impending release of US trade figures, due after the close, and the Crédit Suisse index added 3 to 557.2. The insurance sector saw renewed interest with Zurich bearers climbing SFr45 to SFr4,970 and its registered stock putting on SFr60 to

MADRID saw pockets of profit-taking and ended lower after two days of strong gains. The general index dropped 0.6 to 280.11, but volume was

to 280.11, ont volume was
thought still to be at the
improved level of recent days.
BRUSSELS was generally
quiet, with zinc producer
Vicille-Montagne featuring
with a BF1,000 rise to BFr13,000 after reporting a return to profit last year.

STOCKHOLM ended a cautious session slightly lower, with the Affärsvärlden index

off 1.9 at 1,127.5. Sasb restricted A shares added SKr3 to SKr253

lar, as the new highways and train lines are expected to require considerable technolog-

A SLIGHT recovery in the ical know-how.
One such company is Knmaexternal environment and a rush of new funds prompted widespread buying in Japan and sent share prices sharply higher, writes Michiyo Nakamoto in Tokyo.

The Nikkei average surged gai Gumi, second most actively traded yesterday with 53.2m shares, which rose Y40 to Y1,720. Kumagai has also been given a leading broker's recom-mendation for next week.

Mitsul Engineering and Shipbuilding topped the most actives list with 582m shares traded. The company was bought on expectations that it could win an order for tunnelling machines for the road construction project across Tokyo Bay, as well as on the strength of its plans to build an amuse-ment park in western Japan. A leading foreign broker has accumulated a large number of shares in the company and there were rumours that a significant announcement con-cerning the company would soon be made.

Sanyo Special Steel surged Y100 to Y1,330 in heavy trading. The company is expected to post increased profits. It has also been benefiting from the surge in Daido Steel, attracting interest as a similar issue, but with a lower price than Daido. Constructions dominated the

scene in Osaka, but a strong recovery in overall trading activity lifted the OSE average 230.07 to 30,132.53. Turnover also improved to 163m shares from 184m on Tuesday.

Interest in construction issues spilled over to compa-nies that supply them with machinery and Tadano, a specranes, advanced Y140 to Y1,830.

50 per cent rebate on the tax

### Roundup

**VOLUMES** varied in the Asia Pacific markets, with Hong Kong advancing in active trade and Australia ending a quiet session almost unchanged, while Seoul's rising streak con-

HONG KONG saw its highest volumes for over a month as investors took inspiration from Tokyo's sharp rise and from good domestic corporate

Turnover surged to HK\$2.14bn in value from the HK\$1,33bn seen on Tuesday; yesterday's trading was the most active since February 10. The Hang Seng index jumped 61.12 to 3,095.91.

Hongkong Bank gained 20 cents to HK\$7.45 after news of a 19.7 per cent increase in profits.

AUSTRALIA was stifled by current account figures and ended little changed in con-tinuing thin volumes. The All Ordinaries index fell 2.3 to

Turnover reached 83.3m shares worth A\$146m, with foreigners steering clear of the

Industrials were worst hit, although News Corp and Bram-bles managed to keep above water with a 5 cent gain each to A\$11.60 and A\$11.50 respec-

Colee Myer, reporting interim profits up 38 per cent merim profits up 38 per cent
- at the lower end of expectations - fell 4 cents to A\$8.16.
Fletcher Challenge gave up 3
cents to A\$4 after news of
record interim earnings.
SEOUL continued to
advance, with the Composite
Index hitting another record
high at 986.00. up 15.26. in

high at 986.00, up 15.26, in heavy trading.

# Domtar Inc.

has sold its Arborite high pressure decorative and industrial laminates business to a wholly owned subsidiary of

#### Forbo S.A.

Morgan Guaranty initiated this transaction. assisted in the negotiations, and acted as financial advisor to Domtar Inc.

**JPMorgan** 

# **JPMorgan**

### FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sacks & Co., and County NatWest/Wood
Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	TUESDAY WARCH 14 1989					MOHDAY MARCH 13 1989			DOLLAR TRUEX		
Figures in parentheses show number of stocks per grouping	U5 Dollar Index	Day's Change	Pound Sterling Index	Local Currency index	Gross Olv. Yield	US Dollar Index	Pound Sterling Index	Loca) Corrency index	1988/89 High	1988/89 Low	Year ago (approx)
Australia (89) Austra (18) Belgism (63). Canada (125) Denmark (39) Frinland (26). France (130) West Germany (102). Hong Kono (44). (reland (17) Italy (98) Japan (956) Malaysia (36). Meteriand (39) Rew Zealand (24). Netheriand (39) Rew Zealand (24). Singapore (26). Singapore (26). Switzerland (37). Switzerland (37). Uoked Kingdom (314). USA (568).	187.55 156.55 164.98 116.67 71.16 170.38 144.85 136.91 148.17 158.38 76.65	1.05 1.05	117.32 88.47 113.17 114.12 143.74 122.33 99.07 72.95 109.62 122.75 67.31 134.32 140.10 61.05 146.18 124.27 117.47 127.13 135.89 65.76	112.14 99.65 127.02 117.06 165.00 114.11 82.13 127.95 140.29 75.3.70 166.05 427.65 111.69 61.59 122.12 129.82 149.30 75.56 131.55 120.17	4.88 2.53 4.08 3.27 1.87 1.87 2.31 2.31 3.67 2.53 2.71 1.20 4.52 6.28 2.10 4.12 3.67 2.31 3.62	138.18 102.64 131.10 135.12 166.64 143.37 114.14 83.97 127.03 141.56 78.16 186.02 155.86 168.77 144.06 138.59 145.95 155.35 76.04 120.24	119.63 88.86 113.50 116.98 124.12 98.81 72.37 109.97 122.56 67.13 134.94 143.92 99.93 61.52 124.72 119.82 127.22 134.50 65.83 130.24	111.80 99.49 126.74 117.27 164.94 81.14 127.22 139.34 79.91 152.69 165.26 429.75 111.00 61.33 155.66 121.18 129.25 146.96 75.26 130.24	157.12 103.18 139.89 137.27 180.38 147.07 119.98 90.40 133.77 146.46 86.85 200.11 159.79 182.24 116.67 84.05 174.29 144.85 139.07 164.47 158.38 86.75 153.33 121.90	91.16 83.72 99.14 107.06 111.42 106.78 72.77 67.78 84.90 104.60 62.99 133.61 107.83 90.07 95.23 63.32 96.26 97.32 96.26 96.26 97.32 96.26 96.26 97.32 96.92 74.13 120.66 99.19	110.55 90.64 133.75 120.14 120.33 121.01 121.01 100.42 121.15 77.21 163.07 118.21 153.99 107.75 74.42 117.49 112.03 156.85 146.77 120.54 86.26
Europe (1006) Nordic (126) Nordic (126) Ractific Basin (675) Euro-Pacific (1681) North America (693) Europe Ex. UK (692) Pacific Ex. Japan (219) World Ex. US (1879) World Ex. UK (2133) World Ex. So. Af. (2387) World Ex. Japan (1991)	156.99	+1.5 +1.1 +0.8 +1.0 +0.0 +1.1 -0.3 +0.5 +0.6 +0.5	103.37 127.58 156.96 135.55 103.80 86.08 109.69 134.70 121.58 122.49 104.05	110.46 145.86 150.67 134.58 120.01 97.34 112.49 134.01 129.07 129.35 116.71	3.50 1.98 0.70 1.56 3.59 4.35 1.64 2.23 3.59	118.73 147.09 181.57 156.45 121.03 99.24 128.23 155.54 141.01 141.86 120.69	102.79 127.34 157.19 135.45 104.78 85.91 111.02 134.66 122.08 122.81 104.49	109.55 144.80 149.70 133.64 120.09 96.68 112.03 133.10 128.56 128.76 116.37	120.88 149.38 194.72 164.22 122.71 103.11 137.65 162.77 146.64 122.37	97.01 95.22 130.81 120.36 99.78 80.28 87.51 120.26 111.77 113.26 100.00	110.24 111.49 158.52 139.23 109.10 91.32 103.64 138.56 125.59 126.86 109.60

Base values: Dec 31, 1986 - 100; Fioland: Dec 31, 1987 - 115.037 (US \$ Index), 90.791 (Pound Sterling) and 94.94 (Local); Nordic: Dec 30, 1988 = 139.65 (US \$ Index), 114.45 (Pound Sterling) and 123.22 (Local).
Copyright, The Financial Times Limited, Goldman, Sachs & Co., and County NatWest Securities Limited. 1987
Latest prices were unavailable for this edition.